## WEBVTT

NOTE duration:"01:01:18" NOTE recognizability:0.849

NOTE language:en-us

NOTE Confidence: 0.92240998625

00:00:00.000 --> 00:00:04.375 OK, So I'm very pleased and very

NOTE Confidence: 0.92240998625

 $00{:}00{:}04.375 \dashrightarrow 00{:}00{:}06.824$  excited to introduce Doctor NI.

NOTE Confidence: 0.92240998625

 $00:00:06.824 \longrightarrow 00:00:08.336$  Addy. NI is the Doctor.

NOTE Confidence: 0.92240998625

 $00:00:08.336 \longrightarrow 00:00:10.432$  Addy is the Albert E Kent Associate

NOTE Confidence: 0.92240998625

00:00:10.432 --> 00:00:12.672 Professor of Psychiatry and associate

NOTE Confidence: 0.92240998625

 $00{:}00{:}12.672 \dashrightarrow 00{:}00{:}15.145$  professor of Cellular and Molecular

NOTE Confidence: 0.92240998625

 $00:00:15.145 \longrightarrow 00:00:18.480$  Physiology and the inaugural director of

NOTE Confidence: 0.92240998625

 $00{:}00{:}18.480 \dashrightarrow 00{:}00{:}21.200$  the Scientific Diversity and Inclusion

NOTE Confidence: 0.92240998625

 $00:00:21.280 \longrightarrow 00:00:23.000$  at the Yale School of Medicine.

NOTE Confidence: 0.92240998625

 $00:00:23.000 \longrightarrow 00:00:25.200$  He's also director of faculty

NOTE Confidence: 0.92240998625

 $00{:}00{:}25.200 \dashrightarrow 00{:}00{:}27.364$  mentoring program for the Moore

NOTE Confidence: 0.92240998625

 $00{:}00{:}27.364 \dashrightarrow 00{:}00{:}29.788$  Organization and Co chair of the

NOTE Confidence: 0.92240998625

 $00:00:29.788 \longrightarrow 00:00:31.319$  Career Development Subcommittee of

 $00{:}00{:}31.319 \dashrightarrow 00{:}00{:}33.132$  the Anti Racism Tax Task Force in

NOTE Confidence: 0.92240998625

 $00{:}00{:}33.132 \to 00{:}00{:}35.159$  the Yale Department of Psychiatry.

NOTE Confidence: 0.92240998625

00:00:35.160 --> 00:00:37.680 He received his BS from Duke University

NOTE Confidence: 0.92240998625

 $00:00:37.680 \longrightarrow 00:00:40.680$  and his PhD in neuroscience from Yale.

NOTE Confidence: 0.92240998625

 $00:00:40.680 \longrightarrow 00:00:42.845$  He directs A federally funded

NOTE Confidence: 0.92240998625

 $00:00:42.845 \longrightarrow 00:00:44.577$  research program investigating the

NOTE Confidence: 0.92240998625

 $00:00:44.577 \longrightarrow 00:00:45.968$  biological mechanisms mediating

NOTE Confidence: 0.92240998625

00:00:45.968 --> 00:00:48.198 substance use and mood disorders.

NOTE Confidence: 0.92240998625

00:00:48.200 --> 00:00:51.176 And Doctor Addy also his team also studies

NOTE Confidence: 0.92240998625

 $00:00:51.176 \longrightarrow 00:00:53.673$  the ability of tobacco product flavor

NOTE Confidence: 0.92240998625

 $00{:}00{:}53.673 \dashrightarrow 00{:}00{:}56.193$  additives to to alter nicotine use,

NOTE Confidence: 0.92240998625

 $00:00:56.200 \longrightarrow 00:00:57.493$  behavior and addiction.

NOTE Confidence: 0.92240998625

 $00:00:57.493 \longrightarrow 00:01:00.079$  OK, so he's an established scholar.

NOTE Confidence: 0.92240998625

 $00{:}01{:}00.080 \dashrightarrow 00{:}01{:}01.928$  He has published widely,

NOTE Confidence: 0.92240998625

00:01:01.928 --> 00:01:04.535 sits on different journal review boards,

NOTE Confidence: 0.92240998625

00:01:04.535 --> 00:01:06.560 and also has presented his

 $00:01:06.560 \longrightarrow 00:01:08.189$  scientific lectures at universities

NOTE Confidence: 0.92240998625

 $00:01:08.189 \dashrightarrow 00:01:10.074$  throughout the US and Europe.

NOTE Confidence: 0.92240998625

 $00{:}01{:}10.080 \dashrightarrow 00{:}01{:}11.136$  But that's not the reason that

NOTE Confidence: 0.92240998625

 $00:01:11.136 \longrightarrow 00:01:12.279$  he was invited to talk today.

NOTE Confidence: 0.92240998625

 $00:01:12.280 \longrightarrow 00:01:14.037$  That's only one piece of the puzzle.

NOTE Confidence: 0.92240998625

00:01:14.040 --> 00:01:16.236 OK, so the really interesting stuff,

NOTE Confidence: 0.92240998625

00:01:16.240 --> 00:01:18.380 at least from my perspective, all the sides.

NOTE Confidence: 0.92240998625

00:01:18.380 --> 00:01:19.520 It's interesting too,

NOTE Confidence: 0.92240998625

 $00:01:19.520 \longrightarrow 00:01:23.120$  is that he also hosts the Addy Hour podcast,

NOTE Confidence: 0.92240998625

 $00:01:23.120 \longrightarrow 00:01:25.328$  which focuses on topics at the

NOTE Confidence: 0.92240998625

00:01:25.328 --> 00:01:26.432 intersection of neuroscience,

NOTE Confidence: 0.92240998625

00:01:26.440 --> 00:01:28.588 mental health, faith, culture,

NOTE Confidence: 0.92240998625

 $00:01:28.588 \longrightarrow 00:01:30.199$  and social justice.

NOTE Confidence: 0.92240998625

 $00:01:30.200 \longrightarrow 00:01:31.760$  Episodes include dynamic conversations

NOTE Confidence: 0.92240998625

 $00:01:31.760 \longrightarrow 00:01:34.100$  based on the lived experience and

00:01:34.155 --> 00:01:36.160 professional expertise of his guests,

NOTE Confidence: 0.92240998625

 $00:01:36.160 \longrightarrow 00:01:37.792$  which include community leaders,

NOTE Confidence: 0.92240998625

 $00:01:37.792 \longrightarrow 00:01:39.832$  clinicians and mental health experts,

NOTE Confidence: 0.92240998625

 $00:01:39.840 \longrightarrow 00:01:40.504$  scientists,

NOTE Confidence: 0.92240998625

 $00:01:40.504 \longrightarrow 00:01:43.160$  professional athletes and entertainers,

NOTE Confidence: 0.92240998625

 $00:01:43.160 \longrightarrow 00:01:45.680$  faith leaders, and mental health advocates.

NOTE Confidence: 0.92240998625

 $00:01:45.680 \longrightarrow 00:01:48.288$  As the creator and host of these

NOTE Confidence: 0.92240998625

00:01:48.288 --> 00:01:49.760 town hall community events,

NOTE Confidence: 0.92240998625

 $00{:}01{:}49.760 \dashrightarrow 00{:}01{:}51.812$  Doctor Addie has also built unique

NOTE Confidence: 0.92240998625

00:01:51.812 --> 00:01:53.556 partnerships to encourage and equip

NOTE Confidence: 0.92240998625

 $00{:}01{:}53.556 \dashrightarrow 00{:}01{:}55.754$  audiences to embrace the use of holistic,

NOTE Confidence: 0.92240998625

 $00:01:55.760 \longrightarrow 00:01:57.792$  integrated tools to address

NOTE Confidence: 0.92240998625

00:01:57.792 --> 00:01:59.316 mental health challenges.

NOTE Confidence: 0.92240998625

 $00:01:59.320 \longrightarrow 00:02:01.045$  His research and community work

NOTE Confidence: 0.92240998625

00:02:01.045 --> 00:02:03.613 have been featured by NPR Newsday,

NOTE Confidence: 0.92240998625

 $00{:}02{:}03.613 \dashrightarrow 00{:}02{:}06.168$  the National Football League Players

00:02:06.168 --> 00:02:07.560 Association, Source Magazine,

NOTE Confidence: 0.92240998625

00:02:07.560 --> 00:02:09.320 Chuck Norris Bowl TV,

NOTE Confidence: 0.92240998625

 $00:02:09.320 \longrightarrow 00:02:11.760$  Legitimate Matters and Relevant Magazine.

NOTE Confidence: 0.92240998625 00:02:11.760 --> 00:02:12.006 Finally, NOTE Confidence: 0.92240998625

00:02:12.006 --> 00:02:13.728 he serves on the Board of Trustees

NOTE Confidence: 0.92240998625

00:02:13.728 --> 00:02:14.999 for the Carver Project,

NOTE Confidence: 0.92240998625

 $00:02:15.000 \longrightarrow 00:02:17.350$  aimed at empowering and connecting

NOTE Confidence: 0.92240998625

 $00:02:17.350 \longrightarrow 00:02:18.760$  individuals across university,

NOTE Confidence: 0.92240998625

00:02:18.760 --> 00:02:19.780 church and society.

NOTE Confidence: 0.92240998625

 $00:02:19.780 \longrightarrow 00:02:22.160$  So please join me in welcoming Dr.

NOTE Confidence: 0.92240998625

00:02:22.160 --> 00:02:23.756 Addy to the Child Study Center.

NOTE Confidence: 0.885737161428572

00:02:30.920 --> 00:02:31.948 Thank you, Doctor David,

NOTE Confidence: 0.885737161428572

00:02:31.948 --> 00:02:32.719 for that introduction.

NOTE Confidence: 0.885737161428572

 $00{:}02{:}32.720 \longrightarrow 00{:}02{:}33.953$  It's good to be here with all of you.

NOTE Confidence: 0.885737161428572

 $00:02:33.960 \longrightarrow 00:02:35.328$  I've been told that that's the camera I'm

00:02:35.328 --> 00:02:36.640 supposed to look at for the folks online,

NOTE Confidence: 0.885737161428572

 $00{:}02{:}36.640 \dashrightarrow 00{:}02{:}37.920$  so I'll try and address

NOTE Confidence: 0.885737161428572

 $00:02:37.920 \longrightarrow 00:02:39.560$  you all at times as well.

NOTE Confidence: 0.885737161428572

 $00:02:39.560 \longrightarrow 00:02:41.156$  But it's great to be here.

NOTE Confidence: 0.885737161428572

 $00:02:41.160 \longrightarrow 00:02:43.026$  I've been really encouraged to hear

NOTE Confidence: 0.885737161428572

00:02:43.026 --> 00:02:45.120 about this Grand Rounds lecture series,

NOTE Confidence: 0.885737161428572

 $00:02:45.120 \longrightarrow 00:02:46.080$  so thanks to Doctor David.

NOTE Confidence: 0.885737161428572

00:02:46.080 --> 00:02:47.376 Thanks to Doctor Maze

NOTE Confidence: 0.885737161428572

 $00:02:47.376 \longrightarrow 00:02:48.996$  for the support as well.

NOTE Confidence: 0.885737161428572

00:02:49.000 --> 00:02:50.164 Specifically because of how

NOTE Confidence: 0.885737161428572

 $00{:}02{:}50.164 \dashrightarrow 00{:}02{:}51.910$  transformative it is to really have

NOTE Confidence: 0.885737161428572

 $00:02:51.958 \longrightarrow 00:02:53.758$  something that's focused on leadership.

NOTE Confidence: 0.885737161428572

 $00:02:53.760 \longrightarrow 00:02:54.770$  I know you've had transformative

NOTE Confidence: 0.885737161428572

 $00:02:54.770 \longrightarrow 00:02:56.120$  leaders that have been here speaking.

NOTE Confidence: 0.885737161428572

 $00:02:56.120 \longrightarrow 00:02:58.144$  And so I feel very honoured to be

NOTE Confidence: 0.885737161428572

 $00:02:58.144 \longrightarrow 00:02:59.853$  included in that fold, as it were,

 $00:02:59.853 \longrightarrow 00:03:01.720$  to be able to speak with you all today.

NOTE Confidence: 0.885737161428572

 $00:03:01.720 \longrightarrow 00:03:03.008$  So I know we're going to have

NOTE Confidence: 0.885737161428572

00:03:03.008 --> 00:03:04.080 some Q&A time afterwards.

NOTE Confidence: 0.885737161428572

00:03:04.080 --> 00:03:06.112 What I thought I would do is just

NOTE Confidence: 0.885737161428572

 $00:03:06.112 \longrightarrow 00:03:08.279$  start out with some general comments.

NOTE Confidence: 0.885737161428572

00:03:08.280 --> 00:03:10.640 I will admit my title is a little bit,

NOTE Confidence: 0.885737161428572

 $00:03:10.640 \longrightarrow 00:03:11.876$  what's the right word to say,

NOTE Confidence: 0.885737161428572

00:03:11.880 --> 00:03:12.750 ambitious, grandiose.

NOTE Confidence: 0.885737161428572

00:03:12.750 --> 00:03:15.795 I see you all are are reacting,

NOTE Confidence: 0.885737161428572

 $00:03:15.800 \longrightarrow 00:03:16.976$  so you may have had some thoughts

NOTE Confidence: 0.885737161428572

 $00:03:16.976 \longrightarrow 00:03:18.197$  as you read the title as well.

NOTE Confidence: 0.885737161428572

00:03:18.200 --> 00:03:19.439 But I thought I'd give you a

NOTE Confidence: 0.885737161428572

 $00{:}03{:}19.439 \dashrightarrow 00{:}03{:}20.763$  little bit of a sense of how

NOTE Confidence: 0.885737161428572

00:03:20.763 --> 00:03:21.879 I actually got to that place.

NOTE Confidence: 0.885737161428572

 $00:03:21.880 \longrightarrow 00:03:24.120$  So I'm going to try and be a little bit

00:03:24.185 --> 00:03:26.713 vulnerable and kind of peel back the layers,

NOTE Confidence: 0.88573716142857200:03:26.720 --> 00:03:27.365 as it were, NOTE Confidence: 0.885737161428572

00:03:27.365 --> 00:03:29.204 for how I actually got to this place

NOTE Confidence: 0.885737161428572

 $00:03:29.204 \longrightarrow 00:03:30.890$  of serving in these different roles

NOTE Confidence: 0.885737161428572

 $00:03:30.890 \longrightarrow 00:03:32.752$  and trying to have the ambition to

NOTE Confidence: 0.885737161428572

00:03:32.752 --> 00:03:34.842 make an impact in terms of societal good.

NOTE Confidence: 0.885737161428572

 $00:03:34.842 \longrightarrow 00:03:36.768$  So hopefully that will be something

NOTE Confidence: 0.885737161428572

 $00:03:36.768 \longrightarrow 00:03:38.638$  that will be helpful to you all.

NOTE Confidence: 0.885737161428572

00:03:38.640 --> 00:03:40.474 I will also say there's a a

NOTE Confidence: 0.885737161428572

 $00:03:40.474 \longrightarrow 00:03:42.237$  shift here that I feel as well.

NOTE Confidence: 0.885737161428572

 $00{:}03{:}42.240 \dashrightarrow 00{:}03{:}43.717$  So even as you heard about as

NOTE Confidence: 0.885737161428572

00:03:43.717 --> 00:03:44.920 Doctor Dave was describing,

NOTE Confidence: 0.885737161428572

 $00:03:44.920 \longrightarrow 00:03:46.600$  some of the things that I've done,

NOTE Confidence: 0.885737161428572

 $00:03:46.600 \longrightarrow 00:03:48.622$  a lot of that involves interacting

NOTE Confidence: 0.885737161428572

 $00:03:48.622 \longrightarrow 00:03:49.633$  in different communities.

NOTE Confidence: 0.885737161428572

 $00:03:49.640 \longrightarrow 00:03:51.915$  And so just with who I am,

00:03:51.920 --> 00:03:52.414 my personality,

NOTE Confidence: 0.885737161428572

00:03:52.414 --> 00:03:53.896 I really enjoy getting out and

NOTE Confidence: 0.885737161428572

 $00:03:53.896 \longrightarrow 00:03:55.118$  doing those types of things.

NOTE Confidence: 0.885737161428572

 $00:03:55.120 \longrightarrow 00:03:56.752$  I enjoy that much more than

NOTE Confidence: 0.885737161428572

00:03:56.752 --> 00:03:57.840 actually talking about it.

NOTE Confidence: 0.885737161428572

00:03:57.840 --> 00:03:59.436 So if I had my choice,

NOTE Confidence: 0.885737161428572

 $00:03:59.440 \longrightarrow 00:04:00.220$  this might surprise me.

NOTE Confidence: 0.885737161428572

 $00:04:00.220 \longrightarrow 00:04:01.195$  I'm actually a background person.

NOTE Confidence: 0.885737161428572

 $00{:}04{:}01.200 \dashrightarrow 00{:}04{:}03.118$  I don't like being in the spotlight.

NOTE Confidence: 0.885737161428572

 $00:04:03.120 \longrightarrow 00:04:04.800$  And so it's been a shift to actually

NOTE Confidence: 0.885737161428572

 $00:04:04.800 \longrightarrow 00:04:06.234$  step into leadership roles to

NOTE Confidence: 0.885737161428572

 $00:04:06.234 \longrightarrow 00:04:07.514$  actually move things forward.

NOTE Confidence: 0.885737161428572

 $00{:}04{:}07.520 \dashrightarrow 00{:}04{:}08.996$  But there is also a little bit of just,

NOTE Confidence: 0.885737161428572

 $00:04:09.000 \longrightarrow 00:04:09.720$  this is not the right word,

NOTE Confidence: 0.885737161428572

 $00:04:09.720 \longrightarrow 00:04:11.658$  but weirdness for me to actually

 $00:04:11.658 \longrightarrow 00:04:13.662$  talk about that here at Yale because

NOTE Confidence: 0.885737161428572

00:04:13.662 --> 00:04:15.438 so much of it has been with Yale,

NOTE Confidence: 0.885737161428572

 $00:04:15.440 \longrightarrow 00:04:16.676$  but also going out into communities.

NOTE Confidence: 0.885737161428572

 $00:04:16.680 \longrightarrow 00:04:18.096$  So this is, I think, a healthy shift,

NOTE Confidence: 0.885737161428572

 $00:04:18.096 \longrightarrow 00:04:19.488$  and hopefully that will be helpful

NOTE Confidence: 0.885737161428572

 $00:04:19.488 \longrightarrow 00:04:20.440$  for you all as well.

NOTE Confidence: 0.885737161428572

 $00:04:20.440 \longrightarrow 00:04:22.072$  And thank you to Doctor David

NOTE Confidence: 0.885737161428572

 $00:04:22.072 \longrightarrow 00:04:23.160$  for actually facilitating that.

NOTE Confidence: 0.885737161428572

00:04:23.160 --> 00:04:24.396 Because I'll just tell you honestly,

NOTE Confidence: 0.885737161428572

 $00:04:24.400 \longrightarrow 00:04:25.420$  that's not something I would

NOTE Confidence: 0.885737161428572

 $00{:}04{:}25.420 --> 00{:}04{:}26.799$  choose to jump into and be like,

NOTE Confidence: 0.885737161428572

 $00:04:26.800 \longrightarrow 00:04:28.718$  let me just talk about all the other

NOTE Confidence: 0.885737161428572

 $00:04:28.720 \longrightarrow 00:04:30.186$  things I'm doing while I'm here on campus.

NOTE Confidence: 0.885737161428572

 $00:04:30.186 \longrightarrow 00:04:31.198$  So in a sense,

NOTE Confidence: 0.885737161428572

 $00:04:31.200 \longrightarrow 00:04:32.292$  you've created an opportunity.

NOTE Confidence: 0.885737161428572

 $00:04:32.292 \longrightarrow 00:04:33.930$  So I've given a lot of

00:04:33.987 --> 00:04:35.866 caveats, but let me go ahead and jump

NOTE Confidence: 0.856181551818182

 $00:04:35.866 \longrightarrow 00:04:37.800$  into just some of the opening remarks.

NOTE Confidence: 0.856181551818182

 $00:04:37.800 \longrightarrow 00:04:38.988$  And I will say this will

NOTE Confidence: 0.856181551818182

00:04:38.988 --> 00:04:40.200 sound a little bit strange,

NOTE Confidence: 0.856181551818182

 $00:04:40.200 \longrightarrow 00:04:42.368$  but one of the main reasons I feel

NOTE Confidence: 0.856181551818182

00:04:42.368 --> 00:04:44.686 like I'm doing so much of this work

NOTE Confidence: 0.856181551818182

 $00:04:44.686 \longrightarrow 00:04:46.839$  is really born out of frustration.

NOTE Confidence: 0.856181551818182

 $00:04:46.840 \longrightarrow 00:04:49.600$  And I've used that phrase in other scenarios

NOTE Confidence: 0.856181551818182

 $00{:}04{:}49.600 \dashrightarrow 00{:}04{:}51.758$  before sometimes when I've given key notes.

NOTE Confidence: 0.856181551818182

 $00{:}04{:}51.760 \dashrightarrow 00{:}04{:}53.200$  And I always acknowledge that's a little bit

NOTE Confidence: 0.856181551818182

00:04:53.200 --> 00:04:54.917 of a weird place to start a presentation,

NOTE Confidence: 0.856181551818182

 $00:04:54.920 \longrightarrow 00:04:56.152$  like to tell you,

NOTE Confidence: 0.856181551818182

 $00{:}04{:}56.152 \dashrightarrow 00{:}04{:}57.076$  obviously you're frustrated,

NOTE Confidence: 0.856181551818182

 $00:04:57.080 \longrightarrow 00:04:58.262$  but it's kind of the reality

NOTE Confidence: 0.856181551818182

 $00:04:58.262 \longrightarrow 00:04:59.799$  of how I step into this work.

 $00:04:59.800 \longrightarrow 00:05:01.770$  So it's what I thought I would do is tell

NOTE Confidence: 0.856181551818182

 $00{:}05{:}01.827 \dashrightarrow 00{:}05{:}03.827$  you a few different stories about where some

NOTE Confidence: 0.856181551818182

 $00:05:03.827 \longrightarrow 00:05:05.880$  of that frustration actually came from.

NOTE Confidence: 0.856181551818182

 $00:05:05.880 \longrightarrow 00:05:06.846$  So the first story,

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 $00:05:06.846 \longrightarrow 00:05:07.876$  this is actually going back

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 $00:05:07.880 \longrightarrow 00:05:09.680$  maybe about 10 years or so.

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 $00:05:09.680 \longrightarrow 00:05:12.000$  I was giving a talk at Emory University.

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 $00:05:12.000 \longrightarrow 00:05:14.421$  I've been invited by the students to come and

NOTE Confidence: 0.856181551818182

 $00:05:14.421 \longrightarrow 00:05:16.597$  speak on a mental health and faith topic,

NOTE Confidence: 0.856181551818182

 $00:05:16.600 \longrightarrow 00:05:18.518$  so they had me as a neuroscientist.

NOTE Confidence: 0.856181551818182

 $00:05:18.520 \longrightarrow 00:05:20.248$  They also paired me with a

NOTE Confidence: 0.856181551818182

 $00{:}05{:}20.248 \dashrightarrow 00{:}05{:}21.400$  clinical psychologist on campus,

NOTE Confidence: 0.856181551818182

 $00{:}05{:}21.400 \dashrightarrow 00{:}05{:}22.735$  and we're just talking about

NOTE Confidence: 0.856181551818182

 $00:05:22.735 \longrightarrow 00:05:24.070$  different aspects of mental health

NOTE Confidence: 0.856181551818182

00:05:24.120 --> 00:05:25.480 from a neuroscience perspective,

NOTE Confidence: 0.856181551818182

 $00:05:25.480 \longrightarrow 00:05:26.208$  psychological perspective,

 $00:05:26.208 \longrightarrow 00:05:28.028$  and then also thinking about

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 $00:05:28.028 \longrightarrow 00:05:29.120$  aspects of faith.

NOTE Confidence: 0.856181551818182

 $00{:}05{:}29.120 \longrightarrow 00{:}05{:}30.745$  So it's a really generous

NOTE Confidence: 0.856181551818182

 $00:05:30.745 \longrightarrow 00:05:31.720$  and generative conversation.

NOTE Confidence: 0.856181551818182

 $00:05:31.720 \longrightarrow 00:05:33.800$  I remember at the end of the conversation,

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 $00:05:33.800 \longrightarrow 00:05:35.168$  one of the students in the

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 $00:05:35.168 \longrightarrow 00:05:36.080$  class raised her hand.

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 $00:05:36.080 \longrightarrow 00:05:37.776$  So I have found out later she was

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 $00{:}05{:}37.776 \to 00{:}05{:}39.240$  actually studying behavioral neuroscience.

NOTE Confidence: 0.856181551818182

 $00{:}05{:}39.240 \dashrightarrow 00{:}05{:}41.144$  So she's already thinking a lot about the

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 $00:05:41.144 \longrightarrow 00:05:43.116$  brain and how that impacts mental health.

NOTE Confidence: 0.856181551818182

00:05:43.120 --> 00:05:45.184 But she said she had a hard time

NOTE Confidence: 0.856181551818182

 $00{:}05{:}45.184 \dashrightarrow 00{:}05{:}46.394$  interacting and giving guidance

NOTE Confidence: 0.856181551818182

 $00:05:46.394 \longrightarrow 00:05:48.296$  to an aunt who is struggling

NOTE Confidence: 0.856181551818182

 $00:05:48.296 \longrightarrow 00:05:49.800$  with addiction and depression.

00:05:49.800 --> 00:05:51.920 And she said that aunt kept being told

NOTE Confidence: 0.856181551818182

 $00{:}05{:}51.920 \dashrightarrow 00{:}05{:}54.178$  that the only reason she wasn't getting

NOTE Confidence: 0.856181551818182

 $00:05:54.178 \longrightarrow 00:05:56.639$  better is because she wasn't praying hard.

NOTE Confidence: 0.856181551818182

00:05:56.640 --> 00:05:58.110 So I'm seeing some of your facial

NOTE Confidence: 0.856181551818182

 $00:05:58.110 \longrightarrow 00:05:59.119$  reactions to that as well.

NOTE Confidence: 0.856181551818182

 $00:05:59.120 \longrightarrow 00:06:00.236$  I can't see the folks online.

NOTE Confidence: 0.856181551818182

 $00:06:00.240 \longrightarrow 00:06:01.365$  You might have also had

NOTE Confidence: 0.856181551818182

 $00:06:01.365 \longrightarrow 00:06:02.040$  some facial reactions,

NOTE Confidence: 0.856181551818182

 $00:06:02.040 \longrightarrow 00:06:04.294$  but that's something that hit me in

NOTE Confidence: 0.856181551818182

 $00:06:04.294 \longrightarrow 00:06:07.176$  a really odd way and just LED to a

NOTE Confidence: 0.856181551818182

 $00{:}06{:}07.176 \dashrightarrow 00{:}06{:}08.901$  a feeling of frustration because

NOTE Confidence: 0.856181551818182

 $00:06:08.901 \longrightarrow 00:06:10.158$  of that scenario.

NOTE Confidence: 0.856181551818182

00:06:10.160 --> 00:06:11.798 Now Fast forward a few years later,

NOTE Confidence: 0.856181551818182

 $00:06:11.800 \longrightarrow 00:06:13.844$  this time I was teaching a class

NOTE Confidence: 0.856181551818182

 $00:06:13.844 \longrightarrow 00:06:14.720$  here on campus,

NOTE Confidence: 0.856181551818182

 $00:06:14.720 \longrightarrow 00:06:16.148$  teaching the medical students and talking

00:06:16.148 --> 00:06:18.276 a lot about the work that we do in the lab,

NOTE Confidence: 0.856181551818182

 $00:06:18.280 \longrightarrow 00:06:20.250$  looking at the neurobiology of

NOTE Confidence: 0.856181551818182

 $00:06:20.250 \longrightarrow 00:06:22.220$  relapse and how different processes

NOTE Confidence: 0.856181551818182

 $00:06:22.280 \longrightarrow 00:06:23.950$  in the brain facilitate craving

NOTE Confidence: 0.856181551818182

 $00:06:23.950 \longrightarrow 00:06:26.160$  and can actually lead to relapse.

NOTE Confidence: 0.856181551818182

 $00:06:26.160 \longrightarrow 00:06:27.024$  Now in this situation,

NOTE Confidence: 0.856181551818182

 $00:06:27.024 \longrightarrow 00:06:28.735$  it has students in that lecturer who raised

NOTE Confidence: 0.856181551818182

 $00:06:28.735 \longrightarrow 00:06:30.480$  their hands that this is all well and good,

NOTE Confidence: 0.856181551818182

 $00:06:30.480 \longrightarrow 00:06:32.069$  but what are we supposed to do

NOTE Confidence: 0.856181551818182

 $00:06:32.069 \longrightarrow 00:06:33.808$  with those people that think that a

NOTE Confidence: 0.856181551818182

00:06:33.808 --> 00:06:35.314 higher power can help them navigate

NOTE Confidence: 0.856181551818182

 $00:06:35.365 \longrightarrow 00:06:37.120$  through their mental health channels?

NOTE Confidence: 0.856181551818182

 $00{:}06{:}37.120 \dashrightarrow 00{:}06{:}38.998$  So again, I was feeling frustrated.

NOTE Confidence: 0.856181551818182

 $00:06:39.000 \longrightarrow 00:06:40.204$  On the one hand,

NOTE Confidence: 0.856181551818182

 $00:06:40.204 \longrightarrow 00:06:41.709$  I was frustrated that somebody

00:06:41.709 --> 00:06:43.552 would be appropriately, I think,

NOTE Confidence: 0.856181551818182

00:06:43.552 --> 00:06:44.320 using spiritual practices,

NOTE Confidence: 0.856181551818182

 $00:06:44.320 \longrightarrow 00:06:45.760$  but almost being told to ignore

NOTE Confidence: 0.856181551818182

00:06:45.760 --> 00:06:47.240 everything we know about psychology,

NOTE Confidence: 0.856181551818182 00:06:47.240 --> 00:06:47.568 psychiatry, NOTE Confidence: 0.856181551818182

 $00:06:47.568 \longrightarrow 00:06:48.880$  all these other aspects.

NOTE Confidence: 0.856181551818182

 $00:06:48.880 \longrightarrow 00:06:50.120$  And on the other hand,

NOTE Confidence: 0.856181551818182

00:06:50.120 --> 00:06:50.940 having someone who's paying

NOTE Confidence: 0.856181551818182

 $00{:}06{:}50.940 \dashrightarrow 00{:}06{:}51.760$  attention to those pieces,

NOTE Confidence: 0.940125678461538

 $00:06:51.760 \longrightarrow 00:06:53.224$  but ignoring everything we know about

NOTE Confidence: 0.940125678461538

 $00:06:53.224 \longrightarrow 00:06:55.039$  the power of being part of community,

NOTE Confidence: 0.940125678461538

 $00:06:55.040 \longrightarrow 00:06:56.475$  the power of being the faith community.

NOTE Confidence: 0.940125678461538

 $00{:}06{:}56.480 \dashrightarrow 00{:}06{:}58.776$  And so it was a frustration that

NOTE Confidence: 0.940125678461538

 $00:06:58.776 \longrightarrow 00:07:00.838$  I was feeling on both sides.

NOTE Confidence: 0.940125678461538

 $00:07:00.840 \longrightarrow 00:07:01.620$  Now, that wasn't the only

NOTE Confidence: 0.940125678461538

 $00:07:01.620 \longrightarrow 00:07:02.400$  thing that was frustrating me.

 $00:07:02.400 \longrightarrow 00:07:04.206$  Those I mentioned were two separate

NOTE Confidence: 0.940125678461538

 $00{:}07{:}04.206 \dashrightarrow 00{:}07{:}05.760$  events that happened years apart.

NOTE Confidence: 0.940125678461538

 $00:07:05.760 \longrightarrow 00:07:07.704$  But some of the things that were frustrating

NOTE Confidence: 0.940125678461538

 $00:07:07.704 \longrightarrow 00:07:09.639$  were just kind of in my daily navigation.

NOTE Confidence: 0.940125678461538

 $00:07:09.640 \longrightarrow 00:07:10.616$  So as you heard,

NOTE Confidence: 0.940125678461538

00:07:10.616 --> 00:07:12.080 I actually lead a research program

NOTE Confidence: 0.940125678461538

00:07:12.131 --> 00:07:13.756 here in the psychiatry department.

NOTE Confidence: 0.940125678461538

00:07:13.760 --> 00:07:14.800 So running a research lab,

NOTE Confidence: 0.940125678461538

00:07:14.800 --> 00:07:16.640 we're particularly focused on anxiety,

NOTE Confidence: 0.940125678461538

00:07:16.640 --> 00:07:17.408 depression, addiction,

NOTE Confidence: 0.940125678461538

 $00:07:17.408 \longrightarrow 00:07:19.712$  really trying to understand the basic

NOTE Confidence: 0.940125678461538

 $00:07:19.712 \longrightarrow 00:07:21.399$  neurobiology of those challenges.

NOTE Confidence: 0.940125678461538

 $00:07:21.400 \longrightarrow 00:07:23.116$  And then also to do work,

NOTE Confidence: 0.940125678461538

 $00:07:23.120 \longrightarrow 00:07:24.856$  we can try and look for novel the rapeutic

NOTE Confidence: 0.940125678461538

 $00:07:24.856 \longrightarrow 00:07:26.539$  targets and then build collaborations with

 $00:07:26.539 \longrightarrow 00:07:28.351$  clinicians to actually do clinical studies,

NOTE Confidence: 0.940125678461538

 $00:07:28.360 \longrightarrow 00:07:30.440$  which we're in the middle of setting up.

