## WEBVTT

1 00:00:02.040 --> 00:00:03.840 <v ->All right, I may just get us started, </v> 2 00:00:03.840 --> 00:00:05.940 if that's okay with all of you.

3 00:00:05.940 --> 00:00:07.260 Mary Keefe is just joining us
4 00:00:07.260 --> 00:00:08.340 for the first couple of minutes.
5 00:00:08.340 --> 00:00:11.550 She's our Director of Admissions for the program,
6 00:00:11.550 --> 00:00:12.720 and then she'll be stepping off.
7 00:00:12.720 --> 00:00:13.830 And Claire is with me,
8 00:00:13.830 --> 00:00:16.500 but she may need to step away for a few minutes.
$900: 00: 16.500-->00: 00: 19.860$ The purpose of this is to answer any questions you have,

10 00:00:19.860 --> 00:00:23.010 to tell you a little bit about the program,
11 00:00:23.010 --> 00:00:26.340 and then really just try to prepare you
12 00:00:26.340 --> 00:00:28.560 for making your own decisions.
13 00:00:28.560 --> 00:00:31.140 We're taping this because there will be people
14 00:00:31.140 --> 00:00:33.360 that will wanna see this after today,
15 00:00:33.360 --> 00:00:36.630 and obviously, we're doing an onsite information session in,

16 00:00:36.630 --> 00:00:38.160 I think, a little more than a week, right?
17 00:00:38.160 --> 00:00:42.060 I think it's next week, next Thursday or something, or next-
18 00:00:42.060 --> 00:00:44.790 <v -> Yes, March 30th, yes. </v> <v ->March 30th, good. $</ \mathrm{v}>$

19 00:00:44.790 --> 00:00:46.390 So that's just a little bit off.
20 00:00:48.390 --> 00:00:52.680 You know, when I took this program over 12 years ago now,

21 00:00:52.680 --> 00:00:55.620 I really would not have ever been able
22 00:00:55.620 --> 00:00:56.910 to say to you at that time
23 00:00:56.910 --> 00:00:58.610 that we had the best healthcare management program

24 00:00:58.610 --> 00:00:59.443 in the country,

25 00:00:59.443 --> 00:01:01.890 because we were sort of waxing and waning then.

26 00:01:01.890 --> 00:01:04.650 There were a lot of things that were up in the air.

27 00:01:04.650 --> 00:01:07.050 And I'm not a terribly good salesman,
28 00:01:07.050 --> 00:01:10.920 so I don't tend to say things that I think are hyperbole.
29 00:01:10.920 --> 00:01:13.500 But in the last four or five years,
30 00:01:13.500 --> 00:01:15.090 I've had no problem saying
31 00:01:15.090 --> 00:01:16.640 we have the best healthcare management program

32 00:01:16.640 --> 00:01:17.763 in the country.
33 00:01:18.715 --> 00:01:21.960 You know, I graduated from the Wharton School in my MBA,
34 00:01:21.960 --> 00:01:26.430 so I know what a good MBA healthcare management program is,
35 00:01:26.430 --> 00:01:28.500 and I'm not comparing us to them.
36 00:01:28.500 --> 00:01:32.550 I think they still have a very good MBA program.

37 00:01:32.550 --> 00:01:34.560 I think our MBA/MPH program
38 00:01:34.560 --> 00:01:36.120 does compare favorably with that.
39 00:01:36.120 --> 00:01:39.085 I'll tell you a little bit more about that.
40 00:01:39.085 --> 00:01:43.535 But when you compare our program to other MPH programs
41 00:01:43.535 --> 00:01:46.290 with a healthcare management focus, 42 00:01:46.290 --> 00:01:48.870 or to other MHA programs,

43 00:01:48.870 --> 00:01:51.540 I am convinced that we have the best program in the country.

44 00:01:51.540 --> 00:01:55.140 There are two caveats to that.
45 00:01:55.140 --> 00:01:58.740 Our geography may not be the most appealing to everybody,

46 00:01:58.740 --> 00:02:01.530 and there are programs that have better financial aid.

47 00:02:01.530 --> 00:02:03.750 I mean, those are the two caveats to that.

48 00:02:03.750 --> 00:02:06.690 And nobody likes me saying that out loud, 49 00:02:06.690 --> 00:02:08.070 but those are realities.

50 00:02:08.070 --> 00:02:10.110 So when you choose our program,
51 00:02:10.110 --> 00:02:12.510 you're choosing the best program in the country.

52 00:02:13.476 --> 00:02:16.800 But I recognize that some of you may choose another program

53 00:02:16.800 --> 00:02:21.800 because of financial reasons or because of geography,

54 00:02:22.290 --> 00:02:23.123 for one reason or another.
55 00:02:23.123 --> 00:02:25.440 Gabriel, are you able to hear us now?
56 00:02:25.440 --> 00:02:29.373 Fantastic, good, that's the best news, (laughs) sorry.

57 00:02:30.660 --> 00:02:33.660 It's the small things in life that bring me joy, that's all.

58 00:02:36.330 --> 00:02:38.400 What makes our program special
59 00:02:38.400 --> 00:02:42.360 is this very deep connection to the School of Management.

60 00:02:42.360 --> 00:02:46.080 So we have an exceptional School of Public Health

61 00:02:46.080 --> 00:02:48.600 that gives you a core Public Health degree
62 00:02:48.600 --> 00:02:52.560 and the ability to take a almost limitless number

63 00:02:52.560 --> 00:02:57.560 of Public Health electives as well as Healthcare electives

64 00:02:59.310 --> 00:03:02.457 on Yale University's campus at the Law School
65 00:03:02.457 --> 00:03:06.030 and in the graduate school, and so on.
66 00:03:06.030 --> 00:03:07.860 And then we have this deep connection
67 00:03:07.860 --> 00:03:08.940 to the School of Management,
68 00:03:08.940 --> 00:03:12.150 where our students take about half of their coursework

69 00:03:12.150 --> 00:03:14.430 at the School of Management.
70 00:03:14.430 --> 00:03:16.710 The required coursework at the School of Management

71 00:03:16.710 --> 00:03:18.600 is much less than that, but most of our students 72 00:03:18.600 --> 00:03:21.870 take considerably more than the minimum requirement

73 00:03:21.870 --> 00:03:23.880 at the School of Management.
74 00:03:23.880 --> 00:03:28.050 Our students come here with a variety of backgrounds.

75 00:03:28.050 --> 00:03:30.753 Some of our students come straight out of college.

76 00:03:31.668 --> 00:03:33.437 I can tell you, and Mary knows this,
77 00:03:33.437 --> 00:03:37.470 'cause we work hand in glove on admissions right now,

78 00:03:37.470 --> 00:03:40.170 that if we admit somebody straight out of college,

79 00:03:40.170 --> 00:03:44.070 they have exceptional experiences during college,
80 00:03:44.070 --> 00:03:46.860 and other attributes that convince me
81 00:03:46.860 --> 00:03:49.020 that they are head and shoulders
82 00:03:49.020 --> 00:03:53.280 better than the average candidate for our program.

83 00:03:53.280 --> 00:03:55.080 And if you come with work experience,
84 00:03:55.080 --> 00:03:58.260 I would rely much more heavily on your work experience

85 00:03:58.260 --> 00:04:01.530 and your ability to show evidence of leadership
86 00:04:01.530 --> 00:04:03.960 and understanding of what the field is
87 00:04:03.960 --> 00:04:05.253 that you're going into.
88 00:04:06.870 --> 00:04:09.240 We are trying to admit a class right now
89 00:04:09.240 --> 00:04:11.820 that'll be substantially smaller
90 00:04:11.820 --> 00:04:14.290 than the class we're graduating.
91 00:04:14.290 --> 00:04:16.080 Mary would like me to have
92 00:04:16.080 --> 00:04:18.210 a class of about 30 people, I think.
93 00:04:18.210 --> 00:04:20.700 I'm aiming for a little bit smaller than that,
94 00:04:20.700 --> 00:04:24.090 but it'll probably be somewhere between 20 and 30 ,

95 00:04:24.090 --> 00:04:26.010 if I had to guess right now.

