WEBVTT

NOTE duration:"00:57:07" NOTE recognizability:0.877

NOTE language:en-us

NOTE Confidence: 0.904641167142857

00:00:06.170 --> 00:00:08.290 So good afternoon, everybody.

NOTE Confidence: 0.904641167142857

 $00{:}00{:}08.290 \dashrightarrow 00{:}00{:}11.233$ Welcome to the. Grand rounds for.

NOTE Confidence: 0.904641167142857

00:00:11.233 --> 00:00:13.488 Can't steal Cancer Center in

NOTE Confidence: 0.904641167142857

00:00:13.488 --> 00:00:15.599 Smilow Cancer Hospital today.

NOTE Confidence: 0.904641167142857

00:00:15.600 --> 00:00:17.634 As you know, it's really a

NOTE Confidence: 0.904641167142857

 $00{:}00{:}17.634 \dashrightarrow 00{:}00{:}18.990$ reflection from the director

NOTE Confidence: 0.904641167142857

 $00:00:19.057 \longrightarrow 00:00:20.654$ on the state of the things.

NOTE Confidence: 0.904641167142857

 $00{:}00{:}20.654 \dashrightarrow 00{:}00{:}22.350$ Essentially looking back at

NOTE Confidence: 0.904641167142857

 $00:00:22.350 \longrightarrow 00:00:24.046$ what we have accomplished,

NOTE Confidence: 0.904641167142857

 $00:00:24.050 \longrightarrow 00:00:27.746$ but also looking ahead for the next year.

NOTE Confidence: 0.904641167142857 00:00:27.750 --> 00:00:28.420 Next slide.

NOTE Confidence: 0.92371523

 $00:00:30.980 \longrightarrow 00:00:32.788$ OK, I think everybody knows who I am.

NOTE Confidence: 0.92371523

 $00:00:32.790 \longrightarrow 00:00:35.198$ At this point I've been serving as

 $00:00:35.198 \longrightarrow 00:00:37.091$ your interim Cancer Center director

NOTE Confidence: 0.92371523

 $00{:}00{:}37.091 \dashrightarrow 00{:}00{:}40.005$ since March 1st and really has been a

NOTE Confidence: 0.92371523

 $00:00:40.005 \longrightarrow 00:00:43.030$ privilege and a pleasure to get to know

NOTE Confidence: 0.92371523

 $00{:}00{:}43.030 \dashrightarrow 00{:}00{:}45.472$ this wonderful Community in more detail.

NOTE Confidence: 0.92371523

 $00:00:45.480 \longrightarrow 00:00:48.690$ Over the past few months next.

NOTE Confidence: 0.92371523

 $00:00:48.690 \longrightarrow 00:00:51.237$ Slide and I think the other point is of

NOTE Confidence: 0.92371523

 $00:00:51.237 \longrightarrow 00:00:53.798$ course we're in this state of anticipation,

NOTE Confidence: 0.92371523

 $00:00:53.800 \longrightarrow 00:00:55.480$ but mixed in with a little

NOTE Confidence: 0.92371523

 $00:00:55.480 \longrightarrow 00:00:57.039$ bit of I would say.

NOTE Confidence: 0.92371523

00:00:57.039 --> 00:00:58.704 Also you know what's coming,

NOTE Confidence: 0.92371523

 $00:00:58.710 \longrightarrow 00:01:02.373$ and I think everyone seen and met with Eric.

NOTE Confidence: 0.92371523

00:01:02.380 --> 00:01:03.076 And if you haven't,

NOTE Confidence: 0.92371523

 $00:01:03.076 \longrightarrow 00:01:04.420$ I know you're in for a treat.

NOTE Confidence: 0.92371523

00:01:04.420 --> 00:01:06.611 He was in our network committee meeting

NOTE Confidence: 0.92371523

 $00:01:06.611 \longrightarrow 00:01:08.572$ this morning and a wonderful human

NOTE Confidence: 0.92371523

 $00:01:08.572 \longrightarrow 00:01:10.805$ being and just couldn't be more excited

00:01:10.866 --> 00:01:12.938 that we've been able to recruit Eric,

NOTE Confidence: 0.92371523

 $00{:}01{:}12.940 \dashrightarrow 00{:}01{:}15.190$ who as you know, is a former Yale alumni

NOTE Confidence: 0.92371523

 $00:01:15.190 \longrightarrow 00:01:17.318$ and will be joining us February 1st.

NOTE Confidence: 0.92371523

 $00:01:17.320 \longrightarrow 00:01:17.986$ But as.

NOTE Confidence: 0.92371523

 $00{:}01{:}17.986 \dashrightarrow 00{:}01{:}20.317$ He has learned has been already a

NOTE Confidence: 0.92371523

 $00{:}01{:}20.317 \dashrightarrow 00{:}01{:}22.748$ part and parcel of our community.

NOTE Confidence: 0.92371523

 $00:01:22.750 \longrightarrow 00:01:24.605$ As soon as you sign the job,

NOTE Confidence: 0.92371523

 $00{:}01{:}24.610 \dashrightarrow 00{:}01{:}25.970$ you start to become involved,

NOTE Confidence: 0.92371523

 $00:01:25.970 \longrightarrow 00:01:28.098$ so we've been really excited to have

NOTE Confidence: 0.92371523

 $00:01:28.098 \longrightarrow 00:01:30.528$ Eric be a part of our community.

NOTE Confidence: 0.92371523

 $00:01:30.530 \longrightarrow 00:01:32.230$ Next slide.

NOTE Confidence: 0.92371523

 $00:01:32.230 \longrightarrow 00:01:35.152$ OK, so as we talk about sort of

NOTE Confidence: 0.92371523

00:01:35.152 --> 00:01:36.968 our Cancer Center and in Renee,

NOTE Confidence: 0.92371523

 $00:01:36.970 \longrightarrow 00:01:39.660$ you put the I guess, the.

NOTE Confidence: 0.92371523

 $00:01:39.660 \longrightarrow 00:01:40.350$ Can be code.

 $00:01:40.350 \longrightarrow 00:01:41.960$ I think it's helpful for maybe my

NOTE Confidence: 0.92371523

 $00:01:42.013 \longrightarrow 00:01:43.263$ perspective and maybe for those

NOTE Confidence: 0.92371523

 $00:01:43.263 \longrightarrow 00:01:45.427$ of you who are new and some of you

NOTE Confidence: 0.92371523

00:01:45.427 --> 00:01:47.173 may be who've been here for awhile.

NOTE Confidence: 0.92371523

 $00:01:47.173 \longrightarrow 00:01:49.773$ It's helpful to look at maybe

NOTE Confidence: 0.92371523

 $00:01:49.773 \longrightarrow 00:01:51.438$ how fast we have grown,

NOTE Confidence: 0.92371523

 $00:01:51.440 \longrightarrow 00:01:52.435$ and I think sometimes when

NOTE Confidence: 0.92371523

00:01:52.435 --> 00:01:53.600 you're in the midst of it,

NOTE Confidence: 0.92371523

 $00:01:53.600 \longrightarrow 00:01:57.100$ you forget how much we have done

NOTE Confidence: 0.92371523

 $00:01:57.100 \longrightarrow 00:01:58.998$ so you know just a little history.

NOTE Confidence: 0.92371523

 $00:01:59.000 \longrightarrow 00:01:59.566$ Lesson 1974.

NOTE Confidence: 0.92371523

 $00:01:59.566 \longrightarrow 00:02:01.264$ We started the Yale Cancer Center

NOTE Confidence: 0.92371523

 $00:02:01.264 \longrightarrow 00:02:03.440$ as a comprehensive Cancer Center.

NOTE Confidence: 0.92371523

 $00:02:03.440 \longrightarrow 00:02:05.460$ It's 2010 when the Smilow

NOTE Confidence: 0.92371523

 $00:02:05.460 \longrightarrow 00:02:07.076$ Cancer Hospital was built,

NOTE Confidence: 0.92371523

 $00:02:07.080 \longrightarrow 00:02:10.316$ and then the network was launched only 2012.

 $00{:}02{:}10.316 --> 00{:}02{:}11.900$ So it's really recent.

NOTE Confidence: 0.92371523

00:02:11.900 --> 00:02:14.516 And then if you see the Cancer Biology

NOTE Confidence: 0.92371523

00:02:14.516 --> 00:02:16.736 Institute open on best Campus in 2015

NOTE Confidence: 0.92371523

 $00:02:16.736 \longrightarrow 00:02:21.339$ or phase one unit in 2016 and then

NOTE Confidence: 0.92371523

 $00:02:21.339 \longrightarrow 00:02:24.904$ in 2018 as Doctor Fuchs was here,

NOTE Confidence: 0.92371523

 $00:02:24.904 \longrightarrow 00:02:25.837$ Charlie were here.

NOTE Confidence: 0.92371523

 $00:02:25.840 \longrightarrow 00:02:28.402$ We went through our renewal and had

NOTE Confidence: 0.92371523

 $00{:}02{:}28.402 \to 00{:}02{:}30.531$ an outstanding score along with what

NOTE Confidence: 0.92371523

 $00:02:30.531 \longrightarrow 00:02:33.220$ is fabulous is to see an increase in

NOTE Confidence: 0.92371523

 $00:02:33.220 \longrightarrow 00:02:35.450$ our research funding and then as you

NOTE Confidence: 0.92371523

 $00:02:35.450 \longrightarrow 00:02:37.460$ look today in 2021 in between bipan

NOTE Confidence: 0.92371523

 $00:02:37.460 \longrightarrow 00:02:39.960$ through EMR in the midst of a pandemic.

NOTE Confidence: 0.92371523

00:02:39.960 --> 00:02:41.224 But I think it's.

NOTE Confidence: 0.92371523

 $00:02:41.224 \longrightarrow 00:02:43.120$ Helpful to look from our perspective

NOTE Confidence: 0.92371523

 $00{:}02{:}43.180 \dashrightarrow 00{:}02{:}45.164$ of where we are in the red starts.

00:02:45.170 --> 00:02:48.114 For those of you who are aware or

NOTE Confidence: 0.92371523

 $00{:}02{:}48.114 \dashrightarrow 00{:}02{:}50.370$ care centers and those are scattered

NOTE Confidence: 0.92371523

 $00:02:50.370 \longrightarrow 00:02:52.270$ around the state of Connecticut.

NOTE Confidence: 0.92371523

 $00:02:52.270 \longrightarrow 00:02:54.355$ B are fortunate that we're

NOTE Confidence: 0.92371523

 $00:02:54.355 \longrightarrow 00:02:56.023$ the only academic institution

NOTE Confidence: 0.92371523

 $00:02:56.023 \longrightarrow 00:02:58.287$ in the state of Connecticut.

NOTE Confidence: 0.92371523

 $00:02:58.290 \longrightarrow 00:03:01.322$ And then what many people would be would

NOTE Confidence: 0.92371523

00:03:01.322 --> 00:03:05.086 love to see as a distributed delivery system,

NOTE Confidence: 0.92371523

 $00{:}03{:}05.090 \dashrightarrow 00{:}03{:}05.921$ which is here.

NOTE Confidence: 0.92371523

00:03:05.921 --> 00:03:07.860 As you can see it exists through

NOTE Confidence: 0.92371523

 $00{:}03{:}07.927 \dashrightarrow 00{:}03{:}10.405$ Connecticut and also through Rhode Island,

NOTE Confidence: 0.92371523

 $00:03:10.410 \longrightarrow 00:03:11.346$ as are cited.

NOTE Confidence: 0.92371523

00:03:11.346 --> 00:03:11.970 Best really,

NOTE Confidence: 0.92371523

 $00{:}03{:}11.970 \dashrightarrow 00{:}03{:}13.830$ this is something that's unique

NOTE Confidence: 0.92371523

 $00:03:13.830 \longrightarrow 00:03:16.076$ and it's built up very much

NOTE Confidence: 0.92371523

 $00:03:16.076 \longrightarrow 00:03:17.626$ in the last few years.

00:03:17.630 --> 00:03:19.178 I think it's growing pains and

NOTE Confidence: 0.92371523

 $00:03:19.178 \longrightarrow 00:03:21.133$ in some of the stuff that is

NOTE Confidence: 0.92371523

 $00:03:21.133 \longrightarrow 00:03:22.568$ ongoing now that you feel.

NOTE Confidence: 0.754928194

 $00:03:22.570 \longrightarrow 00:03:24.991$ But as Eric comes on as Doctor Brian comes

NOTE Confidence: 0.754928194

 $00:03:24.991 \longrightarrow 00:03:26.788$ on, I hope all of you will think around.

NOTE Confidence: 0.754928194

 $00:03:26.790 \longrightarrow 00:03:29.166$ How do we connect all of

NOTE Confidence: 0.754928194

 $00:03:29.166 \longrightarrow 00:03:30.354$ this pieces together?

NOTE Confidence: 0.754928194

 $00{:}03{:}30.360 \longrightarrow 00{:}03{:}31.568$ And if you go to the next slide,

NOTE Confidence: 0.754928194

00:03:31.570 --> 00:03:33.577 Renee think the way we think about it is

NOTE Confidence: 0.754928194

 $00:03:33.577 \longrightarrow 00:03:35.926$ we want to build an academic health system.

NOTE Confidence: 0.754928194

00:03:35.930 --> 00:03:40.000 If you put our. Or signage,

NOTE Confidence: 0.754928194

 $00{:}03{:}40.000 \dashrightarrow 00{:}03{:}42.640$ whether we call it by nature or Yale

NOTE Confidence: 0.754928194

 $00:03:42.711 \longrightarrow 00:03:44.980$ or whatever it is, why do we do this?

NOTE Confidence: 0.754928194

 $00:03:44.980 \longrightarrow 00:03:47.060$ It is to deliver care to our patients

NOTE Confidence: 0.754928194

 $00:03:47.060 \longrightarrow 00:03:49.000$ and we are in academic system,

 $00:03:49.000 \longrightarrow 00:03:50.850$ which means we're teaching organization.

NOTE Confidence: 0.754928194

 $00{:}03{:}50.850 \dashrightarrow 00{:}03{:}53.466$ It's part of our tripartite mission and that

NOTE Confidence: 0.754928194

 $00:03:53.466 \longrightarrow 00:03:56.239$ means how to be educate the next generation,

NOTE Confidence: 0.754928194

 $00:03:56.240 \longrightarrow 00:03:58.490$ whether it's trainees or nursing

NOTE Confidence: 0.754928194

 $00:03:58.490 \longrightarrow 00:04:00.290$ or the next generation.

NOTE Confidence: 0.754928194

 $00:04:00.290 \longrightarrow 00:04:02.162$ How do we take resources and

NOTE Confidence: 0.754928194

00:04:02.162 --> 00:04:03.410 improve our patient care?

NOTE Confidence: 0.754928194

 $00:04:03.410 \longrightarrow 00:04:04.887$ But it can't be done in silo,

NOTE Confidence: 0.754928194

 $00{:}04{:}04{:}04{.}890 \dashrightarrow 00{:}04{:}06{.}698$ and especially as we look at the Cancer

NOTE Confidence: 0.754928194

 $00{:}04{:}06.698 \dashrightarrow 00{:}04{:}08.260$ Center in the distributed nature,

NOTE Confidence: 0.754928194

 $00:04:08.260 \longrightarrow 00:04:10.170$ not only at the sites.

NOTE Confidence: 0.754928194

00:04:10.170 --> 00:04:11.502 But off the constituencies,

NOTE Confidence: 0.754928194

 $00:04:11.502 \longrightarrow 00:04:13.500$ how many folks are involved there?

NOTE Confidence: 0.754928194

 $00{:}04{:}13.500 \dashrightarrow 00{:}04{:}15.725$ Roughly 300 members of the

NOTE Confidence: 0.754928194

00:04:15.725 --> 00:04:17.060 Yale Cancer Center.

NOTE Confidence: 0.754928194

 $00:04:17.060 \longrightarrow 00:04:18.860$ And then if you look at the number of

 $00:04:18.860 \longrightarrow 00:04:20.554$ people we look at our nursing or staff.

NOTE Confidence: 0.754928194

00:04:20.560 --> 00:04:23.467 It's 2000 people, so that's a lot of people,

NOTE Confidence: 0.754928194

00:04:23.470 --> 00:04:25.710 many departments, many sites,

NOTE Confidence: 0.754928194

 $00:04:25.710 \longrightarrow 00:04:27.950$ and that talks about.

NOTE Confidence: 0.754928194

 $00:04:27.950 \longrightarrow 00:04:28.781$ It's a great.

NOTE Confidence: 0.754928194

00:04:28.781 --> 00:04:30.166 It's great to see it,

NOTE Confidence: 0.754928194

 $00:04:30.170 \longrightarrow 00:04:32.546$ but then the day today can

NOTE Confidence: 0.754928194

 $00:04:32.546 \longrightarrow 00:04:34.130$ sometimes feel sometimes difficult,

NOTE Confidence: 0.754928194

 $00:04:34.130 \longrightarrow 00:04:34.728$ sometimes fabulous,

NOTE Confidence: 0.754928194

 $00:04:34.728 \longrightarrow 00:04:36.821$ but it all means that we have

NOTE Confidence: 0.754928194

 $00:04:36.821 \longrightarrow 00:04:37.989$ to work together.

NOTE Confidence: 0.754928194

 $00:04:37.990 \longrightarrow 00:04:40.717$ And this is just one quote from Helen Keller.

NOTE Confidence: 0.754928194

 $00:04:40.720 \longrightarrow 00:04:41.404$ In talking about,

NOTE Confidence: 0.754928194

 $00:04:41.404 \longrightarrow 00:04:43.000$ it means that we have to learn

NOTE Confidence: 0.754928194

 $00:04:43.056 \longrightarrow 00:04:44.196$ to work with each other.

 $00:04:44.200 \longrightarrow 00:04:46.624$ Think about how we what we do great

NOTE Confidence: 0.754928194

 $00:04:46.624 \longrightarrow 00:04:48.420$ and where we have opportunities

NOTE Confidence: 0.754928194

00:04:48.420 --> 00:04:50.646 and that I think is probably

NOTE Confidence: 0.754928194

 $00:04:50.646 \longrightarrow 00:04:52.870$ more telling today as we look in

NOTE Confidence: 0.754928194

00:04:52.870 --> 00:04:54.476 18 months into a pandemic,

NOTE Confidence: 0.754928194

00:04:54.476 --> 00:04:56.556 that some things work wonderfully.

NOTE Confidence: 0.754928194

 $00:04:56.560 \longrightarrow 00:04:59.432$ But some things we know are health systems

NOTE Confidence: 0.754928194

 $00:04:59.432 \longrightarrow 00:05:02.050$ could do so much better next slide.