NOTE Confidence: 0.940125678461538

 $00:07:30.440 \longrightarrow 00:07:32.555$  So with that is also a large research team.

NOTE Confidence: 0.940125678461538

00:07:32.560 --> 00:07:34.512 And I always think about the aspects of

NOTE Confidence: 0.940125678461538

 $00:07:34.512 \longrightarrow 00:07:36.400$  community that we have together as community,

NOTE Confidence: 0.940125678461538

 $00:07:36.400 \longrightarrow 00:07:37.996$  but doing that work as a community.

NOTE Confidence: 0.940125678461538

00:07:38.000 --> 00:07:39.320 I have undergraduates in the lab,

NOTE Confidence: 0.940125678461538

 $00:07:39.320 \longrightarrow 00:07:40.376$  graduate students,

NOTE Confidence: 0.940125678461538

 $00{:}07{:}40.376 \dashrightarrow 00{:}07{:}41.960$  post BAC students,

NOTE Confidence: 0.940125678461538

00:07:41.960 --> 00:07:44.240 some PhD students, MDPHD students,

NOTE Confidence: 0.940125678461538

 $00:07:44.240 \longrightarrow 00:07:45.041$  the research staff.

NOTE Confidence: 0.940125678461538

 $00:07:45.041 \longrightarrow 00:07:46.376$  And so we're all community

NOTE Confidence: 0.940125678461538

 $00:07:46.376 \longrightarrow 00:07:47.399$  together doing that work.

NOTE Confidence: 0.940125678461538

 $00:07:47.400 \longrightarrow 00:07:48.330$  There's a lot of mentorship

NOTE Confidence: 0.940125678461538

 $00:07:48.330 \longrightarrow 00:07:49.074$  that comes from that,

NOTE Confidence: 0.940125678461538

 $00{:}07{:}49.080 \dashrightarrow 00{:}07{:}50.921$  but there's also aspects where we all

 $00:07:50.921 \longrightarrow 00:07:52.918$  have to walk through life together.

NOTE Confidence: 0.940125678461538

00:07:52.920 --> 00:07:54.300 That's something I think hopefully

NOTE Confidence: 0.940125678461538

 $00{:}07{:}54.300 \dashrightarrow 00{:}07{:}55.982$  we can all appreciate even more

NOTE Confidence: 0.940125678461538

 $00:07:55.982 \longrightarrow 00:07:57.247$  so after everything that we've

NOTE Confidence: 0.940125678461538

 $00{:}07{:}57.247 \dashrightarrow 00{:}07{:}58.720$  gone through for the pandemic.

NOTE Confidence: 0.940125678461538

 $00:07:58.720 \longrightarrow 00:08:00.680$  So one specific situation,

NOTE Confidence: 0.940125678461538

 $00:08:00.680 \longrightarrow 00:08:02.255$  I remember going up to the

NOTE Confidence: 0.940125678461538

 $00:08:02.255 \longrightarrow 00:08:03.280$  lab one day out this,

NOTE Confidence: 0.940125678461538

 $00:08:03.280 \longrightarrow 00:08:04.504$  I was in the building where I had to

NOTE Confidence: 0.940125678461538

 $00{:}08{:}04.504 \dashrightarrow 00{:}08{:}05.836$  take the elevator to go up to my office.

NOTE Confidence: 0.940125678461538

00:08:05.840 --> 00:08:07.240 And on the way to my office,

NOTE Confidence: 0.940125678461538

00:08:07.240 --> 00:08:08.830 I felt like I heard someone

NOTE Confidence: 0.940125678461538

 $00{:}08{:}08.830 \dashrightarrow 00{:}08{:}10.480$  we eping in in the restroom.

NOTE Confidence: 0.940125678461538

 $00:08:10.480 \dashrightarrow 00:08:12.797$  Wasn't sure exactly what that was about.

NOTE Confidence: 0.940125678461538

 $00:08:12.800 \longrightarrow 00:08:13.672$  But later that morning,

 $00:08:13.672 \longrightarrow 00:08:15.443$  I had a meeting with one of my

NOTE Confidence: 0.940125678461538

 $00:08:15.443 \longrightarrow 00:08:16.468$  students to basically just do

NOTE Confidence: 0.940125678461538

00:08:16.468 --> 00:08:18.037 kind of a a research check in,

NOTE Confidence: 0.940125678461538

 $00:08:18.040 \longrightarrow 00:08:19.096$  talk about research progress.

NOTE Confidence: 0.940125678461538

 $00:08:19.096 \longrightarrow 00:08:21.224$  And I could tell the students really trying

NOTE Confidence: 0.940125678461538

00:08:21.224 --> 00:08:23.192 to kind of move through all the research,

NOTE Confidence: 0.940125678461538

 $00:08:23.200 \longrightarrow 00:08:25.240$  but was having a hard time.

NOTE Confidence: 0.940125678461538

00:08:25.240 --> 00:08:26.880 So I took a pause to just kind

NOTE Confidence: 0.940125678461538

 $00:08:26.880 \longrightarrow 00:08:28.616$  of check in with the students and

NOTE Confidence: 0.940125678461538

 $00:08:28.616 \longrightarrow 00:08:30.360$  see how they were doing overall.

NOTE Confidence: 0.940125678461538

 $00{:}08{:}30.360 --> 00{:}08{:}30.629 \ \mathrm{Now},$ 

NOTE Confidence: 0.940125678461538

 $00:08:30.629 \longrightarrow 00:08:32.512$  this actually happened to be the same

NOTE Confidence: 0.940125678461538

 $00{:}08{:}32.512 \dashrightarrow 00{:}08{:}34.421$  day of the George Zimmerman trial

NOTE Confidence: 0.940125678461538

00:08:34.421 --> 00:08:36.395 in the killing of Trayvon Martin.

NOTE Confidence: 0.940125678461538

00:08:36.400 --> 00:08:38.479 The student also was a black student,

NOTE Confidence: 0.940125678461538

 $00:08:38.480 \longrightarrow 00:08:40.104$  and so they were having a really

 $00:08:40.104 \longrightarrow 00:08:41.788$  difficult time with the verdict and

NOTE Confidence: 0.940125678461538

00:08:41.788 --> 00:08:43.040 actually navigating through that.

NOTE Confidence: 0.940125678461538

 $00:08:43.040 \longrightarrow 00:08:43.956$  So in that moment,

NOTE Confidence: 0.940125678461538

 $00:08:43.956 \longrightarrow 00:08:45.330$  I think it was really important

NOTE Confidence: 0.940125678461538

 $00:08:45.378 \longrightarrow 00:08:46.757$  for me and really helpful for me

NOTE Confidence: 0.940125678461538

00:08:46.757 --> 00:08:48.514 to kind of pause and step back and

NOTE Confidence: 0.940125678461538

 $00:08:48.514 \longrightarrow 00:08:49.981$  have that space where the student

NOTE Confidence: 0.940125678461538

 $00{:}08{:}49.981 \to 00{:}08{:}52.027$  can really process all the emotions

NOTE Confidence: 0.940125678461538

 $00:08:52.027 \longrightarrow 00:08:53.838$  they were feeling at that time.

NOTE Confidence: 0.940125678461538

 $00:08:53.840 \longrightarrow 00:08:54.520$  Now, at the same time,

NOTE Confidence: 0.940125678461538

 $00:08:54.520 \longrightarrow 00:08:56.004$  I was doing this while I was

NOTE Confidence: 0.940125678461538

00:08:56.004 --> 00:08:57.280 also processing my own emotions,

NOTE Confidence: 0.940125678461538

 $00{:}08{:}57.280 \dashrightarrow 00{:}08{:}59.800$  a mixture of emotions, frustration,

NOTE Confidence: 0.940125678461538

00:08:59.800 --> 00:09:01.186 outrage, anger, hopelessness,

NOTE Confidence: 0.940125678461538

 $00:09:01.186 \longrightarrow 00:09:03.958$  all kind of mixed in together,

 $00:09:03.960 \longrightarrow 00:09:05.568$  but trying to guide a student

NOTE Confidence: 0.940125678461538

00:09:05.568 --> 00:09:06.640 through that process at

NOTE Confidence: 0.863394998461539

 $00:09:06.692 \longrightarrow 00:09:08.160$  the same time. So I say that to

NOTE Confidence: 0.863394998461539

 $00:09:08.160 \longrightarrow 00:09:09.240$  say it wasn't an easy moment,

NOTE Confidence: 0.863394998461539

 $00:09:09.240 \longrightarrow 00:09:11.151$  but I think it was a very

NOTE Confidence: 0.863394998461539

 $00:09:11.151 \longrightarrow 00:09:12.720$  helpful moment for both of us.

NOTE Confidence: 0.863394998461539

 $00:09:12.720 \longrightarrow 00:09:14.280$  But the part that got even more challenging

NOTE Confidence: 0.863394998461539

 $00:09:14.280 \longrightarrow 00:09:15.840$  is after that meeting later on the day,

NOTE Confidence: 0.863394998461539

 $00:09:15.840 \longrightarrow 00:09:17.838$  I had to go to a a more general

NOTE Confidence: 0.863394998461539

 $00:09:17.838 \longrightarrow 00:09:19.198$  meeting with other faculty.

NOTE Confidence: 0.863394998461539

 $00{:}09{:}19.200 \dashrightarrow 00{:}09{:}20.796$  It was actually very strange to

NOTE Confidence: 0.863394998461539

 $00:09:20.796 \longrightarrow 00:09:22.190$  walk into that setting because

NOTE Confidence: 0.863394998461539

00:09:22.190 --> 00:09:23.876 when I walked into that setting,

NOTE Confidence: 0.863394998461539

 $00:09:23.880 \longrightarrow 00:09:24.975$  everybody was smiling.

NOTE Confidence: 0.863394998461539

00:09:24.975 --> 00:09:26.800 People were just checking in,

NOTE Confidence: 0.863394998461539

 $00:09:26.800 \longrightarrow 00:09:27.838$  saying, oh, how are you doing?

 $00:09:27.840 \longrightarrow 00:09:28.720$  And I have to admit,

NOTE Confidence: 0.863394998461539

00:09:28.720 --> 00:09:31.023 I didn't feel courageous enough to actually

NOTE Confidence: 0.863394998461539

 $00{:}09{:}31.023 \dashrightarrow 00{:}09{:}33.760$  say how I was feeling in that moment.

NOTE Confidence: 0.863394998461539

 $00:09:33.760 \longrightarrow 00:09:35.622$  And it felt a little bit surreal

NOTE Confidence: 0.863394998461539

00:09:35.622 --> 00:09:37.633 because it was almost as if nothing

NOTE Confidence: 0.863394998461539

00:09:37.633 --> 00:09:39.506 had happened to touch our national

NOTE Confidence: 0.863394998461539

 $00:09:39.506 \longrightarrow 00:09:41.636$  public conscience in that moment.

NOTE Confidence: 0.863394998461539

 $00:09:41.640 \longrightarrow 00:09:43.320$  People were just doing business as usual.

NOTE Confidence: 0.863394998461539

00:09:43.320 --> 00:09:44.748 I don't know if that's because people

NOTE Confidence: 0.863394998461539

 $00{:}09{:}44.748 \dashrightarrow 00{:}09{:}46.140$  didn't know about the situation or

NOTE Confidence: 0.863394998461539

 $00:09:46.140 \longrightarrow 00:09:47.877$  they didn't know how to respond to it.

NOTE Confidence: 0.863394998461539

00:09:47.880 --> 00:09:48.450 But again,

NOTE Confidence: 0.863394998461539

 $00{:}09{:}48.450 \dashrightarrow 00{:}09{:}50.672$  I kind of left that setting feeling

NOTE Confidence: 0.863394998461539

 $00:09:50.672 \longrightarrow 00:09:53.048$  very disjointed and then and then

NOTE Confidence: 0.863394998461539

00:09:53.048 --> 00:09:55.160 again also feeling frustrated.

 $00:09:55.160 \longrightarrow 00:09:56.308$  So with that frustration,

NOTE Confidence: 0.863394998461539

 $00:09:56.308 \longrightarrow 00:09:58.879$  I try to channel things into making actions.

NOTE Confidence: 0.863394998461539

 $00:09:58.880 \longrightarrow 00:10:00.416$  And one of the things that you heard

NOTE Confidence: 0.863394998461539

 $00:10:00.416 \longrightarrow 00:10:01.958$  about is the podcast conversations.

NOTE Confidence: 0.863394998461539

00:10:01.960 --> 00:10:03.360 I started in 2021,

NOTE Confidence: 0.863394998461539

 $00:10:03.360 \longrightarrow 00:10:05.110$  or I have these conversations

NOTE Confidence: 0.863394998461539

 $00:10:05.110 \longrightarrow 00:10:07.360$  with lots of different people at

NOTE Confidence: 0.863394998461539

00:10:07.360 --> 00:10:08.480 the intersection of neuroscience,

NOTE Confidence: 0.863394998461539

00:10:08.480 --> 00:10:10.032 mental health, faith, culture,

NOTE Confidence: 0.863394998461539

 $00:10:10.032 \longrightarrow 00:10:11.196$  and social justice.

NOTE Confidence: 0.863394998461539

 $00:10:11.200 \longrightarrow 00:10:13.240$  So that has been very encouraging to see.

NOTE Confidence: 0.863394998461539

 $00:10:13.240 \longrightarrow 00:10:15.238$  But initially there was also from

NOTE Confidence: 0.863394998461539

 $00:10:15.238 \longrightarrow 00:10:17.079$  some frustration with that as well.

NOTE Confidence: 0.863394998461539

00:10:17.080 --> 00:10:19.173 So I remember talking to a prominent

NOTE Confidence: 0.863394998461539

 $00:10:19.173 \longrightarrow 00:10:21.258$  basic scientists in the field and their

NOTE Confidence: 0.863394998461539

 $00:10:21.258 \longrightarrow 00:10:23.440$  knee jerk reaction to the podcast was why?

00:10:23.440 --> 00:10:24.520 Why are you talking about that?

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00:10:24.520 --> 00:10:25.676 You're a basic scientist?

NOTE Confidence: 0.863394998461539

 $00{:}10{:}25.676 \dashrightarrow 00{:}10{:}28.236$  As if I had somehow stepped out of my

NOTE Confidence: 0.863394998461539

 $00:10:28.236 \longrightarrow 00:10:30.028$  lane and was doing something that was

NOTE Confidence: 0.863394998461539

00:10:30.089 --> 00:10:31.993 outside of the realm of what I was,

NOTE Confidence: 0.863394998461539

 $00:10:32.000 \longrightarrow 00:10:34.160$  quote UN quote, allowed to do.

NOTE Confidence: 0.863394998461539

00:10:34.160 --> 00:10:34.403 Now,

NOTE Confidence: 0.863394998461539

00:10:34.403 --> 00:10:34.889 in retrospect,

NOTE Confidence: 0.863394998461539

 $00:10:34.889 \longrightarrow 00:10:36.347$  I think that was that comment

NOTE Confidence: 0.863394998461539

00:10:36.347 --> 00:10:37.880 was actually said in innocence,

NOTE Confidence: 0.863394998461539

 $00:10:37.880 \longrightarrow 00:10:40.000$  not with any ill intent.

NOTE Confidence: 0.863394998461539

 $00:10:40.000 \longrightarrow 00:10:41.225$  And this is someone who has actually

NOTE Confidence: 0.863394998461539

 $00:10:41.225 \dashrightarrow 00:10:42.679$  been much more supportive after the fact.

NOTE Confidence: 0.863394998461539

00:10:42.680 --> 00:10:44.444 But just hearing that also gave me

NOTE Confidence: 0.863394998461539

 $00{:}10{:}44.444 \dashrightarrow 00{:}10{:}46.520$  a glimpse of how people respond to

 $00:10:46.520 \longrightarrow 00:10:48.100$  these types of conversations and

NOTE Confidence: 0.863394998461539

 $00:10:48.100 \longrightarrow 00:10:50.084$  kind of the boxes that we sometimes

NOTE Confidence: 0.863394998461539

 $00:10:50.084 \longrightarrow 00:10:51.902$  put ourselves in or have other

NOTE Confidence: 0.863394998461539

 $00:10:51.902 \longrightarrow 00:10:53.757$  people put us in inadvertently.

NOTE Confidence: 0.863394998461539

 $00:10:53.760 \longrightarrow 00:10:56.400$  So again, another source of frustration.

NOTE Confidence: 0.863394998461539

00:10:56.400 --> 00:10:57.070 But thankfully,

NOTE Confidence: 0.863394998461539

 $00:10:57.070 \longrightarrow 00:10:58.745$  it's not just frustration that

NOTE Confidence: 0.863394998461539

 $00:10:58.745 \longrightarrow 00:11:00.400$  has facilitated this whole piece.

NOTE Confidence: 0.863394998461539

 $00:11:00.400 \longrightarrow 00:11:01.741$  There is a lot of also a lot of

NOTE Confidence: 0.863394998461539

00:11:01.741 --> 00:11:03.192 hope that I felt throughout the

NOTE Confidence: 0.863394998461539

 $00:11:03.192 \longrightarrow 00:11:04.452$  processes and the different things

NOTE Confidence: 0.863394998461539

 $00:11:04.500 \longrightarrow 00:11:06.252$  I've been able to be involved in.

NOTE Confidence: 0.863394998461539

00:11:06.252 --> 00:11:08.520 So the one that caught me off guard,

NOTE Confidence: 0.863394998461539

 $00:11:08.520 \longrightarrow 00:11:09.756$  this was about two years ago.

NOTE Confidence: 0.863394998461539

00:11:09.760 --> 00:11:11.488 I was actually giving a talk for the

NOTE Confidence: 0.863394998461539

 $00{:}11{:}11.488 \dashrightarrow 00{:}11{:}13.120$  Behavior and Brain Research Foundation,

00:11:13.120 --> 00:11:14.446 basically talking about some of the

NOTE Confidence: 0.863394998461539

00:11:14.446 --> 00:11:16.135 work that we're doing in the lab and

NOTE Confidence: 0.863394998461539

 $00:11:16.135 \longrightarrow 00:11:17.275$  rodent models and trying to again,

NOTE Confidence: 0.863394998461539

00:11:17.280 --> 00:11:20.240 translate things into clinical populations.

NOTE Confidence: 0.863394998461539

00:11:20.240 --> 00:11:20.777 So, you know,

NOTE Confidence: 0.863394998461539

00:11:20.777 --> 00:11:22.030 I inherently I thought that might be

NOTE Confidence: 0.863394998461539

00:11:22.074 --> 00:11:23.439 something that would encourage people,

NOTE Confidence: 0.863394998461539

 $00:11:23.440 \longrightarrow 00:11:24.982$  but I didn't expect people to

NOTE Confidence: 0.863394998461539

 $00:11:24.982 \longrightarrow 00:11:26.010$  be encouraged the way

NOTE Confidence: 0.929102245384615

 $00:11:26.061 \longrightarrow 00:11:27.120$  they were encouraged.

NOTE Confidence: 0.929102245384615

 $00:11:27.120 \longrightarrow 00:11:28.256$  So after that talk,

NOTE Confidence: 0.929102245384615

 $00:11:28.256 \longrightarrow 00:11:29.676$  someone actually emailed me and

NOTE Confidence: 0.929102245384615

 $00{:}11{:}29.676 \longrightarrow 00{:}11{:}31.648$  said that hearing me talk about the

NOTE Confidence: 0.929102245384615

 $00{:}11{:}31.648 \dashrightarrow 00{:}11{:}33.558$  behaviors that we study in the rodents,

NOTE Confidence: 0.929102245384615

 $00:11:33.560 \longrightarrow 00:11:34.840$  basically where the rodents

 $00:11:34.840 \longrightarrow 00:11:36.120$  will self administer substances,

NOTE Confidence: 0.929102245384615

00:11:36.120 --> 00:11:38.040 they'll display relapsed behavior,

NOTE Confidence: 0.929102245384615

00:11:38.040 --> 00:11:39.960 they'll display withdrawal behavior,

NOTE Confidence: 0.929102245384615

00:11:39.960 --> 00:11:41.295 craving, increased anxiety.

NOTE Confidence: 0.929102245384615

 $00:11:41.295 \longrightarrow 00:11:43.965$  There was someone who said that

NOTE Confidence: 0.929102245384615

00:11:43.965 --> 00:11:46.457 listening to me talk about the behavior

NOTE Confidence: 0.929102245384615

 $00:11:46.457 \longrightarrow 00:11:48.617$  behaviors of the rats actually gave

NOTE Confidence: 0.929102245384615

00:11:48.617 --> 00:11:50.939 him more understanding and empathy for

NOTE Confidence: 0.929102245384615

 $00:11:50.939 \longrightarrow 00:11:53.445$  his son who had been navigating through

NOTE Confidence: 0.929102245384615

 $00:11:53.445 \longrightarrow 00:11:55.560$  substance use challenges for a while.

NOTE Confidence: 0.929102245384615

 $00:11:55.560 \longrightarrow 00:11:56.824$  And I think in that he was saying

NOTE Confidence: 0.929102245384615

 $00:11:56.824 \longrightarrow 00:11:58.364$  that now he could actually have more

NOTE Confidence: 0.929102245384615

 $00:11:58.364 \longrightarrow 00:11:59.549$  understanding of what was happening

NOTE Confidence: 0.929102245384615

 $00:11:59.590 \longrightarrow 00:12:00.829$  in the brain that was leading his

NOTE Confidence: 0.929102245384615

 $00:12:00.829 \longrightarrow 00:12:02.053$  son to behave in different ways.

NOTE Confidence: 0.929102245384615

 $00:12:02.053 \longrightarrow 00:12:04.119$  Now, I was fully expecting him to say that,

 $00:12:04.120 \longrightarrow 00:12:05.450$  oh, I got really excited about the

NOTE Confidence: 0.929102245384615

 $00:12:05.450 \longrightarrow 00:12:06.840$  clinical interventions that are coming,

NOTE Confidence: 0.929102245384615

 $00:12:06.840 \longrightarrow 00:12:09.039$  but no hearing about rats

NOTE Confidence: 0.929102245384615

 $00:12:09.040 \longrightarrow 00:12:10.422$  helped him understand his son.

NOTE Confidence: 0.929102245384615

00:12:10.422 --> 00:12:12.528 So not something that I expected whatsoever,

NOTE Confidence: 0.929102245384615

 $00:12:12.528 \longrightarrow 00:12:15.072$  but really facilitated for me that

NOTE Confidence: 0.929102245384615

00:12:15.072 --> 00:12:17.203 importance of really talking about

NOTE Confidence: 0.929102245384615

 $00:12:17.203 \longrightarrow 00:12:19.238$  these things in public settings.

NOTE Confidence: 0.929102245384615

00:12:19.240 --> 00:12:21.100 I've also had colleagues who have joined

NOTE Confidence: 0.929102245384615

 $00:12:21.100 \longrightarrow 00:12:22.834$  me on the podcast for psychiatrists and

NOTE Confidence: 0.929102245384615

00:12:22.834 --> 00:12:24.360 who have really emphasized this as well,

NOTE Confidence: 0.929102245384615

 $00{:}12{:}24.360 \dashrightarrow 00{:}12{:}25.788$  who said it's so important for basic

NOTE Confidence: 0.929102245384615

 $00{:}12{:}25.788 \dashrightarrow 00{:}12{:}27.485$  scientists to be able to continue to talk

NOTE Confidence: 0.929102245384615

 $00:12:27.485 \longrightarrow 00:12:28.800$  about what's happening in the brain.

NOTE Confidence: 0.929102245384615

 $00:12:28.800 \longrightarrow 00:12:30.960$  How much that's giving her patients

00:12:30.960 --> 00:12:32.460 hope to have a better understanding

NOTE Confidence: 0.929102245384615

00:12:32.460 --> 00:12:33.880 of what's happening in the brain,

NOTE Confidence: 0.929102245384615

 $00:12:33.880 \longrightarrow 00:12:35.320$  but then also decreasing the stigma.

NOTE Confidence: 0.929102245384615

 $00:12:35.320 \longrightarrow 00:12:36.965$  So if family members have a better

NOTE Confidence: 0.929102245384615

 $00:12:36.965 \longrightarrow 00:12:38.165$  appreciation for some of the

NOTE Confidence: 0.929102245384615

 $00:12:38.165 \longrightarrow 00:12:39.295$  components that actually lead to

NOTE Confidence: 0.929102245384615

 $00:12:39.295 \longrightarrow 00:12:40.400$  the changes in behavior,

NOTE Confidence: 0.929102245384615

00:12:40.400 --> 00:12:42.479 Not that that's the only piece in of itself.

NOTE Confidence: 0.929102245384615

 $00:12:42.480 \longrightarrow 00:12:43.160$  That was also an

NOTE Confidence: 0.95985167

00:12:43.160 --> 00:12:44.798 important context for them as well.

NOTE Confidence: 0.899635066363636

 $00{:}12{:}45.960 \dashrightarrow 00{:}12{:}47.248$  I'll say the other thing that's given

NOTE Confidence: 0.899635066363636

 $00:12:47.248 \longrightarrow 00:12:48.710$  me hope is some of the events that

NOTE Confidence: 0.899635066363636

00:12:48.710 --> 00:12:50.285 we've been able to do over time. Again,

NOTE Confidence: 0.899635066363636

00:12:50.285 --> 00:12:52.280 I talked about being a background person,

NOTE Confidence: 0.899635066363636

 $00:12:52.280 \longrightarrow 00:12:54.079$  so I'm always wanted to be like,

NOTE Confidence: 0.899635066363636

 $00:12:54.080 \longrightarrow 00:12:55.492$  let me facilitate other

00:12:55.492 --> 00:12:56.198 people's conversations.

NOTE Confidence: 0.899635066363636

00:12:56.200 --> 00:12:57.400 But every once in a while,

NOTE Confidence: 0.899635066363636

00:12:57.400 --> 00:12:58.393 actually pretty frequently,

NOTE Confidence: 0.899635066363636

 $00:12:58.393 \longrightarrow 00:13:01.439$  I'm forced to kind of step into those roles.

NOTE Confidence: 0.899635066363636

 $00:13:01.440 \longrightarrow 00:13:03.280$  So I had a chance to actually interact.

NOTE Confidence: 0.899635066363636

 $00:13:03.280 \longrightarrow 00:13:04.799$  This is about six or seven years

NOTE Confidence: 0.899635066363636

00:13:04.799 --> 00:13:06.674 ago with a with a hip hop artist

NOTE Confidence: 0.899635066363636

 $00:13:06.674 \longrightarrow 00:13:08.527$  who's one of few Grammys had written

NOTE Confidence: 0.899635066363636

00:13:08.527 --> 00:13:10.117 New York Times bestselling book.

NOTE Confidence: 0.899635066363636

 $00{:}13{:}10.120 \dashrightarrow 00{:}13{:}11.695$  And I'd met him through a mutual

NOTE Confidence: 0.899635066363636

00:13:11.695 --> 00:13:13.503 friend and could tell that he also had

NOTE Confidence: 0.899635066363636

 $00:13:13.503 \longrightarrow 00:13:15.115$  a passion about this type of mental

NOTE Confidence: 0.899635066363636

 $00:13:15.115 \longrightarrow 00:13:16.795$  health and talked about in his music.

NOTE Confidence: 0.899635066363636

 $00:13:16.800 \longrightarrow 00:13:18.550$  And so we actually brought him here

NOTE Confidence: 0.899635066363636

 $00:13:18.550 \longrightarrow 00:13:20.896$  to campus in 2018 where we had a town

 $00:13:20.896 \longrightarrow 00:13:22.599$  hall conversation on the main campus.

NOTE Confidence: 0.899635066363636

 $00:13:22.600 \longrightarrow 00:13:24.520$  It was Co sponsored by the chaplain's office.

NOTE Confidence: 0.899635066363636

 $00:13:24.520 \longrightarrow 00:13:26.080$  We also coordinated with Kim Goff

NOTE Confidence: 0.899635066363636

00:13:26.080 --> 00:13:27.940 Cruz's office of the Office of Student

NOTE Confidence: 0.899635066363636

 $00:13:27.940 \longrightarrow 00:13:30.028$  Life and really had a cross section of

NOTE Confidence: 0.899635066363636

 $00:13:30.028 \longrightarrow 00:13:31.757$  people across campus who came to that,

NOTE Confidence: 0.899635066363636

00:13:31.760 --> 00:13:33.008 undergrads, grad students,

NOTE Confidence: 0.899635066363636

 $00:13:33.008 \longrightarrow 00:13:34.134$  professional students, administrators,

NOTE Confidence: 0.899635066363636

 $00:13:34.134 \longrightarrow 00:13:36.780$  and a lot of people said they had never

NOTE Confidence: 0.899635066363636

 $00:13:36.842 \longrightarrow 00:13:39.040$  seen anything like that on campus before.

NOTE Confidence: 0.899635066363636

 $00:13:39.040 \longrightarrow 00:13:39.311$  Now.

NOTE Confidence: 0.899635066363636

00:13:39.311 --> 00:13:41.208 The hip hop artist Lecrae was really

NOTE Confidence: 0.899635066363636

00:13:41.208 --> 00:13:42.280 vulnerable with his story.

NOTE Confidence: 0.899635066363636

 $00:13:42.280 \longrightarrow 00:13:43.528$  And it just kind of facilitated

NOTE Confidence: 0.899635066363636

 $00:13:43.528 \longrightarrow 00:13:45.106$  an atmosphere in the room where

NOTE Confidence: 0.899635066363636

00:13:45.106 --> 00:13:46.254 people were sharing things.

 $00:13:46.254 \longrightarrow 00:13:47.802$  I would not expect people to

NOTE Confidence: 0.899635066363636

 $00:13:47.802 \longrightarrow 00:13:49.240$  share in a room of 200 people,

NOTE Confidence: 0.899635066363636

 $00:13:49.240 \longrightarrow 00:13:50.542$  but I think they had that

NOTE Confidence: 0.899635066363636

 $00:13:50.542 \longrightarrow 00:13:51.193$  connection with him.

NOTE Confidence: 0.899635066363636

 $00:13:51.200 \longrightarrow 00:13:53.120$  He could actually see everybody on the stage.

NOTE Confidence: 0.899635066363636

 $00:13:53.120 \longrightarrow 00:13:54.638$  We had students that were involved.

NOTE Confidence: 0.899635066363636

 $00:13:54.640 \longrightarrow 00:13:56.528$  We also partnered with the Black Church at

NOTE Confidence: 0.899635066363636

 $00:13:56.528 \longrightarrow 00:13:58.719$  Yale and you heard people saying things like,

NOTE Confidence: 0.899635066363636

 $00:13:58.720 \longrightarrow 00:14:00.220$  I've been waiting for this

NOTE Confidence: 0.899635066363636

 $00:14:00.220 \longrightarrow 00:14:01.720$  conversation for a long time,

NOTE Confidence: 0.899635066363636

 $00:14:01.720 \longrightarrow 00:14:03.664$  or this is the most powerful event that

NOTE Confidence: 0.899635066363636

 $00:14:03.664 \longrightarrow 00:14:05.635$  I've been to since I've been on campus.

NOTE Confidence: 0.899635066363636

 $00{:}14{:}05.640 \dashrightarrow 00{:}14{:}07.044$  And to hear people talk vulnerably

NOTE Confidence: 0.899635066363636

 $00{:}14{:}07.044 \dashrightarrow 00{:}14{:}08.284$  about feeling like they weren't

NOTE Confidence: 0.899635066363636

 $00:14:08.284 \longrightarrow 00:14:09.316$  being their true selves.

 $00:14:09.320 \longrightarrow 00:14:10.946$  There was an individual with bipolar

NOTE Confidence: 0.899635066363636

00:14:10.946 --> 00:14:12.485 disorder who was sharing his experience

NOTE Confidence: 0.899635066363636

 $00:14:12.485 \longrightarrow 00:14:14.117$  and how he was in the band with

NOTE Confidence: 0.899635066363636

00:14:14.167 --> 00:14:15.793 two other people with bipolar and

NOTE Confidence: 0.899635066363636

00:14:15.793 --> 00:14:17.136 how he's navigating through the

NOTE Confidence: 0.899635066363636

00:14:17.136 --> 00:14:18.672 spiritual components of that and the

NOTE Confidence: 0.899635066363636

00:14:18.672 --> 00:14:19.800 mental health components of that.

NOTE Confidence: 0.899635066363636

00:14:19.800 --> 00:14:21.600 So it was just a very eye opening

NOTE Confidence: 0.899635066363636

 $00:14:21.600 \longrightarrow 00:14:23.057$  experience and really showed me the

NOTE Confidence: 0.899635066363636

 $00:14:23.057 \longrightarrow 00:14:25.200$  power of having these types of conversations.

NOTE Confidence: 0.899635066363636

 $00{:}14{:}25.200 \dashrightarrow 00{:}14{:}26.704$  And we were able to follow up on

NOTE Confidence: 0.899635066363636

 $00:14:26.704 \longrightarrow 00:14:27.845$  that with a similar conversation

NOTE Confidence: 0.899635066363636

00:14:27.845 --> 00:14:29.511 in New York City in 2019 where

NOTE Confidence: 0.899635066363636

 $00:14:29.556 \longrightarrow 00:14:31.290$  800 people actually showed up to

NOTE Confidence: 0.899635066363636

 $00:14:31.290 \longrightarrow 00:14:32.157$  have these conversations.

NOTE Confidence: 0.899635066363636

00:14:32.160 --> 00:14:33.000 And again, people were saying,

 $00:14:33.000 \longrightarrow 00:14:34.848$  I've been waiting 20 years for

NOTE Confidence: 0.899635066363636

 $00:14:34.848 \longrightarrow 00:14:36.080$  these types of conversations.