96 00:04:26.010 --> 00:04:28.830 About four or five years ago for no particular reason,

97 00:04:28.830 --> 00:04:31.650 we got a class of 14 ,
98 00:04:31.650 --> 00:04:34.560 and Claire and I were very happy about that.
99 00:04:34.560 --> 00:04:37.260 Even if the school might have budgeted differently,
100 00:04:37.260 --> 00:04:38.250 we were very happy.
101 00:04:38.250 --> 00:04:41.760 But we aim to be a smaller program
102 00:04:41.760 --> 00:04:44.550 than a lot of other healthcare management programs.

103 00:04:44.550 --> 00:04:46.290 And Claire and I, I should point out, 104 00:04:46.290 --> 00:04:49.200 Claire is my co-director of the program, 105 00:04:49.200 --> 00:04:51.090 and we, too, also work hand in glove.

106 00:04:51.090 --> 00:04:53.130 I work hand in glove with Mary on admissions. 107 00:04:53.130 --> 00:04:55.800 I work hand in glove with Claire on everything else

108 00:04:55.800 --> 00:04:59.534 related to student affairs, student services,
109 00:04:59.534 --> 00:05:01.563 the curriculum, everything.
110 00:05:03.420 --> 00:05:08.280 We do very well on the admission side,
111 00:05:08.280 --> 00:05:10.470 we do very well on the placement side.
112 00:05:10.470 --> 00:05:13.950 Our students go into a variety of fields.
113 00:05:13.950 --> 00:05:16.500 If I had to guess, on average,
114 00:05:16.500 --> 00:05:19.410 it works out to about a third of our students 115 00:05:19.410 --> 00:05:22.140 go into something that looks like consulting. 116 00:05:22.140 --> 00:05:23.730 About a third of our students

117 00:05:23.730 --> 00:05:27.360 go into something that looks like hospital administration

118 00:05:27.360 --> 00:05:29.400 or an administrative fellowship,
119 00:05:29.400 --> 00:05:30.540 and the remaining third
120 00:05:30.540 --> 00:05:33.270 go into a wide, wide variety of things,
121 00:05:33.270 --> 00:05:38.270 running the gamut of entrepreneurship to insurance industry,
122 00:05:38.670 --> 00:05:41.583 to life sciences, to NGOs,

123 00:05:42.420 --> 00:05:45.333 real global health NGOs, and so on.
124 00:05:46.770 --> 00:05:49.980 We just do well on all those counts.
125 00:05:49.980 --> 00:05:54.570 The program is intense and there are some drawbacks to it.

126 00:05:54.570 --> 00:05:56.670 The biggest drawback to the program
127 00:05:56.670 --> 00:06:00.330 is that we're a relatively small university.
128 00:06:00.330 --> 00:06:02.610 And when we say you have to take a course,
129 00:06:02.610 --> 00:06:04.860 that's when you take a course.
130 00:06:04.860 --> 00:06:07.170 There's very little flexibility for that.
131 00:06:07.170 --> 00:06:10.177 We can't say to you "If you don't take accounting

132 00:06:10.177 --> 00:06:13.147 "on Mondays and Wednesdays when we want you to take it,

133 00:06:13.147 --> 00:06:15.487 "you could take it Tuesdays and Thursdays,
134 00:06:15.487 --> 00:06:17.640 "or you could take it in the afternoon."
135 00:06:17.640 --> 00:06:20.310 There are a lot of universities that have multiple sections

136 00:06:20.310 --> 00:06:22.800 where you could take a class any time you want to.

137 00:06:22.800 --> 00:06:27.800 For us, the classes are offered very often in specific times

138 00:06:28.110 --> 00:06:30.150 with very little flexibility.
139 00:06:30.150 --> 00:06:32.460 And so when you come here, you're accepting the fact

140 00:06:32.460 --> 00:06:35.400 that there is less flexibility in your curriculum
141 00:06:35.400 --> 00:06:38.130 than other students in the School of Public Health,

142 00:06:38.130 --> 00:06:40.130 and certainly other healthcare management students

143 00:06:40.130 --> 00:06:41.673 in other universities.
144 00:06:42.720 --> 00:06:46.350 Once you put that aside, everything else, I think,
145 00:06:46.350 --> 00:06:50.460 is at least as good or better than our peer institutions.

146 00:06:50.460 --> 00:06:53.850 The curriculum covers a sort of mini-MBA curriculum

147 00:06:53.850 --> 00:06:56.460 with accounting and finance, competitive strategy,

148 00:06:56.460 --> 00:07:01.460 negotiations, marketing, Capstone course,
149 00:07:01.749 --> 00:07:04.890 and various innovation courses
150 00:07:04.890 --> 00:07:07.800 as well as life sciences classes.
151 00:07:07.800 --> 00:07:10.680 So we try to give you the full gamut.
152 00:07:10.680 --> 00:07:12.120 I don't even think any other program
153 00:07:12.120 --> 00:07:13.860 comes close to being able to do
154 00:07:13.860 --> 00:07:15.420 what we're able to do with that,
155 00:07:15.420 --> 00:07:19.402 and certainly not at a business school for all of that.

156 00:07:19.402 --> 00:07:22.650 We have probably the best co-curricular
157 00:07:22.650 --> 00:07:24.720 and extracurricular activities.
158 00:07:24.720 --> 00:07:28.920 Our co-curricular activities include the HAVEN Free Clinic,

159 00:07:28.920 --> 00:07:33.333 the Healthcare Conference, the Healthcare Case Competition.

160 00:07:34.170 --> 00:07:35.490 The Healthcare Conference, by the way,
161 00:07:35.490 --> 00:07:37.470 is probably the largest student-run
162 00:07:37.470 --> 00:07:39.270 healthcare conference in the country,
163 00:07:39.270 --> 00:07:41.253 even bigger than Wharton's Conference.
164 00:07:42.990 --> 00:07:44.520 And there are a lot of
165 00:07:44.520 --> 00:07:46.680 other extracurricular activities as well.
166 00:07:46.680 --> 00:07:50.070 Our students sometimes are hockey players,
167 00:07:50.070 --> 00:07:52.500 are soccer players.
168 00:07:52.500 --> 00:07:57.000 They're involved in various just social activities.

169 00:07:57.000 --> 00:07:59.280 We encourage as much as possible.
170 00:07:59.280 --> 00:08:01.980 Our students really do bond as a core.
171 00:08:01.980 --> 00:08:04.230 They get to know each other,
172 00:08:04.230 --> 00:08:08.010 and I think it serves us really well for that.

173 00:08:08.010 --> 00:08:10.683 And then, finally,
174 00:08:12.150 --> 00:08:14.610 I had one more thing I wanted to talk about.
175 00:08:14.610 --> 00:08:15.600 Maybe not, maybe that's it.
176 00:08:15.600 --> 00:08:17.000 I'll turn it over to Claire-
177 00:08:17.991 --> 00:08:18.996 <v ->Yeah. $</ \mathrm{v}><\mathrm{v}->$ To fill in the gaps. $</ \mathrm{v}>$
178 00:08:18.996 --> 00:08:20.940 <v ->Yeah, I can think of a few things to mention, $</ \mathrm{v}>$
179 00:08:20.940 --> 00:08:24.810 which is just how valuable and close-knit
180 00:08:24.810 --> 00:08:28.200 the alumni community is for HCM.
181 00:08:28.200 --> 00:08:31.710 They're a source for us for a lot of support 182 00:08:31.710 --> 00:08:34.140 for current students to talk about their experiences

183 00:08:34.140 --> 00:08:36.603 working in different areas of the industry.
184 00:08:37.770 --> 00:08:40.320 And they help us with things like internship 185 00:08:40.320 --> 00:08:42.300 and full-time job placements.

186 00:08:42.300 --> 00:08:44.763 They're an incredible loyal bunch.
187 00:08:46.350 --> 00:08:49.260 They keep in touch with each other as well.
188 00:08:49.260 --> 00:08:50.430 I think that's one thing
189 00:08:50.430 --> 00:08:53.830 that differentiates our program from several others

190 00:08:55.350 --> 00:09:00.350 in just sort of how our alumni look after the community,
191 00:09:01.260 --> 00:09:04.803 the rest of the alumni as well as current students.