NOTE Confidence: 0.754928194

 $00{:}05{:}02.050 \dashrightarrow 00{:}05{:}04.984$ So if this is important also in terms of

NOTE Confidence: 0.754928194

 $00:05:04.984 \longrightarrow 00:05:07.642$ thinking about what we do and why we do it,

NOTE Confidence: 0.754928194

 $00{:}05{:}07.650 \dashrightarrow 00{:}05{:}09.486$ is this is our vision statement.

NOTE Confidence: 0.754928194

 $00:05:09.490 \longrightarrow 00:05:11.010$ I think sometimes these

NOTE Confidence: 0.754928194

 $00:05:11.010 \longrightarrow 00:05:12.910$ are put in on websites,

NOTE Confidence: 0.754928194

 $00:05:12.910 \longrightarrow 00:05:16.105$ but I want to think about how we deliver.

NOTE Confidence: 0.754928194

 $00:05:16.110 \longrightarrow 00:05:19.308$ Care is as health care teams.

NOTE Confidence: 0.754928194

 $00:05:19.310 \longrightarrow 00:05:21.814$ We deliver care one patient at a time,

 $00:05:21.820 \longrightarrow 00:05:23.040$ not in the abstract.

NOTE Confidence: 0.754928194

 $00:05:23.040 \longrightarrow 00:05:25.270$ It's it's one patient at a time.

NOTE Confidence: 0.754928194

 $00:05:25.270 \longrightarrow 00:05:27.734$ What it and its each and every interaction.

NOTE Confidence: 0.754928194

 $00:05:27.740 \longrightarrow 00:05:30.841$ So when we talk about the tripartite

NOTE Confidence: 0.754928194

 $00:05:30.841 \longrightarrow 00:05:32.290$ mission research, education.

NOTE Confidence: 0.754928194

 $00:05:32.290 \longrightarrow 00:05:34.530$ Clinical innovation and then

NOTE Confidence: 0.754928194

 $00:05:34.530 \longrightarrow 00:05:36.210$ increasingly at community,

NOTE Confidence: 0.754928194

 $00:05:36.210 \longrightarrow 00:05:38.185$ it becomes very real in

NOTE Confidence: 0.754928194

 $00{:}05{:}38.185 \dashrightarrow 00{:}05{:}39.370$ the patient interactions.

NOTE Confidence: 0.754928194

 $00:05:39.370 \longrightarrow 00:05:41.230$ Whether it happens at best early

NOTE Confidence: 0.754928194

 $00:05:41.230 \longrightarrow 00:05:43.349$ or enter enter or in New Haven.

NOTE Confidence: 0.754928194

 $00:05:43.350 \longrightarrow 00:05:45.426$ And how do you conceptualize and

NOTE Confidence: 0.754928194

 $00:05:45.426 \longrightarrow 00:05:47.705$ deliver all of this transformative

NOTE Confidence: 0.754928194

 $00:05:47.705 \longrightarrow 00:05:49.349$ transformational care?

NOTE Confidence: 0.754928194

 $00:05:49.350 \longrightarrow 00:05:50.558$ It's easy to save,

 $00:05:50.558 \longrightarrow 00:05:53.180$ and I'm talking about in a PowerPoint.

NOTE Confidence: 0.754928194

00:05:53.180 --> 00:05:55.286 But then it's the teams that put it together,

NOTE Confidence: 0.754928194

 $00:05:55.290 \longrightarrow 00:05:57.740$ and those teams include our nursing or

NOTE Confidence: 0.754928194

 $00:05:57.740 \longrightarrow 00:06:00.268$ residents or staff or clinical trial list,

NOTE Confidence: 0.754928194

00:06:00.270 --> 00:06:00.878 our leadership,

NOTE Confidence: 0.754928194

00:06:00.878 --> 00:06:01.486 or administrators.

NOTE Confidence: 0.754928194

00:06:01.486 --> 00:06:03.828 And then I think you get the soup

NOTE Confidence: 0.754928194

 $00:06:03.828 \longrightarrow 00:06:05.220$ of what we're trying to do.

NOTE Confidence: 0.754928194

 $00:06:05.220 \longrightarrow 00:06:06.470$ We're trying to make magic

NOTE Confidence: 0.754928194

 $00:06:06.470 \longrightarrow 00:06:07.720$ each and every day and

NOTE Confidence: 0.872470029375

 $00{:}06{:}07.780 \dashrightarrow 00{:}06{:}10.070$ improve the lives of our patient. Next slide.

NOTE Confidence: 0.898601058181818

 $00:06:12.090 \longrightarrow 00:06:14.520$ OK, so when we look at this idea of

NOTE Confidence: 0.898601058181818

 $00:06:14.520 \longrightarrow 00:06:16.700$ what does the clinical care and of

NOTE Confidence: 0.898601058181818

 $00:06:16.700 \longrightarrow 00:06:19.480$ course we then use our SMILOW standards.

NOTE Confidence: 0.898601058181818

 $00:06:19.480 \longrightarrow 00:06:22.018$ The goals we would say is we want to

NOTE Confidence: 0.898601058181818

 $00:06:22.018 \longrightarrow 00:06:24.290$ deliver care that's easily accessible.

 $00:06:24.290 \longrightarrow 00:06:25.952$ So that means when we want

NOTE Confidence: 0.898601058181818

00:06:25.952 --> 00:06:26.783 the patient appointment,

NOTE Confidence: 0.898601058181818

 $00:06:26.790 \longrightarrow 00:06:29.114$ it's available to us as how you

NOTE Confidence: 0.898601058181818

 $00:06:29.114 \longrightarrow 00:06:31.250$ would want your family treated.

NOTE Confidence: 0.898601058181818

 $00:06:31.250 \longrightarrow 00:06:33.560$ I think the standards we hold for

NOTE Confidence: 0.898601058181818

 $00:06:33.560 \longrightarrow 00:06:35.452$ ourselves is that care is good

NOTE Confidence: 0.898601058181818

 $00:06:35.452 \longrightarrow 00:06:37.835$ in that can be defined as that it

NOTE Confidence: 0.898601058181818

 $00{:}06{:}37.835 \dashrightarrow 00{:}06{:}39.670$ has good opinions or pathology,

NOTE Confidence: 0.898601058181818

 $00{:}06{:}39.670 \dashrightarrow 00{:}06{:}41.926$ radiology, imaging those things.

NOTE Confidence: 0.898601058181818

 $00:06:41.926 \longrightarrow 00:06:44.180$ Matter, as it's been shown time

NOTE Confidence: 0.898601058181818

 $00:06:44.180 \longrightarrow 00:06:46.500$ and time again also means the clear

NOTE Confidence: 0.898601058181818

 $00:06:46.500 \longrightarrow 00:06:48.125$ delivery for a patient standpoint

NOTE Confidence: 0.898601058181818

 $00{:}06{:}48.125 \mathrel{--}{>} 00{:}06{:}49.534$ is multidisciplinary that the

NOTE Confidence: 0.898601058181818

 $00:06:49.534 \longrightarrow 00:06:51.928$ patient can see all the parts the

NOTE Confidence: 0.898601058181818

 $00:06:51.988 \longrightarrow 00:06:54.040$ specialists they need in a more

 $00:06:54.040 \longrightarrow 00:06:55.727$ streamlined rate rather than going

NOTE Confidence: 0.898601058181818

00:06:55.727 --> 00:06:57.629 in serial one after the other.

NOTE Confidence: 0.898601058181818

00:06:57.630 --> 00:06:59.770 That's not very patient centric,

NOTE Confidence: 0.898601058181818

 $00:06:59.770 \longrightarrow 00:07:01.978$ and of course we can use care pathways.

NOTE Confidence: 0.898601058181818

 $00:07:01.980 \longrightarrow 00:07:03.450$ We then need to focus about

NOTE Confidence: 0.898601058181818

 $00:07:03.450 \longrightarrow 00:07:04.750$ how to be improved care,

NOTE Confidence: 0.898601058181818

 $00:07:04.750 \dashrightarrow 00:07:06.910$ but I think the other part and I want

NOTE Confidence: 0.898601058181818

 $00:07:06.910 \longrightarrow 00:07:08.999$ all of you to sort of take the you

NOTE Confidence: 0.898601058181818

 $00{:}07{:}08.999 \dashrightarrow 00{:}07{:}10.901$ know as we think about this clearly,

NOTE Confidence: 0.898601058181818

 $00:07:10.901 \longrightarrow 00:07:12.306$ there's what we do today.

NOTE Confidence: 0.898601058181818

 $00:07:12.310 \longrightarrow 00:07:14.302$ But part of the mandate for

NOTE Confidence: 0.898601058181818

 $00:07:14.302 \longrightarrow 00:07:16.305$ academic health systems is how do

NOTE Confidence: 0.898601058181818

 $00:07:16.305 \longrightarrow 00:07:18.147$ we improve the care for tomorrow?

NOTE Confidence: 0.898601058181818

 $00:07:18.150 \longrightarrow 00:07:19.990$ And that means how do we take the,

NOTE Confidence: 0.898601058181818

 $00:07:19.990 \longrightarrow 00:07:21.658$ you know, the research,

NOTE Confidence: 0.898601058181818

 $00:07:21.658 \longrightarrow 00:07:23.743$ the quality to improve care,

 $00:07:23.750 \longrightarrow 00:07:25.646$ and I think you've seen that in the

NOTE Confidence: 0.898601058181818

 $00:07:25.646 \longrightarrow 00:07:27.657$ town halls that push that all of the

NOTE Confidence: 0.898601058181818

 $00{:}07{:}27.657 \dashrightarrow 00{:}07{:}29.269$ teams come together to talk about,

NOTE Confidence: 0.898601058181818

 $00:07:29.270 \longrightarrow 00:07:30.598$ learn about each other.

NOTE Confidence: 0.898601058181818

 $00{:}07{:}30.598 \dashrightarrow 00{:}07{:}32.970$ Whether it's how do our nursing teams

NOTE Confidence: 0.898601058181818

 $00:07:32.970 \longrightarrow 00:07:35.189$ interact and how do we deliver care?

NOTE Confidence: 0.898601058181818

 $00:07:35.190 \longrightarrow 00:07:37.612$ Or how is all this basic science

NOTE Confidence: 0.898601058181818

 $00:07:37.612 \longrightarrow 00:07:39.630$ related to something very granular?

NOTE Confidence: 0.898601058181818

 $00:07:39.630 \longrightarrow 00:07:41.136$ Like how do we deliver care

NOTE Confidence: 0.898601058181818

 $00:07:41.136 \longrightarrow 00:07:42.340$ to our patients sitting in?

NOTE Confidence: 0.898601058181818

00:07:42.340 --> 00:07:44.716 Front office, so this is the hard part,

NOTE Confidence: 0.898601058181818 00:07:44.720 --> 00:07:45.492 it's it's. NOTE Confidence: 0.898601058181818

 $00:07:45.492 \longrightarrow 00:07:47.036$ It's why we're here,

NOTE Confidence: 0.898601058181818

 $00:07:47.040 \longrightarrow 00:07:50.176$ but it's also where we have to flex

NOTE Confidence: 0.898601058181818

 $00:07:50.176 \longrightarrow 00:07:52.969$ our muscles and work together next.

 $00:07:52.970 \longrightarrow 00:07:54.574$ Now as we look back in the year,

NOTE Confidence: 0.898601058181818

 $00{:}07{:}54.580 \dashrightarrow 00{:}07{:}57.050$ it's been probably very much.

NOTE Confidence: 0.898601058181818

 $00:07:57.050 \longrightarrow 00:07:58.424$ I think sometimes we need to

NOTE Confidence: 0.898601058181818

 $00:07:58.424 \longrightarrow 00:08:00.099$ take a pause and breath and say

NOTE Confidence: 0.898601058181818

 $00:08:00.099 \longrightarrow 00:08:01.274$ how much have we done.

NOTE Confidence: 0.898601058181818

 $00:08:01.280 \longrightarrow 00:08:03.317$ We've done a lot and the fearless

NOTE Confidence: 0.898601058181818

00:08:03.317 --> 00:08:05.805 team you see on your left is our

NOTE Confidence: 0.898601058181818

 $00{:}08{:}05.805 \dashrightarrow 00{:}08{:}07.355$ two leaders on our day-to-day

NOTE Confidence: 0.898601058181818

00:08:07.421 --> 00:08:09.509 clinical operations came Slusser,

NOTE Confidence: 0.898601058181818

00:08:09.510 --> 00:08:12.126 chief nursing Officer and Kevin Billingsley,

NOTE Confidence: 0.898601058181818

 $00:08:12.130 \longrightarrow 00:08:14.699$ who is our CMO and both of

NOTE Confidence: 0.898601058181818

 $00:08:14.699 \longrightarrow 00:08:16.939$ them have taken us on a lot.

NOTE Confidence: 0.898601058181818

 $00:08:16.940 \longrightarrow 00:08:19.117$ Whether it was through the pandemic and

NOTE Confidence: 0.898601058181818

 $00:08:19.117 \longrightarrow 00:08:21.425$ all the changes that happened and then

NOTE Confidence: 0.898601058181818

 $00:08:21.425 \longrightarrow 00:08:23.740$ how we regrouped and delivered care back.

NOTE Confidence: 0.898601058181818 00:08:23.740 --> 00:08:23.985 Again,

 $00:08:23.985 \longrightarrow 00:08:25.700$ and how we continue to do it.

NOTE Confidence: 0.898601058181818

 $00{:}08{:}25.700 \dashrightarrow 00{:}08{:}27.020$ Of course I want to acknowledge

NOTE Confidence: 0.898601058181818

 $00:08:27.020 \longrightarrow 00:08:28.454$ that this year we went through

NOTE Confidence: 0.898601058181818

 $00:08:28.454 \longrightarrow 00:08:29.966$ magnet and that is really reflects

NOTE Confidence: 0.898601058181818

 $00:08:29.966 \longrightarrow 00:08:31.525$ the work of our nursing team and

NOTE Confidence: 0.898601058181818

 $00:08:31.525 \longrightarrow 00:08:32.844$ all the great work we do.

NOTE Confidence: 0.898601058181818

 $00:08:32.844 \longrightarrow 00:08:35.276$ I think as we look around all the

NOTE Confidence: 0.898601058181818

 $00:08:35.276 \longrightarrow 00:08:37.559$ teams and how this has been done,

NOTE Confidence: 0.898601058181818

 $00:08:37.560 \longrightarrow 00:08:40.458$ a lot of the stuff beyond re establishing

NOTE Confidence: 0.898601058181818

 $00:08:40.458 \longrightarrow 00:08:42.850$ care and I will say it's not all

NOTE Confidence: 0.898601058181818

00:08:42.921 --> 00:08:44.917 reestablishes where we expected.

NOTE Confidence: 0.898601058181818

 $00:08:44.920 \longrightarrow 00:08:47.120$ I think our bar has changed as we

NOTE Confidence: 0.898601058181818

 $00{:}08{:}47.120 \dashrightarrow 00{:}08{:}48.895$ come back with all the changes

NOTE Confidence: 0.898601058181818

00:08:48.895 --> 00:08:50.623 of you know last year we

NOTE Confidence: 0.853748399

 $00:08:50.695 \longrightarrow 00:08:53.117$ moved from North Pavilion to SRC and

 $00:08:53.117 \longrightarrow 00:08:55.800$ clinics moved and then some came back.

NOTE Confidence: 0.853748399

 $00{:}08{:}55.800 \dashrightarrow 00{:}08{:}57.440$ There's still some disruptions,

NOTE Confidence: 0.853748399

 $00:08:57.440 \longrightarrow 00:08:59.140$ but in the midst of it, we continue

NOTE Confidence: 0.853748399

 $00:08:59.140 \longrightarrow 00:09:01.485$ to train our nurses and our teams.

NOTE Confidence: 0.853748399

00:09:01.490 --> 00:09:04.486 We've continued to work on improving things,

NOTE Confidence: 0.853748399

00:09:04.490 --> 00:09:07.395 whether it's through this lean task project,

NOTE Confidence: 0.853748399

 $00:09:07.400 \longrightarrow 00:09:09.700$ for improving scheduling for infusions,

NOTE Confidence: 0.853748399

00:09:09.700 --> 00:09:12.060 launching patient experience forms,

NOTE Confidence: 0.853748399

 $00:09:12.060 \dashrightarrow 00:09:13.830$ improving residency training,

NOTE Confidence: 0.853748399

 $00:09:13.830 \longrightarrow 00:09:15.204$ resident centered care,

NOTE Confidence: 0.853748399

00:09:15.204 --> 00:09:17.036 training for our teams,

NOTE Confidence: 0.853748399

 $00:09:17.040 \longrightarrow 00:09:18.027$ and then at the end of it,

NOTE Confidence: 0.853748399

 $00{:}09{:}18.030 \dashrightarrow 00{:}09{:}19.749$ I think we have to think about how do

NOTE Confidence: 0.853748399

 $00{:}09{:}19.749 \dashrightarrow 00{:}09{:}21.469$ we improve the patient experience.

NOTE Confidence: 0.853748399

 $00:09:21.470 \longrightarrow 00:09:23.030$ As you see this each team,

NOTE Confidence: 0.853748399

00:09:23.030 --> 00:09:24.670 and I'm not going to go through all of this,

 $00:09:24.670 \longrightarrow 00:09:25.504$ but each team.

NOTE Confidence: 0.853748399

 $00:09:25.504 \longrightarrow 00:09:28.130$ Has put in their goals for the next year.

NOTE Confidence: 0.853748399

 $00:09:28.130 \longrightarrow 00:09:30.538$ It is important for us to look back,

NOTE Confidence: 0.853748399

 $00:09:30.540 \longrightarrow 00:09:31.780$ acknowledge the hard work

NOTE Confidence: 0.853748399

 $00:09:31.780 \longrightarrow 00:09:33.330$ of each and every team,

NOTE Confidence: 0.853748399

 $00:09:33.330 \longrightarrow 00:09:35.426$ but also look ahead and say what do

NOTE Confidence: 0.853748399

 $00:09:35.426 \longrightarrow 00:09:37.479$ we want to do for the next year.

NOTE Confidence: 0.853748399

 $00:09:37.480 \longrightarrow 00:09:38.580$ And as you can see,

NOTE Confidence: 0.853748399

 $00:09:38.580 \longrightarrow 00:09:41.415$ they are obviously focused on many things.

NOTE Confidence: 0.853748399

 $00:09:41.420 \longrightarrow 00:09:42.876$ Certainly focusing on what

NOTE Confidence: 0.853748399

 $00:09:42.876 \longrightarrow 00:09:44.696$ is up front and centrals.

NOTE Confidence: 0.853748399

 $00:09:44.700 \longrightarrow 00:09:47.616$ How do we improve our recruitment

NOTE Confidence: 0.853748399

00:09:47.616 --> 00:09:49.074 and retention strategy?

NOTE Confidence: 0.853748399

 $00:09:49.080 \longrightarrow 00:09:50.982$ I think this is a nationwide

NOTE Confidence: 0.853748399

 $00:09:50.982 \longrightarrow 00:09:51.933$ but not phenomenal.