NOTE Confidence: 0.899635066363636

 $00:14:36.080 \longrightarrow 00:14:37.529$  So I've had a lot of opportunity

NOTE Confidence: 0.899635066363636

00:14:37.529 --> 00:14:39.187 to really see how much of A desire

NOTE Confidence: 0.899635066363636

 $00{:}14{:}39.187 \dashrightarrow 00{:}14{:}40.867$  and a need there's been for people

NOTE Confidence: 0.899635066363636

 $00{:}14{:}40.867 \dashrightarrow 00{:}14{:}42.155$  to continue these conversations.

NOTE Confidence: 0.899635066363636

00:14:42.160 --> 00:14:43.960 And every time people are in the room,

NOTE Confidence: 0.899635066363636

 $00:14:43.960 \longrightarrow 00:14:46.080$  it seems like they get a lot out of it.

NOTE Confidence: 0.899635066363636

00:14:46.080 --> 00:14:47.648 So I really felt a push to try

NOTE Confidence: 0.899635066363636

 $00{:}14{:}47.648 \dashrightarrow 00{:}14{:}48.959$  and continue to do these things.

NOTE Confidence: 0.899635066363636

 $00:14:48.960 \longrightarrow 00:14:50.020$  When the pandemic hit,

NOTE Confidence: 0.899635066363636

 $00:14:50.020 \longrightarrow 00:14:51.610$  there was an opportunity to kind

NOTE Confidence: 0.957143117368421

 $00{:}14{:}51.665 \dashrightarrow 00{:}14{:}53.005$  of increase the scope of

NOTE Confidence: 0.957143117368421

 $00:14:53.005 \longrightarrow 00:14:54.077$  that through the podcast.

NOTE Confidence: 0.957143117368421

 $00:14:54.080 \longrightarrow 00:14:56.346$  And again, going back to my my nature,

 $00:14:56.346 \longrightarrow 00:14:57.557$  I wanted to be in the background.

NOTE Confidence: 0.957143117368421

 $00:14:57.560 \longrightarrow 00:14:58.918$  I didn't want to to run it.

NOTE Confidence: 0.957143117368421

00:14:58.920 --> 00:14:59.880 I wanted to facilitate it,

NOTE Confidence: 0.957143117368421

 $00:14:59.880 \longrightarrow 00:15:01.038$  bring in all these different people.

NOTE Confidence: 0.957143117368421

00:15:01.040 --> 00:15:02.633 And I basically had a mentor who kept saying,

NOTE Confidence: 0.957143117368421

00:15:02.640 --> 00:15:04.200 why, why don't you want to host it?

NOTE Confidence: 0.957143117368421

 $00:15:04.200 \longrightarrow 00:15:05.466$  And I really didn't have any

NOTE Confidence: 0.957143117368421

 $00:15:05.466 \longrightarrow 00:15:06.558$  good reason other than not

NOTE Confidence: 0.957143117368421

 $00{:}15{:}06.558 {\:\raisebox{--}{\text{--}}}{\:\raisebox{--}{\text{--}}}{\:\raisebox{--}{\text{--}}}{\:\raisebox{--}{\text{--}}}00{:}15{:}07.794$  wanting to be in the spotlight.

NOTE Confidence: 0.957143117368421

00:15:07.800 --> 00:15:08.982 So again, that was something that

NOTE Confidence: 0.957143117368421

00:15:08.982 --> 00:15:11.069 gave me a lot of hope as I was able

NOTE Confidence: 0.957143117368421

 $00:15:11.069 \longrightarrow 00:15:12.315$  to start those conversations and to

NOTE Confidence: 0.957143117368421

 $00:15:12.315 \longrightarrow 00:15:13.880$  really learn from a lot of the folks who

NOTE Confidence: 0.9231964175

 $00{:}15{:}13.880 \dashrightarrow 00{:}15{:}15.640$  were on the pod cast.

NOTE Confidence: 0.96398119125

00:15:16.360 --> 00:15:18.700 So I'll just wrap up to say that, you know,

NOTE Confidence: 0.96398119125

 $00{:}15{:}18.700 \dashrightarrow 00{:}15{:}19.960$  I've talked a lot about frustration.

 $00:15:19.960 \longrightarrow 00:15:21.076$  I've talked a lot about hope.

NOTE Confidence: 0.96398119125

 $00:15:21.080 \longrightarrow 00:15:22.754$  I feel like basically at the

NOTE Confidence: 0.96398119125

 $00:15:22.754 \longrightarrow 00:15:24.187$  intersection of those two really

NOTE Confidence: 0.96398119125

00:15:24.187 --> 00:15:26.000 led me to a place of opportunity,

NOTE Confidence: 0.96398119125

00:15:26.000 --> 00:15:27.848 opportunity to decide how to kind

NOTE Confidence: 0.96398119125

 $00:15:27.848 \longrightarrow 00:15:29.402$  of navigate those two tensions

NOTE Confidence: 0.96398119125

 $00:15:29.402 \longrightarrow 00:15:31.520$  and how to move things forward.

NOTE Confidence: 0.96398119125

 $00{:}15{:}31.520 \dashrightarrow 00{:}15{:}32.906$  And for me, it's been really important

NOTE Confidence: 0.96398119125

 $00:15:32.906 \longrightarrow 00:15:34.517$  to be able to do that in community.

NOTE Confidence: 0.96398119125

 $00{:}15{:}34.520 \dashrightarrow 00{:}15{:}36.396$  I talked about my lab group often.

NOTE Confidence: 0.96398119125

00:15:36.400 --> 00:15:37.240 If I'm giving a slide,

NOTE Confidence: 0.96398119125

 $00{:}15{:}37.240 \dashrightarrow 00{:}15{:}38.983$  I'll sometimes show pictures of a lab

NOTE Confidence: 0.96398119125

 $00{:}15{:}38.983 \dashrightarrow 00{:}15{:}40.281$  group in different communities we've

NOTE Confidence: 0.96398119125

 $00:15:40.281 \longrightarrow 00:15:42.052$  been able to interact with at the

NOTE Confidence: 0.96398119125

 $00:15:42.052 \longrightarrow 00:15:43.374$  onset because I feel like community

 $00:15:43.374 \longrightarrow 00:15:45.096$  is at the key of what we're doing.

NOTE Confidence: 0.96398119125

00:15:45.096 --> 00:15:46.488 I often encourage people think about

NOTE Confidence: 0.96398119125

 $00:15:46.488 \longrightarrow 00:15:47.840$  the communities they work with,

NOTE Confidence: 0.96398119125

 $00:15:47.840 \longrightarrow 00:15:49.324$  the communities they serve,

NOTE Confidence: 0.96398119125

00:15:49.324 --> 00:15:51.358 where they're located, where that's here,

NOTE Confidence: 0.96398119125

00:15:51.358 --> 00:15:53.194 the medical school in New Haven,

NOTE Confidence: 0.96398119125

 $00:15:53.200 \longrightarrow 00:15:55.440$  in Connecticut, in the US and globally.

NOTE Confidence: 0.96398119125

 $00:15:55.440 \longrightarrow 00:15:57.407$  Then also think about just all those

NOTE Confidence: 0.96398119125

 $00{:}15{:}57.407 \dashrightarrow 00{:}15{:}58.918$  different touch points that we have.

NOTE Confidence: 0.96398119125

00:15:58.920 --> 00:16:00.024 One thing I'll leave you with

NOTE Confidence: 0.96398119125

00:16:00.024 --> 00:16:01.120 before we go into the Q&A,

NOTE Confidence: 0.96398119125

00:16:01.120 --> 00:16:02.596 it's also been, in a sense,

NOTE Confidence: 0.96398119125

00:16:02.600 --> 00:16:04.973 surprising to me to see how people

NOTE Confidence: 0.96398119125

 $00:16:04.973 \longrightarrow 00:16:06.520$  have actually responded to that.

NOTE Confidence: 0.96398119125

 $00:16:06.520 \longrightarrow 00:16:07.710$  So I've been able to speak in

NOTE Confidence: 0.96398119125

00:16:07.710 --> 00:16:08.811 lots of different venues where

 $00:16:08.811 \longrightarrow 00:16:09.636$  that's faith communities.

NOTE Confidence: 0.96398119125

00:16:09.640 --> 00:16:11.758 I spoke to a Bar Association,

NOTE Confidence: 0.96398119125

00:16:11.760 --> 00:16:13.188 I spoke to all superintendents in

NOTE Confidence: 0.96398119125

 $00:16:13.188 \longrightarrow 00:16:14.919$  Connecticut at one point at the conference.

NOTE Confidence: 0.96398119125

 $00:16:14.920 \longrightarrow 00:16:16.392$  And so kind of being able to step

NOTE Confidence: 0.96398119125

 $00:16:16.392 \longrightarrow 00:16:17.519$  into these different worlds,

NOTE Confidence: 0.96398119125

 $00:16:17.520 \longrightarrow 00:16:18.342$  as it were,

NOTE Confidence: 0.96398119125

 $00:16:18.342 \longrightarrow 00:16:20.260$  and have people really resonate with these

NOTE Confidence: 0.96398119125

 $00{:}16{:}20.317 \dashrightarrow 00{:}16{:}22.092$  topics has been really gratifying as well.

NOTE Confidence: 0.96398119125

00:16:22.092 --> 00:16:24.799 But I gave a talk at a science conference,

NOTE Confidence: 0.96398119125

 $00:16:24.800 \longrightarrow 00:16:25.328$  a Gordon conference.

NOTE Confidence: 0.96398119125

 $00:16:25.328 \longrightarrow 00:16:26.560$  So for any of you who know,

NOTE Confidence: 0.96398119125

 $00{:}16{:}26.560 {\:{\mbox{--}}}{\:{\mbox{-}}} 00{:}16{:}27.980$  those are really specialized

NOTE Confidence: 0.96398119125

 $00{:}16{:}27.980 \dashrightarrow 00{:}16{:}29.400$  conferences around specific topics.

NOTE Confidence: 0.96398119125

 $00:16:29.400 \longrightarrow 00:16:30.877$  And I was kind of talking about

 $00:16:30.877 \longrightarrow 00:16:31.840$  this whole community aspect.

NOTE Confidence: 0.96398119125

00:16:31.840 --> 00:16:33.238 I showed my first slide with,

NOTE Confidence: 0.96398119125

00:16:33.240 --> 00:16:34.480 you know, all the people in the lab,

NOTE Confidence: 0.96398119125

00:16:34.480 --> 00:16:35.560 the communities we've worked with,

NOTE Confidence: 0.96398119125

 $00:16:35.560 \longrightarrow 00:16:37.330$  and we're just talking about kind

NOTE Confidence: 0.96398119125

 $00:16:37.330 \longrightarrow 00:16:38.978$  of the importance of holistic

NOTE Confidence: 0.96398119125

 $00:16:38.978 \longrightarrow 00:16:40.598$  approaches to mental health,

NOTE Confidence: 0.96398119125

00:16:40.600 --> 00:16:42.080 thinking about aspects like neuroscience,

NOTE Confidence: 0.96398119125

00:16:42.080 --> 00:16:44.096 psychology, psychiatry, faith practices.

NOTE Confidence: 0.96398119125

00:16:44.096 --> 00:16:47.120 And then people actually started clapping

NOTE Confidence: 0.96398119125

 $00{:}16{:}47.185 \dashrightarrow 00{:}16{:}49.152$  after that first slide, which I,

NOTE Confidence: 0.96398119125

 $00:16:49.152 \longrightarrow 00:16:51.800$  I had no idea what to do with that.

NOTE Confidence: 0.96398119125

 $00:16:51.800 \longrightarrow 00:16:52.340$  I was like,

NOTE Confidence: 0.96398119125

 $00:16:52.340 \longrightarrow 00:16:54.275$  am I in a church and am I in a

NOTE Confidence: 0.96398119125

00:16:54.275 --> 00:16:55.717 concert or am I giving a lecture?

NOTE Confidence: 0.96398119125

 $00{:}16{:}55.720 \dashrightarrow 00{:}16{:}57.712$  But I think part of it was the fact

 $00:16:57.712 \longrightarrow 00:16:59.403$  that people were resonating with it

NOTE Confidence: 0.96398119125

 $00:16:59.403 \longrightarrow 00:17:01.552$  and they hadn't heard that type of

NOTE Confidence: 0.96398119125

 $00:17:01.552 \longrightarrow 00:17:03.197$  commentary in that context before.

NOTE Confidence: 0.96398119125

 $00:17:03.200 \longrightarrow 00:17:04.838$  And so I think other people felt

NOTE Confidence: 0.96398119125

 $00{:}17{:}04.838 \dashrightarrow 00{:}17{:}06.258$  very encouraged to see that work

NOTE Confidence: 0.96398119125

 $00{:}17{:}06.258 \dashrightarrow 00{:}17{:}07.805$  being done and to actually come up

NOTE Confidence: 0.96398119125

 $00:17:07.851 \longrightarrow 00:17:09.489$  and tell me about ways they have

NOTE Confidence: 0.96398119125

00:17:09.489 --> 00:17:11.064 been doing similar work as well.

NOTE Confidence: 0.96398119125

00:17:11.064 --> 00:17:13.322 So I'm kind of giving you, you know,

NOTE Confidence: 0.96398119125

 $00:17:13.322 \longrightarrow 00:17:15.149$  the the behind the scenes kind of

NOTE Confidence: 0.96398119125

00:17:15.149 --> 00:17:17.154 journey of how I've gotten to this place.

NOTE Confidence: 0.96398119125

00:17:17.160 --> 00:17:18.036 But one thing I will say,

NOTE Confidence: 0.96398119125

 $00:17:18.040 \longrightarrow 00:17:18.670$  just in closing,

NOTE Confidence: 0.96398119125

 $00{:}17{:}18.670 \dashrightarrow 00{:}17{:}19.720$  I think it's important again,

NOTE Confidence: 0.96398119125

 $00:17:19.720 \longrightarrow 00:17:20.960$  to put things in context.

 $00:17:20.960 \longrightarrow 00:17:22.772$  There's obviously been a lot that's

NOTE Confidence: 0.96398119125

 $00{:}17{:}22.772 \dashrightarrow 00{:}17{:}24.155$  happened at our community at Yale

NOTE Confidence: 0.96398119125

00:17:24.155 --> 00:17:25.794 the last few days going back into

NOTE Confidence: 0.96398119125

 $00:17:25.794 \longrightarrow 00:17:27.074$  the weekend with the protests,

NOTE Confidence: 0.967463829090909

 $00:17:27.080 \longrightarrow 00:17:29.696$  with all the different perspectives and

NOTE Confidence: 0.967463829090909

00:17:29.696 --> 00:17:31.880 different details and different facts,

NOTE Confidence: 0.967463829090909

 $00:17:31.880 \longrightarrow 00:17:33.920$  I'll call them, that have been

NOTE Confidence: 0.967463829090909

 $00:17:33.920 \longrightarrow 00:17:35.240$  sent out or seen, you know,

NOTE Confidence: 0.967463829090909

 $00:17:35.240 \longrightarrow 00:17:37.200$  shown on media and things like that.

NOTE Confidence: 0.967463829090909

00:17:37.200 --> 00:17:38.340 And so obviously it's a

NOTE Confidence: 0.967463829090909

00:17:38.340 --> 00:17:38.796 challenging situation,

NOTE Confidence: 0.967463829090909

 $00:17:38.800 \longrightarrow 00:17:40.440$  but I think it also reminds me and

NOTE Confidence: 0.967463829090909

 $00:17:40.440 \longrightarrow 00:17:42.203$  reminds us of the importance of really

NOTE Confidence: 0.967463829090909

 $00{:}17{:}42.203 \dashrightarrow 00{:}17{:}44.238$  trying to grapple with things as a community.

NOTE Confidence: 0.967463829090909

 $00:17:44.240 \longrightarrow 00:17:46.319$  Not that there are any easy answers,

NOTE Confidence: 0.967463829090909

 $00:17:46.320 \longrightarrow 00:17:48.228$  but one thing that we've tried to be very

00:17:48.228 --> 00:17:50.212 intentional about in our group, in our team,

NOTE Confidence: 0.967463829090909

 $00:17:50.212 \longrightarrow 00:17:52.156$  is creating space for these conversations.

NOTE Confidence: 0.967463829090909

 $00:17:52.160 \longrightarrow 00:17:53.736$  But then also trying to do that in

NOTE Confidence: 0.967463829090909

 $00:17:53.736 \longrightarrow 00:17:55.560$  a way we can do that respectfully,

NOTE Confidence: 0.967463829090909

00:17:55.560 --> 00:17:57.800 not assuming that everybody will,

NOTE Confidence: 0.967463829090909

 $00:17:57.800 \longrightarrow 00:17:58.592$  everybody will agree,

NOTE Confidence: 0.967463829090909

 $00:17:58.592 \longrightarrow 00:18:00.440$  but also making sure that we can

NOTE Confidence: 0.967463829090909

 $00{:}18{:}00.491 \dashrightarrow 00{:}18{:}02.423$  actually listen to each other with

NOTE Confidence: 0.967463829090909

 $00:18:02.423 \longrightarrow 00:18:03.711$  empathy and with understanding,

NOTE Confidence: 0.967463829090909

 $00:18:03.720 \longrightarrow 00:18:04.536$  actually move things forward.

NOTE Confidence: 0.967463829090909

 $00:18:04.536 \longrightarrow 00:18:05.760$  So I just thought that was

NOTE Confidence: 0.967463829090909

00:18:05.800 --> 00:18:06.893 important to stay just, again,

NOTE Confidence: 0.967463829090909

 $00{:}18{:}06.893 \dashrightarrow 00{:}18{:}08.664$  with everything that's going on on this

NOTE Confidence: 0.967463829090909

 $00:18:08.664 \longrightarrow 00:18:10.303$  campus and to know that even though

NOTE Confidence: 0.967463829090909

 $00:18:10.303 \longrightarrow 00:18:11.840$  we may be doing business as usual,

 $00:18:11.840 \longrightarrow 00:18:13.312$  many of us may not be feel like

NOTE Confidence: 0.967463829090909

 $00:18:13.312 \longrightarrow 00:18:14.558$  we're as business as usual.

NOTE Confidence: 0.967463829090909

00:18:14.560 --> 00:18:16.296 Things that are in our minds may have

NOTE Confidence: 0.967463829090909

 $00:18:16.296 \longrightarrow 00:18:17.795$  family members in other parts of the

NOTE Confidence: 0.967463829090909

 $00:18:17.795 \longrightarrow 00:18:19.240$  world that are more acutely affected.

NOTE Confidence: 0.967463829090909

00:18:19.240 --> 00:18:20.888 And so I think it's really important to

NOTE Confidence: 0.967463829090909

 $00:18:20.888 \longrightarrow 00:18:22.188$  acknowledge that even though that can

NOTE Confidence: 0.967463829090909

 $00:18:22.188 \longrightarrow 00:18:23.466$  be a tension because sometimes people

NOTE Confidence: 0.967463829090909

00:18:23.506 --> 00:18:25.016 feel like we're talking about too much,

NOTE Confidence: 0.967463829090909

 $00:18:25.016 \longrightarrow 00:18:26.866$  we're not talking about it enough.

NOTE Confidence: 0.967463829090909

 $00{:}18{:}26.866 {\: -->\:} 00{:}18{:}28.198$  There's no easy answer.

NOTE Confidence: 0.967463829090909

 $00:18:28.200 \longrightarrow 00:18:29.656$  But in the sense of just the

NOTE Confidence: 0.967463829090909

00:18:29.656 --> 00:18:30.280 importance of community,

NOTE Confidence: 0.967463829090909

00:18:30.280 --> 00:18:32.156 I always think it's good to put

NOTE Confidence: 0.967463829090909

 $00:18:32.156 \longrightarrow 00:18:33.479$  that in context as well.

NOTE Confidence: 0.967463829090909

 $00:18:33.480 \longrightarrow 00:18:35.440$  So I think I will stop there.

 $00:18:35.440 \longrightarrow 00:18:36.630$  Thank you to all of you for

NOTE Confidence: 0.967463829090909

 $00{:}18{:}36.630 \dashrightarrow 00{:}18{:}37.680$  listening to that introduction.

NOTE Confidence: 0.967463829090909

 $00:18:37.680 \longrightarrow 00:18:38.796$  Thanks to those of you online.

NOTE Confidence: 0.967463829090909

 $00:18:38.800 \longrightarrow 00:18:39.892$  And then looking forward to our

NOTE Confidence: 0.967463829090909

 $00:18:39.892 \longrightarrow 00:18:41.160$  next part of the conversation.

NOTE Confidence: 0.555873875

00:18:59.800 --> 00:19:00.680 Yeah, there's Mike. OK,

NOTE Confidence: 0.58935046

 $00:19:02.840 \longrightarrow 00:19:06.320$  so I have to. Oh, is it OK, great.

NOTE Confidence: 0.58935046

 $00:19:06.320 \longrightarrow 00:19:09.518$  OK, that was wonderful. Thank you.

NOTE Confidence: 0.58935046

 $00:19:09.520 \longrightarrow 00:19:11.960$  So something that really struck

NOTE Confidence: 0.58935046

00:19:11.960 --> 00:19:14.400 me when you were talking,

NOTE Confidence: 0.58935046

 $00:19:14.400 \longrightarrow 00:19:15.632$  I guess there are two things to kind

NOTE Confidence: 0.58935046

 $00:19:15.632 \longrightarrow 00:19:17.079$  of to preface some of the questions.

NOTE Confidence: 0.58935046

 $00{:}19{:}17.080 \dashrightarrow 00{:}19{:}20.188$  One, I really want to contextualize what

NOTE Confidence: 0.58935046

 $00:19:20.188 \longrightarrow 00:19:23.359$  you're saying and your journey within the

NOTE Confidence: 0.58935046

00:19:23.360 --> 00:19:26.645 scope and the framework of leadership, OK.

00:19:26.645 --> 00:19:29.760 And so something that really struck me,

NOTE Confidence: 0.58935046

 $00:19:29.760 \longrightarrow 00:19:31.076$  one thing that we talk about a

NOTE Confidence: 0.58935046

 $00:19:31.076 \longrightarrow 00:19:32.768$  lot at the Child Study Center is

NOTE Confidence: 0.58935046

 $00:19:32.768 \longrightarrow 00:19:34.118$  the idea of service leadership.

NOTE Confidence: 0.58935046

 $00:19:34.120 \longrightarrow 00:19:37.288$  And what really struck me is how as

NOTE Confidence: 0.58935046

 $00{:}19{:}37.288 \dashrightarrow 00{:}19{:}39.584$  a leader of this journey that you're

NOTE Confidence: 0.58935046

 $00:19:39.584 \longrightarrow 00:19:41.200$  describing, it's you saw a need,

NOTE Confidence: 0.58935046

 $00:19:41.200 \longrightarrow 00:19:42.280$  you responded to a need,

NOTE Confidence: 0.58935046

00:19:42.280 --> 00:19:44.197 you saw a need, you responded to a need,

NOTE Confidence: 0.58935046

00:19:44.200 --> 00:19:48.019 and the needs got more complex, right?

NOTE Confidence: 0.58935046

 $00{:}19{:}48.019 \dashrightarrow 00{:}19{:}50.672$  But you kept responding to them and

NOTE Confidence: 0.58935046

 $00:19:50.672 \longrightarrow 00:19:53.720$  trying to pull them all in in your response.

NOTE Confidence: 0.58935046

00:19:53.720 --> 00:19:57.553 So what was that like, right,

NOTE Confidence: 0.58935046

00:19:57.553 --> 00:19:59.744 to not go out with a vision

NOTE Confidence: 0.58935046

00:19:59.744 --> 00:20:01.320 necessarily and and impose it,

NOTE Confidence: 0.58935046

 $00:20:01.320 \longrightarrow 00:20:03.846$  but to keep yourself open and

 $00:20:03.846 \longrightarrow 00:20:05.530$  responsive and not necessarily

NOTE Confidence: 0.58935046

 $00:20:05.603 \longrightarrow 00:20:07.920$  know what the end point would be?

NOTE Confidence: 0.703972308888889

00:20:09.440 --> 00:20:10.226 It wasn't easy.

NOTE Confidence: 0.703972308888889

 $00:20:10.226 \longrightarrow 00:20:11.798$  I'll just have to say that.

NOTE Confidence: 0.703972308888889

 $00:20:11.800 \longrightarrow 00:20:13.410$  And you probably heard that as I

NOTE Confidence: 0.703972308888889

 $00:20:13.410 \longrightarrow 00:20:14.876$  was alluding to just my pension

NOTE Confidence: 0.703972308888889

 $00:20:14.876 \longrightarrow 00:20:16.556$  to try and stay in the background.

NOTE Confidence: 0.703972308888889

00:20:16.560 --> 00:20:18.120 So I think an important piece of it

NOTE Confidence: 0.703972308888889

 $00{:}20{:}18.120 \dashrightarrow 00{:}20{:}20.053$  was I had good mentors who could point

NOTE Confidence: 0.703972308888889

 $00:20:20.053 \longrightarrow 00:20:22.240$  those things out to me and help me at least.

NOTE Confidence: 0.703972308888889

00:20:22.240 --> 00:20:22.838 Acknowledge that,

NOTE Confidence: 0.703972308888889

 $00:20:22.838 \longrightarrow 00:20:25.720$  but I also try not to rush into things.

NOTE Confidence: 0.703972308888889

 $00{:}20{:}25.720 \dashrightarrow 00{:}20{:}27.834$  So some things I was actually sitting

NOTE Confidence: 0.703972308888889

 $00:20:27.834 \longrightarrow 00:20:30.344$  with for a few months or a year and

NOTE Confidence: 0.703972308888889

 $00:20:30.344 \longrightarrow 00:20:32.559$  kind of making steps along the way.

00:20:32.560 --> 00:20:33.519 I think the other piece of it,

NOTE Confidence: 0.703972308888889

00:20:33.520 --> 00:20:35.424 so I heard a sermon probably 15 years

NOTE Confidence: 0.703972308888889

 $00:20:35.424 \longrightarrow 00:20:37.505$  ago where the pastor was talking about

NOTE Confidence: 0.703972308888889

 $00:20:37.505 \longrightarrow 00:20:39.331$  finding your passion and paying attention

NOTE Confidence: 0.703972308888889

 $00:20:39.331 \longrightarrow 00:20:41.113$  to the things that irritate you.

NOTE Confidence: 0.703972308888889

00:20:41.120 --> 00:20:42.080 So I think that was probably,

NOTE Confidence: 0.703972308888889

00:20:42.080 --> 00:20:43.515 you probably noticed that in my comments,

NOTE Confidence: 0.703972308888889

 $00:20:43.520 \longrightarrow 00:20:45.074$  the things that frustrated me and

NOTE Confidence: 0.703972308888889

 $00:20:45.074 \longrightarrow 00:20:46.758$  irritated me then kind of showed me,

NOTE Confidence: 0.703972308888889

 $00:20:46.760 \longrightarrow 00:20:48.973$  OK, this is where my passion is.

NOTE Confidence: 0.703972308888889

00:20:48.973 --> 00:20:51.024 And so I had to reconcile that

NOTE Confidence: 0.703972308888889

 $00:20:51.024 \longrightarrow 00:20:52.588$  and actually think about ways

NOTE Confidence: 0.703972308888889

 $00{:}20{:}52.588 \to 00{:}20{:}53.956$  to take steps to address those.

NOTE Confidence: 0.703972308888889

00:20:53.960 --> 00:20:56.760 But then also in a weird practical sense,

NOTE Confidence: 0.703972308888889

00:20:56.760 --> 00:20:59.120 I think part of it was also seeing

NOTE Confidence: 0.703972308888889

 $00{:}20{:}59.120 \dashrightarrow 00{:}21{:}01.320$  high profile individuals who are

 $00:21:01.320 \longrightarrow 00:21:03.970$  putting value on the things that I was

NOTE Confidence: 0.703972308888889

 $00:21:03.970 \longrightarrow 00:21:05.856$  passionate about me expecting them to

NOTE Confidence: 0.703972308888889

00:21:05.856 --> 00:21:08.599 run with it because they had a platform,

NOTE Confidence: 0.703972308888889

 $00:21:08.600 \longrightarrow 00:21:11.520$  but them waiting on me to direct them.

NOTE Confidence: 0.703972308888889

00:21:11.520 --> 00:21:13.128 And so that basically forced me to get

NOTE Confidence: 0.703972308888889

 $00{:}21{:}13.128 \dashrightarrow 00{:}21{:}14.944$  out of my I want other people to do it

NOTE Confidence: 0.703972308888889

00:21:14.944 --> 00:21:16.678 and to lead because if I didn't lead,

NOTE Confidence: 0.703972308888889

 $00:21:16.680 \longrightarrow 00:21:17.850$  then the things wouldn't actually

NOTE Confidence: 0.703972308888889

 $00:21:17.850 \longrightarrow 00:21:18.318$  move forward.

NOTE Confidence: 0.86619737

00:21:20.080 --> 00:21:21.088 Interesting. And,

NOTE Confidence: 0.86619737

 $00:21:21.088 \longrightarrow 00:21:23.490$  and how does that awareness,

NOTE Confidence: 0.86619737

00:21:23.490 --> 00:21:25.715 right, that sort of responsivity,

NOTE Confidence: 0.86619737

 $00{:}21{:}25.720 \dashrightarrow 00{:}21{:}27.742$  how has that in turn informed

NOTE Confidence: 0.86619737

 $00:21:27.742 \longrightarrow 00:21:29.992$  how you are still running your

NOTE Confidence: 0.86619737

00:21:29.992 --> 00:21:32.482 lab and doing science and working

 $00:21:32.482 \longrightarrow 00:21:33.948$  within like academic medicine

NOTE Confidence: 0.86619737

 $00:21:33.948 \longrightarrow 00:21:35.518$  at at the highest levels?

NOTE Confidence: 0.681856794

 $00:21:36.400 \longrightarrow 00:21:37.280$  Yeah. So I, I mean,

NOTE Confidence: 0.681856794

 $00:21:37.280 \longrightarrow 00:21:40.120$  I'm also trying to be a lifelong learner.

NOTE Confidence: 0.681856794

 $00:21:40.120 \longrightarrow 00:21:42.800$  And I think that also goes

NOTE Confidence: 0.681856794

 $00:21:42.800 \longrightarrow 00:21:44.000$  back to personality as well.

NOTE Confidence: 0.681856794

 $00:21:44.000 \longrightarrow 00:21:44.840$  I'll, I'll put a little,

NOTE Confidence: 0.681856794

00:21:44.840 --> 00:21:46.560 it's going to seem like a shameless plug,

NOTE Confidence: 0.681856794

 $00:21:46.560 \longrightarrow 00:21:48.000$  but there's some context to it as well.

NOTE Confidence: 0.681856794

 $00:21:48.000 \longrightarrow 00:21:49.962$  So I was on a podcast that came out

NOTE Confidence: 0.681856794

 $00:21:49.962 \longrightarrow 00:21:51.876$  last week called Where You're From.

NOTE Confidence: 0.681856794

 $00:21:51.880 \longrightarrow 00:21:54.786$  And basically it ties narratives to people's

NOTE Confidence: 0.681856794

 $00:21:54.786 \longrightarrow 00:21:56.716$  experiences from different faith communities.

NOTE Confidence: 0.681856794

 $00:21:56.720 \longrightarrow 00:21:58.358$  And so when I was growing up,

NOTE Confidence: 0.681856794

 $00:21:58.360 \longrightarrow 00:21:59.432$  I didn't have this.

NOTE Confidence: 0.681856794

 $00:21:59.432 \longrightarrow 00:22:01.280$  What's the best way to say it?

 $00:22:01.280 \longrightarrow 00:22:02.400$  I'm here as a professor at Yale,

NOTE Confidence: 0.681856794

 $00{:}22{:}02.400 \longrightarrow 00{:}22{:}03.936$  but that was not the trajectory

NOTE Confidence: 0.681856794

 $00:22:03.936 \longrightarrow 00:22:05.274$  you would have expected because

NOTE Confidence: 0.681856794

 $00:22:05.274 \longrightarrow 00:22:07.158$  so just to put some constant,

NOTE Confidence: 0.681856794

00:22:07.160 --> 00:22:08.000 I'll get back to your question.

NOTE Confidence: 0.681856794

 $00:22:08.000 \longrightarrow 00:22:08.820$  My parents actually came

NOTE Confidence: 0.681856794

00:22:08.820 --> 00:22:09.640 here from West Africa,

NOTE Confidence: 0.681856794

 $00:22:09.640 \longrightarrow 00:22:11.520$  from Ghana in the 70s.

NOTE Confidence: 0.681856794

 $00{:}22{:}11.520 \dashrightarrow 00{:}22{:}13.053$  They both went to medical school in

NOTE Confidence: 0.681856794

 $00{:}22{:}13.053 \dashrightarrow 00{:}22{:}14.630$  Ghana and met there but sacrificed a

NOTE Confidence: 0.681856794

 $00:22:14.630 \longrightarrow 00:22:16.480$  lot to actually be here in the States.

NOTE Confidence: 0.681856794

 $00:22:16.480 \longrightarrow 00:22:17.760$  When they had me as their oldest child.

NOTE Confidence: 0.681856794

 $00{:}22{:}17.760 \dashrightarrow 00{:}22{:}19.584$  I basically went the in stream of the

NOTE Confidence: 0.681856794

00:22:19.584 --> 00:22:21.124 direction some type of rebellion or

NOTE Confidence: 0.681856794

 $00:22:21.124 \longrightarrow 00:22:22.678$  something where I basically told them.

 $00{:}22{:}22.680 \dashrightarrow 00{:}22{:}24.258$  I remember sitting with them in

NOTE Confidence: 0.681856794

 $00{:}22{:}24.258 \to 00{:}22{:}25.990$  middle school and saying as long as

NOTE Confidence: 0.681856794

 $00{:}22{:}25.990 \dashrightarrow 00{:}22{:}27.467$  I did better than one other person

NOTE Confidence: 0.681856794

 $00:22:27.517 \longrightarrow 00:22:29.920$  in the class I was completely fine.