192 00:09:06.085 --> 00:09:09.450 In addition to some of the extracurricular activities

193 00:09:09.450 --> 00:09:10.380 that Howie mentioned,
194 00:09:10.380 --> 00:09:12.282 I think it's important to also mention,
195 00:09:12.282 --> 00:09:13.980 I think a growing number of students,
196 00:09:13.980 --> 00:09:15.757 they're interested in innovation
197 00:09:15.757 --> 00:09:18.780 and new ventures in the healthcare space.
198 00:09:18.780 --> 00:09:20.460 And so there's a lot of students

199 00:09:20.460 --> 00:09:25.020 that are involved in Yale Ventures, which is campus-wide.

200 00:09:25.020 --> 00:09:26.250 There's also Tsai CITY,
201 00:09:26.250 --> 00:09:29.970 which is mainly focused at Yale College.
202 00:09:29.970 --> 00:09:33.630 And there's also, I'm blanking on the name,
203 00:09:33.630 --> 00:09:37.080 Innovate Health Yale, which is based at YSPH.
204 00:09:37.080 --> 00:09:40.037 So if that is of interest to you as well,
205 00:09:40.037 --> 00:09:42.270 there's a lot of students doing that kind of work

206 00:09:42.270 --> 00:09:43.720 and getting involved in that.
207 00:09:44.669 --> 00:09:48.390 In addition, Yale is just a wonderful place, I think,

208 00:09:48.390 --> 00:09:49.500 to be a grad student,
209 00:09:49.500 --> 00:09:54.270 and the New Haven community is really impressive, I think.
210 00:09:54.270 --> 00:09:56.070 I have firsthand experience
211 00:09:56.070 --> 00:09:59.413 of being a spouse of a grad student for six years.

212 00:09:59.413 --> 00:10:01.860 My husband did his PhD at the Econ School.
213 00:10:01.860 --> 00:10:02.940 So I know what it's like
214 00:10:02.940 --> 00:10:06.243 to live with a grad student on campus for a long time.
215 00:10:07.080 --> 00:10:08.830 And it's really wonderful, I think.
216 00:10:11.790 --> 00:10:13.620 You can have amazing pizza.
217 00:10:13.620 --> 00:10:17.070 You can go to incredible restaurants.
218 00:10:17.070 --> 00:10:20.580 There's live music in town, there's always great theater.

219 00:10:20.580 --> 00:10:23.070 There's Yale Cabaret.
220 00:10:23.070 --> 00:10:26.220 There's always someone impressive on campus giving a talk.

221 00:10:26.220 --> 00:10:30.690 I never really felt the need to leave the city
222 00:10:30.690 --> 00:10:32.670 to go do other exciting things.
223 00:10:32.670 --> 00:10:34.380 There was always sort of something happening,

224 00:10:34.380 --> 00:10:37.710 especially post-pandemic, we're sort of getting back to

225 00:10:37.710 --> 00:10:40.140 regular periods of activity on campus.
226 00:10:40.140 --> 00:10:43.170 So these are things that I think you should be excited about

227 00:10:43.170 --> 00:10:45.870 if you're thinking about becoming a grad student at Yale

228 00:10:45.870 --> 00:10:47.073 and what that means.
229 00:10:48.480 --> 00:10:52.200 <v ->So let me, I did wanna answer one question in advance $</ \mathrm{v}>$

230 00:10:52.200 --> 00:10:54.570 that has been asked before many times,
231 00:10:54.570 --> 00:10:56.790 and it's just useful to put it on tape
232 00:10:56.790 --> 00:10:59.160 as well as to say it for you.
233 00:10:59.160 --> 00:11:03.810 We run this program alongside our BS/MPH students

234 00:11:03.810 --> 00:11:08.070 and alongside our MBA/MPH students,
235 00:11:08.070 --> 00:11:09.810 so you become part of a cohort
236 00:11:09.810 --> 00:11:12.120 that includes all of those students.
237 00:11:12.120 --> 00:11:14.550 The BS/MPH students are just one of you,
238 00:11:14.550 --> 00:11:16.156 the only difference being that
239 00:11:16.156 --> 00:11:20.580 they will graduate with their BS and MPH after five years.

240 00:11:20.580 --> 00:11:23.640 So in many ways, they are still a senior in college
241 00:11:23.640 --> 00:11:24.750 when they're doing the program.
242 00:11:24.750 --> 00:11:26.940 That is a very, very select group.
243 00:11:26.940 --> 00:11:28.110 As Mary knows,
244 00:11:28.110 --> 00:11:31.965 we reject many very highly-qualified candidates for that.

245 00:11:31.965 --> 00:11:33.720 You will not be disappointed
246 00:11:33.720 --> 00:11:35.790 in having those students in the class.
247 00:11:35.790 --> 00:11:37.830 And similarly, you will not be disappointed
248 00:11:37.830 --> 00:11:39.480 with our joint degree students.

249 00:11:39.480 --> 00:11:42.900 Our joint degree students fit into three categories.

250 00:11:42.900 --> 00:11:46.320 We have our accelerated dual joint degree students

251 00:11:46.320 --> 00:11:49.080 who apply simultaneously to the business school

252 00:11:49.080 --> 00:11:51.870 and the School of Public Health, 253 00:11:51.870 --> 00:11:54.660 and are accepted at both places at once.
254 00:11:54.660 --> 00:11:57.690 And they're able to do the program in two years.

255 00:11:57.690 --> 00:11:59.820 They typically have three or more years
256 00:11:59.820 --> 00:12:02.280 of work experience after college.
257 00:12:02.280 --> 00:12:06.678 They begin the program in July as opposed to late August,
258 00:12:06.678 --> 00:12:09.873 and they finish in 22 months, roughly.
259 00:12:14.098 --> 00:12:15.900 And you will know them very well.
260 00:12:15.900 --> 00:12:17.490 They'll be in many of your classes,
261 00:12:17.490 --> 00:12:19.950 and particularly Colloquium.
262 00:12:19.950 --> 00:12:22.620 And then there are our three-year students
263 00:12:22.620 --> 00:12:26.513 who also apply simultaneously,
264 00:12:26.513 --> 00:12:30.240 but they are not necessarily doing it in two years.

265 00:12:30.240 --> 00:12:31.230 They do it in three years.
266 00:12:31.230 --> 00:12:35.400 They start same time you do, and they do the HCM curriculum

267 00:12:35.400 --> 00:12:37.320 for the first year with you all,
268 00:12:37.320 --> 00:12:39.930 and then they do the MBA curriculum
269 00:12:39.930 --> 00:12:41.610 starting in the second year.
270 00:12:41.610 --> 00:12:43.920 And then there's the third category,
271 00:12:43.920 --> 00:12:47.970 which are students that come to our program as HCM students,
272 00:12:47.970 --> 00:12:49.740 and during their first year,
273 00:12:49.740 --> 00:12:53.190 apply to the business school and get accepted.

274 00:12:53.190 --> 00:12:54.450 They're small in number.
275 00:12:54.450 --> 00:12:57.630 They tend to be about one to three people a year.

276 00:12:57.630 --> 00:13:00.300 It's very competitive, as you can imagine.
277 00:13:00.300 --> 00:13:04.770 But if you qualify to be able to apply to that, 278 00:13:04.770 --> 00:13:07.074 then we help you with that.
279 00:13:07.074 --> 00:13:11.190 We generally recommend applying in the second round

280 00:13:11.190 --> 00:13:14.280 when your grade from the first semester is already in,

281 00:13:14.280 --> 00:13:17.760 in all courses, and you can demonstrate not just competence,
282 00:13:17.760 --> 00:13:19.830 but excellence in coursework,
283 00:13:19.830 --> 00:13:21.750 both at the School of Public Health
284 00:13:21.750 --> 00:13:23.750 as well as the School of Management.
285 00:13:23.750 --> 00:13:25.590 And we have a pretty good track record
286 00:13:25.590 --> 00:13:27.870 of students coming through that way.
287 00:13:27.870 --> 00:13:31.200 I think we have two in the current, yeah,
288 00:13:31.200 --> 00:13:33.090 so two made at last year.
289 00:13:33.090 --> 00:13:35.670 And for this current class, I don't know if we have any yet,
290 00:13:35.670 --> 00:13:39.033 but they'll find out in about two weeks.
291 00:13:41.010 --> 00:13:42.420 So let me open it up for questions
292 00:13:42.420 --> 00:13:44.100 from all of you right now.
293 00:13:44.100 --> 00:13:47.820 <v ->I'm also gonna place our current colloquium schedule $</ \mathrm{v}>$

294 00:13:47.820 --> 00:13:49.830 in the chat, so that you can have a look at
295 00:13:49.830 --> 00:13:52.830 what our programming has looked like for the last year.