 $00:09:51.940 \longrightarrow 00:09:53.564$ It is most acute for health care

NOTE Confidence: 0.853748399

 $00:09:53.564 \longrightarrow 00:09:55.133$ as we're seeing that our teams

NOTE Confidence: 0.853748399

 $00:09:55.133 \longrightarrow 00:09:56.493$ that have worked through them.

NOTE Confidence: 0.853748399

00:09:56.500 --> 00:09:58.020 Pandemic we're seeing changes,

NOTE Confidence: 0.853748399

 $00:09:58.020 \longrightarrow 00:10:00.690$ so we need to think about how

NOTE Confidence: 0.853748399

 $00:10:00.690 \longrightarrow 00:10:02.610$ do we retain our best people.

NOTE Confidence: 0.853748399

 $00:10:02.610 \longrightarrow 00:10:03.760$ But there are other things.

NOTE Confidence: 0.853748399

 $00:10:03.760 \longrightarrow 00:10:04.800$ How do we improve care?

NOTE Confidence: 0.853748399

 $00{:}10{:}04.800 \longrightarrow 00{:}10{:}06.942$ How do we look at quality and

NOTE Confidence: 0.853748399

00:10:06.942 --> 00:10:08.560 morbidity and mortality conference?

NOTE Confidence: 0.853748399

 $00{:}10{:}08.560 \dashrightarrow 00{:}10{:}09.939$ How do we look at our patient

NOTE Confidence: 0.853748399

00:10:09.939 --> 00:10:11.100 experience with our press Gainey,

NOTE Confidence: 0.853748399

 $00{:}10{:}11.100 \dashrightarrow 00{:}10{:}14.005$ and enhance that and and this team

NOTE Confidence: 0.853748399

00:10:14.005 --> 00:10:17.016 you will see across is how do we

NOTE Confidence: 0.853748399

00:10:17.020 --> 00:10:19.396 think the Black Lives Matter engaged?

NOTE Confidence: 0.853748399

 $00{:}10{:}19.400 \dashrightarrow 00{:}10{:}21.318$ All of the communities and we have

 $00:10:21.318 \longrightarrow 00:10:22.855$ been having a national conversation

NOTE Confidence: 0.853748399

 $00:10:22.855 \longrightarrow 00:10:25.137$ and that will be seen in the

NOTE Confidence: 0.853748399

 $00:10:25.137 \longrightarrow 00:10:26.776$ cancer domain so you can see.

NOTE Confidence: 0.853748399

00:10:26.780 --> 00:10:28.778 That they're focusing on culture engagement,

NOTE Confidence: 0.853748399

00:10:28.780 --> 00:10:31.240 and I this is looking inward,

NOTE Confidence: 0.853748399

 $00:10:31.240 \longrightarrow 00:10:32.044$ but also outward.

NOTE Confidence: 0.853748399

00:10:32.044 --> 00:10:33.920 We're going to have to do both,

NOTE Confidence: 0.853748399

 $00:10:33.920 \longrightarrow 00:10:36.648$ and this is the part that that this

NOTE Confidence: 0.853748399

00:10:36.648 --> 00:10:39.318 team is also looking next slide.

NOTE Confidence: 0.853748399

 $00:10:39.320 \longrightarrow 00:10:40.732$ So this just acknowledges,

NOTE Confidence: 0.853748399

00:10:40.732 --> 00:10:41.438 I think,

NOTE Confidence: 0.853748399

 $00:10:41.440 \longrightarrow 00:10:44.640$ the the all the arrows all it sees

NOTE Confidence: 0.853748399

 $00:10:44.640 \longrightarrow 00:10:48.079$ is all the stuff you all felt it.

NOTE Confidence: 0.853748399

 $00:10:48.080 \longrightarrow 00:10:49.264$ It was hard work.

NOTE Confidence: 0.853748399

00:10:49.264 --> 00:10:51.413 I think we can now smile and

 $00:10:51.413 \longrightarrow 00:10:52.597$ say it was great.

NOTE Confidence: 0.853748399

 $00{:}10{:}52.600 \dashrightarrow 00{:}10{:}54.973$ I will still remember when we reopened

NOTE Confidence: 0.853748399

 $00:10:54.973 \longrightarrow 00:10:56.841$ the inner North pavilion floors

NOTE Confidence: 0.853748399

00:10:56.841 --> 00:10:59.193 and how much excitement there was.

NOTE Confidence: 0.853748399

 $00:10:59.200 \longrightarrow 00:11:00.736$ Unhappiness with our teams.

NOTE Confidence: 0.853748399

 $00:11:00.736 \longrightarrow 00:11:04.139$ But this kind of the chaos of this arrows

NOTE Confidence: 0.853748399

 $00{:}11{:}04.139 \dashrightarrow 00{:}11{:}06.890$ reflect all the hard work you all did.

NOTE Confidence: 0.853748399

 $00:11:06.890 \longrightarrow 00:11:08.318$ I want to thank you all.

NOTE Confidence: 0.853748399

 $00:11:08.320 \longrightarrow 00:11:10.010$ I want you to acknowledge.

NOTE Confidence: 0.853748399

00:11:10.010 --> 00:11:11.425 Each and everyone of yourselves

NOTE Confidence: 0.853748399

 $00:11:11.425 \longrightarrow 00:11:13.160$ and Pat resolve on the back.

NOTE Confidence: 0.853748399

 $00:11:13.160 \longrightarrow 00:11:14.344$ It was hard work.

NOTE Confidence: 0.853748399

00:11:14.344 --> 00:11:16.940 Perhaps we never felt like we had a pause,

NOTE Confidence: 0.853748399

 $00{:}11{:}16.940 {\:{\mbox{--}}\!>}\ 00{:}11{:}18.686$ because as soon as we moved,

NOTE Confidence: 0.853748399

 $00:11:18.690 \longrightarrow 00:11:20.294$ the work continued coming

NOTE Confidence: 0.853748399

 $00:11:20.294 \longrightarrow 00:11:21.497$ and continues coming.

 $00:11:21.500 \longrightarrow 00:11:22.752$ We're busier than ever,

NOTE Confidence: 0.853748399

 $00:11:22.752 \longrightarrow 00:11:24.630$ but I do think it's important

NOTE Confidence: 0.853748399

 $00:11:24.692 \longrightarrow 00:11:26.106$ for us to say we did it.

NOTE Confidence: 0.853748399

00:11:26.110 --> 00:11:27.946 We have that core and us,

NOTE Confidence: 0.853748399

 $00:11:27.950 \longrightarrow 00:11:29.130$ and as we look ahead,

NOTE Confidence: 0.853748399

 $00:11:29.130 \longrightarrow 00:11:33.640$ we have that ability in this next slide.

NOTE Confidence: 0.853748399

 $00:11:33.640 \longrightarrow 00:11:33.956$ However,

NOTE Confidence: 0.853748399

 $00:11:33.956 \longrightarrow 00:11:36.800$ things are not pristine and I want to be

NOTE Confidence: 0.897425928333333

 $00:11:36.868 \longrightarrow 00:11:39.580$ honest that it's things are still in flux.

NOTE Confidence: 0.897425928333333

 $00{:}11{:}39.580 \dashrightarrow 00{:}11{:}41.518$ I've talked about the labor challenges.

NOTE Confidence: 0.897425928333333

 $00{:}11{:}41.520 --> 00{:}11{:}43.590$ I think we are busy.

NOTE Confidence: 0.897425928333333

 $00:11:43.590 \longrightarrow 00:11:45.948$ If you don't see that, look at RED.

NOTE Confidence: 0.897425928333333

00:11:45.948 --> 00:11:47.196 It's always busy.

NOTE Confidence: 0.897425928333333

00:11:47.200 --> 00:11:49.300 Always about 60 to 80 patients

NOTE Confidence: 0.897425928333333

 $00:11:49.300 \longrightarrow 00:11:51.218$ waiting to be admitted and that

 $00:11:51.218 \longrightarrow 00:11:53.031$ means that are some of her places

NOTE Confidence: 0.897425928333333

 $00:11:53.031 \longrightarrow 00:11:54.760$ are not where we expect that.

NOTE Confidence: 0.897425928333333

00:11:54.760 --> 00:11:56.489 I'm not going to go through and

NOTE Confidence: 0.897425928333333

 $00:11:56.489 \longrightarrow 00:11:58.109$ reiterate all of the clinics that

NOTE Confidence: 0.897425928333333

00:11:58.109 --> 00:12:00.020 are probably still not where you all

NOTE Confidence: 0.897425928333333

00:12:00.079 --> 00:12:02.126 thought and perhaps some of that will

NOTE Confidence: 0.897425928333333

 $00:12:02.126 \longrightarrow 00:12:04.300$ mean that we may change overtime.

NOTE Confidence: 0.897425928333333

 $00:12:04.300 \longrightarrow 00:12:05.780$ That's not a good or a bad thing.

NOTE Confidence: 0.897425928333333

 $00:12:05.780 \longrightarrow 00:12:07.178$ It's how we look at it.

NOTE Confidence: 0.897425928333333

 $00:12:07.180 \longrightarrow 00:12:08.374$ I always see the glass is

NOTE Confidence: 0.897425928333333

 $00:12:08.374 \longrightarrow 00:12:09.679$ not half empty or half full.

NOTE Confidence: 0.897425928333333

 $00:12:09.680 \longrightarrow 00:12:11.269$ It's waiting for us to be filled

NOTE Confidence: 0.897425928333333

 $00{:}12{:}11.269 \dashrightarrow 00{:}12{:}13.138$ with all the colors we want to see

NOTE Confidence: 0.897425928333333

 $00:12:13.138 \longrightarrow 00:12:14.680$ and the flavors we want to put.

NOTE Confidence: 0.897425928333333

00:12:14.680 --> 00:12:16.024 And that's what I want you

NOTE Confidence: 0.897425928333333

 $00:12:16.024 \longrightarrow 00:12:16.920$ to think about now.

 $00:12:16.920 \longrightarrow 00:12:19.720$ It does mean that spaces get type tight.

NOTE Confidence: 0.897425928333333

 $00:12:19.720 \longrightarrow 00:12:21.012$ We have to acknowledge

NOTE Confidence: 0.897425928333333

 $00:12:21.012 \longrightarrow 00:12:22.304$ that it's sometimes hard.

NOTE Confidence: 0.897425928333333

00:12:22.310 --> 00:12:24.330 It means that programmatic growth

NOTE Confidence: 0.897425928333333

00:12:24.330 --> 00:12:25.946 sometimes doesn't seem obvious

NOTE Confidence: 0.897425928333333

 $00:12:25.946 \longrightarrow 00:12:28.039$ or sometimes can be difficult.

NOTE Confidence: 0.897425928333333

00:12:28.040 --> 00:12:30.368 But I can guarantee you there's

NOTE Confidence: 0.897425928333333

 $00:12:30.368 \longrightarrow 00:12:32.718$ in genuity and creativity in all of you.

NOTE Confidence: 0.897425928333333

 $00{:}12{:}32.720 \dashrightarrow 00{:}12{:}34.550$ Whether it's the nursing team.

NOTE Confidence: 0.897425928333333

 $00:12:34.550 \longrightarrow 00:12:36.250$ Whether it's the trainees or

NOTE Confidence: 0.897425928333333

 $00:12:36.250 \longrightarrow 00:12:37.610$ whether it's the physicians,

NOTE Confidence: 0.897425928333333

 $00:12:37.610 \longrightarrow 00:12:39.578$ every one of us has that

NOTE Confidence: 0.897425928333333

 $00{:}12{:}39.578 \dashrightarrow 00{:}12{:}41.240$ capacity and that skill set.

NOTE Confidence: 0.897425928333333 00:12:41.240 --> 00:12:43.590 Next slide. NOTE Confidence: 0.897425928333333

 $00:12:43.590 \longrightarrow 00:12:43.863$ OK,

 $00:12:43.863 \longrightarrow 00:12:45.774$ so some of the other stuff besides

NOTE Confidence: 0.897425928333333

00:12:45.774 --> 00:12:47.059 talking about the pandemic,

NOTE Confidence: 0.897425928333333

00:12:47.060 --> 00:12:48.932 which I think we've spent a lot of time,

NOTE Confidence: 0.897425928333333

 $00:12:48.940 \longrightarrow 00:12:50.907$ is some of the good stuff that

NOTE Confidence: 0.897425928333333

00:12:50.907 --> 00:12:52.769 happened while we were just so

NOTE Confidence: 0.897425928333333

 $00:12:52.769 \longrightarrow 00:12:54.671$ busy catching our breath on doing

NOTE Confidence: 0.897425928333333

 $00{:}12{:}54.671 \dashrightarrow 00{:}12{:}56.576$ routine care so often in crisis.

NOTE Confidence: 0.897425928333333

 $00{:}12{:}56.576 \dashrightarrow 00{:}12{:}58.808$ Sometimes the best minds and best

NOTE Confidence: 0.897425928333333

 $00{:}12{:}58.808 \dashrightarrow 00{:}13{:}00.953$ solutions are born and the hospital

NOTE Confidence: 0.897425928333333

00:13:00.953 --> 00:13:03.097 program was launched over the past

NOTE Confidence: 0.897425928333333

 $00:13:03.097 \longrightarrow 00:13:05.329$ year by Doctor Carrier Edelson along

NOTE Confidence: 0.897425928333333

00:13:05.329 --> 00:13:07.101 with Doctor Jensen Morris who haven't.

NOTE Confidence: 0.897425928333333

00:13:07.101 --> 00:13:07.969 If you haven't met,

NOTE Confidence: 0.897425928333333

00:13:07.970 --> 00:13:10.190 she runs our hospitals program,

NOTE Confidence: 0.897425928333333

 $00:13:10.190 \longrightarrow 00:13:11.505$ and although it's only been

NOTE Confidence: 0.897425928333333

00:13:11.505 --> 00:13:13.230 launched for a few short months,

 $00:13:13.230 \longrightarrow 00:13:14.840$ the early signal shows that.

NOTE Confidence: 0.897425928333333

 $00:13:14.840 \longrightarrow 00:13:16.845$ Having a dedicated team does

NOTE Confidence: 0.897425928333333

00:13:16.845 --> 00:13:18.449 improve things like length

NOTE Confidence: 0.897425928333333

 $00:13:18.449 \longrightarrow 00:13:20.580$ of stay in early discharge,

NOTE Confidence: 0.897425928333333

 $00:13:20.580 \longrightarrow 00:13:22.656$ so again it's a positive signal.

NOTE Confidence: 0.897425928333333

 $00:13:22.660 \longrightarrow 00:13:24.145$ It's something will continue to

NOTE Confidence: 0.897425928333333

 $00:13:24.145 \longrightarrow 00:13:26.230$ learn from and as Eric comes on

NOTE Confidence: 0.897425928333333

 $00:13:26.230 \longrightarrow 00:13:28.120$ this will be something for us to

NOTE Confidence: 0.897425928333333

 $00{:}13{:}28.120 \dashrightarrow 00{:}13{:}29.710$ discuss and see how this relates

NOTE Confidence: 0.897425928333333

 $00:13:29.710 \longrightarrow 00:13:31.292$ to how we deliver our care,

NOTE Confidence: 0.897425928333333

 $00:13:31.292 \longrightarrow 00:13:33.476$ but also think about how does it

NOTE Confidence: 0.897425928333333

00:13:33.476 --> 00:13:35.440 impact our training experience?

NOTE Confidence: 0.897425928333333

 $00{:}13{:}35.440 \dashrightarrow 00{:}13{:}37.393$ Are we thinking about all those facets

NOTE Confidence: 0.897425928333333

00:13:37.393 --> 00:13:39.099 and training the next generation?

NOTE Confidence: 0.897425928333333

 $00:13:39.100 \longrightarrow 00:13:41.809$ But I think early on really remarkable

 $00:13:41.809 \longrightarrow 00:13:44.075$ success or working across different

NOTE Confidence: 0.897425928333333

 $00:13:44.075 \longrightarrow 00:13:46.650$ programs and across our institution.

NOTE Confidence: 0.897425928333333 $00:13:46.650 \longrightarrow 00:13:47.640$ Next slide. NOTE Confidence: 0.897425928333333

 $00:13:47.640 \longrightarrow 00:13:50.115$ And other things are this

NOTE Confidence: 0.897425928333333

00:13:50.115 --> 00:13:51.600 next day initiative.

NOTE Confidence: 0.897425928333333

00:13:51.600 --> 00:13:53.520 I think if it's someone in your family,

NOTE Confidence: 0.897425928333333

00:13:53.520 --> 00:13:55.200 if you have a cancer diagnosis,

NOTE Confidence: 0.897425928333333

 $00:13:55.200 \longrightarrow 00:13:56.808$ we would all say we want to be

NOTE Confidence: 0.897425928333333

00:13:56.808 --> 00:13:58.586 seen as soon as we hear about it.

NOTE Confidence: 0.897425928333333

 $00:13:58.590 \longrightarrow 00:14:00.000$ And that's the right intent.

NOTE Confidence: 0.897425928333333

 $00:14:00.000 \longrightarrow 00:14:00.855$ Do you know?

NOTE Confidence: 0.897425928333333

 $00:14:00.855 \longrightarrow 00:14:02.850$ We need to think about our patients,

NOTE Confidence: 0.897425928333333

 $00{:}14{:}02.850 \dashrightarrow 00{:}14{:}04.530$ how we would want to be treated

NOTE Confidence: 0.897425928333333

 $00:14:04.530 \longrightarrow 00:14:06.380$ and they want to be seen next day.

NOTE Confidence: 0.897425928333333

 $00:14:06.380 \longrightarrow 00:14:07.915$ So this is an initiative

NOTE Confidence: 0.897425928333333

00:14:07.915 --> 00:14:09.143 launched by Sarah Mccallion,

 $00:14:09.150 \longrightarrow 00:14:11.112$ whose are ambulatory officer on with

NOTE Confidence: 0.897425928333333

 $00{:}14{:}11.112 \dashrightarrow 00{:}14{:}13.510$ these Chomsky and the data shows that

NOTE Confidence: 0.897425928333333

 $00:14:13.510 \longrightarrow 00:14:15.574$ this has launched in several locations.

NOTE Confidence: 0.829417170909091

 $00:14:15.580 \longrightarrow 00:14:17.323$ I'm not going to name them on

NOTE Confidence: 0.829417170909091

 $00:14:17.323 \longrightarrow 00:14:18.790$ lot in southern Connecticut.

NOTE Confidence: 0.829417170909091

 $00:14:18.790 \longrightarrow 00:14:20.652$ Along with other areas and what has

NOTE Confidence: 0.829417170909091

 $00:14:20.652 \longrightarrow 00:14:22.982$ shown is that we are able to do this

NOTE Confidence: 0.829417170909091

 $00{:}14{:}22.982 \to 00{:}14{:}24.669$ for things like Breast Cancer Care.