NOTE Confidence: 0.681856794

 $00:22:29.920 \longrightarrow 00:22:30.920$  Which wasn't good if like,

NOTE Confidence: 0.681856794

 $00:22:30.920 \longrightarrow 00:22:32.960$  so if I got it, if I got AD on

NOTE Confidence: 0.681856794

00:22:32.960 --> 00:22:34.000 something and someone else failed,

NOTE Confidence: 0.681856794

 $00:22:34.000 \longrightarrow 00:22:36.840$  I was like, I'm good.

NOTE Confidence: 0.681856794

 $00{:}22{:}36.840 \dashrightarrow 00{:}22{:}38.124$  So the host actually pitched this

NOTE Confidence: 0.681856794

 $00:22:38.124 \longrightarrow 00:22:39.473$  to me because there are other

NOTE Confidence: 0.681856794

 $00:22:39.473 \longrightarrow 00:22:40.598$  things that happened as well.

NOTE Confidence: 0.681856794

 $00:22:40.600 \longrightarrow 00:22:41.102$  Who said,

NOTE Confidence: 0.681856794

 $00{:}22{:}41.102 \dashrightarrow 00{:}22{:}42.859$ it's almost like I had this rebellion

NOTE Confidence: 0.681856794

 $00{:}22{:}42.859 \dashrightarrow 00{:}22{:}44.399$  against what people expected of me.

NOTE Confidence: 0.681856794

00:22:44.400 --> 00:22:45.880 So if I have high achieving parents,

NOTE Confidence: 0.681856794

 $00:22:45.880 \longrightarrow 00:22:46.960$  I'm going to work.

00:22:46.960 --> 00:22:49.680 It's like you were excellent at being second.

NOTE Confidence: 0.681856794

 $00:22:49.680 \longrightarrow 00:22:51.549$  Like it takes effort to be the

NOTE Confidence: 0.681856794

 $00:22:51.549 \longrightarrow 00:22:53.000$  second worst in the class.

NOTE Confidence: 0.681856794

00:22:53.000 --> 00:22:54.998 Like you have to actually kind

NOTE Confidence: 0.681856794

 $00:22:54.998 \longrightarrow 00:22:55.997$  of position yourself.

NOTE Confidence: 0.681856794

00:22:56.000 --> 00:22:56.876 So I say all this saying,

NOTE Confidence: 0.681856794

00:22:56.880 --> 00:22:58.512 so I had I had this kind of

NOTE Confidence: 0.681856794

00:22:58.512 --> 00:22:59.480 penchant towards excellence.

NOTE Confidence: 0.681856794

00:22:59.480 --> 00:23:01.916 That's not always in a good way,

NOTE Confidence: 0.681856794

 $00{:}23{:}01.920 \dashrightarrow 00{:}23{:}02.916$  other ways where it was better.

NOTE Confidence: 0.681856794

 $00{:}23{:}02.920 \dashrightarrow 00{:}23{:}04.837$  So I remember I went to Duke for undergrad.

NOTE Confidence: 0.681856794

 $00:23:04.840 \longrightarrow 00:23:06.352$  We were living in a predominantly wide area

NOTE Confidence: 0.681856794

 $00{:}23{:}06.352 \dashrightarrow 00{:}23{:}08.196$  and I remember a Superintendent being like,

NOTE Confidence: 0.681856794

 $00:23:08.200 \longrightarrow 00:23:09.397$  oh, well, that's a really hard school,

NOTE Confidence: 0.681856794

00:23:09.400 --> 00:23:10.876 I don't know if you can get in there.

00:23:10.880 --> 00:23:12.520 So then I, I had that same reaction,

NOTE Confidence: 0.681856794

 $00:23:12.520 \longrightarrow 00:23:14.840$  but went the other extreme.

NOTE Confidence: 0.681856794

 $00:23:14.840 \longrightarrow 00:23:17.405$  So I say all that to say that often

NOTE Confidence: 0.681856794

00:23:17.405 --> 00:23:19.993 times when I get to a certain level of

NOTE Confidence: 0.681856794

00:23:20.000 --> 00:23:21.120 learning with something that's like,

NOTE Confidence: 0.681856794

 $00{:}23{:}21.120 \dashrightarrow 00{:}23{:}22.740$  I'm looking for the next challenge

NOTE Confidence: 0.681856794

 $00:23:22.740 \longrightarrow 00:23:24.800$  to kind of come up along the way.

NOTE Confidence: 0.681856794

 $00:23:24.800 \longrightarrow 00:23:25.464$  So granted,

NOTE Confidence: 0.681856794

 $00:23:25.464 \longrightarrow 00:23:27.124$  it's a accommodation 'cause I

NOTE Confidence: 0.681856794

 $00:23:27.124 \longrightarrow 00:23:28.120$  like the challenge,

NOTE Confidence: 0.681856794

 $00:23:28.120 \longrightarrow 00:23:29.360$  but I don't like being the point person.

NOTE Confidence: 0.681856794

 $00:23:29.360 \longrightarrow 00:23:30.560$  So sometimes that is a

NOTE Confidence: 0.681856794

 $00:23:30.560 \longrightarrow 00:23:31.760$  challenge in and of itself.

NOTE Confidence: 0.681856794

00:23:31.760 --> 00:23:34.055 So part of this when I started the podcast

NOTE Confidence: 0.681856794

 $00:23:34.055 \longrightarrow 00:23:36.062$  was having conversations with like

NOTE Confidence: 0.681856794

 $00:23:36.062 \longrightarrow 00:23:38.594$  political scientists or political pundits or,

00:23:38.600 --> 00:23:39.132 you know,

NOTE Confidence: 0.681856794

 $00:23:39.132 \longrightarrow 00:23:40.196$  other clinician or clinicians

NOTE Confidence: 0.681856794

 $00:23:40.196 \longrightarrow 00:23:41.520$  and things and feeling like,

NOTE Confidence: 0.681856794 00:23:41.520 --> 00:23:41.770 oh, NOTE Confidence: 0.681856794

 $00:23:41.770 \longrightarrow 00:23:43.270$  this has really stretched me because

NOTE Confidence: 0.681856794

 $00:23:43.270 \longrightarrow 00:23:45.040$  I do not know their content.

NOTE Confidence: 0.681856794

00:23:45.040 --> 00:23:47.000 And bringing my academic mindset to be like,

NOTE Confidence: 0.968181011428571

 $00:23:47.000 \longrightarrow 00:23:48.392$  I have to be an expert on this

NOTE Confidence: 0.968181011428571

 $00:23:48.392 \longrightarrow 00:23:49.437$  topic before I can host them,

NOTE Confidence: 0.968181011428571

 $00:23:49.440 \longrightarrow 00:23:50.550$  which is nonsensical.

NOTE Confidence: 0.968181011428571

00:23:50.550 --> 00:23:52.400 So having people say no,

NOTE Confidence: 0.968181011428571

 $00:23:52.400 \longrightarrow 00:23:54.682$  just act like an audience member and

NOTE Confidence: 0.968181011428571

 $00{:}23{:}54.682 \dashrightarrow 00{:}23{:}57.080$  try to ask them what you would think

NOTE Confidence: 0.968181011428571

 $00:23:57.080 \longrightarrow 00:23:58.760$  your audience would try and ask them.

NOTE Confidence: 0.968181011428571

 $00:23:58.760 \longrightarrow 00:24:00.440$  And so I think that has helped me

 $00:24:00.440 \longrightarrow 00:24:01.759$  to navigate into those spaces.

NOTE Confidence: 0.968181011428571

 $00:24:01.760 \longrightarrow 00:24:03.419$  But it also goes back to your

NOTE Confidence: 0.968181011428571

 $00:24:03.419 \longrightarrow 00:24:04.854$  question because it forces me to

NOTE Confidence: 0.968181011428571

 $00:24:04.854 \longrightarrow 00:24:06.192$  continue to learn to learn how

NOTE Confidence: 0.968181011428571

 $00:24:06.192 \longrightarrow 00:24:07.917$  to be a better conversationalist,

NOTE Confidence: 0.968181011428571

 $00:24:07.920 \longrightarrow 00:24:10.160$  to learn how to be a better listener.

NOTE Confidence: 0.968181011428571

 $00:24:10.160 \longrightarrow 00:24:11.212$  I can divulge it.

NOTE Confidence: 0.968181011428571

 $00:24:11.212 \longrightarrow 00:24:13.604$  You were coaching me as I was in this

NOTE Confidence: 0.968181011428571

00:24:13.604 --> 00:24:15.296 transition process and you had sent

NOTE Confidence: 0.968181011428571

00:24:15.296 --> 00:24:17.475 me some helpful YouTube videos from

NOTE Confidence: 0.968181011428571

 $00{:}24{:}17.475 \dashrightarrow 00{:}24{:}19.415$  from lifelong journals who actually

NOTE Confidence: 0.968181011428571

00:24:19.415 --> 00:24:21.798 talked a lot about the power of listening.

NOTE Confidence: 0.968181011428571

 $00:24:21.800 \longrightarrow 00:24:22.800$  And so for me,

NOTE Confidence: 0.968181011428571

 $00:24:22.800 \longrightarrow 00:24:24.050$  listening has been really important

NOTE Confidence: 0.968181011428571

 $00:24:24.050 \longrightarrow 00:24:25.720$  to inform everything that we do.

NOTE Confidence: 0.968181011428571

 $00:24:25.720 \longrightarrow 00:24:27.197$  So they give me one practical story.

00:24:27.200 --> 00:24:28.585 Sean Astin had actually come

NOTE Confidence: 0.968181011428571

 $00:24:28.585 \longrightarrow 00:24:30.360$  on the podcast at one point.

NOTE Confidence: 0.968181011428571

 $00:24:30.360 \longrightarrow 00:24:32.160$  He was the the son of Patty Duke,

NOTE Confidence: 0.968181011428571

 $00:24:32.160 \longrightarrow 00:24:33.440$  who was living with bipolar,

NOTE Confidence: 0.968181011428571

00:24:33.440 --> 00:24:34.598 wasn't called bipolar at a time,

NOTE Confidence: 0.968181011428571

 $00:24:34.600 \longrightarrow 00:24:36.600$  but talking through her whole

NOTE Confidence: 0.968181011428571

 $00:24:36.600 \longrightarrow 00:24:37.736$  experience and talking about the

NOTE Confidence: 0.968181011428571

 $00{:}24{:}37.736 \dashrightarrow 00{:}24{:}39.098$  way that she always felt like people

NOTE Confidence: 0.968181011428571

 $00{:}24{:}39.098 \dashrightarrow 00{:}24{:}40.400$  were telling her she was suffering.

NOTE Confidence: 0.968181011428571

 $00:24:40.400 \longrightarrow 00:24:41.400$  You're suffering with this,

NOTE Confidence: 0.968181011428571

 $00:24:41.400 \longrightarrow 00:24:42.400$  you're suffering with this.

NOTE Confidence: 0.968181011428571

 $00:24:42.400 \longrightarrow 00:24:44.448$  And just the shift in Word choice to

NOTE Confidence: 0.968181011428571

 $00{:}24{:}44.448 \dashrightarrow 00{:}24{:}46.310$  talk about how she was navigating

NOTE Confidence: 0.968181011428571

 $00{:}24{:}46.310 \dashrightarrow 00{:}24{:}47.920$  through with bipolar and could

NOTE Confidence: 0.968181011428571

 $00:24:47.920 \longrightarrow 00:24:49.720$  still have good mental Wellness.

 $00:24:49.720 \longrightarrow 00:24:51.070$  I've had some of those conversations

NOTE Confidence: 0.968181011428571

 $00{:}24{:}51.070 \dashrightarrow 00{:}24{:}52.743$  with people in my lab and it's

NOTE Confidence: 0.968181011428571

00:24:52.743 --> 00:24:53.953 actually changed how we've written

NOTE Confidence: 0.968181011428571

00:24:53.953 --> 00:24:55.400 our papers and the language that

NOTE Confidence: 0.968181011428571

 $00:24:55.400 \longrightarrow 00:24:56.600$  we use in our introduction.

NOTE Confidence: 0.968181011428571

 $00:24:56.600 \longrightarrow 00:24:58.224$  So that's just one example of many

NOTE Confidence: 0.968181011428571

 $00:24:58.224 \longrightarrow 00:24:59.743$  things like that where all the

NOTE Confidence: 0.968181011428571

 $00:24:59.743 \longrightarrow 00:25:01.556$  different pieces kind of inform each other.

NOTE Confidence: 0.968181011428571

 $00{:}25{:}01.560 \dashrightarrow 00{:}25{:}02.952$  And even though these are technically

NOTE Confidence: 0.968181011428571

00:25:02.952 --> 00:25:04.640 quote UN quote separate, the academic,

NOTE Confidence: 0.968181011428571

 $00:25:04.640 \longrightarrow 00:25:06.920$  the public facing and the diversity,

NOTE Confidence: 0.968181011428571

 $00:25:06.920 \longrightarrow 00:25:07.510$  equity, inclusion,

NOTE Confidence: 0.968181011428571

 $00{:}25{:}07.510 \dashrightarrow 00{:}25{:}09.280$  they all intersect and that can

NOTE Confidence: 0.968181011428571

 $00:25:09.280 \longrightarrow 00:25:10.824$  actually learn from each of those and

NOTE Confidence: 0.968181011428571

 $00:25:10.824 \longrightarrow 00:25:12.405$  we can learn as a community together

NOTE Confidence: 0.968181011428571

 $00:25:12.405 \longrightarrow 00:25:14.277$  to inform all those pieces together.

 $00:25:14.280 \longrightarrow 00:25:15.140$  That's a long answer.

NOTE Confidence: 0.968181011428571

 $00:25:15.140 \longrightarrow 00:25:16.000$  Your question was short.

NOTE Confidence: 0.656031228333333

 $00:25:16.000 \longrightarrow 00:25:17.080$  It was a great answer though.

NOTE Confidence: 0.656031228333333

 $00:25:17.080 \longrightarrow 00:25:20.200$  But but has there ever been?

NOTE Confidence: 0.656031228333333

 $00:25:20.200 \longrightarrow 00:25:22.560$  So I, I think about, you know,

NOTE Confidence: 0.656031228333333

 $00:25:22.560 \longrightarrow 00:25:24.560$  in academic medicine there,

NOTE Confidence: 0.656031228333333

 $00:25:24.560 \longrightarrow 00:25:25.560$  just like in any field,

NOTE Confidence: 0.656031228333333

00:25:25.560 --> 00:25:26.960 there's language that we use,

NOTE Confidence: 0.656031228333333

 $00:25:26.960 \longrightarrow 00:25:28.000$  there's a way that we,

NOTE Confidence: 0.656031228333333

 $00:25:28.000 \longrightarrow 00:25:28.960$  there's a culture and there's

NOTE Confidence: 0.656031228333333

 $00:25:28.960 \longrightarrow 00:25:30.349$  a way that we behave, right.

NOTE Confidence: 0.656031228333333

 $00{:}25{:}30.349 \dashrightarrow 00{:}25{:}33.352$  So have you faced any pushback in

NOTE Confidence: 0.656031228333333

 $00{:}25{:}33.352 \dashrightarrow 00{:}25{:}36.207$  bringing in sort of the culture

NOTE Confidence: 0.656031228333333

 $00{:}25{:}36.207 \dashrightarrow 00{:}25{:}38.597$  of other spaces into a cademic

NOTE Confidence: 0.656031228333333

 $00:25:38.597 \longrightarrow 00:25:40.760$  medicine or vice versa? Not

00:25:40.760 --> 00:25:42.237 as much as I would have expected,

NOTE Confidence: 0.934544814285714

 $00:25:42.240 \longrightarrow 00:25:44.640$  but I think I've also tried to be

NOTE Confidence: 0.934544814285714

00:25:44.640 --> 00:25:46.218 intentional about doing my homework

NOTE Confidence: 0.934544814285714

00:25:46.218 --> 00:25:48.360 before I go to any specific place.

NOTE Confidence: 0.934544814285714

 $00:25:48.360 \longrightarrow 00:25:50.424$  So obviously that's easy to do in an

NOTE Confidence: 0.934544814285714

00:25:50.424 --> 00:25:52.005 academic setting because that's my

NOTE Confidence: 0.934544814285714

 $00:25:52.005 \longrightarrow 00:25:54.280$  day-to-day language where I live and breathe.

NOTE Confidence: 0.934544814285714

00:25:54.280 --> 00:25:56.400 But speaking in different places,

NOTE Confidence: 0.934544814285714

00:25:56.400 --> 00:25:57.993 even when I'm speaking to a group of lawyers,

NOTE Confidence: 0.934544814285714

 $00:25:58.000 \longrightarrow 00:25:59.584$  trying to understand what are the

NOTE Confidence: 0.934544814285714

 $00{:}25{:}59.584 \to 00{:}26{:}00.640$  challenges they've gone through,

NOTE Confidence: 0.934544814285714

 $00:26:00.640 \longrightarrow 00:26:02.155$  what are the opportunities and

NOTE Confidence: 0.934544814285714

 $00:26:02.155 \longrightarrow 00:26:03.943$  learning about the culture and asking

NOTE Confidence: 0.934544814285714

 $00:26:03.943 \longrightarrow 00:26:05.687$  a lot of questions so that when I

NOTE Confidence: 0.934544814285714

 $00:26:05.687 \longrightarrow 00:26:07.340$  get into that place, I'm informed.

NOTE Confidence: 0.934544814285714

 $00:26:07.340 \longrightarrow 00:26:09.370$  And I always try to be really

 $00:26:09.370 \longrightarrow 00:26:10.919$  intentional about having conversations

NOTE Confidence: 0.934544814285714

 $00:26:10.919 \longrightarrow 00:26:12.519$  and not didactic lectures.

NOTE Confidence: 0.934544814285714

 $00:26:12.520 \longrightarrow 00:26:13.558$  So another story.

NOTE Confidence: 0.934544814285714

 $00:26:13.558 \longrightarrow 00:26:14.596$  So years back,

NOTE Confidence: 0.934544814285714

 $00:26:14.600 \longrightarrow 00:26:16.706$  my wife actually started a series

NOTE Confidence: 0.934544814285714

00:26:16.706 --> 00:26:19.026 called The STEM Coffee Hour in our

NOTE Confidence: 0.934544814285714

00:26:19.026 --> 00:26:21.414 local library and had me come and speak

NOTE Confidence: 0.934544814285714

 $00:26:21.414 \longrightarrow 00:26:23.252$  about the neuroscience of addiction.

NOTE Confidence: 0.934544814285714

 $00:26:23.252 \longrightarrow 00:26:25.845$  There were a lot of folks in

NOTE Confidence: 0.934544814285714

00:26:25.845 --> 00:26:27.555 that event who came from a,

NOTE Confidence: 0.934544814285714

 $00{:}26{:}27.560 {\:{\circ}{\circ}{\circ}}>00{:}26{:}28.605$  a recovery house basically who

NOTE Confidence: 0.934544814285714

 $00:26:28.605 \longrightarrow 00:26:29.880$  wanted to just hear about that.

NOTE Confidence: 0.934544814285714

 $00{:}26{:}29.880 \dashrightarrow 00{:}26{:}31.068$  They were involved in the faith

NOTE Confidence: 0.934544814285714

00:26:31.068 --> 00:26:32.000 committee we were involved in,

NOTE Confidence: 0.934544814285714

 $00:26:32.000 \longrightarrow 00:26:33.274$  but I was really intentional about not

00:26:33.274 --> 00:26:34.759 going in and being the quote UN quote,

NOTE Confidence: 0.934544814285714

00:26:34.760 --> 00:26:36.245 expert to share all this

NOTE Confidence: 0.934544814285714

 $00:26:36.245 \longrightarrow 00:26:36.839$  didactic information.

NOTE Confidence: 0.934544814285714

 $00:26:36.840 \longrightarrow 00:26:38.149$  So it really was kind of a

NOTE Confidence: 0.934544814285714

 $00:26:38.149 \longrightarrow 00:26:39.360$  back and forth conversation.

NOTE Confidence: 0.934544814285714 00:26:39.360 --> 00:26:39.720 I mean, NOTE Confidence: 0.934544814285714

 $00:26:39.720 \longrightarrow 00:26:40.800$  I did share about the neuroscience

NOTE Confidence: 0.934544814285714 00:26:40.800 --> 00:26:41.160 of addiction,

NOTE Confidence: 0.934544814285714

00:26:41.160 --> 00:26:43.029 but I also listened to them share

NOTE Confidence: 0.934544814285714

00:26:43.029 --> 00:26:44.399 about their experiences with medic,

NOTE Confidence: 0.934544814285714

 $00{:}26{:}44.400 \dashrightarrow 00{:}26{:}45.264 \ \mathrm{medication} \ \mathrm{assisted} \ \mathrm{treatment},$ 

NOTE Confidence: 0.934544814285714

00:26:45.264 --> 00:26:46.992 things that worked well for them,

NOTE Confidence: 0.934544814285714

 $00:26:47.000 \longrightarrow 00:26:47.642$  things they hated,

NOTE Confidence: 0.934544814285714

 $00:26:47.642 \longrightarrow 00:26:48.926$  things they felt like their clinicians

NOTE Confidence: 0.934544814285714

 $00:26:48.926 \longrightarrow 00:26:50.357$  told them they weren't listening about.

NOTE Confidence: 0.934544814285714

 $00:26:50.360 \longrightarrow 00:26:52.480$  And so we had kind of this dynamic

 $00:26:52.480 \longrightarrow 00:26:54.487$  back and forth where I think it

NOTE Confidence: 0.934544814285714

 $00{:}26{:}54.487 \dashrightarrow 00{:}26{:}56.399$  opened up spaces for me to lead

NOTE Confidence: 0.934544814285714

00:26:56.400 --> 00:26:57.728 in a collaborative manner,

NOTE Confidence: 0.934544814285714

 $00:26:57.728 \longrightarrow 00:27:00.998$  not to lead in a dogmatic or didactic manner.

NOTE Confidence: 0.934544814285714

 $00:27:01.000 \longrightarrow 00:27:02.337$  And then there were people who came

NOTE Confidence: 0.934544814285714

 $00:27:02.337 \longrightarrow 00:27:03.718$  to that saying when they walked in,

NOTE Confidence: 0.934544814285714

00:27:03.720 --> 00:27:04.998 they thought, oh, well, you know,

NOTE Confidence: 0.934544814285714

 $00{:}27{:}05.000 \dashrightarrow 00{:}27{:}06.240$  addiction isn't really an illness.

NOTE Confidence: 0.934544814285714

00:27:06.240 --> 00:27:07.997 This is something I did to myself,

NOTE Confidence: 0.934544814285714

 $00{:}27{:}08.000 \dashrightarrow 00{:}27{:}09.876$  which I acknowledge on the one hand,

NOTE Confidence: 0.934544814285714

 $00:27:09.880 \longrightarrow 00:27:11.679$  you have to use before you can

NOTE Confidence: 0.934544814285714

 $00:27:11.679 \longrightarrow 00:27:12.193$  become addicted.

NOTE Confidence: 0.934544814285714

 $00{:}27{:}12.200 \dashrightarrow 00{:}27{:}13.698$  But they also said that they had

NOTE Confidence: 0.934544814285714

 $00{:}27{:}13.698 \dashrightarrow 00{:}27{:}15.259$  left that place having a better

NOTE Confidence: 0.934544814285714

 $00:27:15.259 \longrightarrow 00:27:16.709$  understanding for how their long

 $00:27:16.709 \longrightarrow 00:27:17.838$  term substitutes has actually

NOTE Confidence: 0.934544814285714

00:27:17.838 --> 00:27:19.338 impacted their brain and how they

NOTE Confidence: 0.934544814285714

 $00:27:19.338 \longrightarrow 00:27:20.852$  could get to a new normal.

NOTE Confidence: 0.934544814285714 00:27:20.852 --> 00:27:21.358 So again, NOTE Confidence: 0.934544814285714

00:27:21.360 --> 00:27:23.016 I feel like I haven't gotten

NOTE Confidence: 0.934544814285714

 $00:27:23.016 \longrightarrow 00:27:24.783$  this much pushback or vitriol as

NOTE Confidence: 0.934544814285714

 $00:27:24.783 \longrightarrow 00:27:25.995$  I would have expected.

NOTE Confidence: 0.934544814285714

00:27:26.000 --> 00:27:27.890 But I think part of that has me been

NOTE Confidence: 0.934544814285714

 $00{:}27{:}27.890 \dashrightarrow 00{:}27{:}29.909$  me trying to be intentional about

NOTE Confidence: 0.934544814285714

 $00:27:29.909 \longrightarrow 00:27:31.659$  the framing of those conversations

NOTE Confidence: 0.934544814285714

 $00{:}27{:}31.721 \dashrightarrow 00{:}27{:}33.659$  and almost even a sense building

NOTE Confidence: 0.934544814285714

00:27:33.659 --> 00:27:35.126 up some psychological trust in

NOTE Confidence: 0.934544814285714

 $00:27:35.126 \longrightarrow 00:27:35.956$  the room and the spaces,

NOTE Confidence: 0.934544814285714

 $00:27:35.960 \longrightarrow 00:27:36.860$  which obviously takes intention.

NOTE Confidence: 0.934544814285714

 $00:27:36.860 \longrightarrow 00:27:38.800$  I also takes a lot of work as well.

NOTE Confidence: 0.691266696

 $00:27:40.360 \longrightarrow 00:27:42.560$  Yeah, yeah, yeah. That, that,

 $00:27:42.560 \longrightarrow 00:27:46.116$  that absolutely makes a lot of sense.

NOTE Confidence: 0.691266696

 $00:27:46.120 \longrightarrow 00:27:47.176$  So one other piece.

NOTE Confidence: 0.691266696

 $00:27:47.176 \longrightarrow 00:27:48.670$  Well, I'm sure there are more

NOTE Confidence: 0.691266696

 $00:27:48.670 \longrightarrow 00:27:50.588$  than just one other piece,

NOTE Confidence: 0.691266696

 $00:27:50.588 \longrightarrow 00:27:52.673$  but this question of faith.

NOTE Confidence: 0.691266696

00:27:52.680 --> 00:27:54.269 So, you know, we were talking about

NOTE Confidence: 0.691266696

 $00:27:54.269 \longrightarrow 00:27:55.769$  when you were preparing this talk

NOTE Confidence: 0.691266696

 $00:27:55.769 \longrightarrow 00:27:57.554$  and you used the phrase there that,

NOTE Confidence: 0.691266696

00:27:57.560 --> 00:27:58.477 you know, you're a man of faith.

NOTE Confidence: 0.691266696

 $00{:}27{:}58.480 \dashrightarrow 00{:}28{:}00.160$  And I've heard you say that before.

NOTE Confidence: 0.691266696

 $00:28:00.160 \longrightarrow 00:28:02.197$  So what do you mean by that?

NOTE Confidence: 0.691266696

 $00:28:02.200 \longrightarrow 00:28:04.840$  And what role does that play?

NOTE Confidence: 0.691266696

00:28:04.840 --> 00:28:06.160 I think.

NOTE Confidence: 0.691266696

00:28:06.160 --> 00:28:07.520 All right.

NOTE Confidence: 0.691266696

 $00:28:07.520 \longrightarrow 00:28:08.880$  Thanks, everybody.

00:28:08.880 --> 00:28:09.040 Judge,

NOTE Confidence: 0.3977136025

00:28:10.400 --> 00:28:11.560 can some one mute? Yeah,

NOTE Confidence: 0.689152006

00:28:12.760 --> 00:28:13.880 someone on Zoom, please. Mute.

NOTE Confidence: 0.715682746

 $00:28:15.320 \longrightarrow 00:28:17.350$  So I think from there's many different

NOTE Confidence: 0.715682746

 $00:28:17.350 \longrightarrow 00:28:18.760$  ways I could answer that question.

NOTE Confidence: 0.715682746

 $00:28:18.760 \longrightarrow 00:28:21.172$  So I'd say my faith as a Christian is

NOTE Confidence: 0.715682746

 $00:28:21.172 \longrightarrow 00:28:22.875$  something that's core to who I am.

NOTE Confidence: 0.715682746

 $00:28:22.880 \longrightarrow 00:28:24.842$  It also impacts how I think

NOTE Confidence: 0.715682746

 $00{:}28{:}24.842 \to 00{:}28{:}26.879$  about my work and how I am,

NOTE Confidence: 0.715682746

 $00:28:26.880 \longrightarrow 00:28:30.410$  how I see other people in the sense

NOTE Confidence: 0.715682746

00:28:30.410 --> 00:28:32.546 that I hope that helps me lead with

NOTE Confidence: 0.715682746

00:28:32.546 --> 00:28:34.060 compassion and with empathy and with

NOTE Confidence: 0.715682746

00:28:34.060 --> 00:28:35.796 grace in any situation that I'm in.

NOTE Confidence: 0.715682746

 $00:28:35.800 \longrightarrow 00:28:36.988$  All the different communities

NOTE Confidence: 0.715682746

 $00:28:36.988 \longrightarrow 00:28:37.879$  I've talked about,

NOTE Confidence: 0.715682746

 $00:28:37.880 \longrightarrow 00:28:39.476$  but I've also said in other places,

00:28:39.480 --> 00:28:41.055 I feel like I have the opportunity

NOTE Confidence: 0.715682746

 $00:28:41.055 \longrightarrow 00:28:42.200$  to study God's creation.

NOTE Confidence: 0.715682746

 $00:28:42.200 \longrightarrow 00:28:43.982$  And so that impacts how I

NOTE Confidence: 0.715682746

 $00:28:43.982 \longrightarrow 00:28:45.720$  actually do my research as well,

NOTE Confidence: 0.715682746

 $00:28:45.720 \longrightarrow 00:28:47.120$  but also impacts how I think about

NOTE Confidence: 0.715682746

 $00:28:47.120 \longrightarrow 00:28:48.467$  how we think about mental health

NOTE Confidence: 0.715682746

 $00:28:48.467 \longrightarrow 00:28:50.105$  and all the different tools that we

NOTE Confidence: 0.715682746

00:28:50.151 --> 00:28:51.600 can use to address our our health,

NOTE Confidence: 0.715682746

 $00:28:51.600 \longrightarrow 00:28:52.104$  mental health.

NOTE Confidence: 0.715682746

00:28:52.104 --> 00:28:53.616 And so I'm speaking in faith

NOTE Confidence: 0.715682746

 $00:28:53.616 \longrightarrow 00:28:54.679$  communities and in churches.

NOTE Confidence: 0.715682746

 $00:28:54.680 \longrightarrow 00:28:56.185$  I also talk about my perspective that

NOTE Confidence: 0.715682746

 $00{:}28{:}56.185 \dashrightarrow 00{:}28{:}57.789$  we have lots of different tools that

NOTE Confidence: 0.715682746

 $00:28:57.789 \longrightarrow 00:28:59.556$  God has allowed us to design, develop.

NOTE Confidence: 0.715682746

 $00:28:59.556 \longrightarrow 00:29:02.328$  And so it really is a framing

 $00:29:02.328 \longrightarrow 00:29:03.960$  of everything that I do.

NOTE Confidence: 0.715682746

00:29:03.960 --> 00:29:05.574 But I'll also say just, you know,

NOTE Confidence: 0.715682746

 $00:29:05.574 \longrightarrow 00:29:07.390$  in the day-to-day kind of shapes how I

NOTE Confidence: 0.715682746

 $00{:}29{:}07.446 \dashrightarrow 00{:}29{:}09.438$  really try to think about what I'm called,

NOTE Confidence: 0.715682746

 $00:29:09.440 \longrightarrow 00:29:11.200$  what I feel like I'm called to do.

NOTE Confidence: 0.715682746

00:29:11.200 --> 00:29:12.220 That's a phrase people often

NOTE Confidence: 0.715682746

 $00:29:12.220 \longrightarrow 00:29:13.036$  use in face settings,

NOTE Confidence: 0.715682746

 $00:29:13.040 \longrightarrow 00:29:14.916$  which can sound a little bit abstract.

NOTE Confidence: 0.715682746

 $00:29:14.920 \longrightarrow 00:29:16.423$  But I feel like one of the things I'm

NOTE Confidence: 0.715682746

 $00:29:16.423 \longrightarrow 00:29:17.999$  called to do is to serve in different ways.

NOTE Confidence: 0.715682746

 $00{:}29{:}18.000 \dashrightarrow 00{:}29{:}19.392$  And I think that gets back to what

NOTE Confidence: 0.715682746

 $00:29:19.392 \longrightarrow 00:29:20.718$  you were talking about early on,

NOTE Confidence: 0.715682746

 $00:29:20.720 \longrightarrow 00:29:21.704$  that there's a need.

NOTE Confidence: 0.715682746

 $00:29:21.704 \longrightarrow 00:29:23.180$  And I feel like I'm called

NOTE Confidence: 0.715682746

 $00:29:23.237 \longrightarrow 00:29:24.597$  to serve in specific ways.

NOTE Confidence: 0.715682746

 $00:29:24.600 \longrightarrow 00:29:24.849$  Grant,

 $00:29:24.849 \longrightarrow 00:29:26.343$  there has to be some discernment

NOTE Confidence: 0.715682746

 $00:29:26.343 \longrightarrow 00:29:27.349$  there because that's another

NOTE Confidence: 0.715682746

 $00:29:27.349 \longrightarrow 00:29:28.840$  topic that comes up all the time.

NOTE Confidence: 0.715682746

 $00:29:28.840 \longrightarrow 00:29:30.025$  Being called doesn't mean that

NOTE Confidence: 0.715682746

 $00:29:30.025 \longrightarrow 00:29:31.449$  you respond to every single crisis

NOTE Confidence: 0.715682746

 $00:29:31.449 \longrightarrow 00:29:32.637$  that comes in front of you,

NOTE Confidence: 0.715682746

 $00:29:32.640 \longrightarrow 00:29:33.728$  especially as a leader.