296 00:13:52.830 --> 00:13:55.440 <v ->Yeah, no, and we're really proud of this. $</ \mathrm{v}>$
297 00:13:55.440 --> 00:13:57.060 This is high-touch.
298 00:13:57.060 --> 00:13:59.230 Our students really do get to have

299 00:14:00.180 --> 00:14:04.020 very visible contact with leaders in healthcare 300 00:14:04.020 --> 00:14:07.500 who can form the basis for their own network 301 00:14:07.500 --> 00:14:11.580 as well as for just helping them think better 302 00:14:11.580 --> 00:14:14.253 about what their careers can and should be.

303 00:14:27.360 --> 00:14:28.628 <v ->I guess I'll go first. $</ \mathrm{v}>$
304 00:14:28.628 --> 00:14:29.880 <v ->Sure, go ahead, Jesse. $</ \mathrm{v}>$
305 00:14:29.880 --> 00:14:33.207 <v ->Nice seeing you guys again, Mary, Claire and Howard. $</ \mathrm{v}>$
306 00:14:33.207 --> 00:14:35.520 I first wanna address your two caveats.
307 00:14:35.520 --> 00:14:38.340 You said like, I think New Haven's the best location for me,

308 00:14:38.340 --> 00:14:40.290 because I live in New York City now.
309 00:14:40.290 --> 00:14:42.330 And most of my college friends are here,
310 00:14:42.330 --> 00:14:45.390 but my home is Boston, so New Haven's right between the two.

311 00:14:45.390 --> 00:14:46.223 <v -> That's great. $</ \mathrm{v}>$
312 00:14:46.223 --> 00:14:47.519 <v $->$ And in terms of financial aid,$</ \mathrm{v}>$
313 00:14:47.519 --> 00:14:50.520 I got a great package from Yale, so I can't complain.
$31400: 14: 50.520-->00: 14: 52.467$ So this is a perfect fit for me.
315 00:14:52.467 --> 00:14:55.770 <v ->No, no, look, I'm not gonna ever try to talk somebody</v>

316 00:14:55.770 --> 00:14:56.603 out of the program,
317 00:14:56.603 --> 00:14:59.970 and I love that you're pitchin' the program, but I-

318 00:14:59.970 --> 00:15:00.803 <v ->We thank you, Jesse.</v>
319 00:15:00.803 --> 00:15:02.853 <v ->Right here, right here. $</ \mathrm{v}><\mathrm{v}$ ->There you go, there you go.</v>

320 00:15:02.853 --> 00:15:03.837 And I'm-
321 00:15:03.837 --> 00:15:04.670 <v ->Sorry, Mary, you didn’t see it there. </v>

322 00:15:04.670 --> 00:15:05.910 <v ->And I never went to Yale, $</ \mathrm{v}>$
323 00:15:05.910 --> 00:15:08.433 and I still wear my Yale stuff all the time.

324 00:15:09.270 --> 00:15:10.290 No, no, I agree with you.
325 00:15:10.290 --> 00:15:11.520 I think it's a great place.
326 00:15:11.520 --> 00:15:14.470 I do respect people who say to me,
327 00:15:14.470 --> 00:15:17.610 "I have a spouse in California, Yale just isn't for me."

328 00:15:17.610 --> 00:15:21.100 I get that; that's not, you know, I can't change that.

329 00:15:21.100 --> 00:15:24.653 <v -> Yeah, so my question is like, let we talk about this,$</ \mathrm{v}>$

330 00:15:24.653 --> 00:15:27.445 I have undergraduate business degree from Georgetown.

331 00:15:27.445 --> 00:15:29.583 I'm really strongly considering MBA.
332 00:15:30.420 --> 00:15:33.060 I would love to apply for an MBA at Yale,
333 00:15:33.060 --> 00:15:34.440 maybe do a three-year program.
334 00:15:34.440 --> 00:15:38.670 But do you also think us HCM students, 335 00:15:38.670 --> 00:15:40.453 do we need an MBA to be like-

336 00:15:40.453 --> 00:15:43.350 <v -> Yeah, it's a great question. $</ \mathrm{v}>$
337 00:15:43.350 --> 00:15:45.210 First of all, let me just say
338 00:15:45.210 --> 00:15:48.330 applying for the MBA means having a standardized test.

339 00:15:48.330 --> 00:15:50.378 So I don't remember for you, Jesse-
340 00:15:50.378 --> 00:15:51.446 <v ->I have one, yeah.</v>
341 00:15:51.446 --> 00:15:52.279 <v ->Yeah, I didn't remember. $</ \mathrm{v}>$
342 00:15:52.279 --> 00:15:53.610 A lot of you that did this year.
343 00:15:53.610 --> 00:15:55.500 I was actually surprised by how many students
344 00:15:55.500 --> 00:15:57.150 came in with a standardized test,
345 00:15:57.150 --> 00:15:59.610 'cause we don't require it.
346 00:15:59.610 --> 00:16:02.880 So that's the first thing that's a hurdle for some people.

347 00:16:02.880 --> 00:16:03.840 Do you need it?
348 00:16:03.840 --> 00:16:05.490 No, absolutely not.
349 00:16:05.490 --> 00:16:08.430 We have so much success with students
350 00:16:08.430 --> 00:16:10.800 that have never had an MBA.

351 00:16:10.800 --> 00:16:14.880 But do a few people ask about it, 352 00:16:14.880 --> 00:16:17.520 particularly three, four years out?

353 00:16:17.520 --> 00:16:18.903 A few people do.
354 00:16:19.890 --> 00:16:23.460 And people do occasionally go back and get the MBA.

355 00:16:23.460 --> 00:16:26.760 I can give you a very short list, but it's still a list,
356 00:16:26.760 --> 00:16:29.190 and every one of those people I respect.
357 00:16:29.190 --> 00:16:30.900 It's not like I look at them
358 00:16:30.900 --> 00:16:34.950 and I think they weren't terribly good to begin with.

359 00:16:34.950 --> 00:16:37.350 They needed an MBA, absolutely not.
360 00:16:37.350 --> 00:16:42.350 They basically felt like they were possibly hitting a roof,

361 00:16:43.230 --> 00:16:46.920 a ceiling, and thought that, in their job, it could help.
362 00:16:46.920 --> 00:16:50.280 There's sometimes people do the MBA to pivot.

363 00:16:50.280 --> 00:16:51.420 That, I get as well.
364 00:16:51.420 --> 00:16:53.430 If you've graduated the MPH program,
365 00:16:53.430 --> 00:16:55.830 you spend the next five years
366 00:16:55.830 --> 00:16:57.720 working in hospital administration,
367 00:16:57.720 --> 00:16:59.400 and all of a sudden, you feel like, you know, 368 00:16:59.400 --> 00:17:02.070 I really wanna go into life sciences, 369 00:17:02.070 --> 00:17:04.173 an MBA can be useful for a pivot. 370 00:17:05.850 --> 00:17:09.000 To do the MBA as part of the curriculum 371 00:17:09.000 --> 00:17:13.683 is a very compelling story, 'cause it's one extra year.

372 00:17:15.240 --> 00:17:20.240 It is the ability to develop a stronger network. 373 00:17:21.750 --> 00:17:23.493 You'll meet other people.

374 00:17:25.290 --> 00:17:26.520 So I'm not gonna talk you out of it.
375 00:17:26.520 --> 00:17:30.750 To do one extra year, I think, for many people makes sense.