NOTE Confidence: 0.829417170909091

 $00{:}14{:}24.670 \dashrightarrow 00{:}14{:}27.334$ About 15% of people are being seen by the

NOTE Confidence: 0.829417170909091

 $00{:}14{:}27.334 \dashrightarrow 00{:}14{:}29.956$ next day and also we're seeing about 10%

NOTE Confidence: 0.829417170909091

 $00:14:29.960 \longrightarrow 00:14:31.488$ of people being seen in the next day.

NOTE Confidence: 0.829417170909091

 $00:14:31.490 \longrightarrow 00:14:34.227$ So there's a huge patient demand for

NOTE Confidence: 0.829417170909091

 $00{:}14{:}34.227 \dashrightarrow 00{:}14{:}36.592$ this and offering this is something

NOTE Confidence: 0.829417170909091

00:14:36.592 --> 00:14:38.812 that we need to start doing,

NOTE Confidence: 0.829417170909091

 $00:14:38.820 \longrightarrow 00:14:40.857$ but the dynamics of it become hard

 $00:14:40.857 \longrightarrow 00:14:43.046$ because it does mean it puts stressors

NOTE Confidence: 0.829417170909091

 $00{:}14{:}43.046 \dashrightarrow 00{:}14{:}45.330$ on the frontlines team to think about

NOTE Confidence: 0.829417170909091

00:14:45.330 --> 00:14:47.352 how do we work more intelligently

NOTE Confidence: 0.829417170909091

00:14:47.352 --> 00:14:50.098 around this rather than just making art?

NOTE Confidence: 0.829417170909091

00:14:50.098 --> 00:14:52.258 Please go longer next slide.

NOTE Confidence: 0.829417170909091

00:14:52.260 --> 00:14:53.570 And then the patient experience,

NOTE Confidence: 0.829417170909091

 $00{:}14{:}53.570 \dashrightarrow 00{:}14{:}55.856$ which is critical around how we

NOTE Confidence: 0.829417170909091

 $00:14:55.856 \longrightarrow 00:14:56.969$ think as you know,

NOTE Confidence: 0.829417170909091

 $00{:}14{:}56.969 \dashrightarrow 00{:}14{:}59.393$ Terra Sam presents a lot of this and she's

NOTE Confidence: 0.829417170909091

00:14:59.393 --> 00:15:01.710 helped by her director of patient experience,

NOTE Confidence: 0.829417170909091

 $00:15:01.710 \longrightarrow 00:15:02.306$ Michelle Kelby,

NOTE Confidence: 0.829417170909091

 $00{:}15{:}02.306 \dashrightarrow 00{:}15{:}04.094$ Albert and some of the experiences

NOTE Confidence: 0.829417170909091

 $00:15:04.094 \longrightarrow 00:15:05.993$ that they have really done is

NOTE Confidence: 0.829417170909091

 $00:15:05.993 \longrightarrow 00:15:07.237$ the patient experience forums.

NOTE Confidence: 0.829417170909091

 $00:15:07.240 \longrightarrow 00:15:08.580$ We've talked about those and

NOTE Confidence: 0.829417170909091

 $00:15:08.580 \longrightarrow 00:15:10.250$ then we formed the P fact.

00:15:10.250 --> 00:15:12.075 These patient and family advisory

NOTE Confidence: 0.829417170909091

 $00:15:12.075 \longrightarrow 00:15:14.224$ councils for patients educate us on

NOTE Confidence: 0.829417170909091

 $00:15:14.224 \longrightarrow 00:15:16.079$ what are the missing things that we

NOTE Confidence: 0.829417170909091

00:15:16.079 --> 00:15:18.106 may never hear about or think about.

NOTE Confidence: 0.829417170909091

 $00:15:18.110 \longrightarrow 00:15:20.594$ And I think those are important

NOTE Confidence: 0.829417170909091

 $00:15:20.594 \longrightarrow 00:15:22.680$ dialogues because partly we live.

NOTE Confidence: 0.829417170909091

 $00:15:22.680 \longrightarrow 00:15:24.535$ And then we delivered this

NOTE Confidence: 0.829417170909091

 $00:15:24.535 \longrightarrow 00:15:25.277$ tripartite mission.

NOTE Confidence: 0.829417170909091

 $00:15:25.280 \longrightarrow 00:15:26.896$ They say we do it in a community.

NOTE Confidence: 0.829417170909091

00:15:26.900 --> 00:15:30.266 Some of that community is us as human beings,

NOTE Confidence: 0.829417170909091

 $00:15:30.270 \longrightarrow 00:15:31.740$ but we live in a community.

NOTE Confidence: 0.829417170909091

 $00:15:31.740 \longrightarrow 00:15:33.420$ I'm currently sitting in New Haven.

NOTE Confidence: 0.829417170909091

 $00{:}15{:}33.420 \dashrightarrow 00{:}15{:}35.569$ Some of your sitting in Torrington or

NOTE Confidence: 0.829417170909091

 $00:15:35.569 \longrightarrow 00:15:37.978$ water for door investor Lior Greenwich.

NOTE Confidence: 0.829417170909091

00:15:37.980 --> 00:15:40.076 So what does that community think about us?

00:15:40.080 --> 00:15:41.220 And this is, I think,

NOTE Confidence: 0.829417170909091

 $00:15:41.220 \longrightarrow 00:15:41.892$ thinking how?

NOTE Confidence: 0.829417170909091

 $00:15:41.892 \longrightarrow 00:15:44.244$ How do we make these abstract notions

NOTE Confidence: 0.829417170909091

 $00:15:44.244 \longrightarrow 00:15:46.656$ very much local and important to our

NOTE Confidence: 0.829417170909091

00:15:46.656 --> 00:15:48.960 patients who live within that community?

NOTE Confidence: 0.829417170909091 00:15:48.960 --> 00:15:50.600 Next slide. NOTE Confidence: 0.829417170909091

 $00:15:50.600 \longrightarrow 00:15:52.690$ OK, so some more data.

NOTE Confidence: 0.829417170909091

 $00:15:52.690 \longrightarrow 00:15:55.126$ In terms of thinking about new

NOTE Confidence: 0.829417170909091

00:15:55.126 --> 00:15:55.938 patient volumes,

NOTE Confidence: 0.829417170909091

 $00:15:55.940 \longrightarrow 00:15:56.723$ this is helpful.

NOTE Confidence: 0.829417170909091

 $00{:}15{:}56.723 \mathrel{--}{>} 00{:}15{:}58.845$ We had a lot of growth you can

NOTE Confidence: 0.829417170909091

 $00:15:58.845 \longrightarrow 00:16:00.799$ see up till 2017 I think.

NOTE Confidence: 0.829417170909091

 $00:16:00.799 \longrightarrow 00:16:02.491$ Think somethings plateaued down

NOTE Confidence: 0.829417170909091

 $00:16:02.491 \longrightarrow 00:16:05.394$ and and as we look in twenty 2021

NOTE Confidence: 0.829417170909091

 $00:16:05.394 \longrightarrow 00:16:07.242$ I think some things for us to

NOTE Confidence: 0.829417170909091

 $00{:}16{:}07.242 \dashrightarrow 00{:}16{:}09.255$ look and pause and say there are

 $00{:}16{:}09.255 \dashrightarrow 00{:}16{:}11.290$ areas where we need to focus on.

NOTE Confidence: 0.829417170909091 00:16:11.290 --> 00:16:11.562 Again, NOTE Confidence: 0.829417170909091

00:16:11.562 --> 00:16:13.194 this is just more thinking about

NOTE Confidence: 0.829417170909091

 $00:16:13.194 \longrightarrow 00:16:15.204$ and as we think of our strategic

NOTE Confidence: 0.829417170909091

00:16:15.204 --> 00:16:17.466 framework and I know many of us spend

NOTE Confidence: 0.829417170909091

00:16:17.466 --> 00:16:19.466 a lot of time thinking about it next

NOTE Confidence: 0.829417170909091

 $00:16:19.470 \longrightarrow 00:16:22.165$ slide and then just add more data.

NOTE Confidence: 0.829417170909091

 $00:16:22.170 \longrightarrow 00:16:23.676$ And what are the worker views?

NOTE Confidence: 0.829417170909091

 $00:16:23.680 \longrightarrow 00:16:24.612$ Associated with their work.

NOTE Confidence: 0.829417170909091

 $00:16:24.612 \longrightarrow 00:16:26.758$ That's how one way of how we measure work.

NOTE Confidence: 0.829417170909091

 $00:16:26.760 \longrightarrow 00:16:27.772$ There many other ways,

NOTE Confidence: 0.829417170909091

 $00:16:27.772 \longrightarrow 00:16:29.994$ but this is how we measure one of our

NOTE Confidence: 0.829417170909091

 $00{:}16{:}29.994 \dashrightarrow 00{:}16{:}31.816$ domains of the work and it just shows

NOTE Confidence: 0.829417170909091

 $00:16:31.816 \longrightarrow 00:16:33.573$ the data over the past few years.

NOTE Confidence: 0.829417170909091

00:16:33.580 --> 00:16:36.010 Next slide and then of course,

 $00:16:36.010 \longrightarrow 00:16:38.152$ even though we I shared the new patient data,

NOTE Confidence: 0.829417170909091 00:16:38.160 --> 00:16:38.668 of course, NOTE Confidence: 0.829417170909091

00:16:38.668 --> 00:16:41.182 as we all know is you get busy busy

NOTE Confidence: 0.829417170909091

 $00:16:41.182 \longrightarrow 00:16:43.232$ people keep getting busier 'cause

NOTE Confidence: 0.829417170909091

 $00:16:43.232 \longrightarrow 00:16:45.230$ your patients continue they continue

NOTE Confidence: 0.829417170909091

 $00:16:45.230 \longrightarrow 00:16:47.566$ to follow us and you can see that

NOTE Confidence: 0.829417170909091

 $00:16:47.566 \longrightarrow 00:16:49.252$ that growth is exponential because

NOTE Confidence: 0.829417170909091

 $00:16:49.252 \longrightarrow 00:16:51.340$ those patients stay with us and

NOTE Confidence: 0.9121128361111111

00:16:51.401 --> 00:16:53.793 I think this is an opportunity of working.

NOTE Confidence: 0.912112836111111

 $00:16:53.800 \longrightarrow 00:16:56.320$ How do we use telehealth in this population?

NOTE Confidence: 0.9121128361111111

 $00:16:56.320 \longrightarrow 00:16:58.180$ How do we think as teams

NOTE Confidence: 0.912112836111111

00:16:58.180 --> 00:16:59.760 around our follow up visits?

NOTE Confidence: 0.912112836111111

 $00:16:59.760 \longrightarrow 00:17:02.000$ Is that always done the same way?

NOTE Confidence: 0.9121128361111111

 $00:17:02.000 \longrightarrow 00:17:04.316$ Are there smarter ways of doing

NOTE Confidence: 0.912112836111111

 $00:17:04.316 \longrightarrow 00:17:07.349$ this as we look ahead next slide?

NOTE Confidence: 0.912112836111111

 $00:17:07.350 \longrightarrow 00:17:08.808$ And then just I want to make a point.

 $00:17:08.810 \longrightarrow 00:17:10.550$ This is a complicated slide.

NOTE Confidence: 0.912112836111111

00:17:10.550 --> 00:17:12.135 Going this is monthly starting

NOTE Confidence: 0.912112836111111

 $00:17:12.135 \longrightarrow 00:17:14.110$ in October on the X axis,

NOTE Confidence: 0.912112836111111

 $00:17:14.110 \longrightarrow 00:17:16.396$ going all the way to October 2021,

NOTE Confidence: 0.912112836111111

 $00:17:16.396 \longrightarrow 00:17:18.524$ and what you can see is in blue

NOTE Confidence: 0.912112836111111

 $00:17:18.524 \longrightarrow 00:17:20.743$ is in in person visits the the

NOTE Confidence: 0.912112836111111

 $00:17:20.743 \longrightarrow 00:17:22.748$ light blue color or whatever we

NOTE Confidence: 0.912112836111111

 $00:17:22.748 \longrightarrow 00:17:25.128$ call it is video and then that

NOTE Confidence: 0.912112836111111

 $00{:}17{:}25.128 \dashrightarrow 00{:}17{:}27.302$ orangish color is telephone visits.

NOTE Confidence: 0.912112836111111

 $00{:}17{:}27.302 \dashrightarrow 00{:}17{:}30.050$ We all know that telehealth took

NOTE Confidence: 0.9121128361111111

 $00:17:30.135 \longrightarrow 00:17:32.390$ off as the pandemic happened.

NOTE Confidence: 0.912112836111111

 $00:17:32.390 \longrightarrow 00:17:34.358$ So you can see that although

NOTE Confidence: 0.912112836111111

 $00{:}17{:}34.358 \mathrel{--}{>} 00{:}17{:}36.058$ for cancer patients still need

NOTE Confidence: 0.9121128361111111

 $00:17:36.058 \longrightarrow 00:17:37.678$ their infusion and need to.

NOTE Confidence: 0.912112836111111

 $00:17:37.680 \longrightarrow 00:17:39.150$ Visit us so we continue to do

 $00:17:39.150 \longrightarrow 00:17:40.676$ a lot of inpatient visit there

NOTE Confidence: 0.912112836111111

 $00:17:40.676 \longrightarrow 00:17:42.615$ as you know my other hat is.

NOTE Confidence: 0.912112836111111

 $00:17:42.620 \longrightarrow 00:17:44.276$ I'm the head of the Yale

NOTE Confidence: 0.912112836111111

00:17:44.276 --> 00:17:45.104 medicine practice plan.

NOTE Confidence: 0.912112836111111

 $00:17:45.110 \longrightarrow 00:17:46.718$ If you look telehealth across our

NOTE Confidence: 0.912112836111111

00:17:46.718 --> 00:17:49.400 health system, it was up to 3040%.

NOTE Confidence: 0.912112836111111

 $00:17:49.400 \longrightarrow 00:17:51.976$ But here was about 20% back in

NOTE Confidence: 0.912112836111111

 $00:17:51.976 \longrightarrow 00:17:53.957$ last year and this is the rest

NOTE Confidence: 0.912112836111111

 $00{:}17{:}53.957 \dashrightarrow 00{:}17{:}56.015$ of the trend is not a typical

NOTE Confidence: 0.912112836111111

 $00:17:56.015 \longrightarrow 00:17:58.399$ we see that as things opened up,

NOTE Confidence: 0.912112836111111

 $00{:}17{:}58.400 \dashrightarrow 00{:}18{:}00.647$ patients wanted to see us more in

NOTE Confidence: 0.912112836111111

 $00:18:00.647 \longrightarrow 00:18:03.069$ person and that's what we see here

NOTE Confidence: 0.912112836111111

 $00:18:03.069 \longrightarrow 00:18:04.814$ that the telehealth is declining.

NOTE Confidence: 0.9121128361111111

00:18:04.820 --> 00:18:06.878 I think phone as you all know,

NOTE Confidence: 0.912112836111111

 $00:18:06.880 \longrightarrow 00:18:07.996$ was not reimbursed.

NOTE Confidence: 0.912112836111111

 $00:18:07.996 \longrightarrow 00:18:10.228$ Is is there's some reimbursement,

 $00:18:10.230 \longrightarrow 00:18:11.322$ so we encourage video,

NOTE Confidence: 0.912112836111111

 $00:18:11.322 \longrightarrow 00:18:13.385$ but as we look ahead I don't

NOTE Confidence: 0.912112836111111

 $00:18:13.385 \longrightarrow 00:18:15.160$ think you should have banned.

NOTE Confidence: 0.912112836111111 00:18:15.160 --> 00:18:15.986 Until Yelp. NOTE Confidence: 0.912112836111111

 $00:18:15.986 \longrightarrow 00:18:18.051$ I think there are opportunities

NOTE Confidence: 0.912112836111111

 $00:18:18.051 \longrightarrow 00:18:20.689$ similar to what I mentioned around.

NOTE Confidence: 0.912112836111111

 $00:18:20.690 \longrightarrow 00:18:22.594$ The follow up visits and I'm not.

NOTE Confidence: 0.912112836111111

 $00:18:22.600 \longrightarrow 00:18:25.327$ I'm what I mentioned early on as we look

NOTE Confidence: 0.912112836111111

 $00{:}18{:}25.327 \dashrightarrow 00{:}18{:}28.587$ at our care centers and they're distributed.

NOTE Confidence: 0.912112836111111

 $00:18:28.590 \longrightarrow 00:18:30.000$ And if you're thinking of

NOTE Confidence: 0.9121128361111111

00:18:30.000 --> 00:18:31.128 an academic health system,

NOTE Confidence: 0.912112836111111

 $00:18:31.130 \longrightarrow 00:18:33.380$ not everyone has that expertise.

NOTE Confidence: 0.912112836111111

 $00:18:33.380 \longrightarrow 00:18:34.440$ We look at, you know,

NOTE Confidence: 0.912112836111111

 $00{:}18{:}34.440 \dashrightarrow 00{:}18{:}36.282$ in every domain and how do

NOTE Confidence: 0.912112836111111

 $00:18:36.282 \longrightarrow 00:18:37.510$ we bring the specialist?

 $00:18:37.510 \longrightarrow 00:18:39.764$ Can we use telehealth as a tactical

NOTE Confidence: 0.912112836111111

 $00{:}18{:}39.764 \dashrightarrow 00{:}18{:}41.564$ way rather than everyone going

NOTE Confidence: 0.912112836111111

00:18:41.564 --> 00:18:43.874 to visit that patient to bring

NOTE Confidence: 0.912112836111111

 $00:18:43.874 \longrightarrow 00:18:45.718$ that specialist to remote sites?

NOTE Confidence: 0.912112836111111

00:18:45.720 --> 00:18:47.754 Again, this is not the answer is not today,

NOTE Confidence: 0.912112836111111

 $00:18:47.760 \longrightarrow 00:18:50.240$ but those conversations are happening.

NOTE Confidence: 0.912112836111111

00:18:50.240 --> 00:18:50.624 But.

NOTE Confidence: 0.912112836111111

00:18:50.624 --> 00:18:52.160 Delivering that will require

NOTE Confidence: 0.9121128361111111

 $00:18:52.160 \longrightarrow 00:18:54.462$ some nuances as we pilot them

NOTE Confidence: 0.912112836111111

 $00:18:54.462 \longrightarrow 00:18:56.007$ out and think about it.

NOTE Confidence: 0.912112836111111

00:18:56.010 --> 00:18:58.383 I know certainly in surgery I've seen

NOTE Confidence: 0.912112836111111

 $00:18:58.383 \longrightarrow 00:19:00.488$ some nice areas and in Waterbury

NOTE Confidence: 0.912112836111111

 $00:19:00.488 \longrightarrow 00:19:02.861$ with thoracic doing this and I think

NOTE Confidence: 0.9121128361111111

 $00:19:02.933 \longrightarrow 00:19:04.967$ there's opportunity for us to think

NOTE Confidence: 0.912112836111111

 $00:19:04.967 \longrightarrow 00:19:07.750$ and use it across as holistically.