NOTE Confidence: 0.715682746

00:29:33.728 --> 00:29:35.088 And that's something that I've

NOTE Confidence: 0.715682746

 $00:29:35.088 \longrightarrow 00:29:36.630$  also had to learn to adjust and

NOTE Confidence: 0.715682746

 $00:29:36.630 \longrightarrow 00:29:38.000$  not saying yes to everything,

NOTE Confidence: 0.715682746

00:29:38.000 --> 00:29:38.378 but basically,

NOTE Confidence: 0.715682746

00:29:38.378 --> 00:29:39.890 I'd say that faith is kind of the

NOTE Confidence: 0.715682746

 $00{:}29{:}39.938 \dashrightarrow 00{:}29{:}41.600$  over arching framework for everything I do.

NOTE Confidence: 0.91723521875

00:29:42.400 --> 00:29:45.680 So, yeah. So, so that process of discernment,

NOTE Confidence: 0.91723521875

 $00:29:45.680 \longrightarrow 00:29:47.920$  how did that develop and how do

 $00:29:47.920 \longrightarrow 00:29:50.513$  you know now what to where to lead

NOTE Confidence: 0.91723521875

00:29:50.513 --> 00:29:53.160 and where to where to hang back? I

NOTE Confidence: 0.974251036666667

 $00:29:53.160 \longrightarrow 00:29:55.236$  don't know that I do know.

NOTE Confidence: 0.974251036666667

 $00:29:55.240 \longrightarrow 00:29:56.084$  That's why I'm laughing.

NOTE Confidence: 0.974251036666667

 $00:29:56.084 \longrightarrow 00:29:58.160$  But I think that's been a process over time.

NOTE Confidence: 0.974251036666667

 $00:29:58.160 \longrightarrow 00:29:59.560$  Some of that is trial and error.

NOTE Confidence: 0.974251036666667

 $00{:}29{:}59.560 \dashrightarrow 00{:}30{:}01.056$  Some of it was the feedback that you

NOTE Confidence: 0.974251036666667

 $00:30:01.056 \longrightarrow 00:30:02.758$  gave me as we were doing the coaching.

NOTE Confidence: 0.974251036666667

 $00{:}30{:}02.760 \dashrightarrow 00{:}30{:}05.049$  Some of that's having mentors who have

NOTE Confidence: 0.974251036666667

 $00:30:05.049 \longrightarrow 00:30:07.638$  tried to point things out to me as well,

NOTE Confidence: 0.974251036666667

 $00{:}30{:}07.640 \dashrightarrow 00{:}30{:}09.320$  and some of this just practical.

NOTE Confidence: 0.974251036666667

00:30:09.320 --> 00:30:11.918 So basically saying, so for instance,

NOTE Confidence: 0.974251036666667

 $00:30:11.920 \longrightarrow 00:30:12.640$  when I started the lab,

NOTE Confidence: 0.974251036666667

 $00:30:12.640 \longrightarrow 00:30:13.756$  when there were three of us,

NOTE Confidence: 0.974251036666667

00:30:13.760 --> 00:30:15.517 I was in the lab doing experiments,

NOTE Confidence: 0.974251036666667

00:30:15.520 --> 00:30:16.216 doing surgeries,

 $00:30:16.216 \longrightarrow 00:30:17.956$  all those types of things.

NOTE Confidence: 0.974251036666667

00:30:17.960 --> 00:30:19.380 I can't physically do that

NOTE Confidence: 0.974251036666667

 $00:30:19.380 \longrightarrow 00:30:20.800$  anymore unless I never sleep.

NOTE Confidence: 0.974251036666667

 $00:30:20.800 \longrightarrow 00:30:22.375$  So being willing to let go of

NOTE Confidence: 0.974251036666667

 $00:30:22.375 \longrightarrow 00:30:23.790$  some things and realize that in

NOTE Confidence: 0.974251036666667

 $00:30:23.790 \longrightarrow 00:30:25.400$  order to say yes to one thing,

NOTE Confidence: 0.974251036666667

00:30:25.400 --> 00:30:27.596 I might have to say no to something else,

NOTE Confidence: 0.974251036666667

 $00:30:27.600 \longrightarrow 00:30:29.440$  or I might have to delegate something else,

NOTE Confidence: 0.974251036666667

 $00:30:29.440 \dashrightarrow 00:30:31.648$  or I might have to change my leadership

NOTE Confidence: 0.974251036666667

 $00:30:31.648 \longrightarrow 00:30:33.206$  structure within my lab, for instance.

NOTE Confidence: 0.974251036666667

00:30:33.206 --> 00:30:36.609 Or even in terms of how I go about engaging

NOTE Confidence: 0.974251036666667

 $00:30:36.609 \dashrightarrow 00:30:39.315$  with different requests that I get.

NOTE Confidence: 0.97425103666666700:30:39.320 --> 00:30:40.067 So I mean, NOTE Confidence: 0.9742510366666667

 $00:30:40.067 \longrightarrow 00:30:41.312$  even practical things like being

NOTE Confidence: 0.974251036666667

 $00:30:41.312 \longrightarrow 00:30:43.268$  a person who is so focused on

 $00:30:43.268 \longrightarrow 00:30:44.396$  relationship and wanting to

NOTE Confidence: 0.974251036666667

00:30:44.396 --> 00:30:45.879 personally respond to every e-mail,

NOTE Confidence: 0.974251036666667

 $00:30:45.880 \longrightarrow 00:30:48.316$  but then realizing that that's not practical.

NOTE Confidence: 0.974251036666667

 $00:30:48.320 \longrightarrow 00:30:49.385$  If I'm getting all these

NOTE Confidence: 0.974251036666667

 $00:30:49.385 \longrightarrow 00:30:50.237$  requests all the time,

NOTE Confidence: 0.974251036666667

 $00:30:50.240 \longrightarrow 00:30:51.878$  it can be helpful to have someone

NOTE Confidence: 0.974251036666667

 $00:30:51.878 \longrightarrow 00:30:53.272$  who can represent me and respond

NOTE Confidence: 0.974251036666667

 $00:30:53.272 \longrightarrow 00:30:54.777$  for me and then getting over the

NOTE Confidence: 0.974251036666667

 $00{:}30{:}54.830 {\:{\circ}{\circ}{\circ}}>00{:}30{:}56.372$  guilt of not responding to the

NOTE Confidence: 0.974251036666667

 $00:30:56.372 \longrightarrow 00:30:57.617$  e-mail and then realizing that

NOTE Confidence: 0.974251036666667

 $00{:}30{:}57.617 \dashrightarrow 00{:}30{:}58.919$  people are actually fine with that.

NOTE Confidence: 0.974251036666667

00:30:58.920 --> 00:31:00.160 So it's a learning process,

NOTE Confidence: 0.974251036666667

 $00:31:00.160 \dashrightarrow 00:31:01.196$  but some of it's trial and error.

NOTE Confidence: 0.974251036666667 00:31:01.200 --> 00:31:01.536 I mean, NOTE Confidence: 0.974251036666667

 $00:31:01.536 \longrightarrow 00:31:02.880$  there have been things I've said yes to

NOTE Confidence: 0.974251036666667

00:31:02.917 --> 00:31:04.237 that while I'm in the middle of them,

00:31:04.240 --> 00:31:05.251 I'm thinking, oh,

NOTE Confidence: 0.974251036666667

 $00:31:05.251 \longrightarrow 00:31:07.544$  I really should not said yes to this.

NOTE Confidence: 0.974251036666667

 $00:31:07.544 \longrightarrow 00:31:09.583$  So that helps me the next time if

NOTE Confidence: 0.974251036666667

00:31:09.583 --> 00:31:11.097 it's a similar request, realizing,

NOTE Confidence: 0.974251036666667

00:31:11.097 --> 00:31:14.113 OK, let me take a little bit more.

NOTE Confidence: 0.974251036666667

 $00:31:14.120 \longrightarrow 00:31:15.380$  What's the right word?

NOTE Confidence: 0.974251036666667

00:31:15.380 --> 00:31:16.955 Courage isn't the right word,

NOTE Confidence: 0.974251036666667

 $00:31:16.960 \longrightarrow 00:31:17.878$  but that's what it feels like,

NOTE Confidence: 0.974251036666667

 $00:31:17.880 \longrightarrow 00:31:19.098$  courage to actually say no when I

NOTE Confidence: 0.974251036666667

00:31:19.098 --> 00:31:20.570 should say no so I can say yes to

NOTE Confidence: 0.974251036666667

 $00:31:20.570 \longrightarrow 00:31:24.120$  other things. So not perfected yet.

NOTE Confidence: 0.974251036666667 00:31:24.120 --> 00:31:24.240 Yeah,

NOTE Confidence: 0.722402355714286

 $00:31:24.720 \dashrightarrow 00:31:28.430$  it's a work in progress for everybody. OK.

NOTE Confidence: 0.722402355714286

 $00:31:28.430 \longrightarrow 00:31:31.230$  So going back to 'cause we are obviously

NOTE Confidence: 0.722402355714286

00:31:31.230 --> 00:31:33.880 here in an academic medical context,

00:31:33.880 --> 00:31:39.640 so advancement, promotion, tenure,

NOTE Confidence: 0.722402355714286

 $00:31:39.640 \longrightarrow 00:31:46.080$  how has that those how have those questions?

NOTE Confidence: 0.722402355714286

00:31:46.080 --> 00:31:48.243 I'm trying to think how to phrase

NOTE Confidence: 0.722402355714286

 $00:31:48.243 \longrightarrow 00:31:50.716$  this question fed into your openness

NOTE Confidence: 0.722402355714286

 $00:31:50.716 \longrightarrow 00:31:55.042$  to doing non work that might not

NOTE Confidence: 0.722402355714286

 $00:31:55.042 \longrightarrow 00:31:56.968$  traditionally count for that.

NOTE Confidence: 0.722402355714286

00:31:56.968 --> 00:32:00.240 How have you skirted that or you know,

NOTE Confidence: 0.722402355714286

 $00:32:00.240 \longrightarrow 00:32:01.040$  navigated that?

NOTE Confidence: 0.8419378392

 $00:32:01.040 \longrightarrow 00:32:01.805$  Yeah, good question.

NOTE Confidence: 0.8419378392

00:32:01.805 --> 00:32:03.895 So I'm going to decide how I'm going

NOTE Confidence: 0.8419378392

 $00:32:03.895 \longrightarrow 00:32:05.935$  to to phrase it in terms of responses

NOTE Confidence: 0.8419378392

00:32:05.935 --> 00:32:07.440 because I know this is recorded,

NOTE Confidence: 0.8419378392

 $00:32:07.440 \longrightarrow 00:32:10.384$  which is completely fine.

NOTE Confidence: 0.8419378392

 $00:32:10.384 \longrightarrow 00:32:12.398$  But I said that with a copy.

NOTE Confidence: 0.8419378392

 $00:32:12.400 \longrightarrow 00:32:13.328$  Turn it off. Yeah.

NOTE Confidence: 0.8419378392

 $00:32:13.328 \longrightarrow 00:32:15.872$  So I think I've tried to be intentional,

 $00{:}32{:}15.872 \dashrightarrow 00{:}32{:}16.832$  but there are also circumstances

NOTE Confidence: 0.8419378392

 $00:32:16.832 \longrightarrow 00:32:17.800$  of a change of time.

NOTE Confidence: 0.8419378392

 $00:32:17.800 \longrightarrow 00:32:18.800$  So this is something I've

NOTE Confidence: 0.8419378392

 $00:32:18.800 \longrightarrow 00:32:19.600$  shared in different settings.

NOTE Confidence: 0.8419378392

00:32:19.600 --> 00:32:20.446 I was actually,

NOTE Confidence: 0.8419378392

 $00:32:20.446 \longrightarrow 00:32:22.960$  I'm a fellow at the at Trumbull College.

NOTE Confidence: 0.8419378392

 $00:32:22.960 \longrightarrow 00:32:24.409$  I was sharing with some of the

NOTE Confidence: 0.8419378392

 $00:32:24.409 \longrightarrow 00:32:25.838$  faculty about this last week as well.

NOTE Confidence: 0.8419378392

00:32:25.840 --> 00:32:27.135 But I think part of it goes

NOTE Confidence: 0.8419378392

 $00:32:27.135 \longrightarrow 00:32:28.440$  back to that rebellion side,

NOTE Confidence: 0.8419378392

 $00:32:28.440 \longrightarrow 00:32:29.560$  which I talked about before,

NOTE Confidence: 0.8419378392

 $00:32:29.560 \longrightarrow 00:32:30.407$  not in the same way it was

NOTE Confidence: 0.8419378392

 $00{:}32{:}30.407 \dashrightarrow 00{:}32{:}31.400$  when I was a middle schooler,

NOTE Confidence: 0.8419378392

 $00:32:31.400 \longrightarrow 00:32:31.770$  thankfully.

NOTE Confidence: 0.8419378392

 $00:32:31.770 \longrightarrow 00:32:33.990$  I probably wouldn't be sitting here

00:32:33.990 --> 00:32:37.096 but not wanting to be pitching A

NOTE Confidence: 0.8419378392

 $00:32:37.096 \dashrightarrow 00:32:39.232$  holed into a certain expectation,

NOTE Confidence: 0.8419378392

 $00:32:39.232 \longrightarrow 00:32:41.104$  but then also knowing there are

NOTE Confidence: 0.8419378392

 $00:32:41.104 \longrightarrow 00:32:42.878$  certain things that need to be done.

NOTE Confidence: 0.8419378392

 $00:32:42.880 \longrightarrow 00:32:44.856$  So obviously I still have a passion for

NOTE Confidence: 0.8419378392

 $00{:}32{:}44.856 \dashrightarrow 00{:}32{:}46.703$  the research and the neuroscience and

NOTE Confidence: 0.8419378392

 $00:32:46.703 \longrightarrow 00:32:48.323$  there are certain scientific questions

NOTE Confidence: 0.8419378392

 $00:32:48.323 \longrightarrow 00:32:50.077$  that I would like to see answered.

NOTE Confidence: 0.8419378392

 $00:32:50.080 \longrightarrow 00:32:52.047$  But I've also talked to people who

NOTE Confidence: 0.8419378392

 $00:32:52.047 \longrightarrow 00:32:53.834$  have done lots of high profile

NOTE Confidence: 0.8419378392

 $00{:}32{:}53.834 \to 00{:}32{:}55.592$  papers over the years and have

NOTE Confidence: 0.8419378392

 $00:32:55.600 \longrightarrow 00:32:57.456$  acknowledged how time consuming

NOTE Confidence: 0.8419378392

 $00:32:57.456 \longrightarrow 00:33:00.240$  those types of endeavors have been.

NOTE Confidence: 0.8419378392

 $00{:}33{:}00.240 \dashrightarrow 00{:}33{:}02.240$  Not to say that if that doesn't happen,

NOTE Confidence: 0.8419378392

00:33:02.240 --> 00:33:03.794 I wouldn't be pleased or feel like

NOTE Confidence: 0.8419378392

 $00:33:03.794 \longrightarrow 00:33:05.119$  we're moving the field forward,

 $00:33:05.120 \longrightarrow 00:33:07.880$  but also having a realistic expectation.

NOTE Confidence: 0.8419378392

 $00:33:07.880 \longrightarrow 00:33:09.728$  There's certain things that I can't

NOTE Confidence: 0.8419378392

 $00{:}33{:}09.728 \dashrightarrow 00{:}33{:}11.865$  do on the academic side and continue

NOTE Confidence: 0.8419378392

00:33:11.865 --> 00:33:14.215 to do on the public facing side and

NOTE Confidence: 0.8419378392

00:33:14.215 --> 00:33:16.532 continue to do in my diversity of

NOTE Confidence: 0.8419378392

00:33:16.532 --> 00:33:18.025 inclusion leadership all the same

NOTE Confidence: 0.8419378392

 $00:33:18.025 \longrightarrow 00:33:19.675$  level because I'm only one person.

NOTE Confidence: 0.8419378392

 $00:33:19.680 \longrightarrow 00:33:20.800$  I'm working with teams,

NOTE Confidence: 0.8419378392

 $00:33:20.800 \longrightarrow 00:33:23.574$  but there has to be kind of a choice about

NOTE Confidence: 0.8419378392

 $00{:}33{:}23.574 \dashrightarrow 00{:}33{:}25.880$  what are the things that I truly value.

NOTE Confidence: 0.8419378392

00:33:25.880 --> 00:33:28.204 And so some of that should be inherent,

NOTE Confidence: 0.8419378392

 $00:33:28.204 \longrightarrow 00:33:29.826$  but some of that I've also gotten from

NOTE Confidence: 0.8419378392

 $00{:}33{:}29.826 \dashrightarrow 00{:}33{:}31.156$  just working with different communities.

NOTE Confidence: 0.8419378392

 $00:33:31.160 \longrightarrow 00:33:32.476$  So even as I was talking about

NOTE Confidence: 0.8419378392

 $00:33:32.476 \longrightarrow 00:33:33.880$  the event that we did in New York,

 $00:33:33.880 \longrightarrow 00:33:36.634$  to see the way that people respond to that,

NOTE Confidence: 0.8419378392

00:33:36.640 --> 00:33:38.998 I got to a point where I was able,

NOTE Confidence: 0.8419378392

 $00:33:39.000 \longrightarrow 00:33:39.729$  I had the,

NOTE Confidence: 0.8419378392

00:33:39.729 --> 00:33:42.095 I guess in the sense the the luxury or

NOTE Confidence: 0.8419378392

 $00:33:42.095 \longrightarrow 00:33:44.487$  the privilege to decide that I was not

NOTE Confidence: 0.8419378392

 $00:33:44.555 \longrightarrow 00:33:46.702$  necessarily going to pursue the loopholes.

NOTE Confidence: 0.8419378392

00:33:46.702 --> 00:33:48.319 I needed to get to certain state,

NOTE Confidence: 0.8419378392

 $00:33:48.320 \longrightarrow 00:33:50.208$  but just do the work that needs to

NOTE Confidence: 0.8419378392

00:33:50.208 --> 00:33:51.916 be done because it needs to be done.

NOTE Confidence: 0.8419378392

00:33:51.920 --> 00:33:54.240 And I was fortunate in the sense that

NOTE Confidence: 0.8419378392

 $00{:}33{:}54.240 \dashrightarrow 00{:}33{:}56.654$  at that time there were other schools

NOTE Confidence: 0.8419378392

 $00:33:56.654 \longrightarrow 00:33:58.740$  that were also invested and involved.

NOTE Confidence: 0.8419378392

00:33:58.740 --> 00:34:01.120 So I was privileged enough to say,

NOTE Confidence: 0.8419378392

 $00:34:01.120 \longrightarrow 00:34:03.720$  I think this needs to be done and I

NOTE Confidence: 0.8419378392

00:34:03.720 --> 00:34:06.696 have a position to do it here at Yale,

NOTE Confidence: 0.8419378392

 $00:34:06.696 \longrightarrow 00:34:09.720$  but even if it's not supported here,

 $00:34:09.720 \longrightarrow 00:34:11.918$  there's other places I could do it.

NOTE Confidence: 0.8419378392

 $00:34:11.920 \longrightarrow 00:34:13.313$  And so that that's just kind of

NOTE Confidence: 0.8419378392

 $00:34:13.313 \longrightarrow 00:34:14.560$  the reality of the situation.

NOTE Confidence: 0.8419378392

 $00:34:14.560 \longrightarrow 00:34:16.352$  I know that not everybody can be

NOTE Confidence: 0.8419378392

 $00:34:16.352 \longrightarrow 00:34:18.328$  in that place, but I felt like,

NOTE Confidence: 0.8419378392

 $00:34:18.328 \longrightarrow 00:34:19.234$  and then thankfully,

NOTE Confidence: 0.8419378392

 $00:34:19.240 \longrightarrow 00:34:21.160$  Yo has been supportive of that.

NOTE Confidence: 0.8419378392

 $00:34:21.160 \longrightarrow 00:34:23.932$  But that kind of internal shift

NOTE Confidence: 0.8419378392

00:34:23.932 --> 00:34:25.318 in my approach

NOTE Confidence: 0.946286204

 $00:34:25.320 \longrightarrow 00:34:27.133$  gave me the intellectual freedom to actually

NOTE Confidence: 0.946286204

00:34:27.133 --> 00:34:28.956 pursue the things that need to be pursued.

NOTE Confidence: 0.946286204

 $00:34:28.960 \longrightarrow 00:34:31.204$  And also changed some of my

NOTE Confidence: 0.946286204

 $00{:}34{:}31.204 \dashrightarrow 00{:}34{:}33.080$  relationships with leadership as well.

NOTE Confidence: 0.946286204

 $00{:}34{:}33.080 \dashrightarrow 00{:}34{:}35.103$  Because I noticed in myself that I

NOTE Confidence: 0.946286204

 $00:34:35.103 \longrightarrow 00:34:36.959$  stopped going into certain meetings,

00:34:36.960 --> 00:34:39.277 presenting my CV and waiting for feedback.

NOTE Confidence: 0.946286204

 $00{:}34{:}39.280 \dashrightarrow 00{:}34{:}40.440$  And I more so said,

NOTE Confidence: 0.946286204

 $00:34:40.440 \longrightarrow 00:34:41.875$  these are the things that are important,

NOTE Confidence: 0.946286204

 $00:34:41.880 \longrightarrow 00:34:42.874$  these are the things that we're doing.

NOTE Confidence: 0.946286204

 $00:34:42.880 \longrightarrow 00:34:44.165$  And then I actually started

NOTE Confidence: 0.946286204

 $00:34:44.165 \longrightarrow 00:34:45.193$  to receive more mentorship.

NOTE Confidence: 0.946286204

00:34:45.200 --> 00:34:45.920 So I would say it was,

NOTE Confidence: 0.946286204

 $00:34:45.920 \longrightarrow 00:34:48.440$  it was mutual in that sense,

NOTE Confidence: 0.946286204

 $00:34:48.440 \longrightarrow 00:34:49.514$  but there was a lot of

NOTE Confidence: 0.946286204

 $00:34:49.514 \longrightarrow 00:34:50.440$  intentionality that came with that.

NOTE Confidence: 0.946286204

 $00:34:50.440 \longrightarrow 00:34:51.812$  And some of that was circumstances because

NOTE Confidence: 0.946286204

00:34:51.812 --> 00:34:53.719 I was for time at the times I was wondering,

NOTE Confidence: 0.946286204

 $00:34:53.720 \longrightarrow 00:34:55.160$  would I be able to do that here?

NOTE Confidence: 0.946286204

 $00:34:55.160 \longrightarrow 00:34:56.528$  But then again,

NOTE Confidence: 0.946286204

 $00:34:56.528 \longrightarrow 00:34:58.196$  seeing the responses from the

NOTE Confidence: 0.946286204

 $00:34:58.196 \longrightarrow 00:34:59.456$  public and from other institutions

 $00:34:59.456 \longrightarrow 00:35:01.084$  gave me that freedom to say, OK,

NOTE Confidence: 0.946286204

 $00{:}35{:}01.084 \to 00{:}35{:}03.036$  this is important, it needs to be done.

NOTE Confidence: 0.946286204

 $00:35:03.040 \longrightarrow 00:35:04.072$  And I have the freedom to

NOTE Confidence: 0.946286204

 $00:35:04.072 \longrightarrow 00:35:05.000$  be able to pursue that.

NOTE Confidence: 0.939307823157895

 $00:35:05.800 \longrightarrow 00:35:08.536$  Yeah. And I, and I think it also

NOTE Confidence: 0.939307823157895

 $00:35:08.536 \longrightarrow 00:35:10.852$  speaks very much to the idea

NOTE Confidence: 0.939307823157895

 $00:35:10.852 \longrightarrow 00:35:12.792$  of doing values driven work,

NOTE Confidence: 0.939307823157895

 $00{:}35{:}12.800 \dashrightarrow 00{:}35{:}14.150$  which is something that we've started

NOTE Confidence: 0.939307823157895

 $00:35:14.150 \longrightarrow 00:35:15.520$  to really talk about internally,

NOTE Confidence: 0.939307823157895

 $00:35:15.520 \longrightarrow 00:35:17.039$  the child study center and at the

NOTE Confidence: 0.939307823157895

00:35:17.039 --> 00:35:18.669 the School of Medicine that it's not

NOTE Confidence: 0.939307823157895

00:35:18.669 --> 00:35:20.479 just about tell me how high to jump,

NOTE Confidence: 0.939307823157895

 $00{:}35{:}20.480 --> 00{:}35{:}21.540$  I'll jump even higher.

NOTE Confidence: 0.939307823157895

00:35:21.540 --> 00:35:22.852 But it's actually about, no,

NOTE Confidence: 0.939307823157895

00:35:22.852 --> 00:35:24.364 you're, you're at the center of

00:35:24.364 --> 00:35:26.040 your career at directing things.

NOTE Confidence: 0.939307823157895

00:35:26.040 --> 00:35:28.520 And how do you bring yourself forward and

NOTE Confidence: 0.939307823157895

 $00:35:28.520 \longrightarrow 00:35:30.800$  then negotiate right with the larger system.

NOTE Confidence: 0.939307823157895

 $00:35:30.800 \longrightarrow 00:35:31.840$  That's what I'm hearing a

NOTE Confidence: 0.939307823157895

 $00:35:31.840 \longrightarrow 00:35:32.880$  lot and what you're saying.

NOTE Confidence: 0.939307823157895

 $00:35:32.880 \longrightarrow 00:35:33.753$  Yeah, Yeah. OK.

NOTE Confidence: 0.939307823157895

 $00:35:33.753 \longrightarrow 00:35:35.499$  So one piece we haven't really

NOTE Confidence: 0.939307823157895

 $00{:}35{:}35.499 \dashrightarrow 00{:}35{:}36.998$  talked that that much about.

NOTE Confidence: 0.939307823157895

 $00:35:37.000 \longrightarrow 00:35:38.743$  I've got just a couple more questions

NOTE Confidence: 0.939307823157895

 $00:35:38.743 \longrightarrow 00:35:40.520$  before I open it up to all of you.

NOTE Confidence: 0.939307823157895

 $00{:}35{:}40.520 \dashrightarrow 00{:}35{:}43.640$  One piece is the DEI piece.

NOTE Confidence: 0.939307823157895

 $00:35:43.640 \longrightarrow 00:35:45.800$  So I'm hearing it the strand

NOTE Confidence: 0.939307823157895

00:35:45.800 --> 00:35:46.520 throughout everything,

NOTE Confidence: 0.939307823157895

 $00:35:46.520 \longrightarrow 00:35:48.416$  but can you share a little

NOTE Confidence: 0.939307823157895

 $00:35:48.416 \longrightarrow 00:35:49.680$  bit more about the,

NOTE Confidence: 0.939307823157895

 $00:35:49.680 \dashrightarrow 00:35:51.955$  the like the nature of your work,

00:35:51.960 --> 00:35:56.280 how you got into that work at at Yale,

NOTE Confidence: 0.939307823157895 00:35:56.280 --> 00:35:56.800 etcetera? NOTE Confidence: 0.782346534285714

00:35:57.960 --> 00:35:59.622 Good question. I'm going to try

NOTE Confidence: 0.782346534285714

 $00:35:59.622 \longrightarrow 00:36:01.459$  and keep it succinct cause part of

NOTE Confidence: 0.782346534285714

 $00{:}36{:}01.459 \dashrightarrow 00{:}36{:}03.400$  that has been over a span of years.

NOTE Confidence: 0.782346534285714

 $00:36:03.400 \longrightarrow 00:36:05.400$  So I think part of that is my

NOTE Confidence: 0.782346534285714

 $00:36:05.400 \longrightarrow 00:36:07.720$  internal drive to really mentor.

NOTE Confidence: 0.782346534285714

 $00:36:07.720 \longrightarrow 00:36:09.406$  And so that's always been a

NOTE Confidence: 0.782346534285714

 $00:36:09.406 \longrightarrow 00:36:11.108$  passion of mine because I feel

NOTE Confidence: 0.782346534285714

 $00:36:11.108 \longrightarrow 00:36:12.674$  like I had really good mentors.

NOTE Confidence: 0.782346534285714

00:36:12.680 --> 00:36:13.960 Actually, I've still been in

NOTE Confidence: 0.782346534285714

 $00:36:13.960 \longrightarrow 00:36:15.240$  touch with my undergrad mentor.

NOTE Confidence: 0.782346534285714

 $00{:}36{:}15.240 \dashrightarrow 00{:}36{:}16.320$  I saw him when I gave a talk.

NOTE Confidence: 0.782346534285714

 $00{:}36{:}16.320 \dashrightarrow 00{:}36{:}17.237$  So I went to do for undergrad.

NOTE Confidence: 0.782346534285714

00:36:17.240 --> 00:36:18.768 I gave a talk at North in North

 $00:36:18.768 \longrightarrow 00:36:19.911$  Carolina last year and got to

NOTE Confidence: 0.782346534285714

 $00{:}36{:}19.911 \dashrightarrow 00{:}36{:}21.200$  catch up with him a little bit.

NOTE Confidence: 0.782346534285714

 $00:36:21.200 \longrightarrow 00:36:23.055$  And so to see his long term

NOTE Confidence: 0.782346534285714

 $00:36:23.055 \longrightarrow 00:36:24.520$  investment in me was really

NOTE Confidence: 0.782346534285714

 $00:36:24.520 \longrightarrow 00:36:26.158$  endearing and just to his passion.

NOTE Confidence: 0.782346534285714

00:36:26.160 --> 00:36:27.392 And you know, he's been trying to

NOTE Confidence: 0.782346534285714

00:36:27.392 --> 00:36:28.756 recruit me back for the last 15 years,

NOTE Confidence: 0.782346534285714

 $00:36:28.760 \longrightarrow 00:36:30.452$  which I think it's just an

NOTE Confidence: 0.782346534285714

 $00:36:30.452 \longrightarrow 00:36:32.040$  inheritance to a former mentor,

NOTE Confidence: 0.782346534285714

 $00:36:32.040 \longrightarrow 00:36:32.805$  but perspective wise.

NOTE Confidence: 0.782346534285714

 $00:36:32.805 \dashrightarrow 00:36:34.875$  So I remember telling people, oh, you know,

NOTE Confidence: 0.782346534285714

 $00:36:34.875 \longrightarrow 00:36:37.320$  I've been in touch with him for 25 years.

NOTE Confidence: 0.782346534285714

00:36:37.320 --> 00:36:38.840 I was on a Zoom call a couple

NOTE Confidence: 0.782346534285714

 $00:36:38.840 \longrightarrow 00:36:40.314$  years ago with Jones Stein's and

NOTE Confidence: 0.782346534285714

 $00:36:40.314 \longrightarrow 00:36:41.868$  she was talking about going to

NOTE Confidence: 0.782346534285714

 $00{:}36{:}41.922 \dashrightarrow 00{:}36{:}43.437$  I think University of Michigan.

 $00:36:43.440 \longrightarrow 00:36:44.640$  And she was saying, oh,

NOTE Confidence: 0.782346534285714

 $00:36:44.640 \longrightarrow 00:36:46.278$  I got to catch up with my first grad

NOTE Confidence: 0.782346534285714

 $00:36:46.278 \longrightarrow 00:36:48.034$  student and we've been in touch for 50 years.

NOTE Confidence: 0.782346534285714

 $00:36:48.040 \longrightarrow 00:36:49.400$  And I was like, OK,

NOTE Confidence: 0.782346534285714

 $00:36:49.400 \longrightarrow 00:36:51.760$  my 25 years is nothing.

NOTE Confidence: 0.782346534285714

 $00:36:51.760 \longrightarrow 00:36:53.250$  But it was really nice and

NOTE Confidence: 0.782346534285714

 $00:36:53.250 \longrightarrow 00:36:54.944$  endearing to hear that same kind

NOTE Confidence: 0.782346534285714

 $00{:}36{:}54.944 \dashrightarrow 00{:}36{:}56.464$  of long term relationship that

NOTE Confidence: 0.782346534285714

 $00:36:56.464 \longrightarrow 00:36:58.159$  she was talking about as well.

NOTE Confidence: 0.782346534285714

 $00:36:58.160 \longrightarrow 00:36:59.637$  So to get back to your question,

NOTE Confidence: 0.782346534285714

00:36:59.640 --> 00:37:01.232 I feel like I've done a lot of

NOTE Confidence: 0.782346534285714

00:37:01.232 --> 00:37:02.160 mentorship just in general,

NOTE Confidence: 0.782346534285714

 $00{:}37{:}02.160 \dashrightarrow 00{:}37{:}03.544$  but especially with students

NOTE Confidence: 0.782346534285714

 $00{:}37{:}03.544 \dashrightarrow 00{:}37{:}04.582$  from underrepresented backgrounds

NOTE Confidence: 0.782346534285714

 $00:37:04.582 \longrightarrow 00:37:06.279$  when they've come here and said,

 $00:37:06.280 \longrightarrow 00:37:06.512$  oh,

NOTE Confidence: 0.782346534285714

00:37:06.512 --> 00:37:08.600 I didn't see many people that look like me,

NOTE Confidence: 0.782346534285714

 $00:37:08.600 \longrightarrow 00:37:09.596$  it was really helpful to be

NOTE Confidence: 0.782346534285714

 $00:37:09.596 \longrightarrow 00:37:10.440$  able to connect with you.