376 00:17:30.750 --> 00:17:33.870 But Claire and I both have a long list 377 00:17:33.870 --> 00:17:36.480 of incredibly accomplished students 378 00:17:36.480 --> 00:17:38.400 who have not done the MBA, 379 00:17:38.400 --> 00:17:41.010 who are now far out in their careers. 380 00:17:41.010 --> 00:17:43.980 Our Chief Operating Officer of Yale New Haven Health Systems
381 00:17:43.980 --> 00:17:45.360 is a graduate of our program.
382 00:17:45.360 --> 00:17:47.133 She does not have an MBA.
383 00:17:48.251 --> 00:17:50.190 But there are people that do.
384 00:17:50.190 --> 00:17:52.643 I mean, if you look at the colloquium list
385 00:17:55.868 --> 00:18:00.868 that Claire just shared with you, if you go down that list,

386 00:18:01.110 --> 00:18:05.040 you go all the way down to September 22nd, 387 00:18:05.040 --> 00:18:08.550 Gina Calder did our program in 2008, 388 00:18:08.550 --> 00:18:10.590 and came back and did the MBA with me 389 00:18:10.590 --> 00:18:13.680 through the Executive program in 2022. 390 00:18:13.680 --> 00:18:15.300 But then you go down just a little bit, 391 00:18:15.300 --> 00:18:19.230 and then Courtney did the accelerated program.

392 00:18:19.230 --> 00:18:22.080 October 13th, Courtney did the accelerated program.

393 00:18:22.080 --> 00:18:26.130 David Sr., only the MPH from our program, 394 00:18:26.130 --> 00:18:28.530 never did the MBA, never regretted it.
395 00:18:28.530 --> 00:18:31.740 And then Pamela Sutton Wallace never did the MBA,

396 00:18:31.740 --> 00:18:32.610 never regretted it.
397 00:18:32.610 --> 00:18:35.190 She's a graduate of our program in ' 97.
398 00:18:35.190 --> 00:18:38.254 So even there, just looking at those bios
399 00:18:38.254 --> 00:18:42.540 can give you a pretty good idea of we do well either way.

400 00:18:42.540 --> 00:18:44.717 And I would not try to talk you into, 401 00:18:44.717 --> 00:18:47.151 and I would not try to talk you out of 402 00:18:47.151 --> 00:18:50.013 consideration of the three-year program.

403 00:18:51.630 --> 00:18:53.197 <v ->Thank you, Howie.</v> <v $->$ Sure. $</ \mathrm{v}>$

404 00:18:57.990 --> 00:18:58.823 Anybody else?
405 00:18:58.823 --> 00:19:01.830 I mean, we make this as short or as long as you want.

406 00:19:01.830 --> 00:19:03.150 I don't wanna keep you,
407 00:19:03.150 --> 00:19:06.230 and all of you are welcome to reach out to us. 408 00:19:06.230 --> 00:19:07.950 Or I know, I think Jesse told us 409 00:19:07.950 --> 00:19:11.550 he's gonna come to our in-person session.

410 00:19:11.550 --> 00:19:13.890 Are Gabriel, Michelle coming?
411 00:19:13.890 --> 00:19:16.623 Oh, let me let in whoever that is, okay.
412 00:19:17.820 --> 00:19:20.910 Gabriel or Michelle, are you coming to either?
413 00:19:20.910 --> 00:19:21.750 You are?
414 00:19:21.750 --> 00:19:23.698 <v -> Is this the one in two weeks? $</ \mathrm{v}>$
415 00:19:23.698 --> 00:19:25.747 <v -> In like a week and a half, yeah. $</ \mathrm{v}>$ 416 00:19:25.747 --> 00:19:27.690 <v ->Oh, yeah, I will be there, yes.</v> 417 00:19:27.690 --> 00:19:29.520 <v $->$ Good, good, it'll be fun to see you all. $</ \mathrm{v}>$

418 00:19:29.520 --> 00:19:33.120 And we'd love to get an idea of how many people are coming

419 00:19:33.120 --> 00:19:35.970 because, and maybe this is enough already for us

420 00:19:35.970 --> 00:19:40.860 to pull the cord, but Claire and I are talking about

421 00:19:40.860 --> 00:19:41.910 whether it might be useful
422 00:19:41.910 --> 00:19:44.130 to set up a little tour of the School of Management

423 00:19:44.130 --> 00:19:46.980 for you all, and maybe we'll do that.
424 00:19:46.980 --> 00:19:50.010 If you guys want it, maybe that's enough reason to do it

425 00:19:50.010 --> 00:19:52.440 even if we just have four or five people.
426 00:19:52.440 --> 00:19:54.870 <v ->I can get you that number tomorrow. $</ \mathrm{v}>$
427 00:19:54.870 --> 00:19:56.079 <v ->Thank you. $</ \mathrm{v}><\mathrm{v}->$ Yeah. $</ \mathrm{v}>$

428 00:19:56.079 --> 00:19:57.930 That would be really nice if you could do that. 429 00:19:57.930 --> 00:20:01.710 You know, we're ending the day at Mory's, so maybe,

430 00:20:01.710 --> 00:20:03.390 we can talk about timing.
431 00:20:03.390 --> 00:20:04.920 <v ->Yeah, we'll figure, that's a great idea, $</$ v $>$

432 00:20:04.920 --> 00:20:06.180 'cause I'd like to do that.
433 00:20:06.180 --> 00:20:09.030 I wanna make sure it's as useful, it's not, you know,

434 00:20:09.030 --> 00:20:10.950 for Jesse, he's already committed to us,
435 00:20:10.950 --> 00:20:14.130 but I don't wanna sell it to you so much.
436 00:20:14.130 --> 00:20:16.230 I want you to know the whole gamut.
437 00:20:16.230 --> 00:20:20.340 And School of Management is a beautiful building,

438 00:20:20.340 --> 00:20:23.250 and it's not just a beautiful building on the outside.

439 00:20:23.250 --> 00:20:24.930 It's a beautiful building on the inside,
440 00:20:24.930 --> 00:20:26.610 and the people inside of it are beautiful.
441 00:20:26.610 --> 00:20:29.010 I mean, it's just a nice school.
442 00:20:29.010 --> 00:20:30.390 There's a lot of good things about it.
443 00:20:30.390 --> 00:20:32.313 It's not your typical business school.
444 00:20:34.410 --> 00:20:35.550 Idrissa, I don't know
445 00:20:35.550 --> 00:20:37.080 if I'm pronouncing your name correctly,
446 00:20:37.080 --> 00:20:39.630 but we sort of summarized a lot of stuff
447 00:20:39.630 --> 00:20:41.550 in the earlier time, but I still wanna make sure

448 00:20:41.550 --> 00:20:43.700 that we answer any questions that you have.
449 00:20:48.015 --> 00:20:51.150 <v Idrissa>Yeah, yeah, you pronounced it right, thank you. $</ \mathrm{v}>$

450 00:20:51.150 --> 00:20:53.010 <v ->Sure, can you put your camera on? $</ \mathrm{v}>$
451 00:20:53.010 --> 00:20:54.760 Or is it not possible at this time?
452 00:20:55.784 --> 00:20:57.930 <v Idrissa> I'm actually in transit, $</ \mathrm{v}>$
453 00:20:57.930 --> 00:21:00.060 which makes it a little bit complicated,

454 00:21:00.060 --> 00:21:02.172 so sorry about that, yeah. $<v->$ All right, no problem. </v>

455 00:21:02.172 --> 00:21:04.470 We're here to answer your questions if you have them.

456 00:21:04.470 --> 00:21:06.060 We're sort of at the end right now,
457 00:21:06.060 --> 00:21:09.180 so I just wanna make sure we are able to satisfy
458 00:21:09.180 --> 00:21:11.103 whatever you came here for.
459 00:21:11.970 --> 00:21:12.930 Yes, go ahead.
460 00:21:12.930 --> 00:21:13.920 <v -> Yeah, I had a quick question. $</ \mathrm{v}>$
461 00:21:13.920 --> 00:21:17.880 So I am very unfamiliar with the East Coast.
462 00:21:17.880 --> 00:21:19.050 I'm coming from Colorado,
463 00:21:19.050 --> 00:21:22.893 so it's like a totally different world for me.
464 00:21:24.420 --> 00:21:26.670 So I know you mentioned in the beginning, 465 00:21:26.670 --> 00:21:30.000 you were talking about that we will be sharing 466 00:21:30.000 --> 00:21:32.640 with the accelerated students with the MBA, 467 00:21:32.640 --> 00:21:36.810 I believe, MPH students as well, so we're starting together.