NOTE Confidence: 0.912112836111111 00:19:07.750 --> 00:19:09.170 Next slide.

 $00:19:09.170 \longrightarrow 00:19:10.704$ OK, the now,

NOTE Confidence: 0.912112836111111

 $00:19:10.704 \longrightarrow 00:19:12.764$ although we are very distributed,

NOTE Confidence: 0.912112836111111

 $00:19:12.770 \longrightarrow 00:19:13.980$ there are four divisions that

NOTE Confidence: 0.912112836111111

 $00:19:13.980 \longrightarrow 00:19:15.506$ are part of the yield Cancer

NOTE Confidence: 0.912112836111111

 $00{:}19{:}15.506 \dashrightarrow 00{:}19{:}17.072$ Center and I think it's important

NOTE Confidence: 0.912112836111111

00:19:17.072 --> 00:19:18.529 to think about what they do,

NOTE Confidence: 0.912112836111111

 $00:19:18.530 \longrightarrow 00:19:19.674$ 'cause they're full time

NOTE Confidence: 0.912112836111111

 $00:19:19.674 \longrightarrow 00:19:20.818$ in the Cancer Center.

NOTE Confidence: 0.912112836111111

 $00:19:20.820 \longrightarrow 00:19:22.405$ So going Herbst runs the

NOTE Confidence: 0.912112836111111

00:19:22.405 --> 00:19:23.673 division of Medical Oncology,

NOTE Confidence: 0.9121128361111111

 $00:19:23.680 \longrightarrow 00:19:25.955$ and although it's it's one of our

NOTE Confidence: 0.912112836111111

 $00:19:25.955 \longrightarrow 00:19:27.938$ largest division with about 80 people,

NOTE Confidence: 0.912112836111111

 $00{:}19{:}27.940 \dashrightarrow 00{:}19{:}29.144$ clearly lot of work and I'm not

NOTE Confidence: 0.912112836111111

 $00:19:29.144 \longrightarrow 00:19:30.620$ going to be able to acknowledge it.

NOTE Confidence: 0.912112836111111

 $00:19:30.620 \longrightarrow 00:19:32.888$ Some of the key highlights as

 $00:19:32.888 \longrightarrow 00:19:34.400$ they have multiple spores.

NOTE Confidence: 0.912112836111111

00:19:34.400 --> 00:19:36.608 They're also trying to get faculty

NOTE Confidence: 0.912112836111111

00:19:36.608 --> 00:19:38.080 development and recruitment as

NOTE Confidence: 0.917267885333333

 $00:19:38.145 \longrightarrow 00:19:39.450$ we continue to be busy.

NOTE Confidence: 0.917267885333333

00:19:39.450 --> 00:19:41.934 Lots of drug approvals you can see in head,

NOTE Confidence: 0.917267885333333

00:19:41.940 --> 00:19:44.120 neck, lung and bladder cancer

NOTE Confidence: 0.917267885333333

 $00:19:44.120 \longrightarrow 00:19:46.032$ and I have to say this team has

NOTE Confidence: 0.917267885333333

 $00:19:46.032 \longrightarrow 00:19:47.420$ worked really well on faculty,

NOTE Confidence: 0.917267885333333

 $00:19:47.420 \longrightarrow 00:19:49.310$ staff and Wellness during the pandemic

NOTE Confidence: 0.917267885333333

 $00:19:49.310 \longrightarrow 00:19:51.289$ for next year they continue to.

NOTE Confidence: 0.917267885333333

 $00{:}19{:}51.290 {\:{\mbox{--}}\!>}\ 00{:}19{:}52.970$ Think about faculty recruitment

NOTE Confidence: 0.917267885333333

 $00:19:52.970 \longrightarrow 00:19:54.230$ and development goals.

NOTE Confidence: 0.917267885333333

 $00:19:54.230 \longrightarrow 00:19:56.134$ Also, how do we bring that academic

NOTE Confidence: 0.917267885333333

00:19:56.134 --> 00:19:58.082 piece in the system is fellows come

NOTE Confidence: 0.917267885333333

00:19:58.082 --> 00:20:00.421 out and they want a much more different

NOTE Confidence: 0.917267885333333

 $00{:}20{:}00.421 \dashrightarrow 00{:}20{:}02.801$ practice then perhaps in the past and

00:20:02.801 --> 00:20:04.938 they're looking at putting in a fourth

NOTE Confidence: 0.917267885333333

 $00{:}20{:}04.938 \dashrightarrow 00{:}20{:}06.550$ score application in breast cancer.

NOTE Confidence: 0.917267885333333 00:20:06.550 --> 00:20:08.640 Next slide. NOTE Confidence: 0.917267885333333

00:20:08.640 --> 00:20:10.645 Looking at division of Hematology

NOTE Confidence: 0.917267885333333

00:20:10.645 --> 00:20:12.606 led by the Stephanie Helene,

NOTE Confidence: 0.917267885333333

 $00:20:12.606 \longrightarrow 00:20:15.252$ who as you know took over the

NOTE Confidence: 0.917267885333333

 $00:20:15.252 \longrightarrow 00:20:17.589$ division over almost about two years

NOTE Confidence: 0.917267885333333

 $00{:}20{:}17.589 \longrightarrow 00{:}20{:}19.871$ ago and obviously focused on the

NOTE Confidence: 0.917267885333333

00:20:19.871 --> 00:20:21.826 tripartite mission as I mentioned,

NOTE Confidence: 0.917267885333333

 $00{:}20{:}21.830 \dashrightarrow 00{:}20{:}23.692$ but also as I know Stephanie also

NOTE Confidence: 0.917267885333333

 $00:20:23.692 \longrightarrow 00:20:25.714$ think about how do we disseminate

NOTE Confidence: 0.917267885333333

00:20:25.714 --> 00:20:27.266 innovation throughout the world,

NOTE Confidence: 0.917267885333333

 $00{:}20{:}27.270 \dashrightarrow 00{:}20{:}29.568$ 'cause the research here is phenomenal.

NOTE Confidence: 0.917267885333333

 $00{:}20{:}29.570 \dashrightarrow 00{:}20{:}31.226$ Now if you move to the next slide,

NOTE Confidence: 0.917267885333333

 $00:20:31.230 \longrightarrow 00:20:33.015$ I think what needs to happen is

00:20:33.015 --> 00:20:34.538 and what Doctor Helene is very

NOTE Confidence: 0.917267885333333

00:20:34.538 --> 00:20:36.532 much focused on is how do we bring

NOTE Confidence: 0.917267885333333

 $00:20:36.532 \longrightarrow 00:20:38.344$ that depth into all the programs?

NOTE Confidence: 0.917267885333333

 $00:20:38.350 \longrightarrow 00:20:40.230$ Because lymphoma is very different

NOTE Confidence: 0.917267885333333

 $00:20:40.230 \longrightarrow 00:20:42.536$ from leukemia and that the in

NOTE Confidence: 0.917267885333333

 $00:20:42.536 \longrightarrow 00:20:44.684$ especially as we think of the

NOTE Confidence: 0.917267885333333

 $00{:}20{:}44.684 \dashrightarrow 00{:}20{:}46.130$ scientific innovations in this.

NOTE Confidence: 0.917267885333333

 $00:20:46.130 \longrightarrow 00:20:48.140$ This kind of tells you about

NOTE Confidence: 0.917267885333333

 $00:20:48.140 \longrightarrow 00:20:49.750$ how diverse this team is,

NOTE Confidence: 0.917267885333333

 $00:20:49.750 \longrightarrow 00:20:51.410$ how large this team is,

NOTE Confidence: 0.917267885333333

 $00{:}20{:}51.410 \dashrightarrow 00{:}20{:}53.734$ a couple points to make out point

NOTE Confidence: 0.917267885333333

 $00:20:53.734 \longrightarrow 00:20:56.304$ out here the yellow boxes show all

NOTE Confidence: 0.917267885333333

 $00:20:56.304 \longrightarrow 00:20:58.834$ the new team members they have and

NOTE Confidence: 0.917267885333333

 $00:20:58.834 \longrightarrow 00:21:01.026$ they are some of them are in here.

NOTE Confidence: 0.917267885333333

00:21:01.030 --> 00:21:03.350 Some of them are in the health system.

NOTE Confidence: 0.917267885333333

 $00:21:03.350 \longrightarrow 00:21:06.101$ One point to point out is that

 $00:21:06.101 \longrightarrow 00:21:08.459$ the classical theme is an area of.

NOTE Confidence: 0.917267885333333

 $00{:}21{:}08.460 {\:{\circ}{\circ}{\circ}}>00{:}21{:}11.016$ Huge growth and need partly reflects

NOTE Confidence: 0.917267885333333

 $00:21:11.016 \longrightarrow 00:21:13.938$ Connecticut as a state with an aging

NOTE Confidence: 0.917267885333333

00:21:13.938 --> 00:21:16.230 state population that many of our

NOTE Confidence: 0.917267885333333

00:21:16.230 --> 00:21:18.927 sites are inundated with benign heme,

NOTE Confidence: 0.917267885333333

00:21:18.930 --> 00:21:21.639 it's either an opportunity or a stressor.

NOTE Confidence: 0.917267885333333

 $00:21:21.640 \longrightarrow 00:21:23.893$ It certainly is a lot of demand,

NOTE Confidence: 0.917267885333333

 $00:21:23.893 \longrightarrow 00:21:26.440$ but how do we use it for our research,

NOTE Confidence: 0.917267885333333

00:21:26.440 --> 00:21:28.348 I think those are some things that I know.

NOTE Confidence: 0.917267885333333 00:21:28.350 --> 00:21:28.842 I know, NOTE Confidence: 0.917267885333333

00:21:28.842 --> 00:21:30.564 the heme group is thinking with Bob

NOTE Confidence: 0.917267885333333

00:21:30.564 --> 00:21:32.076 Boehner and others also want to

NOTE Confidence: 0.917267885333333

 $00{:}21{:}32.076 \dashrightarrow 00{:}21{:}33.770$ point out Marcus motion on the left.

NOTE Confidence: 0.917267885333333

00:21:33.770 --> 00:21:36.451 Some of you may not have met him is

NOTE Confidence: 0.917267885333333

00:21:36.451 --> 00:21:39.048 he is our inaugural director of CMC.

 $00:21:39.050 \longrightarrow 00:21:41.310$ Or central molecular clinical oncology.

NOTE Confidence: 0.917267885333333

00:21:41.310 --> 00:21:43.680 Dr Mission joined us last summer

NOTE Confidence: 0.917267885333333

 $00:21:43.680 \longrightarrow 00:21:45.260$ from City of Hope,

NOTE Confidence: 0.917267885333333

00:21:45.260 --> 00:21:46.916 accomplished Howard Hughes investigator,

NOTE Confidence: 0.917267885333333

 $00:21:46.916 \longrightarrow 00:21:50.090$ whose goal is to bring the physician

NOTE Confidence: 0.917267885333333

 $00:21:50.090 \longrightarrow 00:21:51.620$ scientist. How do we train them?

NOTE Confidence: 0.917267885333333

 $00:21:51.620 \longrightarrow 00:21:53.594$ And he's he's been able to recruit

NOTE Confidence: 0.917267885333333

 $00:21:53.594 \longrightarrow 00:21:55.070$ three people in his group.

NOTE Confidence: 0.917267885333333

00:21:55.070 --> 00:21:57.584 So really excited about how that

NOTE Confidence: 0.917267885333333

 $00:21:57.584 \longrightarrow 00:22:00.217$ comes across and then you can see

NOTE Confidence: 0.917267885333333

 $00{:}22{:}00.217 \dashrightarrow 00{:}22{:}01.458$ how Stephanie's thinking about the

NOTE Confidence: 0.917267885333333

 $00:22:01.458 \longrightarrow 00:22:02.880$ network and all of the pieces.

NOTE Confidence: 0.917267885333333

 $00:22:02.880 \longrightarrow 00:22:04.455$ So I think this group will continue

NOTE Confidence: 0.917267885333333

 $00{:}22{:}04.455 \dashrightarrow 00{:}22{:}06.049$ to get bigger over the next year,

NOTE Confidence: 0.917267885333333

00:22:06.050 --> 00:22:09.880 as Doctor Weiner joins us. Next slide.

NOTE Confidence: 0.917267885333333

 $00:22:09.880 \longrightarrow 00:22:13.096$ Neuron colleges led by Antonio Moral.

 $00:22:13.100 \longrightarrow 00:22:15.424$ They had the shanavia brain tumor front.

NOTE Confidence: 0.917267885333333

 $00:22:15.430 \longrightarrow 00:22:17.586$ You saw the announcement earlier this week.

NOTE Confidence: 0.917267885333333

00:22:17.590 --> 00:22:20.630 They also had a U 19 grant with

NOTE Confidence: 0.917267885333333

00:22:20.630 --> 00:22:23.795 Antonio Amaro and Ranchi and drawn

NOTE Confidence: 0.917267885333333

 $00:22:23.795 \longrightarrow 00:22:26.115$ launching the therapeutic network.

NOTE Confidence: 0.917267885333333

00:22:26.120 --> 00:22:28.700 They're continuing to do a lot

NOTE Confidence: 0.917267885333333

 $00:22:28.700 \longrightarrow 00:22:30.420$ of clinical trials and

NOTE Confidence: 0.846467799166667

 $00:22:30.510 \longrightarrow 00:22:32.430$ then for 2022 for this coming year.

NOTE Confidence: 0.846467799166667

 $00{:}22{:}32.430 \dashrightarrow 00{:}22{:}35.517$ Their goals are to kind of optimize

NOTE Confidence: 0.846467799166667

 $00{:}22{:}35.517 \longrightarrow 00{:}22{:}37.750$ their in patient services as well as

NOTE Confidence: 0.846467799166667

 $00:22:37.750 \longrightarrow 00:22:40.020$ launch a PO1 in the future and then.

NOTE Confidence: 0.846467799166667

 $00:22:40.020 \longrightarrow 00:22:42.057$ I know that they have also a

NOTE Confidence: 0.846467799166667

 $00{:}22{:}42.057 \dashrightarrow 00{:}22{:}43.649$ recruitment needs in this group.

NOTE Confidence: 0.846467799166667

00:22:43.650 --> 00:22:46.677 Next slide. Alright,

NOTE Confidence: 0.846467799166667

00:22:46.677 --> 00:22:48.785 so the rapeutic radiology or

00:22:48.785 --> 00:22:51.776 radiation oncology as well is the

NOTE Confidence: 0.846467799166667

00:22:51.776 --> 00:22:53.556 department led by Doctor Glaser,

NOTE Confidence: 0.846467799166667

 $00:22:53.560 \longrightarrow 00:22:56.665$ one of the top five programs in the country.

NOTE Confidence: 0.846467799166667

00:22:56.670 --> 00:22:58.614 Clearly very much definitely

NOTE Confidence: 0.846467799166667

00:22:58.614 --> 00:23:00.558 invested in building teams,

NOTE Confidence: 0.846467799166667

 $00:23:00.560 \longrightarrow 00:23:02.884$ translational science or what we mean by

NOTE Confidence: 0.846467799166667

 $00:23:02.884 \longrightarrow 00:23:05.380$ taking signs from the bench to the bedside.

NOTE Confidence: 0.846467799166667

 $00:23:05.380 \longrightarrow 00:23:07.306$ We have to acknowledge that they

NOTE Confidence: 0.846467799166667

 $00:23:07.306 \longrightarrow 00:23:09.323$ had the mosaic cyber attack and

NOTE Confidence: 0.846467799166667

 $00:23:09.323 \longrightarrow 00:23:10.988$ how this team worked tirelessly

NOTE Confidence: 0.846467799166667

 $00{:}23{:}10.988 \to 00{:}23{:}13.631$ to make sure that no one's no

NOTE Confidence: 0.846467799166667

00:23:13.631 --> 00:23:15.207 patients treatment was interrupted,

NOTE Confidence: 0.846467799166667

 $00:23:15.210 \longrightarrow 00:23:16.160$ and I think that's a.

NOTE Confidence: 0.846467799166667

00:23:16.160 --> 00:23:18.084 Fabulous achievement in addition,

NOTE Confidence: 0.846467799166667

 $00:23:18.084 \longrightarrow 00:23:21.473$ Lynn Wilson has now stepped in as

NOTE Confidence: 0.846467799166667

00:23:21.473 --> 00:23:23.981 our new Deputy CMO for the rapeutic

 $00:23:23.981 \longrightarrow 00:23:26.580$ radiology is the idea of a Cancer

NOTE Confidence: 0.846467799166667

 $00{:}23{:}26.580 \dashrightarrow 00{:}23{:}29.124$ Center and being matrix that we need

NOTE Confidence: 0.846467799166667

 $00:23:29.124 \longrightarrow 00:23:31.350$ the connection so really want to

NOTE Confidence: 0.846467799166667

 $00:23:31.428 \longrightarrow 00:23:34.275$ welcome Lynn informally and on this in

NOTE Confidence: 0.846467799166667

 $00{:}23{:}34.275 \longrightarrow 00{:}23{:}37.035$ this role and then for the next year.

NOTE Confidence: 0.846467799166667

 $00:23:37.040 \longrightarrow 00:23:39.587$ I think all of us have heard the proton

NOTE Confidence: 0.846467799166667

 $00:23:39.587 \longrightarrow 00:23:42.271$ center that will be in in the Central

NOTE Confidence: 0.846467799166667

 $00{:}23{:}42.271 \dashrightarrow 00{:}23{:}44.630$ Connecticut domain that started construction.

NOTE Confidence: 0.846467799166667

 $00:23:44.630 \longrightarrow 00:23:46.298$ They're working on building a spinal.

NOTE Confidence: 0.846467799166667

 $00:23:46.300 \longrightarrow 00:23:47.920$ Oncology program with neurosurgery

NOTE Confidence: 0.846467799166667

 $00:23:47.920 \longrightarrow 00:23:49.135$ and Woody Mendel.

NOTE Confidence: 0.846467799166667

 $00:23:49.140 \longrightarrow 00:23:51.870$ Dr Mendel just joined us and they're also

NOTE Confidence: 0.846467799166667

 $00{:}23{:}51.870 --> 00{:}23{:}54.220$ looking at a spore grant in DNA repair.

NOTE Confidence: 0.846467799166667

00:23:54.220 --> 00:23:55.168 And of course,

NOTE Confidence: 0.846467799166667 00:23:55.168 --> 00:23:55.800 the team. NOTE Confidence: 0.846467799166667 00:23:55.800 --> 00:23:57.390 If you've already heard continued

NOTE Confidence: 0.846467799166667

 $00:23:57.390 \longrightarrow 00:23:58.980$ recruitment back to the theme

NOTE Confidence: 0.846467799166667

 $00:23:59.034 \longrightarrow 00:24:00.549$ of the academic health System,

NOTE Confidence: 0.846467799166667

 $00:24:00.550 \longrightarrow 00:24:01.730$ Surgical services is broad.