NOTE Confidence: 0.782346534285714

 $00:37:10.440 \longrightarrow 00:37:12.192$  And so they'll be able to do that

NOTE Confidence: 0.782346534285714

 $00:37:12.192 \longrightarrow 00:37:13.837$  informally with students has been ongoing,

NOTE Confidence: 0.782346534285714

 $00:37:13.840 \longrightarrow 00:37:15.106$  but I've also done a lot

NOTE Confidence: 0.782346534285714

 $00:37:15.106 \longrightarrow 00:37:16.240$  of formal things as well.

NOTE Confidence: 0.782346534285714

 $00:37:16.240 \longrightarrow 00:37:17.515$  So there's a group here

NOTE Confidence: 0.782346534285714

 $00:37:17.515 \longrightarrow 00:37:18.280$  called the Collective,

NOTE Confidence: 0.782346534285714

 $00{:}37{:}18.280 \dashrightarrow 00{:}37{:}20.506$  which is out of the biological and

NOTE Confidence: 0.782346534285714

 $00:37:20.506 \longrightarrow 00:37:21.960$  biomedical sciences PhD program.

NOTE Confidence: 0.782346534285714

 $00:37:21.960 \longrightarrow 00:37:23.364$  They had a previous iteration called

NOTE Confidence: 0.782346534285714

 $00{:}37{:}23.364 \dashrightarrow 00{:}37{:}24.640$  the Yale Minority Science Network.

NOTE Confidence: 0.782346534285714

 $00:37:24.640 \longrightarrow 00:37:26.192$  I was able to kind of serve as

NOTE Confidence: 0.782346534285714

 $00{:}37{:}26.192 \dashrightarrow 00{:}37{:}27.599$  a faculty consultant for them.

 $00:37:27.600 \longrightarrow 00:37:28.780$  I've had different students that

NOTE Confidence: 0.782346534285714

 $00:37:28.780 \longrightarrow 00:37:29.960$  have come through my lab,

NOTE Confidence: 0.782346534285714

 $00{:}37{:}29.960 \dashrightarrow 00{:}37{:}30.830$  different summer programs.

NOTE Confidence: 0.782346534285714

 $00:37:30.830 \longrightarrow 00:37:32.860$  I've also been involved in some of

NOTE Confidence: 0.782346534285714

 $00:37:32.911 \longrightarrow 00:37:34.717$  the things at the post doctoral level.

NOTE Confidence: 0.782346534285714

 $00:37:34.720 \longrightarrow 00:37:35.944$  You all may be familiar with

NOTE Confidence: 0.782346534285714

 $00:37:35.944 \longrightarrow 00:37:36.556$  belonging at Yale.

NOTE Confidence: 0.782346534285714

 $00:37:36.560 \longrightarrow 00:37:38.317$  I was really fortunate to be involved

NOTE Confidence: 0.782346534285714

 $00:37:38.317 \longrightarrow 00:37:40.440$  in some of the initial conversations

NOTE Confidence: 0.782346534285714

 $00{:}37{:}40.440 \dashrightarrow 00{:}37{:}42.224$  in that with Kim Goff Cruz and the

NOTE Confidence: 0.782346534285714

00:37:42.224 --> 00:37:43.454 working group that Dean Lattimore

NOTE Confidence: 0.782346534285714

 $00:37:43.454 \longrightarrow 00:37:44.926$  had allowed me to participate in.

NOTE Confidence: 0.782346534285714

 $00:37:44.926 \longrightarrow 00:37:46.141$  And then also obviously the

NOTE Confidence: 0.782346534285714

 $00:37:46.141 \longrightarrow 00:37:47.319$  role that I have now,

NOTE Confidence: 0.782346534285714

 $00:37:47.320 \longrightarrow 00:37:49.120$  which is more faculty facing,

 $00:37:49.120 \longrightarrow 00:37:52.298$  but basically it's a passion that has

NOTE Confidence: 0.782346534285714

 $00:37:52.298 \longrightarrow 00:37:54.958$  become more formal over the years,

NOTE Confidence: 0.782346534285714

 $00:37:54.960 \longrightarrow 00:37:56.428$  more formal over the years.

NOTE Confidence: 0.782346534285714

 $00:37:56.428 \longrightarrow 00:37:58.486$  And so it's been helpful for me

NOTE Confidence: 0.782346534285714

 $00:37:58.486 \longrightarrow 00:38:00.358$  to be able to be involved.

NOTE Confidence: 0.782346534285714

 $00:38:00.360 \longrightarrow 00:38:02.152$  A big piece of that was the Minority

NOTE Confidence: 0.782346534285714

00:38:02.152 --> 00:38:03.840 Organization for Attention Expansion or more,

NOTE Confidence: 0.782346534285714

 $00:38:03.840 \longrightarrow 00:38:04.980$  which you mentioned.

NOTE Confidence: 0.782346534285714

 $00:38:04.980 \longrightarrow 00:38:06.120$  And Cindy Crusto,

NOTE Confidence: 0.782346534285714

 $00:38:06.120 \longrightarrow 00:38:06.376$  Dr.

NOTE Confidence: 0.782346534285714

00:38:06.376 --> 00:38:06.888 Cindy Crusto,

NOTE Confidence: 0.782346534285714

 $00{:}38{:}06.888 \dashrightarrow 00{:}38{:}08.680$  who's one of the founders of Moore,

NOTE Confidence: 0.943995226666667

 $00:38:08.680 \longrightarrow 00:38:09.805$  had asked me at some point, well,

NOTE Confidence: 0.943995226666667

 $00:38:09.805 \dashrightarrow 00:38:11.240$  what's something you'd like to see more,

NOTE Confidence: 0.943995226666667

00:38:11.240 --> 00:38:13.274 do more of, for lack of a better word?

NOTE Confidence: 0.943995226666667

 $00:38:13.280 \longrightarrow 00:38:14.514$  I said mentorship and said, oh,

00:38:14.514 --> 00:38:16.066 why don't you come on board and lead

NOTE Confidence: 0.943995226666667

 $00:38:16.066 \dashrightarrow 00:38:17.597$  some of our mentorship initiatives.

NOTE Confidence: 0.943995226666667

 $00:38:17.600 \longrightarrow 00:38:20.050$  So again, someone who was a a

NOTE Confidence: 0.943995226666667

 $00:38:20.050 \longrightarrow 00:38:21.800$  supporter sponsor in that way,

NOTE Confidence: 0.943995226666667

 $00:38:21.800 \longrightarrow 00:38:23.375$  which gave me a way to kind

NOTE Confidence: 0.943995226666667

 $00:38:23.375 \longrightarrow 00:38:25.040$  of start to facilitate that,

NOTE Confidence: 0.943995226666667

 $00:38:25.040 \longrightarrow 00:38:27.000$  but then also to get involved in leadership

NOTE Confidence: 0.943995226666667

 $00:38:27.000 \longrightarrow 00:38:28.760$  because we meet regularly with a Dean.

NOTE Confidence: 0.943995226666667

 $00:38:28.760 \longrightarrow 00:38:30.258$  And so part of it has been

NOTE Confidence: 0.943995226666667

 $00:38:30.258 \longrightarrow 00:38:31.200$  in evolving over time,

NOTE Confidence: 0.943995226666667

 $00:38:31.200 \longrightarrow 00:38:33.072$  but part of it has been a passion

NOTE Confidence: 0.943995226666667

 $00:38:33.072 \longrightarrow 00:38:34.964$  and having the structure in place

NOTE Confidence: 0.943995226666667

 $00{:}38{:}34.964 \dashrightarrow 00{:}38{:}36.669$  through collaboration that I've been

NOTE Confidence: 0.943995226666667

 $00:38:36.669 \longrightarrow 00:38:38.240$  able to facilitate that as well.

NOTE Confidence: 0.943995226666667

 $00:38:38.240 \longrightarrow 00:38:39.200$  But hopefully that gets a little

 $00:38:39.200 \longrightarrow 00:38:39.878$  bit of an overview.

NOTE Confidence: 0.943995226666667

 $00:38:39.880 \longrightarrow 00:38:40.696$  There's a lot of detail I

NOTE Confidence: 0.943995226666667

 $00:38:40.696 \longrightarrow 00:38:41.440$  could go into as well.

NOTE Confidence: 0.943995226666667

 $00:38:41.440 \longrightarrow 00:38:41.680$  But

NOTE Confidence: 0.857078387333333

 $00:38:41.720 \longrightarrow 00:38:43.666$  yeah, but but just that it's organic

NOTE Confidence: 0.857078387333333

 $00:38:43.666 \longrightarrow 00:38:46.157$  to some of the work that you're doing.

NOTE Confidence: 0.857078387333333

00:38:46.160 --> 00:38:48.110 Yeah. OK, all right, so final

NOTE Confidence: 0.857078387333333

 $00:38:48.110 \longrightarrow 00:38:50.325$  question for me and then whoever

NOTE Confidence: 0.857078387333333

 $00:38:50.325 \longrightarrow 00:38:52.120$  else has questions, please ask.

NOTE Confidence: 0.967524895

 $00:38:54.320 \longrightarrow 00:38:58.568$  So one of the values for the School of

NOTE Confidence: 0.967524895

00:38:58.568 --> 00:39:01.462 Medicine, one of the five core values that

NOTE Confidence: 0.967524895

00:39:01.462 --> 00:39:03.816 leaders should have or should, you know,

NOTE Confidence: 0.967524895

 $00:39:03.816 \longrightarrow 00:39:05.508$  aspire to have 21st century leaders.

NOTE Confidence: 0.967524895

 $00:39:05.508 \longrightarrow 00:39:07.440$  I'm not even saying the sentence correctly.

NOTE Confidence: 0.967524895

 $00:39:07.440 \longrightarrow 00:39:09.232$  The 21st century leaders at the School

NOTE Confidence: 0.967524895

 $00:39:09.232 \longrightarrow 00:39:10.718$  of Medicine should aspire to have.

 $00:39:10.720 \longrightarrow 00:39:13.240$  There we go. Is the idea of

NOTE Confidence: 0.967524895

00:39:13.240 --> 00:39:15.200 generativity or or giving back.

NOTE Confidence: 0.967524895

 $00:39:15.200 \longrightarrow 00:39:17.600$  So if you were to, you know,

NOTE Confidence: 0.967524895

 $00:39:17.600 \longrightarrow 00:39:18.600$  often times in coaching there,

NOTE Confidence: 0.967524895

 $00:39:18.600 \longrightarrow 00:39:19.536$  it's something called like

NOTE Confidence: 0.967524895

 $00:39:19.536 \longrightarrow 00:39:20.238$  the legacy exercise.

NOTE Confidence: 0.967524895

00:39:20.240 --> 00:39:21.520 Looking back at your career,

NOTE Confidence: 0.967524895

 $00:39:21.520 \longrightarrow 00:39:23.116$  what do you hope that your biggest,

NOTE Confidence: 0.967524895

00:39:23.120 --> 00:39:24.640 you know, contributions will be?

NOTE Confidence: 0.967524895

 $00:39:24.640 \longrightarrow 00:39:27.725$  So in that spirit of

NOTE Confidence: 0.967524895

00:39:27.725 --> 00:39:30.193 generativity and giving back,

NOTE Confidence: 0.967524895

 $00:39:30.200 \longrightarrow 00:39:31.280$  what do you what do you

NOTE Confidence: 0.967524895

 $00:39:31.280 \longrightarrow 00:39:32.000$  hope to leave behind?

NOTE Confidence: 0.967524895

00:39:32.640 --> 00:39:34.680 Wow,

NOTE Confidence: 0.61231534

 $00:39:34.680 \longrightarrow 00:39:36.000$  I take some thought.

 $00:39:36.000 \longrightarrow 00:39:37.078$  I'm impressed with the question.

NOTE Confidence: 0.89309886

 $00{:}39{:}40.360 \dashrightarrow 00{:}39{:}41.760$  Maybe the people. I mean,

NOTE Confidence: 0.89309886

 $00:39:41.760 \longrightarrow 00:39:44.216$  one thing that comes to mind is that

NOTE Confidence: 0.89309886

 $00:39:44.216 \longrightarrow 00:39:46.310$  people would say that I was generous

NOTE Confidence: 0.89309886

 $00:39:46.310 \longrightarrow 00:39:48.724$  with my time and also with the

NOTE Confidence: 0.89309886

00:39:48.724 --> 00:39:51.840 knowledge that I was able to acquire,

NOTE Confidence: 0.89309886

00:39:51.840 --> 00:39:54.315 not just to kind of keep it for myself,

NOTE Confidence: 0.89309886

 $00:39:54.320 \longrightarrow 00:39:56.320$  but to share with others in a way

NOTE Confidence: 0.89309886

 $00{:}39{:}56.320 \dashrightarrow 00{:}39{:}58.080$  they could empower them as well.

NOTE Confidence: 0.89309886

00:39:58.080 --> 00:39:59.439 And so getting back to the hip Hop Rs,

NOTE Confidence: 0.89309886

 $00{:}39{:}59.440 {\:{\circ}{\circ}{\circ}}>00{:}40{:}00.580$  I mentioned Lecrae at one point

NOTE Confidence: 0.89309886

 $00:40:00.580 \longrightarrow 00:40:01.880$  when he was on the podcast.

NOTE Confidence: 0.89309886

 $00{:}40{:}01.880 \dashrightarrow 00{:}40{:}04.040$  He said he feels like academia

NOTE Confidence: 0.89309886

 $00{:}40{:}04.040 \dashrightarrow 00{:}40{:}05.388$  has all this information,

NOTE Confidence: 0.89309886

 $00:40:05.388 \longrightarrow 00:40:07.760$  but we've taken the megaphone and like,

NOTE Confidence: 0.89309886

 $00:40:07.760 \longrightarrow 00:40:10.896$  pointed it at ourselves and like

 $00:40:10.896 \longrightarrow 00:40:12.352$  nothing is coming out the other end.

NOTE Confidence: 0.89309886

 $00{:}40{:}12.360 \dashrightarrow 00{:}40{:}14.520$  So I think that really stuck with me.

NOTE Confidence: 0.89309886

00:40:14.520 --> 00:40:15.600 And I was already trying to do that,

NOTE Confidence: 0.89309886

00:40:15.600 --> 00:40:17.790 but really making sure that we

NOTE Confidence: 0.89309886

 $00:40:17.790 \longrightarrow 00:40:19.563$  can actually communicate what we

NOTE Confidence: 0.89309886

 $00:40:19.563 \longrightarrow 00:40:21.320$  do in a way that helps others,

NOTE Confidence: 0.89309886

 $00:40:21.320 \longrightarrow 00:40:23.120$  even in ways that aren't expected.

NOTE Confidence: 0.89309886

 $00{:}40{:}23.120 \dashrightarrow 00{:}40{:}24.326$  So I referenced that story about

NOTE Confidence: 0.89309886

 $00{:}40{:}24.326 \to 00{:}40{:}25.439$  talking about behaviors in the rat.

NOTE Confidence: 0.89309886

 $00:40:25.440 \longrightarrow 00:40:27.640$  That was not my plan,

NOTE Confidence: 0.89309886

 $00:40:27.640 \longrightarrow 00:40:28.980$  but that was still something

NOTE Confidence: 0.89309886

 $00{:}40{:}28.980 \dashrightarrow 00{:}40{:}30.320$  that stuck with that individual.

NOTE Confidence: 0.89309886

 $00:40:30.320 \longrightarrow 00:40:31.760$  And so being able to continue

NOTE Confidence: 0.89309886

 $00:40:31.760 \longrightarrow 00:40:32.720$  to do those things.

NOTE Confidence: 0.89309886

00:40:32.720 --> 00:40:33.836 And I guess part of it,

00:40:33.840 --> 00:40:35.920 this will sound a little bit more religious,

NOTE Confidence: 0.89309886

 $00:40:35.920 \longrightarrow 00:40:37.971$  but kind of just being faithful in

NOTE Confidence: 0.89309886

 $00:40:37.971 \longrightarrow 00:40:39.809$  my calling and in the privileges

NOTE Confidence: 0.89309886

 $00:40:39.809 \longrightarrow 00:40:41.902$  that I've been given to not just

NOTE Confidence: 0.89309886

 $00:40:41.963 \longrightarrow 00:40:44.204$  keep them for myself or my lab even,

NOTE Confidence: 0.89309886

 $00:40:44.204 \longrightarrow 00:40:46.270$  but really pass those on to broader

NOTE Confidence: 0.89309886

 $00:40:46.270 \longrightarrow 00:40:48.430$  communities and to which includes

NOTE Confidence: 0.89309886

 $00:40:48.430 \longrightarrow 00:40:50.158$  academic communities as well.

NOTE Confidence: 0.917848

 $00{:}40{:}51.720 --> 00{:}40{:}55.304$  Wonderful. Thank you. Great.

NOTE Confidence: 0.917848

00:40:55.304 --> 00:40:57.238 OK, who has questions,

NOTE Confidence: 0.678560593333333

00:41:03.920 --> 00:41:05.000 Larry? Yes, Larry,

NOTE Confidence: 0.96789753

 $00:41:07.040 \longrightarrow 00:41:08.516$  that was really wonderful. Thank you.

NOTE Confidence: 0.934484848

 $00:41:09.280 \longrightarrow 00:41:10.240$  One of the things that

NOTE Confidence: 0.80680482

 $00:41:10.560 \longrightarrow 00:41:12.360$  kind of struck me as when you you said,

NOTE Confidence: 0.80680482

00:41:12.360 --> 00:41:13.400 wait a minute, I got to be careful,

NOTE Confidence: 0.80680482

 $00:41:13.400 \longrightarrow 00:41:14.412$  this is being recorded.

00:41:14.412 --> 00:41:15.904 And it just touched something

NOTE Confidence: 0.80680482

 $00:41:15.904 \longrightarrow 00:41:18.608$  in me when you said it.

NOTE Confidence: 0.80680482

00:41:18.608 --> 00:41:20.775 And, and I think often about

NOTE Confidence: 0.80680482

00:41:20.775 --> 00:41:22.840 things like what holds us back?

NOTE Confidence: 0.80680482

00:41:22.840 --> 00:41:24.064 What holds me back,

NOTE Confidence: 0.80680482

 $00:41:24.064 \longrightarrow 00:41:25.900$  what holds us back from doing

NOTE Confidence: 0.80680482

 $00:41:25.965 \longrightarrow 00:41:27.834$  the things that we want to do.

NOTE Confidence: 0.80680482

 $00:41:27.840 \longrightarrow 00:41:28.560$  And something I've

NOTE Confidence: 0.933017255

 $00:41:28.560 \longrightarrow 00:41:30.078$  been thinking a lot about is

NOTE Confidence: 0.916407184444445

 $00:41:32.840 \longrightarrow 00:41:33.924$  I'm an old guy.

NOTE Confidence: 0.9164071844444445

00:41:33.924 --> 00:41:35.698 I've been around a while. You know,

NOTE Confidence: 0.916407184444445

00:41:35.698 --> 00:41:37.880 I used to be able to make a mistake.

NOTE Confidence: 0.916407184444445

 $00:41:37.880 \longrightarrow 00:41:39.640$  I'm sorry, what'd you say?

NOTE Confidence: 0.916407184444445

00:41:39.640 --> 00:41:41.520 Thank you. Thank you.

NOTE Confidence: 0.916407184444445

00:41:41.520 --> 00:41:42.296 Thank you very much.

 $00:41:42.296 \longrightarrow 00:41:44.279$  But we used to be able to make mistakes.

NOTE Confidence: 0.916407184444445

00:41:44.280 --> 00:41:46.448 And then I'd say, hey, you know,

NOTE Confidence: 0.916407184444445

00:41:46.448 --> 00:41:48.996 I didn't exactly mean it that way.

NOTE Confidence: 0.916407184444445

 $00:41:49.000 \longrightarrow 00:41:50.918$  Can I, can I have a Mulligan?

NOTE Confidence: 0.916407184444445

 $00:41:50.920 \longrightarrow 00:41:52.080$  Can I redo this?

NOTE Confidence: 0.916407184444445

00:41:52.080 --> 00:41:53.232 And you'd say, sure.

NOTE Confidence: 0.916407184444445

 $00:41:53.232 \longrightarrow 00:41:54.688$  What, what did you mean?

NOTE Confidence: 0.916407184444445

00:41:54.688 --> 00:41:56.925 And and you can only do that

NOTE Confidence: 0.916407184444445

 $00:41:56.925 \longrightarrow 00:41:58.955$  now with very trusted friends.

NOTE Confidence: 0.960405128

 $00:42:01.040 \longrightarrow 00:42:03.520$  And I think it holds us back.

NOTE Confidence: 0.960405128

00:42:03.520 --> 00:42:06.340 I feel sometimes it does me, you know,

NOTE Confidence: 0.960405128

 $00:42:06.340 \longrightarrow 00:42:07.700$  I, I felt a little bit of that

NOTE Confidence: 0.960405128

 $00:42:07.749 \longrightarrow 00:42:09.195$  just before I asked this question.

NOTE Confidence: 0.960405128

 $00:42:09.200 \longrightarrow 00:42:09.960$  Like, I don't want this.

NOTE Confidence: 0.960405128

00:42:09.960 --> 00:42:12.425 I don't want to make a mistake because

NOTE Confidence: 0.960405128

 $00:42:12.425 \longrightarrow 00:42:15.120$  I can't explain it and redo it.

00:42:15.120 --> 00:42:16.920 You know, it's videoed,

NOTE Confidence: 0.960405128

 $00:42:16.920 \longrightarrow 00:42:18.720$  it's on social media.

NOTE Confidence: 0.960405128

00:42:18.720 --> 00:42:21.480 It's, you know, that's it.

NOTE Confidence: 0.960405128

00:42:21.480 --> 00:42:22.640 What's your thoughts about that?

NOTE Confidence: 0.960405128

00:42:22.640 --> 00:42:24.240 I mean, how do we think out loud?

NOTE Confidence: 0.960405128

 $00:42:24.240 \longrightarrow 00:42:25.360$  How do we think together?

NOTE Confidence: 0.960405128

 $00:42:25.360 \longrightarrow 00:42:26.977$  How do I ask you what you

NOTE Confidence: 0.960405128

 $00:42:26.977 \longrightarrow 00:42:29.320$  really meant by that without

NOTE Confidence: 0.960405128

00:42:29.320 --> 00:42:31.784 causing hurt and harm?

NOTE Confidence: 0.960405128

 $00:42:31.784 \longrightarrow 00:42:32.400 \text{ Yeah},$ 

NOTE Confidence: 0.922387815833333

 $00:42:32.400 \longrightarrow 00:42:33.208$  that's a great question.

NOTE Confidence: 0.922387815833333

 $00:42:33.208 \longrightarrow 00:42:34.999$  So just to repeat it for those online.

NOTE Confidence: 0.922387815833333

 $00{:}42{:}35.000 \dashrightarrow 00{:}42{:}37.320$  So this tension of not being able to

NOTE Confidence: 0.922387815833333

 $00{:}42{:}37.320 \dashrightarrow 00{:}42{:}39.165$  make mistakes when we are talking

NOTE Confidence: 0.922387815833333

00:42:39.165 --> 00:42:40.971 with each other or asking things

 $00:42:41.038 \longrightarrow 00:42:43.068$  and how we can actually move forward

NOTE Confidence: 0.922387815833333

 $00:42:43.068 \longrightarrow 00:42:45.376$  and be able to have those rooms

NOTE Confidence: 0.922387815833333

00:42:45.376 --> 00:42:47.324 for mistakes and actually I guess

NOTE Confidence: 0.922387815833333

 $00:42:47.324 \longrightarrow 00:42:49.200$  make an impact in a sense too.

NOTE Confidence: 0.922387815833333

 $00:42:49.200 \longrightarrow 00:42:50.478$  I think it's a great question.

NOTE Confidence: 0.922387815833333

 $00:42:50.480 \longrightarrow 00:42:52.132$  It's something that I've

NOTE Confidence: 0.922387815833333

00:42:52.132 --> 00:42:54.197 thought about quite a bit,

NOTE Confidence: 0.922387815833333

 $00{:}42{:}54.200 \dashrightarrow 00{:}42{:}55.720$  and I think there's different layers to it.

NOTE Confidence: 0.922387815833333

00:42:55.720 --> 00:42:58.292 So some of that I mentioned, I guess,

NOTE Confidence: 0.922387815833333

 $00:42:58.292 \longrightarrow 00:42:59.888$  within the lab group and feeling

NOTE Confidence: 0.922387815833333

00:42:59.888 --> 00:43:01.919 like I was trying with mistakes I

NOTE Confidence: 0.922387815833333

 $00:43:01.919 \longrightarrow 00:43:04.007$  made in my own leadership to create

NOTE Confidence: 0.922387815833333

 $00{:}43{:}04.007 \dashrightarrow 00{:}43{:}05.771$  a culture within the lab group

NOTE Confidence: 0.922387815833333

 $00:43:05.771 \longrightarrow 00:43:08.300$  where people could learn how to

NOTE Confidence: 0.922387815833333

 $00:43:08.300 \longrightarrow 00:43:10.240$  have dialogues across difference,

NOTE Confidence: 0.922387815833333

 $00:43:10.240 \longrightarrow 00:43:12.152$  which I know has been a really key

 $00:43:12.152 \longrightarrow 00:43:13.800$  emphasis for places like Dartmouth.

NOTE Confidence: 0.922387815833333

00:43:13.800 --> 00:43:15.634 And then being able to kind of

NOTE Confidence: 0.922387815833333

00:43:15.634 --> 00:43:17.328 work through the hurt that comes

NOTE Confidence: 0.922387815833333

 $00:43:17.328 \longrightarrow 00:43:19.032$  through that as well at times.

NOTE Confidence: 0.922387815833333 00:43:19.040 --> 00:43:19.528 I mean, NOTE Confidence: 0.922387815833333

 $00:43:19.528 \longrightarrow 00:43:20.992$  that's easier to do within a

NOTE Confidence: 0.922387815833333

 $00:43:20.992 \longrightarrow 00:43:22.600$  group more than a small group,

NOTE Confidence: 0.922387815833333

 $00:43:22.600 \longrightarrow 00:43:25.800$  more difficult to do on a large platform.

NOTE Confidence: 0.922387815833333 00:43:25.800 --> 00:43:26.510 I mean, NOTE Confidence: 0.922387815833333

 $00:43:26.510 \longrightarrow 00:43:28.995$  I think there are bigger societal pieces

NOTE Confidence: 0.922387815833333

 $00:43:28.995 \longrightarrow 00:43:31.399$  there around cancel culture as well.

NOTE Confidence: 0.922387815833333

 $00:43:31.400 \longrightarrow 00:43:33.045$  And so this actually is a question

NOTE Confidence: 0.922387815833333

 $00{:}43{:}33.045 \dashrightarrow 00{:}43{:}34.212$  that's helpful because it also

NOTE Confidence: 0.922387815833333

 $00:43:34.212 \longrightarrow 00:43:35.472$  shows how I've been able to

NOTE Confidence: 0.922387815833333

 $00:43:35.472 \longrightarrow 00:43:36.792$  actually garner some of that from

 $00:43:36.792 \longrightarrow 00:43:37.862$  some of the conversations I've

NOTE Confidence: 0.922387815833333

00:43:37.862 --> 00:43:39.320 had with people on the podcast.

NOTE Confidence: 0.922387815833333

 $00:43:39.320 \longrightarrow 00:43:41.406$  So Michael Eric Dyson was one person

NOTE Confidence: 0.922387815833333

00:43:41.406 --> 00:43:43.265 who came on the podcast probably

NOTE Confidence: 0.922387815833333

00:43:43.265 --> 00:43:45.671 three years ago or so who I think

NOTE Confidence: 0.922387815833333

 $00:43:45.671 \longrightarrow 00:43:46.880$  is at Vanderbilt at the moment,

NOTE Confidence: 0.92238781583333300:43:46.880 --> 00:43:47.480 but talks, NOTE Confidence: 0.922387815833333

00:43:47.480 --> 00:43:48.080 you know,

NOTE Confidence: 0.922387815833333

 $00:43:48.080 \longrightarrow 00:43:50.262$  across the country about aspects of race

NOTE Confidence: 0.922387815833333

 $00:43:50.262 \longrightarrow 00:43:52.558$  and religion and different things like that.

NOTE Confidence: 0.922387815833333

 $00:43:52.560 \longrightarrow 00:43:54.760$  But he often time talks,

NOTE Confidence: 0.922387815833333

 $00:43:54.760 \longrightarrow 00:43:56.445$  often times talks about the

NOTE Confidence: 0.922387815833333

00:43:56.445 --> 00:43:58.111 danger of cancel culture and

NOTE Confidence: 0.922387815833333

00:43:58.111 --> 00:43:59.044 sometimes specifically references,

NOTE Confidence: 0.922387815833333

00:43:59.044 --> 00:44:00.599 I want to say Virginia,

NOTE Confidence: 0.922387815833333

 $00:44:00.600 \longrightarrow 00:44:01.518$  I might be getting it wrong.

00:44:01.520 --> 00:44:01.916 But one,

NOTE Confidence: 0.922387815833333

 $00{:}44{:}01.916 \dashrightarrow 00{:}44{:}03.500$  I think this was the I think this

NOTE Confidence: 0.922387815833333

 $00:44:03.549 \longrightarrow 00:44:05.236$  was the governor who had gotten in

NOTE Confidence: 0.922387815833333

00:44:05.236 --> 00:44:07.744 trouble for doing blackface in college,

NOTE Confidence: 0.922387815833333

00:44:07.744 --> 00:44:09.416 who basically, you know,

NOTE Confidence: 0.922387815833333

 $00:44:09.416 \longrightarrow 00:44:11.384$  painted his face and done that

NOTE Confidence: 0.922387815833333

 $00:44:11.384 \longrightarrow 00:44:13.020$  whole character and how everybody

NOTE Confidence: 0.922387815833333

 $00:44:13.020 \longrightarrow 00:44:14.555$  was quick to cancel him.

NOTE Confidence: 0.922387815833333

 $00{:}44{:}14.560 \dashrightarrow 00{:}44{:}16.527$  But what Michael Dyson pointed out is

NOTE Confidence: 0.922387815833333

 $00{:}44{:}16.527 \dashrightarrow 00{:}44{:}18.758$  the fact that he didn't get cancelled.

NOTE Confidence: 0.922387815833333

00:44:18.760 --> 00:44:21.360 People actually sat down,

NOTE Confidence: 0.922387815833333

 $00:44:21.360 \longrightarrow 00:44:21.728$  listened,

NOTE Confidence: 0.922387815833333

 $00{:}44{:}21.728 \dashrightarrow 00{:}44{:}25.040$  and this person has been someone who has had,

NOTE Confidence: 0.922387815833333

 $00:44:25.040 \longrightarrow 00:44:27.434$  who's actually made some of the

NOTE Confidence: 0.922387815833333

 $00:44:27.434 \longrightarrow 00:44:29.393$  most transformative changes in that

 $00:44:29.393 \longrightarrow 00:44:31.496$  state in terms of trying to have

NOTE Confidence: 0.922387815833333

00:44:31.496 --> 00:44:33.512 better equity for people of colour

NOTE Confidence: 0.922387815833333

00:44:33.512 --> 00:44:35.199 because he didn't get cancelled

NOTE Confidence: 0.922387815833333

 $00:44:35.199 \longrightarrow 00:44:37.348$  and because he had time to be

NOTE Confidence: 0.922387815833333

 $00:44:37.348 \longrightarrow 00:44:39.394$  restored and then actually use that

NOTE Confidence: 0.922387815833333

 $00:44:39.394 \longrightarrow 00:44:41.074$  restoration to make an impact.

NOTE Confidence: 0.922387815833333

00:44:41.080 --> 00:44:43.756 So from that example, I take,

NOTE Confidence: 0.922387815833333

 $00:44:43.760 \longrightarrow 00:44:44.920$  you know, if we don't,

NOTE Confidence: 0.922387815833333

 $00:44:44.920 \longrightarrow 00:44:46.030$  obviously if we don't give

NOTE Confidence: 0.922387815833333

 $00:44:46.030 \longrightarrow 00:44:46.918$  ourselves time to grow,

NOTE Confidence: 0.922387815833333

 $00:44:46.920 \longrightarrow 00:44:48.765$  we're going to lose a lot of the benefit

NOTE Confidence: 0.922387815833333

 $00:44:48.765 \longrightarrow 00:44:50.477$  that can come through growth as well.

NOTE Confidence: 0.922387815833333

 $00:44:50.480 \longrightarrow 00:44:51.840$  And I think there's a lot of things

NOTE Confidence: 0.922387815833333

 $00:44:51.840 \longrightarrow 00:44:52.718$  from our spiritual traditions

NOTE Confidence: 0.922387815833333

 $00:44:52.718 \longrightarrow 00:44:54.200$  which touches on that as well,

NOTE Confidence: 0.922387815833333

 $00:44:54.200 \longrightarrow 00:44:56.153$  the things you can learn through going

00:44:56.153 --> 00:44:57.881 something painful or where you made

NOTE Confidence: 0.922387815833333

 $00:44:57.881 \longrightarrow 00:44:59.834$  a mistake and the importance of forgiveness.

NOTE Confidence: 0.922387815833333

 $00:44:59.840 \longrightarrow 00:45:01.256$  And so I'm getting more towards

NOTE Confidence: 0.922387815833333

00:45:01.256 --> 00:45:02.200 the spiritual and philosophical,

NOTE Confidence: 0.855959868333333

 $00:45:02.200 \longrightarrow 00:45:04.276$  but I think it's so important.

NOTE Confidence: 0.855959868333333

00:45:04.280 --> 00:45:07.038 It's hard to to practically live out,

NOTE Confidence: 0.855959868333333

 $00:45:07.040 \longrightarrow 00:45:08.435$  but I feel like if we can do that

NOTE Confidence: 0.855959868333333

 $00{:}45{:}08.435 \dashrightarrow 00{:}45{:}10.248$  in our own spheres of influence that

NOTE Confidence: 0.855959868333333

 $00{:}45{:}10.248 \dashrightarrow 00{:}45{:}11.908$  hopefully that can propagate as well.