468 00:21:36.810 --> 00:21:39.720 I guess my question is for the MPH program by itself

469 00:21:39.720 --> 00:21:43.260 as a standstill, how many people are in this class,

470 00:21:43.260 --> 00:21:44.093 or how many people
471 00:21:44.093 --> 00:21:46.534 at least were offered admission to this class?
472 00:21:46.534 --> 00:21:47.367 I don't know if you can comment-
473 00:21:47.367 --> 00:21:49.800 <v -> To which, the HCM or to the whole MPH? </v>

474 00:21:49.800 --> 00:21:51.107 <v ->Just to the HCM's.</v>
475 00:21:51.107 --> 00:21:54.720 <v $->$ Oh, to the HCM, our goal is to be between 20 and $30,</ \mathrm{v}>$

476 00:21:54.720 --> 00:21:57.870 and it will not surprise me with either extreme. 477 00:21:57.870 --> 00:22:00.420 It would surprise me if we have less than 20 , 478 00:22:00.420 --> 00:22:03.243 but I wouldn't be upset by it necessarily.

479 00:22:05.205 --> 00:22:07.980 I will say this, and Claire and Mary
480 00:22:07.980 --> 00:22:09.660 have heard me say this before.
481 00:22:09.660 --> 00:22:12.661 I have raised the standard substantially this year

482 00:22:12.661 --> 00:22:16.350 because the applicant pool has gotten bigger and richer.

483 00:22:16.350 --> 00:22:19.080 I mean, and not richer with money, unfortunately,
484 00:22:19.080 --> 00:22:23.283 but richer in terms of talent and school experience.

485 00:22:26.820 --> 00:22:27.660 <v $->\mathrm{I}$ did have a question. $</ \mathrm{v}>$
486 00:22:27.660 --> 00:22:30.420 You know, I did reach out into the Yale Veterans Network.

487 00:22:30.420 --> 00:22:31.800 I know that that was one thing
488 00:22:31.800 --> 00:22:33.720 that kind of drove me to applying to Yale.
489 00:22:33.720 --> 00:22:36.930 You guys have a pretty robust veterans network

490 00:22:36.930 --> 00:22:37.972 in addition to resources,
491 00:22:37.972 --> 00:22:40.924 and you guys have a local
492 00:22:40.924 --> 00:22:44.426 Veteran Administration Hospital just close by.

493 00:22:44.426 --> 00:22:46.590 But I think that was one thing
494 00:22:46.590 --> 00:22:47.790 that kind of drove me to applying
495 00:22:47.790 --> 00:22:50.010 was I just wanted to feel that sense of community again.
496 00:22:50.010 --> 00:22:51.810 I am military, I'm Air Force,
497 00:22:51.810 --> 00:22:54.540 and I didn't know kind of what I was getting myself into,

498 00:22:54.540 --> 00:22:55.566 but once I started researching
499 00:22:55.566 --> 00:22:57.990 that Yale kind of had a really great support system

500 00:22:57.990 --> 00:23:00.060 put in place, I think that was one of the reasons

501 00:23:00.060 --> 00:23:04.023 for me at least applying and seeing what could happen.

502 00:23:05.370 --> 00:23:07.800 And can you just speak a little bit on that, 503 00:23:07.800 --> 00:23:08.790 the Yale Veteran Network?

504 00:23:08.790 --> 00:23:11.640 I did reach out to, I believe his name was Rod,

505 00:23:11.640 --> 00:23:14.277 correct me if I'm wrong? <v -> Yeah, Rodrigo, yes.</v>
506 00:23:14.277 --> 00:23:16.290 <v ->But I just didn't know if you guys</v> 507 00:23:16.290 --> 00:23:18.390 had any more information on how that's like 508 00:23:18.390 --> 00:23:20.880 or what that's like for the student perspective. 509 00:23:20.880 --> 00:23:23.790 <v ->Yeah, I mean, so I can't speak enough, $</$ v $>$

510 00:23:23.790 --> 00:23:25.080 but I can tell you, first of all,
511 00:23:25.080 --> 00:23:27.770 that one of my earliest speakers for this coming year
512 00:23:27.770 --> 00:23:30.540 is the Undersecretary for Health for the VA. 513 00:23:30.540 --> 00:23:33.390 She's coming in early September, 514 00:23:33.390 --> 00:23:35.100 and she is one of my favorite people.
515 00:23:35.100 --> 00:23:37.860 She's been a mentor to me for over 20 years.
516 00:23:37.860 --> 00:23:40.410 So even without thinking about you personally,

517 00:23:40.410 --> 00:23:43.923 we have the VA upfront this year for Colloquium.

518 00:23:44.966 --> 00:23:49.966 I can tell you that, so another example,
519 00:23:50.700 --> 00:23:53.160 she's actually active reservist right now.
520 00:23:53.160 --> 00:23:56.070 But my TF for my undergraduate class
521 00:23:56.070 --> 00:23:57.720 is a second year law student
522 00:23:57.720 --> 00:24:00.630 who is an active reservist in the Air Force
523 00:24:00.630 --> 00:24:03.256 and served, I think, for either six or nine years
524 00:24:03.256 --> 00:24:08.256 in the Air Force actively before she entered school now.

525 00:24:08.820 --> 00:24:10.320 And she's based out of Florida,
526 00:24:10.320 --> 00:24:13.080 so that's where she goes back for her reserve activity.

527 00:24:13.080 --> 00:24:15.720 So there are people across the campus.
528 00:24:15.720 --> 00:24:18.600 School of Management has School of Public Health,

529 00:24:18.600 --> 00:24:19.800 School of Law.
530 00:24:19.800 --> 00:24:22.830 Yale is a pretty good community.
531 00:24:22.830 --> 00:24:24.480 And then the VA, as you said,
532 00:24:24.480 --> 00:24:26.768 there's a shuttle bus that takes you to the VA.

533 00:24:26.768 --> 00:24:29.640 So even though it is about seven miles away
534 00:24:29.640 --> 00:24:32.970 as the crow flies, it's even closer
535 00:24:32.970 --> 00:24:34.350 because we have a little shuttle bus
536 00:24:34.350 --> 00:24:36.450 that just goes there from the School of Medicine,

537 00:24:36.450 --> 00:24:37.427 which is really right next door
538 00:24:37.427 --> 00:24:39.093 to the School of Public Health.
539 00:24:40.230 --> 00:24:42.450<v ->Yeah, Howie, it's also worth mentioning, I think, $</ \mathrm{v}>$

540 00:24:42.450 --> 00:24:45.360 that students regularly do practicum placements

541 00:24:45.360 --> 00:24:47.400 at the VA and also internships.
542 00:24:47.400 --> 00:24:50.368 So there's a network there
543 00:24:50.368 --> 00:24:52.860 that students regularly take advantage of 544 00:24:52.860 --> 00:24:56.130 to have opportunities to get involved with the VA,

545 00:24:56.130 --> 00:24:57.983 and research as well.
546 00:24:57.983 --> 00:24:59.657 There's lots of research in there, too.
547 00:24:59.657 --> 00:25:01.110 <v -> That's very good to know. $</ \mathrm{v}>$
548 00:25:01.110 --> 00:25:02.970 No, I've always been a non-traditional student myself,

549 00:25:02.970 --> 00:25:06.090 so I am actually transferring from the Denver VA

550 00:25:06.090 --> 00:25:07.140 over to the New Haven VA.
551 00:25:07.140 --> 00:25:09.150 I'm a registered nurse, that's my profession right now.

552 00:25:09.150 --> 00:25:10.598 <v ->OOh, yeah, now I remember you. $</ \mathrm{v}>$ 553 00:25:10.598 --> 00:25:13.950 <v ->Yeah, I'm currently working as a nurse at the VA, $</ \mathrm{v}>$

554 00:25:13.950 --> 00:25:16.080 but I'm also an active reservist as well in the Air Force.

555 00:25:16.080 --> 00:25:18.840 So it's kinda like I will be still holding onto that

556 00:25:18.840 --> 00:25:19.950 and doing as much as I can.
557 00:25:19.950 --> 00:25:22.470 I did see on your Frequently Asked Questions page

558 00:25:22.470 --> 00:25:24.360 that typical students will work about
559 00:25:24.360 --> 00:25:27.720 one 12-hour shift a week on average.
560 00:25:27.720 --> 00:25:30.480 I didn't know if that was just an average
561 00:25:30.480 --> 00:25:31.505 or just an estimate.
562 00:25:31.505 --> 00:25:34.770 'Cause I will be planning on working part-time 563 00:25:34.770 --> 00:25:36.390 in both facets.