NOTE Confidence: 0.846467799166667

 $00:24:01.730 \longrightarrow 00:24:02.615$ There are many,

NOTE Confidence: 0.846467799166667

 $00:24:02.620 \longrightarrow 00:24:03.841$ many department Dr.

NOTE Confidence: 0.846467799166667

00:24:03.841 --> 00:24:06.283 Goshen is our deputy CMO for

NOTE Confidence: 0.846467799166667

00:24:06.283 --> 00:24:08.209 surgical services working across

NOTE Confidence: 0.846467799166667

 $00{:}24{:}08.209 \dashrightarrow 00{:}24{:}10.619$ the six Department of Surgery.

NOTE Confidence: 0.84646779916666700:24:10.620 --> 00:24:10.917 Again,

NOTE Confidence: 0.846467799166667

 $00{:}24{:}10.917 \dashrightarrow 00{:}24{:}12.699$ I'm not going to name the

NOTE Confidence: 0.846467799166667

00:24:12.699 --> 00:24:13.293 multiple recruitments,

NOTE Confidence: 0.846467799166667

 $00:24:13.300 \longrightarrow 00:24:15.722$ but they're here and the health system

NOTE Confidence: 0.846467799166667

 $00{:}24{:}15.722 \dashrightarrow 00{:}24{:}18.200$ thing what has happened and this is.

NOTE Confidence: 0.846467799166667

 $00:24:18.200 \longrightarrow 00:24:20.120$ It kind of exciting is that we have

NOTE Confidence: 0.846467799166667

 $00:24:20.120 \longrightarrow 00:24:22.337$ been able to standardize some of the

00:24:22.337 --> 00:24:24.450 treatment delivery across the health system,

NOTE Confidence: 0.846467799166667

 $00:24:24.450 \longrightarrow 00:24:26.480$ especially in breast and some

NOTE Confidence: 0.846467799166667

 $00:24:26.480 \longrightarrow 00:24:28.510$ of the more structural works.

NOTE Confidence: 0.846467799166667

 $00:24:28.510 \longrightarrow 00:24:29.470$ I think looking ahead,

NOTE Confidence: 0.846467799166667

 $00:24:29.470 \longrightarrow 00:24:31.286$ this is about part of the theme

NOTE Confidence: 0.846467799166667

 $00:24:31.286 \longrightarrow 00:24:32.566$ of academic health system.

NOTE Confidence: 0.846467799166667

 $00:24:32.570 \longrightarrow 00:24:35.705$ How do we make sure that patients

NOTE Confidence: 0.846467799166667

 $00{:}24{:}35.705 \dashrightarrow 00{:}24{:}37.730$ have access to surgical services

NOTE Confidence: 0.846467799166667

 $00:24:37.730 \longrightarrow 00:24:39.350$ in the health system?

NOTE Confidence: 0.846467799166667

 $00:24:39.350 \longrightarrow 00:24:40.862$ Doesn't make a lot of sense for

NOTE Confidence: 0.846467799166667

 $00:24:40.862 \longrightarrow 00:24:42.550$ surgeons to be going to these sites,

NOTE Confidence: 0.846467799166667

 $00:24:42.550 \longrightarrow 00:24:44.188$ but how do we think about that?

NOTE Confidence: 0.846467799166667

00:24:44.190 --> 00:24:46.395 That is an opportunity because

NOTE Confidence: 0.846467799166667

 $00:24:46.395 \longrightarrow 00:24:48.886$ when we look at smilow services.

NOTE Confidence: 0.846467799166667

 $00:24:48.886 \longrightarrow 00:24:51.225$ We are about 50% of the state,

00:24:51.225 --> 00:24:52.995 yet we look at surgical services

NOTE Confidence: 0.846467799166667

 $00{:}24{:}52.995 \dashrightarrow 00{:}24{:}54.909$ across the six surgical department

NOTE Confidence: 0.846467799166667

 $00:24:54.909 \longrightarrow 00:24:56.079$ that's not congruent.

NOTE Confidence: 0.846467799166667

 $00:24:56.080 \longrightarrow 00:24:58.171$ We are only about 30% of the state,

NOTE Confidence: 0.846467799166667

 $00:24:58.171 \longrightarrow 00:24:59.656$ so there's an opportunity to

NOTE Confidence: 0.846467799166667

 $00:24:59.656 \longrightarrow 00:25:01.359$ grow our surgical services.

NOTE Confidence: 0.846467799166667

 $00:25:01.360 \longrightarrow 00:25:03.901$ There's a lot of destination programs that

NOTE Confidence: 0.846467799166667

 $00:25:03.901 \longrightarrow 00:25:06.230$ are being developed with multiple teams,

NOTE Confidence: 0.846467799166667

 $00{:}25{:}06.230 \dashrightarrow 00{:}25{:}07.889$ and you can see all those things.

NOTE Confidence: 0.846467799166667

 $00:25:07.890 \longrightarrow 00:25:09.234$ We also need to think about

NOTE Confidence: 0.846467799166667

 $00:25:09.234 \longrightarrow 00:25:10.320$ how patients come to us,

NOTE Confidence: 0.846467799166667

 $00:25:10.320 \longrightarrow 00:25:12.828$ not only for trials but also

NOTE Confidence: 0.846467799166667

00:25:12.830 --> 00:25:14.432 novel treatment offerings.

NOTE Confidence: 0.846467799166667

 $00:25:14.432 \longrightarrow 00:25:17.102$ We've started the Hipec program

NOTE Confidence: 0.846467799166667

 $00:25:17.102 \longrightarrow 00:25:19.490$ with Alina Ratner and then.

NOTE Confidence: 0.846467799166667

 $00{:}25{:}19.490 \dashrightarrow 00{:}25{:}21.366$ Our Division I just did a case

00:25:21.366 --> 00:25:23.519 last week for GI Surgical Oncology.

NOTE Confidence: 0.846467799166667

 $00{:}25{:}23.520 \dashrightarrow 00{:}25{:}25.350$ How do we offer more advanced

NOTE Confidence: 0.846467799166667

00:25:25.350 --> 00:25:26.265 robotic cancer surgery?

NOTE Confidence: 0.846467799166667

00:25:26.270 --> 00:25:27.754 A lot of patients want to seek

NOTE Confidence: 0.846467799166667

 $00:25:27.754 \longrightarrow 00:25:28.390$ that out and

NOTE Confidence: 0.877241247333333

 $00:25:28.448 \longrightarrow 00:25:30.224$ so often those are the entries and we

NOTE Confidence: 0.877241247333333

 $00:25:30.224 \longrightarrow 00:25:32.177$ need to be really tactical on how we

NOTE Confidence: 0.877241247333333

 $00{:}25{:}32.177 \dashrightarrow 00{:}25{:}33.720$ think about that for our patients.

NOTE Confidence: 0.877241247333333

 $00{:}25{:}33.720 \dashrightarrow 00{:}25{:}35.715$ So they look here rather than going

NOTE Confidence: 0.877241247333333

 $00{:}25{:}35.715 \dashrightarrow 00{:}25{:}37.862$ to New York. The last division is

NOTE Confidence: 0.877241247333333

00:25:37.862 --> 00:25:39.830 palliative care led by Jeff Capel,

NOTE Confidence: 0.877241247333333

 $00:25:39.830 \longrightarrow 00:25:42.143$ and they were able to get two Milbank grants,

NOTE Confidence: 0.877241247333333

00:25:42.150 --> 00:25:44.328 one to look at providing care,

NOTE Confidence: 0.877241247333333

 $00{:}25{:}44.330 \longrightarrow 00{:}25{:}45.954$ standardized care for palliative

NOTE Confidence: 0.877241247333333

 $00:25:45.954 \longrightarrow 00:25:48.410$ care services, and the Cancer Center.

 $00:25:48.410 \longrightarrow 00:25:49.640$ Also a dashboard.

NOTE Confidence: 0.877241247333333

 $00:25:49.640 \longrightarrow 00:25:51.650$ Development she general so is focused

NOTE Confidence: 0.877241247333333

 $00:25:51.650 \longrightarrow 00:25:53.676$ on developing a system right palliative

NOTE Confidence: 0.877241247333333

00:25:53.676 --> 00:25:56.180 care program and you can see her goals,

NOTE Confidence: 0.877241247333333

 $00:25:56.180 \longrightarrow 00:25:58.378$ which is to continue to build the

NOTE Confidence: 0.877241247333333

00:25:58.378 --> 00:25:59.845 ambulatory network for palliative

NOTE Confidence: 0.877241247333333

 $00:25:59.845 \longrightarrow 00:26:00.779$ care services.

NOTE Confidence: 0.877241247333333

 $00:26:00.780 \longrightarrow 00:26:02.804$ Because there is a huge need for how

NOTE Confidence: 0.877241247333333

 $00:26:02.804 \longrightarrow 00:26:04.936$ we think about that for our patients.

NOTE Confidence: 0.877241247333333 00:26:04.940 --> 00:26:07.510 Next slide.

NOTE Confidence: 0.877241247333333

 $00{:}26{:}07.510 \dashrightarrow 00{:}26{:}09.386$ OK, I think you've heard all enough

NOTE Confidence: 0.877241247333333

 $00:26:09.386 \longrightarrow 00:26:11.249$ about this over the last few weeks.

NOTE Confidence: 0.877241247333333

00:26:11.250 --> 00:26:13.000 If you've been attending all of this,

NOTE Confidence: 0.877241247333333

 $00:26:13.000 \longrightarrow 00:26:15.890$ clearly are our clinical trials

NOTE Confidence: 0.877241247333333

 $00:26:15.890 \longrightarrow 00:26:17.624$ increased or dramatically?

NOTE Confidence: 0.877241247333333

 $00:26:17.630 \longrightarrow 00:26:21.118$ And then with the pandemic we had a.

00:26:21.120 --> 00:26:23.854 Shut down and now we are enrolling,

NOTE Confidence: 0.877241247333333

 $00:26:23.854 \longrightarrow 00:26:26.612$ but slowly as we have seen the

NOTE Confidence: 0.877241247333333

 $00:26:26.612 \longrightarrow 00:26:27.400$ labor disruption.

NOTE Confidence: 0.877241247333333

 $00:26:27.400 \longrightarrow 00:26:28.954$ This is what I want to stress.

NOTE Confidence: 0.877241247333333

 $00:26:28.960 \longrightarrow 00:26:32.704$ Here is what we are feeling is nationwide.

NOTE Confidence: 0.877241247333333

 $00:26:32.710 \longrightarrow 00:26:35.167$ If I look at all the Cancer

NOTE Confidence: 0.877241247333333

00:26:35.167 --> 00:26:36.220 Center director listservs,

NOTE Confidence: 0.877241247333333

 $00:26:36.220 \longrightarrow 00:26:38.156$ what we are seeing is every other center.

NOTE Confidence: 0.877241247333333

00:26:38.160 --> 00:26:41.100 So what I although it doesn't

NOTE Confidence: 0.877241247333333

 $00:26:41.100 \longrightarrow 00:26:42.622$ make the hard work easier,

NOTE Confidence: 0.877241247333333

 $00{:}26{:}42.622 \dashrightarrow 00{:}26{:}44.455$ it just to recognize that what we

NOTE Confidence: 0.877241247333333

 $00:26:44.455 \longrightarrow 00:26:45.853$ are facing is something that the

NOTE Confidence: 0.877241247333333

00:26:45.853 --> 00:26:47.500 rest of the country is facing.

NOTE Confidence: 0.877241247333333

 $00{:}26{:}47.500 \dashrightarrow 00{:}26{:}49.677$ I think part of the pieces that

NOTE Confidence: 0.877241247333333

 $00:26:49.680 \longrightarrow 00:26:51.330$ we're also doing in terms of.

 $00:26:51.330 \longrightarrow 00:26:53.724$ Thinking about is how do we deliver

NOTE Confidence: 0.877241247333333

 $00:26:53.724 \longrightarrow 00:26:56.338$ care in our darts or the Centers

NOTE Confidence: 0.877241247333333

00:26:56.338 --> 00:26:58.606 for Cancer care or vehicles for

NOTE Confidence: 0.877241247333333

 $00:26:58.686 \longrightarrow 00:27:00.971$ taking this tripartite mission and

NOTE Confidence: 0.877241247333333

 $00:27:00.971 \longrightarrow 00:27:03.710$ making it one patient at a time?

NOTE Confidence: 0.877241247333333

 $00:27:03.710 \longrightarrow 00:27:05.636$ And these are the cares the

NOTE Confidence: 0.877241247333333

 $00:27:05.636 \longrightarrow 00:27:06.599$ cancer care teams.

NOTE Confidence: 0.877241247333333

 $00:27:06.600 \longrightarrow 00:27:08.586$ Now some of them have been

NOTE Confidence: 0.877241247333333

00:27:08.586 --> 00:27:09.910 launched next slide formally,

NOTE Confidence: 0.877241247333333

 $00:27:09.910 \longrightarrow 00:27:12.738$ into thinking about all of the domains.

NOTE Confidence: 0.877241247333333

 $00:27:12.740 \longrightarrow 00:27:15.449$ So now thinking about the clinical teams,

NOTE Confidence: 0.877241247333333

 $00:27:15.450 \longrightarrow 00:27:17.922$ the research, the quality,

NOTE Confidence: 0.877241247333333

 $00:27:17.922 \longrightarrow 00:27:19.776$ the clinical trials,

NOTE Confidence: 0.877241247333333

00:27:19.780 --> 00:27:21.868 and this is Roy herbs in the long dream,

NOTE Confidence: 0.877241247333333

 $00:27:21.870 \longrightarrow 00:27:22.790$ which you can see it's.

NOTE Confidence: 0.877241247333333

 $00{:}27{:}22.790 \dashrightarrow 00{:}27{:}24.050$ Truly multidisciplinary and you

 $00:27:24.050 \longrightarrow 00:27:26.663$ can see in the box all the services

NOTE Confidence: 0.877241247333333

 $00{:}27{:}26.663 \dashrightarrow 00{:}27{:}28.655$ that go in delivering care services

NOTE Confidence: 0.877241247333333

 $00:27:28.655 \longrightarrow 00:27:30.663$ and also all the sites that have

NOTE Confidence: 0.877241247333333

 $00:27:30.663 \longrightarrow 00:27:33.462$ to think about it as we now have

NOTE Confidence: 0.877241247333333

 $00:27:33.462 \longrightarrow 00:27:34.470$ thoracics services.

NOTE Confidence: 0.877241247333333

00:27:34.470 --> 00:27:36.955 Cancer services in both Trumbull

NOTE Confidence: 0.877241247333333

 $00:27:36.955 \longrightarrow 00:27:39.076$ and Greenwich. Next slide.

NOTE Confidence: 0.877241247333333 00:27:39.076 --> 00:27:39.639 Similarly,

NOTE Confidence: 0.877241247333333

00:27:39.639 --> 00:27:42.454 Pam Kunz launched the Center

NOTE Confidence: 0.877241247333333

00:27:42.454 --> 00:27:44.290 for Gastrointestinal Cancers,

NOTE Confidence: 0.877241247333333

 $00{:}27{:}44.290 \dashrightarrow 00{:}27{:}46.346$ and this is a large just in terms

NOTE Confidence: 0.877241247333333

 $00:27:46.346 \longrightarrow 00:27:48.159$ of thinking about GI cancers and

NOTE Confidence: 0.877241247333333

 $00{:}27{:}48.159 \dashrightarrow 00{:}27{:}50.013$ has matrix with as a relationship

NOTE Confidence: 0.877241247333333

 $00:27:50.071 \longrightarrow 00:27:51.817$ with the digestive service line and

NOTE Confidence: 0.877241247333333

 $00:27:51.817 \longrightarrow 00:27:54.574$ you can see all the leaders and all

 $00:27:54.574 \longrightarrow 00:27:56.158$ the different specialty programs.

NOTE Confidence: 0.877241247333333

 $00:27:56.160 \longrightarrow 00:27:57.294$ Huge complex undertaking.

NOTE Confidence: 0.877241247333333

 $00:27:57.294 \longrightarrow 00:27:59.562$ I want to congratulate this team

NOTE Confidence: 0.877241247333333

 $00:27:59.562 \longrightarrow 00:28:01.674$ and working so inclusively across

NOTE Confidence: 0.877241247333333

 $00:28:01.674 \longrightarrow 00:28:04.980$ the entire system. Next slide.

NOTE Confidence: 0.877241247333333

00:28:04.980 --> 00:28:07.297 And then the breast team just launched.

NOTE Confidence: 0.877241247333333

00:28:07.300 --> 00:28:08.188 As you know,

NOTE Confidence: 0.877241247333333

00:28:08.188 --> 00:28:09.668 Doctor Lustberg joined us recently

NOTE Confidence: 0.877241247333333

 $00{:}28{:}09.668 \dashrightarrow 00{:}28{:}11.591$ from the Ohio State and has already

NOTE Confidence: 0.877241247333333

00:28:11.591 --> 00:28:13.872 been busy at work and has been building

NOTE Confidence: 0.877241247333333

 $00{:}28{:}13.872 \dashrightarrow 00{:}28{:}15.780$ an inclusive team for breast cancer,

NOTE Confidence: 0.877241247333333

 $00:28:15.780 \longrightarrow 00:28:17.012$ which as you know,

NOTE Confidence: 0.877241247333333

 $00:28:17.012 \longrightarrow 00:28:20.190$ is distributed throughout our care sites.

NOTE Confidence: 0.877241247333333

 $00:28:20.190 \longrightarrow 00:28:21.870$ Next slide.

NOTE Confidence: 0.877241247333333

00:28:21.870 --> 00:28:22.170 OK,

NOTE Confidence: 0.877241247333333

 $00:28:22.170 \longrightarrow 00:28:23.970$ the other one as I mentioned

 $00:28:23.970 \longrightarrow 00:28:24.870$ is this genevier

NOTE Confidence: 0.806033240909091

 $00:28:24.934 \longrightarrow 00:28:28.024$ fund. As you know we got a \$5 million

NOTE Confidence: 0.806033240909091

 $00:28:28.030 \longrightarrow 00:28:30.154$ grant gift from Lewis and depression

NOTE Confidence: 0.806033240909091

 $00:28:30.154 \longrightarrow 00:28:32.973$ appear earlier in the year and we just

NOTE Confidence: 0.806033240909091

 $00:28:32.973 \longrightarrow 00:28:34.695$ announced the three leaders Jennifer

NOTE Confidence: 0.806033240909091

00:28:34.695 --> 00:28:36.570 Moliterno as a clinical director,

NOTE Confidence: 0.806033240909091

00:28:36.570 --> 00:28:39.062 Antonio Morrow as a clinical trials and

NOTE Confidence: 0.806033240909091

 $00{:}28{:}39.062 \dashrightarrow 00{:}28{:}41.369$ Ranjit Bindra's or scientific director

NOTE Confidence: 0.806033240909091

 $00{:}28{:}41.370 \dashrightarrow 00{:}28{:}43.580$ and thinking about destination program.