NOTE Confidence: 0.855959868333333

 $00:45:11.908 \longrightarrow 00:45:13.672$  And I appreciate you asking the

NOTE Confidence: 0.855959868333333

00:45:13.672 --> 00:45:15.524 question even as you were feeling

NOTE Confidence: 0.855959868333333

 $00:45:15.524 \longrightarrow 00:45:17.034$  that internal tension as well.

NOTE Confidence: 0.855959868333333

 $00{:}45{:}17.040 \dashrightarrow 00{:}45{:}18.520$  So definitely appreciate it.

NOTE Confidence: 0.910866455

00:45:26.240 --> 00:45:29.320 I was thinking a lot about like

NOTE Confidence: 0.910866455

 $00:45:29.320 \longrightarrow 00:45:31.520$  your initial story about the

 $00:45:31.520 \longrightarrow 00:45:33.550$  person who kind of mentioned

NOTE Confidence: 0.910866455

 $00:45:33.550 \longrightarrow 00:45:36.160$  how one of her family members,

NOTE Confidence: 0.910866455

 $00:45:36.160 \longrightarrow 00:45:37.635$  she wasn't able to progress

NOTE Confidence: 0.910866455

00:45:37.635 --> 00:45:39.280 because she thought, you know,

NOTE Confidence: 0.910866455

00:45:39.280 --> 00:45:42.320 she wasn't praying hard enough and all that.

NOTE Confidence: 0.910866455

00:45:42.320 --> 00:45:44.210 Next year I'll be attending an institution

NOTE Confidence: 0.910866455

 $00:45:44.210 \longrightarrow 00:45:46.021$  that does have a religious affiliation

NOTE Confidence: 0.910866455

00:45:46.021 --> 00:45:47.917 that I don't necessarily align with.

NOTE Confidence: 0.910866455

00:45:47.920 --> 00:45:49.376 So I guess like,

NOTE Confidence: 0.910866455

 $00:45:49.376 \longrightarrow 00:45:52.134$  how do you mitigate those clients and

NOTE Confidence: 0.910866455

 $00:45:52.134 \longrightarrow 00:45:54.634$  that perspective without being like

NOTE Confidence: 0.910866455

 $00:45:54.634 \longrightarrow 00:45:56.800$  insensitive and kind of invalidating them?

NOTE Confidence: 0.85272681882353

00:45:57.280 --> 00:45:59.436 Yeah. So the question was how to

NOTE Confidence: 0.85272681882353

00:45:59.436 --> 00:46:00.714 mitigate different people's perspective

NOTE Confidence: 0.85272681882353

 $00:46:00.714 \longrightarrow 00:46:02.514$  in terms of if their clients,

NOTE Confidence: 0.85272681882353

00:46:02.520 --> 00:46:04.480 if you're not necessarily aligned

 $00:46:04.480 \longrightarrow 00:46:06.685$  with their faith tradition or this

NOTE Confidence: 0.85272681882353

 $00{:}46{:}06.685 \dashrightarrow 00{:}46{:}08.645$  is going back to the story I shared

NOTE Confidence: 0.85272681882353

 $00{:}46{:}08.645 \dashrightarrow 00{:}46{:}10.192$  earlier on about individual who

NOTE Confidence: 0.85272681882353

00:46:10.192 --> 00:46:12.004 said that her aunt wasn't getting

NOTE Confidence: 0.85272681882353

 $00{:}46{:}12.004 \dashrightarrow 00{:}46{:}13.132$  help and wasn't was being told

NOTE Confidence: 0.85272681882353

 $00:46:13.132 \longrightarrow 00:46:14.280$  that she wasn't prey to her now.

NOTE Confidence: 0.85272681882353

 $00:46:14.280 \longrightarrow 00:46:15.455$  So basically how to kind

NOTE Confidence: 0.85272681882353

00:46:15.455 --> 00:46:16.395 of navigate through that,

NOTE Confidence: 0.85272681882353

 $00{:}46{:}16.400 \dashrightarrow 00{:}46{:}17.880$  which I think is a really good question.

NOTE Confidence: 0.85272681882353

 $00{:}46{:}17.880 \dashrightarrow 00{:}46{:}19.368$  So again, this all these questions

NOTE Confidence: 0.85272681882353

00:46:19.368 --> 00:46:21.806 you can see you kind of tie back to

NOTE Confidence: 0.85272681882353

 $00{:}46{:}21.806 \dashrightarrow 00{:}46{:}23.196$  different experiences that I've had.

NOTE Confidence: 0.85272681882353

 $00:46:23.200 \longrightarrow 00:46:24.380$  But during the pandemic,

NOTE Confidence: 0.85272681882353

 $00:46:24.380 \longrightarrow 00:46:25.560$  well before the pandemic,

NOTE Confidence: 0.85272681882353

 $00:46:25.560 \longrightarrow 00:46:26.576$  I was on sabbatical.

00:46:26.576 --> 00:46:28.100 So I was actually spending time

NOTE Confidence: 0.85272681882353

 $00{:}46{:}28.149 \dashrightarrow 00{:}46{:}29.834$  with clinical psychology in terns at

NOTE Confidence: 0.85272681882353

 $00:46:29.834 \longrightarrow 00:46:31.519$  Montefiore Hospital in the Bronx.

NOTE Confidence: 0.85272681882353

 $00:46:31.520 \longrightarrow 00:46:32.870$  And this was something I felt

NOTE Confidence: 0.85272681882353

 $00:46:32.870 \longrightarrow 00:46:34.040$  like they did really well.

NOTE Confidence: 0.85272681882353

00:46:34.040 --> 00:46:36.280 So they're really intentional about

NOTE Confidence: 0.85272681882353

 $00:46:36.280 \longrightarrow 00:46:38.072$  partnering with the community.

NOTE Confidence: 0.85272681882353

 $00:46:38.080 \longrightarrow 00:46:39.912$  So people in the people who are going

NOTE Confidence: 0.85272681882353

00:46:39.912 --> 00:46:41.071 through the clinical psychology

NOTE Confidence: 0.85272681882353

 $00:46:41.071 \longrightarrow 00:46:42.706$  training had all different backgrounds

NOTE Confidence: 0.85272681882353

 $00{:}46{:}42.706 \dashrightarrow 00{:}46{:}44.630$  in terms of faith traditions or

NOTE Confidence: 0.85272681882353

 $00:46:44.630 \longrightarrow 00:46:46.120$  those who identify as atheists,

NOTE Confidence: 0.85272681882353

 $00:46:46.120 \longrightarrow 00:46:47.792$  but they also knew that those they were

NOTE Confidence: 0.85272681882353

 $00:46:47.792 \longrightarrow 00:46:49.514$  serving also had a lot of different

NOTE Confidence: 0.85272681882353

 $00:46:49.514 \longrightarrow 00:46:50.518$  faith traditions and backgrounds.

NOTE Confidence: 0.85272681882353

 $00{:}46{:}50.520 \dashrightarrow 00{:}46{:}52.215$  So we actually had intentional

00:46:52.215 --> 00:46:53.910 partnerships to spend time with

NOTE Confidence: 0.85272681882353

 $00:46:53.968 \longrightarrow 00:46:55.720$  different communities and learn,

NOTE Confidence: 0.85272681882353

 $00:46:55.720 \longrightarrow 00:46:57.015$  even just learning the language

NOTE Confidence: 0.85272681882353

 $00:46:57.015 \longrightarrow 00:46:58.310$  of how people talked about

NOTE Confidence: 0.85272681882353

 $00:46:58.354 \longrightarrow 00:46:59.558$  what they navigate through,

NOTE Confidence: 0.85272681882353

00:46:59.560 --> 00:47:01.870 even if it didn't necessarily align with

NOTE Confidence: 0.85272681882353

 $00:47:01.870 \longrightarrow 00:47:03.999$  everything that they themselves believed.

NOTE Confidence: 0.85272681882353

 $00:47:04.000 \longrightarrow 00:47:06.114$  It helped them build trust and also

NOTE Confidence: 0.85272681882353

 $00:47:06.114 \longrightarrow 00:47:07.664$  helped them gain the language to

NOTE Confidence: 0.85272681882353

00:47:07.664 --> 00:47:09.080 help the people they were trying

NOTE Confidence: 0.85272681882353

 $00:47:09.134 \longrightarrow 00:47:10.519$  to help navigate through those.

NOTE Confidence: 0.85272681882353

 $00{:}47{:}10.520 \dashrightarrow 00{:}47{:}12.170$  So not that that's a straightforward

NOTE Confidence: 0.85272681882353

00:47:12.170 --> 00:47:12.995 question per SE,

NOTE Confidence: 0.85272681882353

 $00:47:13.000 \longrightarrow 00:47:16.231$  but it really was kind of a a partnership

NOTE Confidence: 0.85272681882353

 $00:47:16.231 \longrightarrow 00:47:18.563$  together that helped them navigate

 $00:47:18.563 \longrightarrow 00:47:20.678$  through Another funny story that comes up.

NOTE Confidence: 0.85272681882353

 $00:47:20.680 \longrightarrow 00:47:21.928$  So Doctor Charles DK,

NOTE Confidence: 0.85272681882353

00:47:21.928 --> 00:47:23.800 who's here in the psychiatry department,

NOTE Confidence: 0.85272681882353

 $00:47:23.800 \longrightarrow 00:47:25.760$  actually talked about spiritual and

NOTE Confidence: 0.85272681882353

 $00:47:25.760 \longrightarrow 00:47:27.720$  biological components of mental health

NOTE Confidence: 0.85272681882353

 $00:47:27.720 \longrightarrow 00:47:29.960$  and talked about that on the podcast.

NOTE Confidence: 0.85272681882353

 $00:47:29.960 \longrightarrow 00:47:31.292$  The evidence that he had found

NOTE Confidence: 0.85272681882353

 $00:47:31.292 \longrightarrow 00:47:32.799$  in a in a funny way.

NOTE Confidence: 0.85272681882353

 $00:47:32.800 \longrightarrow 00:47:34.276$  So you can actually help people.

NOTE Confidence: 0.85272681882353

 $00:47:34.280 \longrightarrow 00:47:35.340$  People sometimes do better

NOTE Confidence: 0.85272681882353

 $00:47:35.340 \longrightarrow 00:47:36.400$  when they can integrate,

NOTE Confidence: 0.8527268188235300:47:36.400 --> 00:47:37.244 you know, NOTE Confidence: 0.85272681882353

 $00:47:37.244 \longrightarrow 00:47:38.932$  spiritual traditions and say

NOTE Confidence: 0.85272681882353

 $00:47:38.932 \longrightarrow 00:47:40.198$  cognitive behavioral therapy.

NOTE Confidence: 0.85272681882353

 $00:47:40.200 \longrightarrow 00:47:42.265$  But it's most effective if it comes

NOTE Confidence: 0.85272681882353

 $00:47:42.265 \longrightarrow 00:47:44.191$  from someone who doesn't share that

00:47:44.191 --> 00:47:46.140 same faith background or trajectory,

NOTE Confidence: 0.85272681882353

 $00:47:46.140 \longrightarrow 00:47:47.760$  which I think speaks.

NOTE Confidence: 0.85272681882353

 $00:47:47.760 \longrightarrow 00:47:48.870$  There's lots of things we

NOTE Confidence: 0.85272681882353

 $00:47:48.870 \longrightarrow 00:47:49.758$  could speculate about that.

NOTE Confidence: 0.85272681882353

 $00:47:49.760 \longrightarrow 00:47:51.614$  But I think that can be helpful in this

NOTE Confidence: 0.85272681882353

 $00:47:51.614 \longrightarrow 00:47:52.999$  situation that you mentioned as well,

NOTE Confidence: 0.85272681882353

 $00:47:53.000 \longrightarrow 00:47:54.488$  that it's not that the person

NOTE Confidence: 0.85272681882353

 $00:47:54.488 \longrightarrow 00:47:55.480$  even has to align,

NOTE Confidence: 0.85272681882353

 $00{:}47{:}55.480 \dashrightarrow 00{:}47{:}57.262$  but there's something about having that

NOTE Confidence: 0.85272681882353

 $00{:}47{:}57.262 \dashrightarrow 00{:}47{:}58.788$  empathy and that understanding which

NOTE Confidence: 0.85272681882353

00:47:58.788 --> 00:48:00.238 actually helps people move through.

NOTE Confidence: 0.85272681882353

 $00:48:00.240 \longrightarrow 00:48:01.698$  So hopefully that gives you some

NOTE Confidence: 0.85272681882353

 $00{:}48{:}01.698 \dashrightarrow 00{:}48{:}02.670$  encouragement as you're thinking

NOTE Confidence: 0.85272681882353

00:48:02.713 --> 00:48:03.799 about this next step as well.

NOTE Confidence: 0.9007481

00:48:10.920 --> 00:48:11.944 Thanks so much for that,

 $00:48:11.944 \longrightarrow 00:48:13.040$  That was awe some.

NOTE Confidence: 0.9007481

 $00:48:13.040 \longrightarrow 00:48:14.485$  Obviously, we're here in the Child

NOTE Confidence: 0.9007481

 $00:48:14.485 \longrightarrow 00:48:15.600$  Study Centre and we think a lot

NOTE Confidence: 0.9007481

 $00:48:15.600 \longrightarrow 00:48:17.440$  about early life experiences,

NOTE Confidence: 0.9007481

00:48:17.440 --> 00:48:19.160 developmental experiences,

NOTE Confidence: 0.9007481

00:48:19.160 --> 00:48:21.060 and you mentioned about your early

NOTE Confidence: 0.9007481

00:48:21.060 --> 00:48:21.713 mentorship experiences.

NOTE Confidence: 0.9007481

 $00:48:21.713 \longrightarrow 00:48:23.152$  Is there anything that you remember

NOTE Confidence: 0.9007481

 $00{:}48{:}23.152 {\:{\circ}{\circ}{\circ}}>00{:}48{:}24.670$  about how you cultivated that

NOTE Confidence: 0.9007481

 $00:48:24.670 \longrightarrow 00:48:26.620$  relationship with your mentor

NOTE Confidence: 0.9007481

 $00{:}48{:}26.620 {\:{\circ}{\circ}{\circ}}>00{:}48{:}29.800$  that led to being such a kind of

NOTE Confidence: 0.9007481

00:48:29.800 --> 00:48:30.880 sustained and positive relationship?

NOTE Confidence: 0.9007481

 $00:48:30.880 \longrightarrow 00:48:32.760$  And is there any advice that you

NOTE Confidence: 0.9007481

 $00:48:32.760 \longrightarrow 00:48:34.638$  give to your trainees and mentees

NOTE Confidence: 0.886297593333333

 $00:48:34.640 \longrightarrow 00:48:36.758$  about how to kind of cultivate

NOTE Confidence: 0.886297593333333

00:48:36.760 --> 00:48:37.785 positive relationships with

00:48:37.785 --> 00:48:39.080 mentors or how to seek out mentors?

NOTE Confidence: 0.733894252

 $00{:}48{:}39.640 \dashrightarrow 00{:}48{:}40.480$  Yeah, that's a great question.

NOTE Confidence: 0.733894252

00:48:40.480 --> 00:48:42.440 So positive, like positive

NOTE Confidence: 0.733894252

 $00:48:42.440 \longrightarrow 00:48:44.400$  long term mentorship pieces.

NOTE Confidence: 0.733894252

 $00:48:44.400 \longrightarrow 00:48:45.640$  I would say for me,

NOTE Confidence: 0.733894252

00:48:45.640 --> 00:48:46.940 I didn't actually cultivate that

NOTE Confidence: 0.733894252

 $00:48:46.940 \longrightarrow 00:48:48.240$  with my initial mentors much,

NOTE Confidence: 0.733894252

 $00:48:48.240 \longrightarrow 00:48:50.004$  but it was a lot of his

NOTE Confidence: 0.733894252

 $00:48:50.004 \longrightarrow 00:48:50.760$  initiation and persistence.

NOTE Confidence: 0.733894252

00:48:50.760 --> 00:48:52.000 I mean, even though I made the joke

NOTE Confidence: 0.733894252

 $00:48:52.000 \longrightarrow 00:48:53.239$  about him trying to recruit me back,

NOTE Confidence: 0.733894252

 $00:48:53.240 \longrightarrow 00:48:54.924$  that shows his persistence.

NOTE Confidence: 0.733894252

 $00{:}48{:}54.924 \dashrightarrow 00{:}48{:}57.029$  And that's basically how he's

NOTE Confidence: 0.733894252

 $00:48:57.029 \longrightarrow 00:48:59.360$  been in our entire relationship.

NOTE Confidence: 0.733894252

 $00:48:59.360 \longrightarrow 00:49:01.999$  So keeping those lines of communication open.

 $00:49:02.000 \longrightarrow 00:49:03.455$  There's a national conference we

NOTE Confidence: 0.733894252

 $00:49:03.455 \longrightarrow 00:49:05.711$  would usually go to and he would have

NOTE Confidence: 0.733894252

 $00:49:05.711 \longrightarrow 00:49:07.454$  basically a dinner with all of his

NOTE Confidence: 0.733894252

 $00:49:07.512 \longrightarrow 00:49:09.277$  former mentees at that conference.

NOTE Confidence: 0.733894252

 $00:49:09.280 \longrightarrow 00:49:11.079$  So I think just practically some of

NOTE Confidence: 0.733894252

00:49:11.079 --> 00:49:13.559 it is just like staying in touch and

NOTE Confidence: 0.733894252

 $00:49:13.559 \longrightarrow 00:49:15.209$  being intentional and not letting

NOTE Confidence: 0.733894252

 $00:49:15.266 \longrightarrow 00:49:17.275$  the business of life crowd that out.

NOTE Confidence: 0.733894252

 $00:49:17.280 \longrightarrow 00:49:19.037$  In terms of for my own mentees,

NOTE Confidence: 0.733894252

 $00:49:19.040 \longrightarrow 00:49:20.616$  one thing that I've tried to do is

NOTE Confidence: 0.733894252

 $00:49:20.616 \longrightarrow 00:49:22.478$  also be really intentional about that.

NOTE Confidence: 0.733894252

 $00:49:22.480 \longrightarrow 00:49:24.504$  But this also gets back to this whole

NOTE Confidence: 0.733894252

 $00:49:24.504 \longrightarrow 00:49:26.298$  aspect of communication and trying to

NOTE Confidence: 0.733894252

 $00:49:26.298 \longrightarrow 00:49:28.862$  make sure that we have really open and

NOTE Confidence: 0.733894252

 $00:49:28.862 \longrightarrow 00:49:30.517$  honest communication from day one.

NOTE Confidence: 0.733894252

 $00:49:30.520 \longrightarrow 00:49:32.476$  Because I've seen so many mentorship

 $00:49:32.476 \longrightarrow 00:49:34.197$  relationships where you have a

NOTE Confidence: 0.733894252

 $00{:}49{:}34.197 \dashrightarrow 00{:}49{:}35.641$  really well-intentioned hands off

NOTE Confidence: 0.733894252

 $00:49:35.641 \longrightarrow 00:49:37.446$  mentor and a really well-intentioned

NOTE Confidence: 0.733894252

 $00:49:37.504 \longrightarrow 00:49:39.430$  hands on mentee and they're just

NOTE Confidence: 0.733894252

 $00:49:39.430 \longrightarrow 00:49:40.714$  in completely different places.

NOTE Confidence: 0.733894252

 $00:49:40.720 \longrightarrow 00:49:41.833$  So I'm one thing it would be

NOTE Confidence: 0.733894252

 $00:49:41.833 \longrightarrow 00:49:43.027$  helpful if they actually spoke that

NOTE Confidence: 0.733894252

 $00{:}49{:}43.027 \dashrightarrow 00{:}49{:}44.157$  out loud and acknowledge that.

NOTE Confidence: 0.733894252

 $00:49:44.160 \longrightarrow 00:49:46.288$  So I try to have those conversations

NOTE Confidence: 0.733894252

 $00:49:46.288 \longrightarrow 00:49:47.920$  early on and say, OK, well,

NOTE Confidence: 0.733894252

 $00:49:47.920 \longrightarrow 00:49:48.720$  we're in different places.

NOTE Confidence: 0.733894252

 $00{:}49{:}48.720 \dashrightarrow 00{:}49{:}50.568$  How can we compromise and actually think

NOTE Confidence: 0.733894252

 $00:49:50.568 \longrightarrow 00:49:52.677$  about what that means to move this forward?

NOTE Confidence: 0.733894252

 $00:49:52.680 \longrightarrow 00:49:53.946$  And then also,

NOTE Confidence: 0.733894252

 $00:49:53.946 \longrightarrow 00:49:55.634$  not to be negative,

00:49:55.640 --> 00:49:57.120 but I also tell people we don't like,

NOTE Confidence: 0.733894252

 $00:49:57.120 \longrightarrow 00:49:58.960$  you can decide at that point that maybe

NOTE Confidence: 0.733894252

 $00{:}49{:}58.960 \dashrightarrow 00{:}50{:}00.208$  this isn't the best mentor relation

NOTE Confidence: 0.733894252

 $00:50:00.208 \longrightarrow 00:50:01.680$  for us to work in the same team.

NOTE Confidence: 0.733894252

00:50:01.680 --> 00:50:03.038 Maybe it should shift into another way.

NOTE Confidence: 0.733894252

 $00:50:03.040 \longrightarrow 00:50:04.762$  And I think sometimes we get scared

NOTE Confidence: 0.733894252

 $00:50:04.762 \longrightarrow 00:50:06.300$  to have those conversations when

NOTE Confidence: 0.733894252

00:50:06.300 --> 00:50:07.788 they're actually more productive

NOTE Confidence: 0.733894252

 $00:50:07.788 \longrightarrow 00:50:09.276$  and helpful long term.

NOTE Confidence: 0.733894252

 $00:50:09.280 \longrightarrow 00:50:10.778$  But then just think about that on

NOTE Confidence: 0.733894252

 $00{:}50{:}10.778 \dashrightarrow 00{:}50{:}11.760$  several different other aspects,

NOTE Confidence: 0.733894252

00:50:11.760 --> 00:50:13.324 thinking about people's experiences

NOTE Confidence: 0.733894252

 $00:50:13.324 \longrightarrow 00:50:15.279$  and what they've gone through.

NOTE Confidence: 0.733894252

00:50:15.280 --> 00:50:16.904 I was able fortunate to host somebody

NOTE Confidence: 0.733894252

00:50:16.904 --> 00:50:18.820 who does a lot of work around trauma

NOTE Confidence: 0.733894252

 $00:50:18.820 \longrightarrow 00:50:20.320$  informed mentorship and trauma informed

 $00:50:20.320 \longrightarrow 00:50:21.760$  teaching and trauma informed care.

NOTE Confidence: 0.733894252

 $00{:}50{:}21.760 \dashrightarrow 00{:}50{:}23.325$  So even acknowledging that people's

NOTE Confidence: 0.733894252

00:50:23.325 --> 00:50:24.890 experiences are going to impact

NOTE Confidence: 0.733894252

 $00:50:24.938 \longrightarrow 00:50:26.198$  the mentoring relationship,

NOTE Confidence: 0.733894252

 $00:50:26.200 \longrightarrow 00:50:27.676$  how they show up to work.

NOTE Confidence: 0.733894252

 $00:50:27.680 \longrightarrow 00:50:28.008$  So I'd,

NOTE Confidence: 0.733894252

00:50:28.008 --> 00:50:30.080 I'd say a lot of it is just intentionality,

NOTE Confidence: 0.733894252

 $00:50:30.080 \longrightarrow 00:50:30.960$  to be completely honest.

NOTE Confidence: 0.34389949

 $00:50:33.720 \longrightarrow 00:50:36.333$  Yeah, that's us.

NOTE Confidence: 0.34389949

 $00:50:36.333 \longrightarrow 00:50:40.600$  I really, I think a lot about

NOTE Confidence: 0.34389949

 $00{:}50{:}40.600 \dashrightarrow 00{:}50{:}43.078$  the factors that, I don't know,

NOTE Confidence: 0.34389949

 $00:50:43.080 \longrightarrow 00:50:46.600$  limit how academic institutions

NOTE Confidence: 0.34389949

 $00{:}50{:}46.600 \dashrightarrow 00{:}50{:}50.120$  share and disseminate information.

NOTE Confidence: 0.34389949

 $00:50:50.120 \longrightarrow 00:50:52.436$  And I really like the megaphone

NOTE Confidence: 0.34389949

 $00:50:52.436 \longrightarrow 00:50:53.804$  examples that look great.

 $00:50:53.804 \longrightarrow 00:50:54.824$  And I think about the

NOTE Confidence: 0.34389949

 $00:50:54.824 \longrightarrow 00:50:55.640$  position that you're in.

NOTE Confidence: 0.34389949

 $00:50:55.640 \longrightarrow 00:50:58.015$  And that's something I've always

NOTE Confidence: 0.34389949

00:50:58.015 --> 00:51:00.220 like entertained and the idea

NOTE Confidence: 0.34389949

 $00:51:00.220 \longrightarrow 00:51:03.075$  of having a platform where you

NOTE Confidence: 0.34389949

 $00:51:03.075 \longrightarrow 00:51:05.310$  can connect with people outside

NOTE Confidence: 0.34389949

 $00{:}51{:}05.387 \dashrightarrow 00{:}51{:}06.953$  of like a formal relationship.

NOTE Confidence: 0.34389949

00:51:06.953 --> 00:51:08.718 And I'm kind of wondering,

NOTE Confidence: 0.34389949

00:51:08.720 --> 00:51:12.266 based on your episodes and talks,

NOTE Confidence: 0.34389949

 $00:51:12.266 \longrightarrow 00:51:14.342$  like what feedback are you getting

NOTE Confidence: 0.34389949

 $00:51:14.342 \longrightarrow 00:51:16.593$  as to which topics are people

NOTE Confidence: 0.34389949

 $00:51:16.593 \longrightarrow 00:51:18.358$  most interested in learning about?

NOTE Confidence: 0.34389949

00:51:18.360 --> 00:51:19.736 You know what, what?

NOTE Confidence: 0.34389949

 $00:51:19.736 \longrightarrow 00:51:22.096$  What is there a big appetite for

NOTE Confidence: 0.34389949

00:51:22.096 --> 00:51:24.168 just in terms of knowing how to

NOTE Confidence: 0.34389949

 $00:51:24.168 \longrightarrow 00:51:26.077$  think and what the needs are?

00:51:26.560 --> 00:51:27.718 Yeah, it's a really good question.

NOTE Confidence: 0.858343848333333

00:51:27.720 --> 00:51:29.680 So what people's kind of big appetite has

NOTE Confidence: 0.858343848333333

 $00:51:29.680 \longrightarrow 00:51:32.078$  been in the different Conversations episodes?

NOTE Confidence: 0.858343848333333

 $00:51:32.080 \longrightarrow 00:51:34.474$  It's hard for me to pinpoint because

NOTE Confidence: 0.858343848333333

00:51:34.474 --> 00:51:36.598 we've covered so many different types

NOTE Confidence: 0.858343848333333

 $00:51:36.598 \longrightarrow 00:51:39.594$  of topics and I feel like people pick up

NOTE Confidence: 0.858343848333333

 $00:51:39.594 \longrightarrow 00:51:41.673$  the stuff that's really relevant to them.

NOTE Confidence: 0.858343848333333

 $00{:}51{:}41.680 \dashrightarrow 00{:}51{:}45.056$  So even initially, like I got some feedback

NOTE Confidence: 0.858343848333333

00:51:45.056 --> 00:51:47.566 that that might not be the best approach

NOTE Confidence: 0.858343848333333

 $00:51:47.566 \longrightarrow 00:51:49.245$  because they're people from marketing

NOTE Confidence: 0.858343848333333

00:51:49.245 --> 00:51:51.080 or basically like you're basically,

NOTE Confidence: 0.858343848333333

 $00:51:51.080 \longrightarrow 00:51:53.080$  what's the right word,

NOTE Confidence: 0.858343848333333

 $00{:}51{:}53.080 \dashrightarrow 00{:}51{:}54.588$  like dispersing your audience.

NOTE Confidence: 0.858343848333333

00:51:54.588 --> 00:51:56.473 So from a marketing standpoint,

NOTE Confidence: 0.858343848333333

 $00:51:56.480 \longrightarrow 00:51:57.936$  you kind of want to find your

 $00:51:57.936 \longrightarrow 00:51:58.840$  niche and pursue that.

NOTE Confidence: 0.858343848333333

 $00:51:58.840 \longrightarrow 00:51:59.680$  But then at the same point,

NOTE Confidence: 0.858343848333333

 $00:51:59.680 \longrightarrow 00:52:00.640$  I had other people who said,

NOTE Confidence: 0.858343848333333

 $00:52:00.640 \longrightarrow 00:52:01.800$  but that's who you are.

NOTE Confidence: 0.858343848333333

 $00:52:01.800 \longrightarrow 00:52:03.393$  So you're just being true to who you are.

NOTE Confidence: 0.858343848333333

 $00:52:03.400 \longrightarrow 00:52:05.800$  So like if we have an NBA player come on,

NOTE Confidence: 0.858343848333333

 $00:52:05.800 \longrightarrow 00:52:08.680$  then that kind of pulls 1 cohort of people.

NOTE Confidence: 0.858343848333333

 $00:52:08.680 \longrightarrow 00:52:09.520$  If we have a pastor,

NOTE Confidence: 0.858343848333333

 $00:52:09.520 \longrightarrow 00:52:10.428$  that pulls another cohort.

NOTE Confidence: 0.858343848333333

 $00:52:10.428 \longrightarrow 00:52:12.196$  If we had the president of the

NOTE Confidence: 0.858343848333333

 $00:52:12.196 \dashrightarrow 00:52:13.258$  American Psychological Association

NOTE Confidence: 0.858343848333333

 $00:52:13.258 \longrightarrow 00:52:14.674$  that pulled another cohort.

NOTE Confidence: 0.858343848333333

00:52:14.680 --> 00:52:16.984 So I've kind of just come to terms

NOTE Confidence: 0.858343848333333

 $00:52:16.984 \longrightarrow 00:52:18.720$  with that and been fine with it.

NOTE Confidence: 0.858343848333333

 $00:52:18.720 \longrightarrow 00:52:20.652$  But there have been different themes

NOTE Confidence: 0.858343848333333

 $00{:}52{:}20.652 \dashrightarrow 00{:}52{:}22.838$  that have come up along the way.

00:52:22.840 --> 00:52:24.832 Initially I was trying to focus

NOTE Confidence: 0.858343848333333

 $00:52:24.832 \longrightarrow 00:52:26.160$  primarily on public audiences,

NOTE Confidence: 0.858343848333333

 $00:52:26.160 \longrightarrow 00:52:27.304$  which has definitely happened.

NOTE Confidence: 0.858343848333333

00:52:27.304 --> 00:52:29.798 But then just because of the circles I'm in,

NOTE Confidence: 0.858343848333333

 $00:52:29.800 \longrightarrow 00:52:30.916$  there was also pulling a lot,

NOTE Confidence: 0.858343848333333

 $00{:}52{:}30.920 \dashrightarrow 00{:}52{:}32.918$  pulling in a lot of scientists.

NOTE Confidence: 0.858343848333333

00:52:32.920 --> 00:52:34.000 And my initial reaction was like,

NOTE Confidence: 0.858343848333333

 $00{:}52{:}34.000 \dashrightarrow 00{:}52{:}35.360$  no, that's not what I'm trying to do.

NOTE Confidence: 0.858343848333333

 $00:52:35.360 \longrightarrow 00:52:36.672$  Why is that happening?

NOTE Confidence: 0.858343848333333

 $00{:}52{:}36.672 \dashrightarrow 00{:}52{:}38.640$  Which sounds like a bad reaction.

NOTE Confidence: 0.858343848333333 00:52:38.640 --> 00:52:39.234 And it was.

NOTE Confidence: 0.858343848333333

 $00:52:39.234 \longrightarrow 00:52:40.422$  But then it was also helpful

NOTE Confidence: 0.858343848333333

00:52:40.422 --> 00:52:41.880 for me to hear from scientists,

NOTE Confidence: 0.858343848333333

 $00:52:41.880 \longrightarrow 00:52:42.126$  oh,

NOTE Confidence: 0.858343848333333

 $00:52:42.126 \longrightarrow 00:52:43.848$  this is helping me think about things

 $00:52:43.848 \longrightarrow 00:52:45.675$  that are actually impacting the science

NOTE Confidence: 0.858343848333333

 $00:52:45.675 \longrightarrow 00:52:47.595$  I didn't quite think about before.

NOTE Confidence: 0.858343848333333

 $00:52:47.600 \longrightarrow 00:52:48.944$  So I'd say probably the consistent

NOTE Confidence: 0.858343848333333

 $00:52:48.944 \longrightarrow 00:52:50.372$  theme has been the integration and

NOTE Confidence: 0.858343848333333

 $00:52:50.372 \longrightarrow 00:52:52.059$  that people have been able to think

NOTE Confidence: 0.858343848333333

00.52.52.059 --> 00.52.53.724 about things outside the box of what

NOTE Confidence: 0.858343848333333

 $00:52:53.724 \longrightarrow 00:52:55.530$  they would have thought about otherwise.

NOTE Confidence: 0.858343848333333

00:52:55.530 --> 00:52:58.680 And so that's been really helpful to see.

NOTE Confidence: 0.858343848333333

 $00:52:58.680 \longrightarrow 00:53:00.120$  And then the other thing is

NOTE Confidence: 0.858343848333333

 $00:53:00.120 \longrightarrow 00:53:01.920$  I think different people see

NOTE Confidence: 0.858343848333333

 $00{:}53{:}01.920 \dashrightarrow 00{:}53{:}03.360$  themselves in different situations,

NOTE Confidence: 0.858343848333333

 $00:53:03.360 \longrightarrow 00:53:04.152$  in different scenarios.