564 00:25:36.390 --> 00:25:37.740 <v ->We've had the full gamut. $</ \mathrm{v}>$
565 00:25:37.740 --> 00:25:41.190 Look, we know that if you're working,
566 00:25:41.190 --> 00:25:43.110 you have less activities you can do,
567 00:25:43.110 --> 00:25:45.150 but that's the reality of life, right?
568 00:25:45.150 --> 00:25:47.692 I mean, every student's different.
569 00:25:47.692 --> 00:25:49.020 We've had students
570 00:25:49.020 --> 00:25:51.540 unfortunately working practically full-time.
571 00:25:51.540 --> 00:25:56.343 We are extremely opposed to that if possible.
572 00:25:57.270 --> 00:26:01.410 We had a student this past year who lost his father,

573 00:26:01.410 --> 00:26:04.890 and basically, the father was the person
574 00:26:04.890 --> 00:26:06.210 running the family business,
575 00:26:06.210 --> 00:26:08.193 and they lost his father suddenly.
576 00:26:09.210 --> 00:26:12.210 That was not a good situation,
577 00:26:12.210 --> 00:26:14.220 but there was nothing that anybody could do for it

578 00:26:14.220 --> 00:26:16.950 other than to try to accommodate him as much as possible

579 00:26:16.950 --> 00:26:18.423 and help him along.
580 00:26:19.321 --> 00:26:24.270 But 12 hours is very doable, like 12 hours is doable.

581 00:26:24.270 --> 00:26:27.519 There's also lots of break times where, 582 00:26:27.519 --> 00:26:29.580 if you wanted to, you could do more. 583 00:26:29.580 --> 00:26:32.760 You have a nine day, or maybe, yeah, 584 00:26:32.760 --> 00:26:34.563 nine-day Thanksgiving break.

585 00:26:35.520 --> 00:26:36.630 You know, there are people,
586 00:26:36.630 --> 00:26:38.700 we've had nurses in the program before.
587 00:26:38.700 --> 00:26:41.220 We've had people who do a full 40-hour week 588 00:26:41.220 --> 00:26:42.333 during break week.

589 00:26:43.290 --> 00:26:45.540 And it's sort of what I do,
590 00:26:45.540 --> 00:26:49.170 as someone who teaches but also practices medicine.

591 00:26:49.170 --> 00:26:50.700 Right now we're on Spring Break.
592 00:26:50.700 --> 00:26:52.710 I'm doing more ER work this week
593 00:26:52.710 --> 00:26:54.180 than I do when I'm teaching.
594 00:26:54.180 --> 00:26:55.380 I'm working tomorrow evening.
595 00:26:55.380 --> 00:26:58.590 I don't work on Tuesday evenings when I'm teaching,
596 00:26:58.590 --> 00:26:59.640 but this week is off.
597 00:26:59.640 --> 00:27:03.060 So I think you have the right idea about it.
598 00:27:03.060 --> 00:27:05.100 And to the extent that you're able to work with the VA,

599 00:27:05.100 --> 00:27:08.102 that would be awesome, 'cause it's very convenient to here.

600 00:27:08.102 --> 00:27:12.360 And I think you'll find that both the clinical community

601 00:27:12.360 --> 00:27:14.340 as well as the VA,
602 00:27:14.340 --> 00:27:17.553 the veterans community itself are robust here. 603 00:27:23.790 --> 00:27:25.980 <v Idrissa>I apologize if this was $</ \mathrm{v}>$

604 00:27:25.980 --> 00:27:28.590 covered earlier in the session, but I'm wondering,

605 00:27:28.590 --> 00:27:29.790 I'm interested in getting
606 00:27:29.790 --> 00:27:33.750 more research skills and experience.
607 00:27:33.750 --> 00:27:38.430 Are there many opportunities to kind of conduct research,

608 00:27:38.430 --> 00:27:40.950 both like by assisting faculty
609 00:27:40.950 --> 00:27:43.980 and as well as conducting independent research?

610 00:27:43.980 --> 00:27:44.910 <v ->So there is. $</ \mathrm{v}>$
611 00:27:44.910 --> 00:27:47.160 I mean, independent research is a little harder.
612 00:27:47.160 --> 00:27:50.910 But in terms of joining a group
613 00:27:50.910 --> 00:27:52.440 is definitely available to you.
614 00:27:52.440 --> 00:27:54.360 We've had a lot of people that have done that 615 00:27:54.360 --> 00:27:55.950 in varying types of ways.
616 00:27:55.950 --> 00:27:58.050 It depends on what your objectives are.
617 00:27:58.050 --> 00:28:01.710 If the objective is for you to gain skills and only skills,

618 00:28:01.710 --> 00:28:02.940 it's sort of easier.
619 00:28:02.940 --> 00:28:05.070 If your objective is to do it to make money,
620 00:28:05.070 --> 00:28:06.300 it's much harder.
621 00:28:06.300 --> 00:28:08.370 And in between, if the objective is
622 00:28:08.370 --> 00:28:10.050 to apply to medical school
$62300: 28: 10.050-->00: 28: 13.080$ or for some other type of program in the future,

624 00:28:13.080 --> 00:28:14.550 that's generally easy,
625 00:28:14.550 --> 00:28:16.800 but you may have to spend a little more time
626 00:28:16.800 --> 00:28:19.860 trying to find the exactly right opportunity for you.

627 00:28:19.860 --> 00:28:22.485 But we've certainly had a good number of people
628 00:28:22.485 --> 00:28:27.483 doing research with a faculty member, both paid and unpaid.

629 00:28:29.100 --> 00:28:30.623 <v Idrissa>Okay, got it, thank you. $</ \mathrm{v}>$ 630 00:28:32.100 --> 00:28:33.840 <v ->Yep. $</$ v $><$ v $->$ I had a quick question. $</ \mathrm{v}>$

631 00:28:33.840 --> 00:28:36.510 So I did see, and it wasn't really touched on as much,

632 00:28:36.510 --> 00:28:38.820 but there were like concentrations-
633 00:28:38.820 --> 00:28:40.800 <v ->Yes. $</$ v $><$ v ->But no one really,$</ \mathrm{v}>$ 634 00:28:40.800 --> 00:28:43.050 I couldn't find any information on the webpage about.

635 00:28:43.050 --> 00:28:43.883 Is that optional?
636 00:28:43.883 --> 00:28:45.960 Or are those kind of like we do have to pick one

637 00:28:45.960 --> 00:28:46.860 and kind of- <v ->OM, no, no. $</ \mathrm{v}>$
638 00:28:46.860 --> 00:28:49.440 <v ->Add that to our plan? $</ \mathrm{v}><\mathrm{v}$ -> Totally optional. $</ \mathrm{v}>$
639 00:28:49.440 --> 00:28:52.530 And because our curriculum is so constraining, 640 00:28:52.530 --> 00:28:54.120 it can be frustrating for students.
641 00:28:54.120 --> 00:28:56.580 So I do not sell people on,
642 00:28:56.580 --> 00:28:59.160 oh, yeah, you can do even two of them.
643 00:28:59.160 --> 00:29:01.440 We have had students do two of them.
644 00:29:01.440 --> 00:29:02.890 It's not easy.
645 00:29:02.890 --> 00:29:05.880 There is the Global Health concentration.
646 00:29:05.880 --> 00:29:09.480 There is the, I think, the Regulatory Pathway still,
647 00:29:09.480 --> 00:29:11.910 although I'm not sure we have it right now.
648 00:29:11.910 --> 00:29:16.250 There is definitely the Modeling Pathway,
649 00:29:16.250 --> 00:29:19.200 and there's at least one more.
650 00:29:19.200 --> 00:29:21.453 What's the one more, Claire or Mary?
651 00:29:22.290 --> 00:29:23.704 <v ->I think those are the main three I can think of.</v>

652 00:29:23.704 --> 00:29:27.045 Oh, there's Maternal and Child Health Promotions.