NOTE Confidence: 0.806033240909091

00:28:43.580 --> 00:28:46.124 And also as we launch our

NOTE Confidence: 0.806033240909091

 $00:28:46.124 \longrightarrow 00:28:48.809$ neurosciences tower at SRC next slide.

NOTE Confidence: 0.806033240909091

00:28:48.810 --> 00:28:50.650 Now, why you know the how of what

NOTE Confidence: 0.806033240909091

 $00{:}28{:}50.650 \dashrightarrow 00{:}28{:}52.587$ we do and what does it result?

NOTE Confidence: 0.806033240909091

00:28:52.590 --> 00:28:53.850 And if you look at it again,

NOTE Confidence: 0.806033240909091

 $00:28:53.850 \longrightarrow 00:28:55.866$ back to this network and how do we make

00:28:55.866 --> 00:28:58.173 it academic and how do we think about it?

NOTE Confidence: 0.806033240909091

 $00{:}28{:}58.180 \dashrightarrow 00{:}29{:}00.172$ It's still relatively young

NOTE Confidence: 0.806033240909091

 $00:29:00.172 \longrightarrow 00:29:02.164$ as our integrated system,

NOTE Confidence: 0.806033240909091

 $00:29:02.170 \longrightarrow 00:29:04.594$ but we treat roughly 50% of our

NOTE Confidence: 0.806033240909091

00:29:04.594 --> 00:29:06.329 patients diagnosed in this state,

NOTE Confidence: 0.806033240909091

00:29:06.330 --> 00:29:08.472 and I think the part which I've

NOTE Confidence: 0.806033240909091

 $00:29:08.472 \longrightarrow 00:29:10.388$ mentioned that patients want to be

NOTE Confidence: 0.806033240909091

00:29:10.388 --> 00:29:12.260 seen especially for you know their

NOTE Confidence: 0.806033240909091

 $00:29:12.260 \longrightarrow 00:29:14.189$ day-to-day needs within closer to home.

NOTE Confidence: 0.806033240909091

 $00:29:14.190 \longrightarrow 00:29:16.234$ They may want to come for their

NOTE Confidence: 0.806033240909091

00:29:16.234 --> 00:29:17.110 complicated surgery here,

NOTE Confidence: 0.806033240909091

 $00:29:17.110 \longrightarrow 00:29:18.830$ but for the day today.

NOTE Confidence: 0.806033240909091

00:29:18.830 --> 00:29:20.916 I think thinking from a patient perspective,

NOTE Confidence: 0.806033240909091

 $00:29:20.920 \longrightarrow 00:29:22.705$ they want that care closer to home.

NOTE Confidence: 0.806033240909091

 $00:29:22.710 \longrightarrow 00:29:25.054$ So the goal is to get that smilow

NOTE Confidence: 0.806033240909091

 $00:29:25.054 \longrightarrow 00:29:26.400$ center within 30 minutes,

 $00:29:26.400 \longrightarrow 00:29:28.542$ and so they have 16 locations across

NOTE Confidence: 0.806033240909091

 $00{:}29{:}28.542 \dashrightarrow 00{:}29{:}30.470$ Connecticut and Rhode Island next slide.

NOTE Confidence: 0.952684493333333

 $00:29:32.530 \longrightarrow 00:29:33.826$ So this is a great story.

NOTE Confidence: 0.952684493333333

00:29:33.830 --> 00:29:35.615 I love stories because I think stories

NOTE Confidence: 0.952684493333333

00:29:35.615 --> 00:29:37.368 stick with us more than you know,

NOTE Confidence: 0.952684493333333

 $00:29:37.370 \longrightarrow 00:29:39.860$ a bunch of factoids and dashboards.

NOTE Confidence: 0.952684493333333

 $00:29:39.860 \longrightarrow 00:29:42.149$ So Captain Simon is serves in the

NOTE Confidence: 0.952684493333333

 $00:29:42.149 \longrightarrow 00:29:44.494$ in the public health service and

NOTE Confidence: 0.952684493333333

 $00:29:44.494 \longrightarrow 00:29:46.649$ was diagnosed with multiple myeloma

NOTE Confidence: 0.952684493333333

 $00:29:46.649 \longrightarrow 00:29:50.460$ and was treated by Jason. How this?

NOTE Confidence: 0.9526844933333333

 $00:29:50.460 \longrightarrow 00:29:53.236$ Atwater Ford and he needed a stem cell

NOTE Confidence: 0.952684493333333

 $00:29:53.236 \longrightarrow 00:29:55.470$ transplant and Jason contact it's two

NOTE Confidence: 0.952684493333333

 $00{:}29{:}55.470 \dashrightarrow 00{:}29{:}58.068$ seropian who brought him here and he

NOTE Confidence: 0.952684493333333

 $00:29:58.068 \longrightarrow 00:30:00.364$ had his transplant and peace and was

NOTE Confidence: 0.952684493333333

 $00:30:00.364 \longrightarrow 00:30:03.330$ taken care of by the team and NP7.

 $00:30:03.330 \longrightarrow 00:30:04.688$ And then he's gone back to water

NOTE Confidence: 0.952684493333333

 $00{:}30{:}04.688 \dashrightarrow 00{:}30{:}06.160$ Ford to get the rest of secure.

NOTE Confidence: 0.952684493333333

 $00:30:06.160 \longrightarrow 00:30:08.257$ I mean, that seems that's the kind I mean.

NOTE Confidence: 0.952684493333333

 $00:30:08.260 \longrightarrow 00:30:09.290$ We want more of this.

NOTE Confidence: 0.952684493333333

 $00:30:09.290 \longrightarrow 00:30:11.117$ It's not easy, but then it happens.

NOTE Confidence: 0.952684493333333

 $00:30:11.120 \longrightarrow 00:30:13.164$ It's like the right thing to do

NOTE Confidence: 0.952684493333333

00:30:13.164 --> 00:30:14.868 because you know, he got the majority

NOTE Confidence: 0.952684493333333

 $00:30:14.868 \longrightarrow 00:30:16.110$ of his care closer to home,

NOTE Confidence: 0.952684493333333

00:30:16.110 --> 00:30:17.839 but when he needed the complicated stuff,

NOTE Confidence: 0.952684493333333

 $00:30:17.840 \longrightarrow 00:30:19.598$ he came here to New Haven.

NOTE Confidence: 0.95268449333333300:30:19.600 --> 00:30:20.170 Next slide.

NOTE Confidence: 0.9342354

 $00:30:23.130 \longrightarrow 00:30:25.423$ OK, so the other part of our care

NOTE Confidence: 0.9342354

 $00:30:25.423 \longrightarrow 00:30:27.463$ centers just some facts which I think

NOTE Confidence: 0.9342354

00:30:27.463 --> 00:30:29.769 it's always are good to know if you

NOTE Confidence: 0.9342354

00:30:29.769 --> 00:30:31.905 think about why NHH and Yale School of

NOTE Confidence: 0.9342354

 $00:30:31.910 \longrightarrow 00:30:34.325$ Medicine 8% of our people across our

 $00:30:34.325 \longrightarrow 00:30:36.520$ School of Medicine and the hospital

NOTE Confidence: 0.9342354

 $00{:}30{:}36.520 \dashrightarrow 00{:}30{:}38.698$ come for access to clinical trials.

NOTE Confidence: 0.9342354

00:30:38.700 --> 00:30:40.610 That's not just in cancer,

NOTE Confidence: 0.9342354

 $00:30:40.610 \longrightarrow 00:30:42.908$ but if you look in cancer,

NOTE Confidence: 0.9342354

 $00:30:42.910 \dashrightarrow 00:30:44.625$ 25% of patients are in clinical trials.

NOTE Confidence: 0.9342354

00:30:44.630 --> 00:30:46.796 That's a pretty petty in our

NOTE Confidence: 0.9342354

 $00:30:46.796 \longrightarrow 00:30:49.226$ care sites and then care centers

NOTE Confidence: 0.9342354

 $00:30:49.226 \longrightarrow 00:30:50.810$ deliver 40% of our cancer care.

NOTE Confidence: 0.9342354

 $00:30:50.810 \longrightarrow 00:30:52.284$ So I think you get the idea that

NOTE Confidence: 0.9342354

 $00:30:52.284 \longrightarrow 00:30:53.526$ a lot of patients are patients.

NOTE Confidence: 0.9342354

 $00:30:53.530 \dashrightarrow 00:30:55.539$ Are being treated on these care centers,

NOTE Confidence: 0.9342354

 $00:30:55.540 \longrightarrow 00:30:57.868$ but how do we improve upon as the

NOTE Confidence: 0.9342354

 $00{:}30{:}57.868 \dashrightarrow 00{:}31{:}00.117$ next generation is we think about the

NOTE Confidence: 0.9342354

 $00{:}31{:}00.117 \dashrightarrow 00{:}31{:}02.120$ evolution of the karcist centers that

NOTE Confidence: 0.9342354

 $00:31:02.120 \longrightarrow 00:31:04.148$ came together by consolidation of a

 $00:31:04.148 \longrightarrow 00:31:06.154$ lot of services. I mentioned already.

NOTE Confidence: 0.9342354

 $00{:}31{:}06.154 \dashrightarrow 00{:}31{:}08.122$ How do we provide advanced services?

NOTE Confidence: 0.9342354

00:31:08.130 --> 00:31:09.526 Whether it's therapeutic radiology,

NOTE Confidence: 0.9342354

 $00:31:09.526 \longrightarrow 00:31:10.922$ whether it's palliative care

NOTE Confidence: 0.9342354

 $00:31:10.922 \longrightarrow 00:31:12.080$ or surgical services,

NOTE Confidence: 0.9342354

 $00:31:12.080 \longrightarrow 00:31:15.391$ how do we use telehealth more strategically?

NOTE Confidence: 0.9342354

 $00:31:15.391 \longrightarrow 00:31:18.119$ And I think also what we need to

NOTE Confidence: 0.9342354

 $00:31:18.119 \longrightarrow 00:31:20.719$ do is how do we highlight what is

NOTE Confidence: 0.9342354

 $00{:}31{:}20.719 \dashrightarrow 00{:}31{:}23.030$ the strength of an academic system?

NOTE Confidence: 0.9342354

 $00:31:23.030 \longrightarrow 00:31:25.860$ Why is a good pathology?

NOTE Confidence: 0.9342354

 $00:31:25.860 \longrightarrow 00:31:27.620$ Diagnosis the right diagnosis

NOTE Confidence: 0.9342354

 $00:31:27.620 \longrightarrow 00:31:29.380$ and right staging important.

NOTE Confidence: 0.9342354

 $00:31:29.380 \longrightarrow 00:31:31.326$ It has an impact if you don't

NOTE Confidence: 0.9342354

 $00{:}31{:}31.326 \dashrightarrow 00{:}31{:}33.396$ stage a person right the right time

NOTE Confidence: 0.9342354

 $00:31:33.396 \longrightarrow 00:31:35.400$ you can't go back and fix it.

NOTE Confidence: 0.9342354

 $00:31:35.400 \longrightarrow 00:31:37.216$ So I think this is something we need

 $00:31:37.216 \longrightarrow 00:31:39.431$ to do when we talk to our patients and

NOTE Confidence: 0.9342354

 $00{:}31{:}39.431 \dashrightarrow 00{:}31{:}41.627$ our app work to highlight what is the

NOTE Confidence: 0.9342354

00:31:41.627 --> 00:31:43.376 value of an academic health system.

NOTE Confidence: 0.9342354

 $00:31:43.376 \longrightarrow 00:31:45.728$ Yes, clearly we want to have easy

NOTE Confidence: 0.9342354

 $00:31:45.728 \longrightarrow 00:31:47.498$ access but also what do we?

NOTE Confidence: 0.9342354

 $00:31:47.500 \longrightarrow 00:31:48.900$ What do we do?

NOTE Confidence: 0.9342354

00:31:48.900 --> 00:31:50.300 That's a differentiator from,

NOTE Confidence: 0.9342354

 $00:31:50.300 \longrightarrow 00:31:52.526$ say, the others in the market is

NOTE Confidence: 0.9342354

 $00:31:52.526 \longrightarrow 00:31:54.222$ something that really needs to

NOTE Confidence: 0.9342354

 $00:31:54.222 \longrightarrow 00:31:55.907$ be something that our patients.

NOTE Confidence: 0.9342354

 $00{:}31{:}55.910 \dashrightarrow 00{:}31{:}58.514$ And our referring physicians

NOTE Confidence: 0.9342354

 $00{:}31{:}58.514 \dashrightarrow 00{:}32{:}01.769$ and teams understand next slide.

NOTE Confidence: 0.9342354

 $00{:}32{:}01.770 --> 00{:}32{:}02.129 \ {\rm Right},$

NOTE Confidence: 0.9342354

 $00:32:02.129 \longrightarrow 00:32:04.283$ this is all the recruitments we've

NOTE Confidence: 0.9342354

 $00:32:04.283 \longrightarrow 00:32:06.500$ seen this over in in Renee's weekly

 $00:32:06.500 \longrightarrow 00:32:08.750$ and in my monthly town halls

NOTE Confidence: 0.9342354

 $00:32:08.750 \longrightarrow 00:32:10.590$ and over the past year.

NOTE Confidence: 0.9342354

00:32:10.590 --> 00:32:11.248 But someone,

NOTE Confidence: 0.9342354

00:32:11.248 --> 00:32:13.551 some folks to point out is Doctor

NOTE Confidence: 0.9342354

00:32:13.551 --> 00:32:15.693 Isaac Kim who just joined us in

NOTE Confidence: 0.9342354

 $00:32:15.693 \longrightarrow 00:32:17.619$ October as the chair of Urology.

NOTE Confidence: 0.9342354

 $00:32:17.620 \dashrightarrow 00:32:20.020$ Doctor Kim is a physician scientist.

NOTE Confidence: 0.9342354

 $00:32:20.020 \longrightarrow 00:32:22.540$ He joined us from Rutgers where he led

NOTE Confidence: 0.9342354

 $00{:}32{:}22.540 \dashrightarrow 00{:}32{:}24.720$ the division of Urology and Clinical.

NOTE Confidence: 0.9342354

00:32:24.720 --> 00:32:26.748 He's an expert and robotic prostate,

NOTE Confidence: 0.9342354

 $00{:}32{:}26.750 \dashrightarrow 00{:}32{:}28.446$ so bringing that destination,

NOTE Confidence: 0.9342354

 $00:32:28.446 \longrightarrow 00:32:30.566$ clinical expertise and research he

NOTE Confidence: 0.9342354

 $00:32:30.566 \longrightarrow 00:32:32.969$ does has been developing treatments.

NOTE Confidence: 0.9342354

 $00:32:32.970 \longrightarrow 00:32:34.320$ Or press resistant.

NOTE Confidence: 0.9342354

 $00:32:34.320 \longrightarrow 00:32:36.120$ Treatment resistant prostate cancers

NOTE Confidence: 0.9342354

 $00:32:36.120 \longrightarrow 00:32:38.467$ using pro tech modality which I

00:32:38.467 --> 00:32:40.637 know you've heard a lot from Joe

NOTE Confidence: 0.9342354

 $00:32:40.709 \dashrightarrow 00:32:42.816$ Kim and Dan Patrick and Roy and

NOTE Confidence: 0.9342354

 $00:32:42.816 \longrightarrow 00:32:44.656$ others in the other recruits.

NOTE Confidence: 0.9342354

 $00:32:44.656 \longrightarrow 00:32:46.960$ Here to point out these continuous

NOTE Confidence: 0.9342354

 $00:32:47.033 \longrightarrow 00:32:49.379$ Dr Krishnamurthy who also just joined

NOTE Confidence: 0.9342354

 $00:32:49.379 \longrightarrow 00:32:51.957$ us recently as Chief of Pediatric

NOTE Confidence: 0.9342354

00:32:51.957 --> 00:32:55.076 Oncology from memory and he brings an

NOTE Confidence: 0.9342354

 $00:32:55.076 \longrightarrow 00:32:59.529$ expert in BMT and really excited to have him.

NOTE Confidence: 0.9342354

00:32:59.530 --> 00:33:01.287 You can see the rest both Tomahawk,

NOTE Confidence: 0.9342354

 $00:33:01.290 \dashrightarrow 00:33:03.610$ the world who has done the world's first.

NOTE Confidence: 0.9342354

 $00{:}33{:}03.610 \dashrightarrow 00{:}33{:}05.460$ This nation's first face transplant,

NOTE Confidence: 0.9342354

00:33:05.460 --> 00:33:06.468 but it's, uh,

NOTE Confidence: 0.9342354

00:33:06.468 --> 00:33:07.476 his daytime job?

NOTE Confidence: 0.9342354

 $00{:}33{:}07.480 \dashrightarrow 00{:}33{:}09.364$ Is cancer reconstructive services

NOTE Confidence: 0.9342354

 $00:33:09.364 \longrightarrow 00:33:10.777$ is also here,

00:33:10.780 --> 00:33:13.657 from Brigham and I mentioned Dr Mandel,

NOTE Confidence: 0.9342354

 $00{:}33{:}13.660 \dashrightarrow 00{:}33{:}15.502$ who's here from the Ohio State

NOTE Confidence: 0.9342354

 $00:33:15.502 \longrightarrow 00:33:16.730$ and leading probably one

NOTE Confidence: 0.821288381333333

 $00:33:16.788 \longrightarrow 00:33:18.238$ of the world's or nations,

NOTE Confidence: 0.821288381333333

00:33:18.240 --> 00:33:20.028 exported spinal oncology and

NOTE Confidence: 0.821288381333333

00:33:20.028 --> 00:33:21.369 recruited from neurosurgery.

NOTE Confidence: 0.926715635

 $00:33:23.850 \longrightarrow 00:33:25.365$ OK, so switching gears to

NOTE Confidence: 0.926715635

00:33:25.365 --> 00:33:26.880 some of our research mission.

NOTE Confidence: 0.926715635

 $00{:}33{:}26.880 \to 00{:}33{:}28.976$ I spent a lot of time on the.

NOTE Confidence: 0.926715635

00:33:28.980 --> 00:33:31.002 Clinical mission on switching gears to

NOTE Confidence: 0.926715635

 $00{:}33{:}31.002 \dashrightarrow 00{:}33{:}32.998$ our research mission and as we know,

NOTE Confidence: 0.926715635

 $00{:}33{:}33.000 \dashrightarrow 00{:}33{:}36.003$ we are a comprehensive Cancer Center which

NOTE Confidence: 0.926715635

 $00:33:36.003 \longrightarrow 00:33:38.429$ means we're supported by a CCSG grant.