NOTE Confidence: 0.858343848333333

 $00{:}53{:}04.152 \dashrightarrow 00{:}53{:}05.736$  Because I've had people on campus

NOTE Confidence: 0.858343848333333

 $00{:}53{:}05.736 \dashrightarrow 00{:}53{:}06.997$  who've come up to me and said,

NOTE Confidence: 0.858343848333333

00:53:07.000 --> 00:53:08.052 oh, this, you know,

NOTE Confidence: 0.858343848333333

 $00:53:08.052 \longrightarrow 00:53:10.142$  like this one episode you had on black

00:53:10.142 --> 00:53:12.194 buys representation in art and science,

NOTE Confidence: 0.858343848333333

 $00{:}53{:}12.200 \dashrightarrow 00{:}53{:}13.238$  like that really spoke to me.

NOTE Confidence: 0.858343848333333

 $00:53:13.240 \longrightarrow 00:53:14.824$  Like the speaker, the artist was

NOTE Confidence: 0.858343848333333

 $00:53:14.824 \longrightarrow 00:53:16.400$  talking about his experience in college.

NOTE Confidence: 0.858343848333333

 $00:53:16.400 \longrightarrow 00:53:17.640$  I really resonated with that.

NOTE Confidence: 0.858343848333333

 $00:53:17.640 \longrightarrow 00:53:18.940$  Or another episode where someone

NOTE Confidence: 0.858343848333333

 $00:53:18.940 \longrightarrow 00:53:20.240$  will say the same thing.

NOTE Confidence: 0.858343848333333

 $00:53:20.240 \longrightarrow 00:53:21.260$  So in a sense,

NOTE Confidence: 0.858343848333333

 $00:53:21.260 \longrightarrow 00:53:23.799$  I don't actually have a good answer for that,

NOTE Confidence: 0.858343848333333

 $00:53:23.800 \longrightarrow 00:53:24.922$  but it's kind of different things

NOTE Confidence: 0.858343848333333

00:53:24.922 --> 00:53:26.400 have come up in different pockets,

NOTE Confidence: 0.858343848333333

 $00{:}53{:}26.400 \dashrightarrow 00{:}53{:}28.297$  which I finally came to terms with

NOTE Confidence: 0.858343848333333

 $00{:}53{:}28.297 \dashrightarrow 00{:}53{:}30.005$  saying that's fine even if the

NOTE Confidence: 0.858343848333333

 $00:53:30.005 \longrightarrow 00:53:31.679$  audience is quote UN quote fractured.

NOTE Confidence: 0.858343848333333

 $00:53:31.680 \longrightarrow 00:53:33.798$  Because in a sense that fracturing

 $00:53:33.800 \longrightarrow 00:53:35.144$  has also allowed me to speak in

NOTE Confidence: 0.858343848333333

00:53:35.144 --> 00:53:36.040 lots of different places.

NOTE Confidence: 0.858343848333333

 $00:53:36.040 \longrightarrow 00:53:38.112$  Like I mentioned the Bar Association or

NOTE Confidence: 0.858343848333333

00:53:38.112 --> 00:53:39.989 a group of superintendents or speaking

NOTE Confidence: 0.858343848333333

00:53:39.989 --> 00:53:42.919 at A at a high school or in a church,

NOTE Confidence: 0.858343848333333

 $00:53:42.920 \longrightarrow 00:53:45.320$  Like those are all very different types of

NOTE Confidence: 0.95810413

 $00:53:45.320 \longrightarrow 00:53:47.759$  environments. Yeah, that's awesome.

NOTE Confidence: 0.697241288

 $00:53:47.760 \longrightarrow 00:53:49.416$  How do you decide what your

NOTE Confidence: 0.697241288

 $00:53:49.416 \longrightarrow 00:53:52.559$  next episode is going to be? So

NOTE Confidence: 0.924325999166666

 $00:53:52.560 \longrightarrow 00:53:53.700$  some things I've kind of

NOTE Confidence: 0.924325999166666

 $00{:}53{:}53.700 \dashrightarrow 00{:}53{:}55.319$  had in my mind for a while.

NOTE Confidence: 0.924325999166666

 $00:53:55.320 \longrightarrow 00:53:57.084$  So some of that has been opportunistic

NOTE Confidence: 0.924325999166666

00:53:57.084 --> 00:53:58.826 in terms of being connected to

NOTE Confidence: 0.924325999166666

 $00:53:58.826 \longrightarrow 00:54:00.680$  people that are speaking about that.

NOTE Confidence: 0.924325999166666

00:54:00.680 --> 00:54:02.003 Things that I just noticed when I'm

NOTE Confidence: 0.924325999166666

00:54:02.003 --> 00:54:03.600 kind of in general public settings.

 $00:54:03.600 \longrightarrow 00:54:05.949$  And a lot of it over time has actually

NOTE Confidence: 0.924325999166666

 $00:54:05.949 \longrightarrow 00:54:08.040$  been networking within the guests.

NOTE Confidence: 0.924325999166666

 $00:54:08.040 \longrightarrow 00:54:09.160$  This one guest will come on and say,

NOTE Confidence: 0.924325999166666

00:54:09.160 --> 00:54:10.707 oh, have you thought about this topic

NOTE Confidence: 0.924325999166666

 $00:54:10.707 \longrightarrow 00:54:12.199$  and then connect me to someone else?

NOTE Confidence: 0.924325999166666

00:54:12.200 --> 00:54:14.640 Or if I've gone to speak at a certain place,

NOTE Confidence: 0.924325999166666

 $00.54:14.640 \longrightarrow 00.54:15.040$  someone will,

NOTE Confidence: 0.924325999166666

 $00:54:15.040 \longrightarrow 00:54:16.440$  something will come up with that again.

NOTE Confidence: 0.924325999166666

 $00:54:16.440 \longrightarrow 00:54:18.000$  So like the one we have coming up,

NOTE Confidence: 0.924325999166666

00:54:18.000 --> 00:54:20.648 I gave, I did an event in Saint

NOTE Confidence: 0.924325999166666

00:54:20.648 --> 00:54:22.900 Louis about a year ago working with

NOTE Confidence: 0.924325999166666

 $00:54:22.900 \longrightarrow 00:54:25.120$  a counseling center that had been

NOTE Confidence: 0.924325999166666

 $00{:}54{:}25.120 {\:{\circ}{\circ}{\circ}}>00{:}54{:}27.436$  basically started 30 years ago out

NOTE Confidence: 0.924325999166666

 $00:54:27.436 \longrightarrow 00:54:29.639$  of one particular church and had

NOTE Confidence: 0.924325999166666

 $00:54:29.639 \longrightarrow 00:54:31.697$  really grown to be a regional kind

00:54:31.697 --> 00:54:32.936 of support network for people.

NOTE Confidence: 0.924325999166666

 $00:54:32.936 \longrightarrow 00:54:35.278$  So I was able to speak at that conference,

NOTE Confidence: 0.924325999166666

00:54:35.280 --> 00:54:36.638 meet with a lot of different people,

NOTE Confidence: 0.924325999166666

 $00:54:36.640 \longrightarrow 00:54:38.602$  and then also got connected with

NOTE Confidence: 0.924325999166666

 $00:54:38.602 \longrightarrow 00:54:40.604$  a psychiatrist who does a lot of

NOTE Confidence: 0.924325999166666

00:54:40.604 --> 00:54:41.989 work in the city in Saint Louis,

NOTE Confidence: 0.924325999166666

 $00:54:41.989 \longrightarrow 00:54:43.726$  works with a lot of kids from different

NOTE Confidence: 0.924325999166666

00:54:43.726 --> 00:54:45.358 backgrounds and underserved communities,

NOTE Confidence: 0.924325999166666

00:54:45.360 --> 00:54:47.528 does a lot around cannabis and just talking

NOTE Confidence: 0.924325999166666

 $00:54:47.528 \longrightarrow 00:54:49.756$  to him and kind of hearing his story.

NOTE Confidence: 0.924325999166666

 $00:54:49.760 \longrightarrow 00:54:51.716$  So he basically was like, if you ever want

NOTE Confidence: 0.924325999166666

 $00{:}54{:}51.716 \to 00{:}54{:}52.919$  me to come and talk about these things.

NOTE Confidence: 0.924325999166666

00:54:52.920 --> 00:54:54.600 I mean, he's built such a,

NOTE Confidence: 0.924325999166666

 $00:54:54.600 \longrightarrow 00:54:55.356$  by his own definition,

NOTE Confidence: 0.924325999166666

00:54:55.356 --> 00:54:56.680 he says he's a quirky white guy,

NOTE Confidence: 0.924325999166666

 $00:54:56.680 \longrightarrow 00:54:58.992$  but he's built such a rapport

 $00:54:58.992 \longrightarrow 00:54:59.928$  amongst that place.

NOTE Confidence: 0.924325999166666

 $00:54:59.928 \longrightarrow 00:55:01.800$  Like the kids in that community.

NOTE Confidence: 0.924325999166666

 $00:55:01.800 \longrightarrow 00:55:03.200$  Is Doctor Glazer referred

NOTE Confidence: 0.924325999166666

 $00:55:03.200 \longrightarrow 00:55:05.520$  to him as the OG Doctor G?

NOTE Confidence: 0.924325999166666

 $00:55:05.520 \longrightarrow 00:55:06.233$  So like hearing stories.

NOTE Confidence: 0.924325999166666

00:55:06.233 --> 00:55:07.840 So some of those like when I hear those,

NOTE Confidence: 0.924325999166666 00:55:07.840 --> 00:55:08.290 I was like, NOTE Confidence: 0.924325999166666

 $00:55:08.290 \longrightarrow 00:55:08.440$  OK,

NOTE Confidence: 0.924325999166666

 $00:55:08.440 \longrightarrow 00:55:09.340$  I definitely have to have this

NOTE Confidence: 0.924325999166666

 $00{:}55{:}09.378 \dashrightarrow 00{:}55{:}10.356$  type of person on the podcast.

NOTE Confidence: 0.924325999166666

 $00{:}55{:}10.360 \dashrightarrow 00{:}55{:}11.596$  So some of it's just opportunistic,

NOTE Confidence: 0.924325999166666

 $00:55:11.600 \longrightarrow 00:55:12.504$  some of it's intentional.

NOTE Confidence: 0.924325999166666

 $00{:}55{:}12.504 \dashrightarrow 00{:}55{:}13.880$  It's a little bit of little

NOTE Confidence: 0.924325999166666

 $00:55:13.880 \longrightarrow 00:55:14.600$  bit of everything.

NOTE Confidence: 0.924325999166666

00:55:14.600 --> 00:55:14.840 So NOTE Confidence: 0.6726601  $00:55:19.960 \longrightarrow 00:55:20.160$  thanks.

NOTE Confidence: 0.84157097

 $00{:}55{:}22.400 \dashrightarrow 00{:}55{:}24.520$  Anything else? Are

NOTE Confidence: 0.612604643125

 $00:55:24.520 \longrightarrow 00:55:25.685$  there questions? And are you

NOTE Confidence: 0.612604643125

00:55:25.685 --> 00:55:26.617 probably checking online just

NOTE Confidence: 0.612604643125

 $00:55:26.617 \longrightarrow 00:55:27.958$  to see you're on top of things?

NOTE Confidence: 0.685324606

 $00:55:35.600 \longrightarrow 00:55:38.064$  So I was wondering if for the last

NOTE Confidence: 0.685324606

 $00:55:38.064 \longrightarrow 00:55:40.025$  minutes you care to share what your

NOTE Confidence: 0.685324606

 $00{:}55{:}40.025 \dashrightarrow 00{:}55{:}41.737$  view of holistic care is 'cause

NOTE Confidence: 0.685324606

 $00{:}55{:}41.737 \dashrightarrow 00{:}55{:}43.924$ we're talking a lot about, you know,

NOTE Confidence: 0.685324606

 $00:55:43.924 \longrightarrow 00:55:45.856$  including perspectives of faith and honor

NOTE Confidence: 0.685324606

 $00:55:45.856 \longrightarrow 00:55:47.878$  signs and thinking outside the box.

NOTE Confidence: 0.685324606

 $00:55:47.880 \longrightarrow 00:55:50.368$  And I was just wondering whether you could

NOTE Confidence: 0.685324606

 $00:55:50.368 \longrightarrow 00:55:52.872$  speak what you really think that has an

NOTE Confidence: 0.685324606

00:55:52.872 --> 00:55:55.360 impact on for holistic clinical. Yeah,

NOTE Confidence: 0.798732958

 $00:55:55.360 \longrightarrow 00:55:56.240$  that's a really good question.

NOTE Confidence: 0.798732958

 $00:55:56.240 \longrightarrow 00:55:59.120$  So just talking about holistic care.

 $00:55:59.120 \longrightarrow 00:56:00.792$  So for me, I really just

NOTE Confidence: 0.798732958

 $00:56:00.792 \longrightarrow 00:56:01.880$  try and globalize it.

NOTE Confidence: 0.798732958

00:56:01.880 --> 00:56:03.576 So it's not good to start a question

NOTE Confidence: 0.798732958

 $00:56:03.576 \longrightarrow 00:56:04.864$  with a like a negative answer,

NOTE Confidence: 0.798732958

 $00:56:04.864 \longrightarrow 00:56:06.839$  but I'll say what I feel like it's not.

NOTE Confidence: 0.798732958

 $00:56:06.840 \longrightarrow 00:56:09.256$  And So what it's not is 1 size fits

NOTE Confidence: 0.798732958

 $00:56:09.256 \longrightarrow 00:56:10.676$  all approaches to mental health.

NOTE Confidence: 0.798732958

 $00:56:10.680 \longrightarrow 00:56:12.235$  And that's the stuff that's

NOTE Confidence: 0.798732958

00:56:12.235 --> 00:56:13.479 always really frustrated me.

NOTE Confidence: 0.798732958

 $00{:}56{:}13.480 \dashrightarrow 00{:}56{:}15.528$  And so I tried to talk about that

NOTE Confidence: 0.798732958

 $00:56:15.528 \longrightarrow 00:56:17.616$  in that perspective and to also

NOTE Confidence: 0.798732958

00:56:17.616 --> 00:56:19.282 help people think about, well,

NOTE Confidence: 0.798732958

 $00{:}56{:}19.282 \rightarrow 00{:}56{:}20.416$  there might be something outside the box

NOTE Confidence: 0.798732958

 $00:56:20.416 \longrightarrow 00:56:21.760$  of what they were thinking about already,

NOTE Confidence: 0.798732958

 $00:56:21.760 \longrightarrow 00:56:23.710$  whether they were using one psychological

 $00:56:23.710 \longrightarrow 00:56:25.720$  practice or modality or intervention.

NOTE Confidence: 0.798732958

00:56:25.720 --> 00:56:26.872 Maybe there's another one

NOTE Confidence: 0.798732958

 $00:56:26.872 \longrightarrow 00:56:28.312$  that they could also try.

NOTE Confidence: 0.798732958

 $00:56:28.320 \longrightarrow 00:56:30.720$  And obviously people have different

NOTE Confidence: 0.798732958

 $00:56:30.720 \longrightarrow 00:56:32.160$  reservations about medication.

NOTE Confidence: 0.798732958

00:56:32.160 --> 00:56:33.530 That's something I often talk

NOTE Confidence: 0.798732958

 $00:56:33.530 \longrightarrow 00:56:35.200$  about in public science as well.

NOTE Confidence: 0.798732958

00:56:35.200 --> 00:56:36.952 It's much easier for people to think about

NOTE Confidence: 0.798732958

 $00{:}56{:}36.952 \dashrightarrow 00{:}56{:}38.414$  taking an antidepressant or something

NOTE Confidence: 0.798732958

00:56:38.414 --> 00:56:40.358 from anxiety when you hear antipsychotic,

NOTE Confidence: 0.798732958

 $00:56:40.360 \longrightarrow 00:56:42.838$  that kind of evokes a different feeling.

NOTE Confidence: 0.798732958

00:56:42.840 --> 00:56:45.857 So really just I guess having people

NOTE Confidence: 0.798732958

 $00:56:45.857 \longrightarrow 00:56:48.484$  open to integrating across those and

NOTE Confidence: 0.798732958

 $00{:}56{:}48.484 \to 00{:}56{:}51.396$  not being stuck on one approach only.

NOTE Confidence: 0.798732958

 $00:56:51.400 \longrightarrow 00:56:52.876$  And I've gotten a lot of good feedback when

NOTE Confidence: 0.798732958

 $00:56:52.876 \longrightarrow 00:56:54.319$  I've talked about that in certain groups,

00:56:54.320 --> 00:56:56.160 'cause there's always those who said, no,

NOTE Confidence: 0.798732958

 $00{:}56{:}56.160 \dashrightarrow 00{:}56{:}58.080$  I haven't thought about this that way before.

NOTE Confidence: 0.798732958

 $00:56:58.080 \longrightarrow 00:56:58.775$  And there are others who

NOTE Confidence: 0.798732958

 $00:56:58.775 \longrightarrow 00:56:59.640$  come up to me and say,

NOTE Confidence: 0.798732958 00:56:59.640 --> 00:56:59.896 oh, NOTE Confidence: 0.798732958

 $00:56:59.896 \longrightarrow 00:57:01.944$  this is really helpful to hear you kind

NOTE Confidence: 0.798732958

 $00:57:01.944 \longrightarrow 00:57:03.964$  of summarize that in one talk because

NOTE Confidence: 0.798732958

 $00:57:03.964 \longrightarrow 00:57:06.438$  it's taken me 10 years to figure it out.

NOTE Confidence: 0.798732958

 $00:57:06.440 \longrightarrow 00:57:06.984$  So people who say,

NOTE Confidence: 0.798732958 00:57:06.984 --> 00:57:07.120 oh, NOTE Confidence: 0.798732958

 $00{:}57{:}07.120 \dashrightarrow 00{:}57{:}08.760$  I've integrated medication and

NOTE Confidence: 0.798732958

 $00{:}57{:}08.760 \longrightarrow 00{:}57{:}10.400$  spiritual practices and the rapy,

NOTE Confidence: 0.798732958

 $00:57:10.400 \longrightarrow 00:57:11.842$  and I've had to kind of move

NOTE Confidence: 0.798732958

 $00:57:11.842 \longrightarrow 00:57:13.260$  with those over time and see

NOTE Confidence: 0.798732958

 $00:57:13.260 \longrightarrow 00:57:14.515$  things which are more helpful.

 $00:57:14.520 \longrightarrow 00:57:15.400$  So I guess I mean,

NOTE Confidence: 0.798732958

 $00:57:15.400 \longrightarrow 00:57:18.316$  I would say kind of in that global sense.

NOTE Confidence: 0.798732958

00:57:18.320 --> 00:57:19.958 One thing I would also mention,

NOTE Confidence: 0.798732958

00:57:19.960 --> 00:57:21.157 I know we didn't talk about this as much,

NOTE Confidence: 0.798732958

 $00:57:21.160 \longrightarrow 00:57:23.470$  but I feel like some of these

NOTE Confidence: 0.798732958

 $00{:}57{:}23.470 \dashrightarrow 00{:}57{:}25.681$  conversations I've been able to have

NOTE Confidence: 0.798732958

 $00:57:25.681 \longrightarrow 00:57:27.225$  have actually helped organizations

NOTE Confidence: 0.798732958

00:57:27.225 --> 00:57:29.878 move towards a more holistic approach.

NOTE Confidence: 0.798732958

 $00:57:29.880 \longrightarrow 00:57:33.280$  So the event we did in New York in 2019,

NOTE Confidence: 0.798732958

 $00:57:33.280 \longrightarrow 00:57:35.430$  the American allies get the

NOTE Confidence: 0.798732958

00:57:35.430 --> 00:57:36.720 acronym wrong ABCT,

NOTE Confidence: 0.798732958

00:57:36.720 --> 00:57:38.940 American cognitive behavioral,

NOTE Confidence: 0.798732958 00:57:38.940 --> 00:57:39.680 I

NOTE Confidence: 0.656421686666667

 $00:57:42.240 \longrightarrow 00:57:43.600$  can behavioral therapy associated.

NOTE Confidence: 0.656421686666667

00:57:43.600 --> 00:57:46.240 So the CBT, national CBT organization,

NOTE Confidence: 0.656421686666667

 $00:57:46.240 \longrightarrow 00:57:47.074$  basically they were,

 $00:57:47.074 \longrightarrow 00:57:49.393$  so there were a lot of mental health

NOTE Confidence: 0.656421686666667

 $00{:}57{:}49.393 \dashrightarrow 00{:}57{:}51.577$  groups at that events that had sponsor

NOTE Confidence: 0.656421686666667

 $00{:}57{:}51.577 \dashrightarrow 00{:}57{:}53.927$  tables and they had gotten so much

NOTE Confidence: 0.656421686666667

 $00:57:53.927 \longrightarrow 00:57:55.597$  feedback from participants about the

NOTE Confidence: 0.656421686666667

00:57:55.600 --> 00:57:57.180 importance of spiritual practice.

NOTE Confidence: 0.656421686666667

 $00:57:57.180 \longrightarrow 00:57:59.155$  They actually changed their database

NOTE Confidence: 0.656421686666667

 $00:57:59.160 \longrightarrow 00:58:01.092$  to include a box about religion

NOTE Confidence: 0.656421686666667

 $00{:}58{:}01.092 \dashrightarrow 00{:}58{:}03.120$  or faith tradition or background.

NOTE Confidence: 0.656421686666667

 $00:58:03.120 \longrightarrow 00:58:04.008$  So in that sense,

NOTE Confidence: 0.656421686666667

 $00:58:04.008 \longrightarrow 00:58:05.118$  that was not a goal,

NOTE Confidence: 0.656421686666667

 $00:58:05.120 \longrightarrow 00:58:06.898$  but there were these kind of practical

NOTE Confidence: 0.656421686666667

 $00{:}58{:}06.898 \dashrightarrow 00{:}58{:}08.835$  outcomes that came when I could see

NOTE Confidence: 0.656421686666667

 $00{:}58{:}08.835 \dashrightarrow 00{:}58{:}09.959$  large organizations actually pivoting

NOTE Confidence: 0.656421686666667

 $00:58:09.959 \longrightarrow 00:58:11.879$  in terms of how they were doing things

NOTE Confidence: 0.656421686666667

00:58:11.879 --> 00:58:13.222 to help make things more holistic.

 $00:58:13.222 \longrightarrow 00:58:14.839$  So that's been really gratifying as well.

NOTE Confidence: 0.57205424

 $00{:}58{:}23.120 \dashrightarrow 00{:}58{:}27.184$  Yes, one more yes, I'm I'm Elena Agori.

NOTE Confidence: 0.57205424

 $00:58:27.184 \longrightarrow 00:58:30.000$  I'm a psychiatry for child and adolescent.

NOTE Confidence: 0.57205424

 $00:58:30.000 \longrightarrow 00:58:33.850$  I come from Italy NA currently work

NOTE Confidence: 0.57205424

00:58:33.850 --> 00:58:37.324 in Spain and just arriving and no,

NOTE Confidence: 0.57205424

00:58:37.324 --> 00:58:39.856 I just was thinking about not

NOTE Confidence: 0.57205424

 $00:58:39.856 \longrightarrow 00:58:42.719$  only the holistic perspective,

NOTE Confidence: 0.57205424

 $00:58:42.720 \longrightarrow 00:58:45.720$  but the accessibility and the treatment.

NOTE Confidence: 0.57205424

 $00{:}58{:}45.720 \dashrightarrow 00{:}58{:}48.330$  So they they recently they were

NOTE Confidence: 0.57205424

 $00:58:48.330 \longrightarrow 00:58:50.367$  they were sorry by English.

NOTE Confidence: 0.57205424

 $00{:}58{:}50.367 \dashrightarrow 00{:}58{:}52.701$  They were head organization come out

NOTE Confidence: 0.57205424

00:58:52.701 --> 00:58:55.568 with the give line and you give

NOTE Confidence: 0.57205424

 $00:58:55.568 \longrightarrow 00:58:58.519$  line the they call psychological

NOTE Confidence: 0.57205424

 $00:58:58.519 \longrightarrow 00:59:00.358$  intervention implementation manual.

NOTE Confidence: 0.57205424

 $00:59:00.360 \longrightarrow 00:59:02.360$  And they talk about yes,

NOTE Confidence: 0.57205424

 $00:59:02.360 \longrightarrow 00:59:04.344$  a treatment is effective,

 $00:59:04.344 \longrightarrow 00:59:07.148$  but how about the accessibility?

NOTE Confidence: 0.57205424

 $00:59:07.148 \longrightarrow 00:59:10.714$  Nobody can go through the the mental

NOTE Confidence: 0.57205424

00:59:10.714 --> 00:59:12.399 health only in the environment

NOTE Confidence: 0.57205424

 $00:59:12.399 \longrightarrow 00:59:14.840$  that you we was talking with in

NOTE Confidence: 0.57205424

 $00:59:14.840 \longrightarrow 00:59:16.480$  the lab about this yesterday.

NOTE Confidence: 0.57205424

00:59:16.480 --> 00:59:19.232 So I think it's a very good point

NOTE Confidence: 0.57205424

 $00:59:19.232 \longrightarrow 00:59:23.186$  to make this odd and each I don't

NOTE Confidence: 0.57205424

00:59:23.186 --> 00:59:24.998 know what you think about this,

NOTE Confidence: 0.57205424

 $00:59:25.000 \longrightarrow 00:59:25.600$  but yeah,

NOTE Confidence: 0.74508228

 $00{:}59{:}25.600 \dashrightarrow 00{:}59{:}26.560$  I would definitely agree with you.

NOTE Confidence: 0.74508228

 $00:59:26.560 \longrightarrow 00:59:28.924$  The accessibility has been a really

NOTE Confidence: 0.74508228

00:59:28.924 --> 00:59:30.796 important barrier in a lot of ways.

NOTE Confidence: 0.74508228

 $00{:}59{:}30.800 \dashrightarrow 00{:}59{:}32.726$  And so that's been more difficult

NOTE Confidence: 0.74508228

 $00:59:32.726 \longrightarrow 00:59:34.640$  for me to address directly,

NOTE Confidence: 0.74508228

 $00:59:34.640 \longrightarrow 00:59:35.960$  although I'll say I've had

 $00:59:35.960 \longrightarrow 00:59:37.900$  opportunities to at least contribute

NOTE Confidence: 0.74508228

 $00:59:37.900 \longrightarrow 00:59:39.840$  to some of those conversations.

NOTE Confidence: 0.74508228

 $00:59:39.840 \longrightarrow 00:59:41.648$  So I was able to speak at the

NOTE Confidence: 0.74508228

 $00:59:41.648 \longrightarrow 00:59:42.744$  behavioral health conference out in

NOTE Confidence: 0.74508228

00:59:42.744 --> 00:59:44.040 Washington state about a year ago.

NOTE Confidence: 0.74508228

 $00:59:44.040 \longrightarrow 00:59:45.264$  And there were people who were on the

NOTE Confidence: 0.74508228

 $00:59:45.264 \longrightarrow 00:59:46.160$  ground thinking about these things,

NOTE Confidence: 0.74508228

00:59:46.160 --> 00:59:47.840 but just basically putting

NOTE Confidence: 0.74508228

00:59:47.840 --> 00:59:50.360 things in context in terms of.

NOTE Confidence: 0.74508228

 $00:59:50.360 \longrightarrow 00:59:52.344$  So they had me come and talk about

NOTE Confidence: 0.74508228

 $00{:}59{:}52.344 \dashrightarrow 00{:}59{:}54.239$  mental health disparities in particular.

NOTE Confidence: 0.74508228

00:59:54.240 --> 00:59:55.320 And this is outside your question,

NOTE Confidence: 0.74508228

 $00:59:55.320 \longrightarrow 00:59:57.384$  but that was also a stretching

NOTE Confidence: 0.74508228

00:59:57.384 --> 00:59:58.760 experience because my initial

NOTE Confidence: 0.74508228

 $00:59:58.760 \longrightarrow 00:59:59.672$  academic reaction was like,

NOTE Confidence: 0.74508228

 $00:59:59.672 \longrightarrow 01:00:01.320$  I haven't studied that for 10 years.

01:00:01.320 --> 01:00:03.880 I can't speak about that, which,

NOTE Confidence: 0.74508228

 $01:00:03.880 \dashrightarrow 01:00:05.581$  but then realizing that I had been

NOTE Confidence: 0.74508228

 $01:00:05.581 \longrightarrow 01:00:06.890$  interacting with so many different

NOTE Confidence: 0.74508228

01:00:06.890 --> 01:00:08.480 people who were doing that work,

NOTE Confidence: 0.74508228

 $01:00:08.480 \longrightarrow 01:00:10.360$  I've been in those conversations

NOTE Confidence: 0.74508228

 $01:00:10.360 \longrightarrow 01:00:11.059$  as an academic.

NOTE Confidence: 0.74508228

 $01:00:11.059 \longrightarrow 01:00:13.413$  I also knew how to do research and to at

NOTE Confidence: 0.74508228

 $01:00:13.413 \longrightarrow 01:00:15.280$  least build kind of a story around that.

NOTE Confidence: 0.74508228

 $01{:}00{:}15.280 \dashrightarrow 01{:}00{:}16.976$  And so there was enough for me to

NOTE Confidence: 0.74508228

 $01:00:16.976 \longrightarrow 01:00:18.596$  actually go that and integrate across

NOTE Confidence: 0.74508228

01:00:18.596 --> 01:00:20.318 different things to help them think

NOTE Confidence: 0.74508228

 $01:00:20.369 \longrightarrow 01:00:22.157$  about that a little more specifically.

NOTE Confidence: 0.74508228

 $01:00:22.160 \longrightarrow 01:00:24.000$  But I think that really gets to the place of,

NOTE Confidence: 0.74508228

01:00:24.000 --> 01:00:24.470 I mean,

NOTE Confidence: 0.74508228

 $01:00:24.470 \longrightarrow 01:00:26.115$  there are policies that have to change.

 $01:00:26.120 \longrightarrow 01:00:28.050$  And so that's integrating across

NOTE Confidence: 0.74508228

 $01:00:28.050 \longrightarrow 01:00:29.594$  different groups as well.

NOTE Confidence: 0.74508228

01:00:29.600 --> 01:00:30.568 Former Congressman Patrick Kennedy

NOTE Confidence: 0.74508228

 $01{:}00{:}30.568 \mathrel{--}{>} 01{:}00{:}32.020$  came on the pod cast and talked

NOTE Confidence: 0.74508228

 $01:00:32.063 \longrightarrow 01:00:33.404$  about a lot of the work that he had

NOTE Confidence: 0.74508228

01:00:33.404 --> 01:00:34.598 done that he's continuing to do,

NOTE Confidence: 0.74508228

 $01:00:34.600 \longrightarrow 01:00:36.180$  which really changed some of

NOTE Confidence: 0.74508228

 $01:00:36.180 \longrightarrow 01:00:37.760$  that access type of things.

NOTE Confidence: 0.74508228

 $01{:}00{:}37.760 \dashrightarrow 01{:}00{:}39.400$  I was able to be a panelist for

NOTE Confidence: 0.74508228

 $01:00:39.400 \longrightarrow 01:00:41.494$  a re entry conference for those

NOTE Confidence: 0.74508228

 $01{:}00{:}41.494 \dashrightarrow 01{:}00{:}43.118$  who are formerly incarcerated,

NOTE Confidence: 0.74508228

01:00:43.120 --> 01:00:44.800 who are coming back into society,

NOTE Confidence: 0.74508228

 $01:00:44.800 \longrightarrow 01:00:46.900$  many of whom had their first

NOTE Confidence: 0.74508228

01:00:46.900 --> 01:00:47.960 mental health access,

NOTE Confidence: 0.74508228

 $01:00:47.960 \longrightarrow 01:00:50.120$  mental health care access in prison.

NOTE Confidence: 0.74508228

 $01{:}00{:}50.120 \dashrightarrow 01{:}00{:}51.242$  And so there's so many different

01:00:51.242 --> 01:00:52.280 things that need to change.

NOTE Confidence: 0.74508228

01:00:52.280 --> 01:00:53.468 There's no simple answer,

NOTE Confidence: 0.74508228

 $01:00:53.468 \longrightarrow 01:00:56.580$  but I think ultimately it takes a lot of

NOTE Confidence: 0.74508228

 $01:00:56.580 \longrightarrow 01:00:58.400$  collaboration between us as academics,

NOTE Confidence: 0.74508228

 $01:00:58.400 \longrightarrow 01:01:00.560$  working with those in political arenas,

NOTE Confidence: 0.74508228

 $01:01:00.560 \longrightarrow 01:01:02.612$  working in grassroots organizations,

NOTE Confidence: 0.74508228

01:01:02.612 --> 01:01:03.638 thinking together,

NOTE Confidence: 0.74508228

 $01{:}01{:}03.640 \dashrightarrow 01{:}01{:}04.900$  and then actually making practical

NOTE Confidence: 0.74508228

 $01:01:04.900 \longrightarrow 01:01:06.160$  steps to move things forward.

NOTE Confidence: 0.74508228

 $01:01:06.160 \longrightarrow 01:01:07.760$  So it's a great, it's a great comment.

NOTE Confidence: 0.73095323

01:01:10.160 --> 01:01:11.760 Hey, we are at time.

NOTE Confidence: 0.73095323

 $01:01:11.760 \longrightarrow 01:01:12.633$  Thank you everybody.

NOTE Confidence: 0.73095323

 $01:01:12.633 \longrightarrow 01:01:14.000$  Thank you so much. Thanks

NOTE Confidence: 0.5982855775

 $01:01:14.000 \longrightarrow 01:01:15.120$  for hosting me. Great.