653 00:29:27.045 --> 00:29:30.000 <v ->Yes, yeah, so there are, go ahead, Mary.</v>

654 00:29:30.000 --> 00:29:31.920 <v ->There's U.S. Health Justice.</v> 655 00:29:31.920 --> 00:29:33.750 <v -> Oh, right, that, too. $</ \mathrm{v}\rangle<\mathrm{v}->$ Is that in Pathway now? </v>

656 00:29:33.750 --> 00:29:35.910 Okay, good, okay. <v -> Yeah, yep.</v> 657 00:29:35.910 --> 00:29:39.720 <v -> So some of them are harder than others to complete</v>

658 00:29:39.720 --> 00:29:41.970 because the requirements are pretty narrow. 659 00:29:41.970 --> 00:29:45.360 And if those requirements coincide with our courses,

660 00:29:45.360 --> 00:29:48.210 then you're forced to take their requirements 661 00:29:48.210 --> 00:29:49.770 exactly this semester 662 00:29:49.770 --> 00:29:51.747 because there's no other time to take it. 663 00:29:51.747 --> 00:29:53.490 And you may find it like, you know,

664 00:29:53.490 --> 00:29:56.640 but I really wanted to take Real Estate Finance

665 00:29:56.640 --> 00:29:58.200 at the School of Management,
666 00:29:58.200 --> 00:30:00.750 and we want you to take whatever's gonna make you happy.

667 00:30:00.750 --> 00:30:04.230 We have students that have done a, what do they call it?

668 00:30:04.230 --> 00:30:05.400 A language something?
669 00:30:05.400 --> 00:30:07.440 We had a student that did-
670 00:30:07.440 --> 00:30:09.120 <v ->Yeah, I forget what it was called. $</ \mathrm{v}>$ 671 00:30:09.120 --> 00:30:10.824 <v ->Like a language immersion, I think, or something-</v>

672 00:30:10.824 --> 00:30:12.027 <v -> Yeah, like a fellowship $</ \mathrm{v}>$
673 00:30:12.027 --> 00:30:14.153 where you also do language immersion, yeah.
674 00:30:14.153 --> 00:30:16.800 <v ->So, I mean, like there's so many different things $</ \mathrm{v}>$

675 00:30:16.800 --> 00:30:19.920 that you can do, so it's definitely not required.
676 00:30:19.920 --> 00:30:21.660 People definitely do them.
677 00:30:21.660 --> 00:30:24.150 People definitely can be frustrated by them.
678 00:30:24.150 --> 00:30:27.120 But we are very supportive if you wanna do them.

679 00:30:27.120 --> 00:30:30.900 <v ->Yeah, I think it's worth touching on that you can, $</ \mathrm{v}>$

680 00:30:30.900 --> 00:30:33.570 and students regularly do take advantage of the fact

681 00:30:33.570 --> 00:30:35.580 that you could do an elective at any school.
682 00:30:35.580 --> 00:30:40.580 So that might be the Law School.
683 00:30:40.980 --> 00:30:43.830 School of Management's obviously the most popular option
684 00:30:43.830 --> 00:30:47.400 for electives, because it's somewhere you get 685 00:30:47.400 --> 00:30:49.470 preferential treatment over other students 686 00:30:49.470 --> 00:30:52.500 to take electives, you know?

687 00:30:52.500 --> 00:30:56.280 But there's also the Jackson School for Global Affairs.

688 00:30:56.280 --> 00:30:59.040 There's students that have taken electives 689 00:30:59.040 --> 00:31:03.093 at the Drama School before at Yale College as well.

690 00:31:04.170 --> 00:31:05.190 So, you know-
691 00:31:05.190 --> 00:31:07.490 <v ->Didn't we have a student like TF for the Drama School? $</ \mathrm{v}>$

692 00:31:07.490 --> 00:31:08.700 Or did they stop doing that?
693 00:31:08.700 --> 00:31:10.473 I forget. <v ->Maybe.</v>
694 00:31:10.473 --> 00:31:12.390 <v ->I think we had a student last year</v> 695 00:31:12.390 --> 00:31:15.180 who was TF'ing for a Drama School course, 696 00:31:15.180 --> 00:31:18.360 and it was like getting two bangs for the buck. 697 00:31:18.360 --> 00:31:19.590 They weren't getting credits, 698 00:31:19.590 --> 00:31:21.270 but they were getting the whole experience 699 00:31:21.270 --> 00:31:22.950 and getting paid for it.

700 00:31:22.950 --> 00:31:26.460 <v ->Yeah, there's a lot of opportunities on campus</v>

701 00:31:26.460 --> 00:31:29.490 to take very cool courses, so keep that in mind. 702 00:31:29.490 --> 00:31:33.420 I think the concentrations,
703 00:31:33.420 --> 00:31:35.640 it really depends on what your goal is.

704 00:31:35.640 --> 00:31:39.510 So just know that it will come with a lot less flexibility

705 00:31:39.510 --> 00:31:41.700 in terms of other electives that you could take.
706 00:31:41.700 --> 00:31:45.120 But you could still take lots of big course options
707 00:31:45.120 --> 00:31:47.580 from those other concentrations.
708 00:31:47.580 --> 00:31:50.340 Like if you're interested in policy modeling, 709 00:31:50.340 --> 00:31:54.360 then you can keep taking courses from that concentration

710 00:31:54.360 --> 00:31:57.120 without earning the concentration fully.
711 00:31:57.120 --> 00:31:58.023 Keep that in mind.
712 00:32:00.722 --> 00:32:03.510 <v ->Oh, hey, everyone, I just wanna say thank for your time. $</ \mathrm{v}>$
713 00:32:03.510 --> 00:32:05.187 I head back to work, but- <v -> It's good seeing you. $</ \mathrm{v}>$
714 00:32:05.187 --> 00:32:07.530<v ->I'll be here next Thursday, so.</v>
715 00:32:07.530 --> 00:32:08.700 <v ->Great to see you, Jesse. $</ \mathrm{v}><$ v $->$ See you then, Jesse. $</ \mathrm{v}>$
716 00:32:08.700 --> 00:32:10.710 <v ->Looking forward to seeing you in person. $</ \mathrm{v}>$

717 00:32:10.710 --> 00:32:14.220 <v ->Thank you, bye. $</ \mathrm{v}\rangle<\mathrm{v}->$ All right, anybody else? </v>

718 00:32:14.220 --> 00:32:15.870 Michelle, you've been quiet, but.
719 00:32:21.210 --> 00:32:24.000<v ->No, I just kind of just, I prefer kind of just listening, $</ \mathrm{v}>$
720 00:32:24.000 --> 00:32:27.060 and listening to what everyone has to say, really.

721 00:32:27.060 --> 00:32:28.380 <v -> Totally fine, we're happy with it. $</ \mathrm{v}>$ 722 00:32:28.380 --> 00:32:29.730 I just wanna make sure you feel like

723 00:32:29.730 --> 00:32:32.103 you can say anything you want any time.
724 00:32:33.690 --> 00:32:36.180 <v -> You can also email Howie and I whenever you feel like.</v>
725 00:32:36.180 --> 00:32:37.683 We're very accessible.
726 00:32:39.030 --> 00:32:40.320<v ->We love the program. $</ \mathrm{v}>$

727 00:32:40.320 --> 00:32:42.240 We're true believers at this point.
728 00:32:42.240 --> 00:32:46.620 And when you're part of this family,
729 00:32:46.620 --> 00:32:47.910 you're part of this family.
730 00:32:47.910 --> 00:32:49.293 We treat you like family.
731 00:32:53.850 --> 00:32:55.560 All right, so I think we'll end it then.
732 00:32:55.560 --> 00:32:58.530 And for those of you that are able to come next week,

733 00:32:58.530 --> 00:32:59.400 we look forward to it.
734 00:32:59.400 --> 00:33:01.830 And if you're not here, just email us
735 00:33:01.830 --> 00:33:03.960 or we'll set up a time to talk to you.
736 00:33:03.960 --> 00:33:06.690 And I look forward to, hopefully, seeing all of you

737 00:33:06.690 --> 00:33:07.923 in person at some point.
738 00:33:10.380 --> 00:33:11.664 <v ->Bye, everyone; thank you, Howie and Claire. $</ \mathrm{v}>$

739 00:33:11.664 --> 00:33:14.660 <v -> Thank you. $</ \mathrm{v}><\mathrm{v}->$ Take care, byebye. $</ \mathrm{v}>$