NOTE Confidence: 0.9122745

 $00:33:41.940 \longrightarrow 00:33:44.333$ And we have 300 full-time members of the

NOTE Confidence: 0.9122745

00:33:44.333 --> 00:33:46.879 grant needs a lot of work to manage it,

NOTE Confidence: 0.9122745

00:33:46.880 --> 00:33:49.360 and that work is done by Bob Garofalo,

 $00:33:49.360 \longrightarrow 00:33:51.580$ who has been leading the CCSD.

NOTE Confidence: 0.9122745

 $00:33:51.580 \longrightarrow 00:33:53.380$ Granted all of the administrative

NOTE Confidence: 0.9122745

 $00:33:53.380 \longrightarrow 00:33:55.254$ workload for us since 2015.

NOTE Confidence: 0.9122745

 $00:33:55.254 \longrightarrow 00:33:57.858$ He let us through a renewal.

NOTE Confidence: 0.9122745

 $00:33:57.860 \longrightarrow 00:34:00.450$ Bob is stepping down and add captain,

NOTE Confidence: 0.9122745

 $00:34:00.450 \longrightarrow 00:34:03.267$ who you all know will be taken over as

NOTE Confidence: 0.9122745

 $00:34:03.267 \longrightarrow 00:34:05.322$ associate Director for Research Affairs

NOTE Confidence: 0.9122745

 $00:34:05.322 \longrightarrow 00:34:07.396$ on January 1st for the next year.

NOTE Confidence: 0.9122745

 $00:34:07.400 \longrightarrow 00:34:09.104$ You can see their goals to

NOTE Confidence: 0.9122745

 $00:34:09.104 \longrightarrow 00:34:10.240$ continue to improve infrastructure,

NOTE Confidence: 0.9122745

00:34:10.240 --> 00:34:12.016 operational efficiency, and.

NOTE Confidence: 0.9122745

 $00{:}34{:}12.016 \dashrightarrow 00{:}34{:}15.568$ Help leader re submission next slide.

NOTE Confidence: 0.9122745

 $00{:}34{:}15.570 \dashrightarrow 00{:}34{:}18.330$ OK, this kind of graph speaks to itself.

NOTE Confidence: 0.9122745

00:34:18.330 --> 00:34:20.430 I think nice steady growth

NOTE Confidence: 0.9122745

 $00:34:20.430 \longrightarrow 00:34:21.690$ over grant funding.

00:34:21.690 --> 00:34:23.502 Important point to point out is

NOTE Confidence: 0.9122745

 $00{:}34{:}23.502 \dashrightarrow 00{:}34{:}25.579$ our NIH NCI funding or cancer

NOTE Confidence: 0.9122745

 $00:34:25.579 \longrightarrow 00:34:27.195$ specific funding has increased.

NOTE Confidence: 0.877616086666667

 $00:34:29.700 \longrightarrow 00:34:31.848$ We also had these research programs.

NOTE Confidence: 0.877616086666667

 $00:34:31.850 \longrightarrow 00:34:33.194$ I'm not going to talk about them,

NOTE Confidence: 0.877616086666667

 $00:34:33.200 \longrightarrow 00:34:35.405$ but I think just to see out that these

NOTE Confidence: 0.877616086666667

 $00:34:35.405 \longrightarrow 00:34:37.436$ six research program represents our

NOTE Confidence: 0.877616086666667

 $00:34:37.436 \longrightarrow 00:34:39.794$ efforts for framework for engaging all

NOTE Confidence: 0.877616086666667

00:34:39.794 --> 00:34:42.678 of our Members in high impact science.

NOTE Confidence: 0.877616086666667

 $00:34:42.680 \longrightarrow 00:34:43.750$ So again, it's team work,

NOTE Confidence: 0.877616086666667

 $00{:}34{:}43.750 \dashrightarrow 00{:}34{:}46.126$ similar to what we said on the clinical

NOTE Confidence: 0.877616086666667

 $00{:}34{:}46.126 \dashrightarrow 00{:}34{:}48.662$ side in each program is often led

NOTE Confidence: 0.877616086666667

 $00:34:48.662 \longrightarrow 00:34:51.541$ by either by multiple leaders that

NOTE Confidence: 0.877616086666667

 $00:34:51.541 \longrightarrow 00:34:53.506$ bring complementary experience.

NOTE Confidence: 0.877616086666667

 $00:34:53.510 \longrightarrow 00:34:55.687$ And also, I think what the goal

NOTE Confidence: 0.877616086666667

 $00{:}34{:}55.687 \dashrightarrow 00{:}34{:}58.249$ is to have synergy between them.

 $00:34:58.250 \longrightarrow 00:35:00.161$ And then in each of these programs

NOTE Confidence: 0.877616086666667

 $00:35:00.161 \longrightarrow 00:35:02.111$ thinks about how do you mentor

NOTE Confidence: 0.877616086666667

00:35:02.111 --> 00:35:03.547 new investigators and ultimately,

NOTE Confidence: 0.877616086666667

 $00:35:03.550 \longrightarrow 00:35:06.010$ how do we improve the number

NOTE Confidence: 0.877616086666667

 $00:35:06.010 \longrightarrow 00:35:07.650$ of teen science awards?

NOTE Confidence: 0.877616086666667

 $00:35:07.650 \longrightarrow 00:35:11.745$ That are going across our cancer centers.

NOTE Confidence: 0.877616086666667

 $00:35:11.750 \longrightarrow 00:35:15.026$ One of the successes is this,

NOTE Confidence: 0.877616086666667

 $00:35:15.030 \longrightarrow 00:35:18.030$ which is the the Doral trial?

NOTE Confidence: 0.877616086666667

 $00{:}35{:}18.030 \dashrightarrow 00{:}35{:}20.291$ Which was led by Boy Herbs and

NOTE Confidence: 0.877616086666667

00:35:20.291 --> 00:35:21.885 the correlative work for this

NOTE Confidence: 0.877616086666667

 $00:35:21.885 \longrightarrow 00:35:23.285$ by done by Katy Perry.

NOTE Confidence: 0.877616086666667

 $00{:}35{:}23.290 \dashrightarrow 00{:}35{:}25.180$ And this is for EGFR mutated

NOTE Confidence: 0.877616086666667

 $00{:}35{:}25.180 \dashrightarrow 00{:}35{:}26.970$ non small cell lung cancer.

NOTE Confidence: 0.877616086666667

00:35:26.970 --> 00:35:28.675 Anything the Kaplan Meier for

NOTE Confidence: 0.877616086666667

 $00:35:28.675 \longrightarrow 00:35:30.839$ the folks who could see it is.

 $00:35:30.840 \longrightarrow 00:35:32.178$ You can see when you're treated

NOTE Confidence: 0.877616086666667

00:35:32.178 --> 00:35:33.649 with this new drug was merited,

NOTE Confidence: 0.877616086666667

 $00:35:33.650 \longrightarrow 00:35:36.310$ which is an EGFR receptor.

NOTE Confidence: 0.877616086666667

00:35:36.310 --> 00:35:38.296 You can see the improvement in

NOTE Confidence: 0.877616086666667

 $00:35:38.296 \longrightarrow 00:35:40.634$ survival from placebo from 61% to 97%.

NOTE Confidence: 0.877616086666667

 $00:35:40.634 \longrightarrow 00:35:43.000$ I think that graph speaks for itself

NOTE Confidence: 0.877616086666667

00:35:43.077 --> 00:35:46.005 and that this is a great trial in

NOTE Confidence: 0.877616086666667

 $00:35:46.005 \longrightarrow 00:35:47.953$ improving outcomes for our stage

NOTE Confidence: 0.877616086666667

 $00{:}35{:}47.953 \dashrightarrow 00{:}35{:}49.848$ two and three eight patients.

NOTE Confidence: 0.877616086666667

 $00:35:49.850 \longrightarrow 00:35:51.894$ But also says that how I think.

NOTE Confidence: 0.877616086666667

 $00:35:51.900 \longrightarrow 00:35:53.490$ What this highlights is how the

NOTE Confidence: 0.877616086666667

 $00:35:53.490 \longrightarrow 00:35:54.918$ clinical team and the translational

NOTE Confidence: 0.877616086666667

 $00:35:54.918 \longrightarrow 00:35:57.088$ teams and all the teams are working

NOTE Confidence: 0.877616086666667

 $00{:}35{:}57.088 \dashrightarrow 00{:}35{:}58.919$ together and how we what we do here,

NOTE Confidence: 0.877616086666667

 $00:35:58.920 \longrightarrow 00:36:01.212$ then changes clinical management

NOTE Confidence: 0.877616086666667

 $00{:}36{:}01.212 \dashrightarrow 00{:}36{:}04.077$ across the country next slide.

 $00:36:04.080 \longrightarrow 00:36:05.620$ Lots and lots of awards.

NOTE Confidence: 0.877616086666667

 $00{:}36{:}05.620 \dashrightarrow 00{:}36{:}07.717$ I think we can probably can't cover them all,

NOTE Confidence: 0.877616086666667

 $00:36:07.720 \longrightarrow 00:36:10.590$ but some few ones to think about

NOTE Confidence: 0.877616086666667

 $00:36:10.590 \longrightarrow 00:36:12.770$ as highlight or obviously.

NOTE Confidence: 0.877616086666667

 $00:36:12.770 \longrightarrow 00:36:14.636$ Two people who got inducted into

NOTE Confidence: 0.877616086666667

00:36:14.636 --> 00:36:16.390 the National Academy of Science,

NOTE Confidence: 0.877616086666667

 $00:36:16.390 \longrightarrow 00:36:17.975$ doctor Liping Chen and Scott

NOTE Confidence: 0.877616086666667

00:36:17.975 --> 00:36:18.926 Miller were inducted,

NOTE Confidence: 0.877616086666667

 $00:36:18.930 \longrightarrow 00:36:20.610$ which is one of the highest

NOTE Confidence: 0.877616086666667

 $00:36:20.610 \longrightarrow 00:36:21.730$ honors in the country,

NOTE Confidence: 0.877616086666667

00:36:21.730 --> 00:36:23.765 along with National Academy of

NOTE Confidence: 0.877616086666667

 $00{:}36{:}23.765 \dashrightarrow 00{:}36{:}25.800$ Medicine doctor Marcella Nunez Smith.

NOTE Confidence: 0.877616086666667

 $00{:}36{:}25.800 \dashrightarrow 00{:}36{:}27.450$ You can see Pankun Scott,

NOTE Confidence: 0.877616086666667

 $00:36:27.450 \longrightarrow 00:36:29.262$ woman oncologists at the year and

NOTE Confidence: 0.877616086666667

 $00:36:29.262 \longrightarrow 00:36:31.550$ that led to a lot of national

 $00:36:31.550 \longrightarrow 00:36:33.410$ excitement over pants.

NOTE Confidence: 0.938774228

00:36:35.490 --> 00:36:38.160 Support on this next slide.

NOTE Confidence: 0.938774228

00:36:38.160 --> 00:36:40.638 OK, so talking about our associate director,

NOTE Confidence: 0.938774228

 $00:36:40.640 \longrightarrow 00:36:44.064$ Doctor Mark Lemon runs the is the associate

NOTE Confidence: 0.938774228

 $00:36:44.064 \longrightarrow 00:36:46.798$ director of basic science research.

NOTE Confidence: 0.938774228

 $00:36:46.800 \longrightarrow 00:36:49.712$ And as as I mentioned,

NOTE Confidence: 0.938774228

00:36:49.712 --> 00:36:51.044 the Cancer Biology Institute

NOTE Confidence: 0.938774228

 $00:36:51.044 \longrightarrow 00:36:52.779$ is on the West campus.

NOTE Confidence: 0.938774228

 $00:36:52.780 \longrightarrow 00:36:54.691$ He's been able to recruit six members

NOTE Confidence: 0.938774228

 $00:36:54.691 \longrightarrow 00:36:56.699$ who were really in fostering research.

NOTE Confidence: 0.938774228

 $00{:}36{:}56.700 \dashrightarrow 00{:}36{:}58.916$ The goal here is to foster basic science

NOTE Confidence: 0.938774228

 $00{:}36{:}58.916 \dashrightarrow 00{:}37{:}01.082$ and bring it to a translational end.

NOTE Confidence: 0.938774228

 $00{:}37{:}01.082 \dashrightarrow 00{:}37{:}04.138$ And you can see the Doctor Lemons goals

NOTE Confidence: 0.938774228

 $00:37:04.138 \longrightarrow 00:37:07.446$ for the next year to help Foster continued

NOTE Confidence: 0.938774228

 $00:37:07.446 \longrightarrow 00:37:10.579$ part of this translational research.

NOTE Confidence: 0.938774228

 $00:37:10.580 \longrightarrow 00:37:12.668$ And how do you work across the other

 $00:37:12.670 \longrightarrow 00:37:14.295$ associate directors in data science

NOTE Confidence: 0.938774228

 $00:37:14.295 \longrightarrow 00:37:16.914$ and which I know is an area that

NOTE Confidence: 0.938774228

00:37:16.914 --> 00:37:18.768 Doctor Lemon is really focused on.

NOTE Confidence: 0.938774228

 $00:37:18.770 \longrightarrow 00:37:21.395$ Because as we know that genomics is

NOTE Confidence: 0.938774228

 $00:37:21.395 \longrightarrow 00:37:24.088$ becoming part and parcel of our lights.

NOTE Confidence: 0.938774228

00:37:24.090 --> 00:37:29.096 Next OK, so the next program dot Roy Herbst,

NOTE Confidence: 0.938774228

 $00:37:29.100 \longrightarrow 00:37:30.208$ also runs the translation

NOTE Confidence: 0.938774228

 $00:37:30.208 \longrightarrow 00:37:31.593$ and clinical research as the

NOTE Confidence: 0.938774228

00:37:31.593 --> 00:37:32.910 Associate Cancer Center director,

NOTE Confidence: 0.938774228

 $00:37:32.910 \longrightarrow 00:37:35.580$ and here they focused very successfully.

NOTE Confidence: 0.938774228

 $00:37:35.580 \longrightarrow 00:37:39.108$ Used the tier team science mechanism

NOTE Confidence: 0.938774228

 $00:37:39.110 \longrightarrow 00:37:40.610$ and also are fostering this too,

NOTE Confidence: 0.938774228

 $00{:}37{:}40.610 \dashrightarrow 00{:}37{:}43.520$ for leading to spores NPO ones I know.

NOTE Confidence: 0.938774228

00:37:43.520 --> 00:37:45.680 He would be very excited and as I

NOTE Confidence: 0.938774228

 $00:37:45.754 \longrightarrow 00:37:47.890$ might to mention that the diversity

00:37:47.890 --> 00:37:50.788 training both in a T32 program as well

NOTE Confidence: 0.938774228

 $00:37:50.788 \dashrightarrow 00:37:52.990$ as the BMS diversity program which

NOTE Confidence: 0.938774228

 $00:37:53.064 \longrightarrow 00:37:55.279$ is led by Nabi Fast for next year.

NOTE Confidence: 0.938774228

 $00:37:55.280 \longrightarrow 00:37:56.488$ Of course I think.

NOTE Confidence: 0.938774228

 $00:37:56.488 \longrightarrow 00:37:58.300$ We would all agree that improving

NOTE Confidence: 0.938774228

 $00:37:58.365 \dashrightarrow 00:38:00.800$ optimizing the CTO office is critical

NOTE Confidence: 0.938774228

 $00{:}38{:}00.800 \dashrightarrow 00{:}38{:}03.250$ along with submitting at least

NOTE Confidence: 0.938774228

 $00:38:03.250 \longrightarrow 00:38:06.329$ one news for grant next slide.

NOTE Confidence: 0.938774228

 $00{:}38{:}06.330 \dashrightarrow 00{:}38{:}08.004$ These are all the drug approvals

NOTE Confidence: 0.938774228

 $00:38:08.004 \dashrightarrow 00:38:10.109$ that have led from Yale LED studies.

NOTE Confidence: 0.938774228

00:38:10.110 --> 00:38:11.980 Kind of highlighting our continued

NOTE Confidence: 0.938774228

 $00{:}38{:}11.980 \dashrightarrow 00{:}38{:}15.190$ success in this arena, except.

NOTE Confidence: 0.938774228

 $00:38:15.190 \longrightarrow 00:38:16.370$ And then for the C2,

NOTE Confidence: 0.938774228

00:38:16.370 --> 00:38:18.394 I think many of you've seen this slide,

NOTE Confidence: 0.938774228

 $00:38:18.400 \longrightarrow 00:38:21.354$ but as part of improved optimizing and

NOTE Confidence: 0.938774228

 $00{:}38{:}21.354 \dashrightarrow 00{:}38{:}23.120$ acknowledging our distributed system,

 $00:38:23.120 \longrightarrow 00:38:25.526$ we've announced two more medical directors,

NOTE Confidence: 0.938774228

00:38:25.530 --> 00:38:27.930 Stacy Stein and Neil Fishback,

NOTE Confidence: 0.938774228

 $00:38:27.930 \longrightarrow 00:38:29.064$ along with Stephanie.

NOTE Confidence: 0.938774228

 $00:38:29.064 \longrightarrow 00:38:30.954$ Hillary, who runs the labs.

NOTE Confidence: 0.938774228

 $00:38:30.960 \longrightarrow 00:38:33.396$ Alyssa Gateman is our interim director

NOTE Confidence: 0.938774228

 $00{:}38{:}33.396 \dashrightarrow 00{:}38{:}36.243$ for the C2 office and Margaret Gil

NOTE Confidence: 0.938774228

00:38:36.243 --> 00:38:39.442 Shannon came on full time as part of the

NOTE Confidence: 0.938774228

 $00:38:39.442 \longrightarrow 00:38:42.060$ Cancer Center as their new deputy director.

NOTE Confidence: 0.938774228

 $00{:}38{:}42.060 \dashrightarrow 00{:}38{:}43.772$ And then I think you've all heard that

NOTE Confidence: 0.938774228

 $00:38:43.772 \longrightarrow 00:38:45.655$ urine is helping us to see how do we do?

NOTE Confidence: 0.938774228

00:38:45.660 --> 00:38:48.378 Things more in optimized way without

NOTE Confidence: 0.938774228

 $00:38:48.378 \longrightarrow 00:38:51.450$ improving our infrastructure excellent.

NOTE Confidence: 0.938774228

 $00:38:51.450 \longrightarrow 00:38:52.434$ And then these centers,

NOTE Confidence: 0.938774228

00:38:52.434 --> 00:38:52.926 I think,

NOTE Confidence: 0.938774228

 $00:38:52.930 \longrightarrow 00:38:54.620$ are also important bridges that

 $00:38:54.620 \longrightarrow 00:38:56.929$ think about our darks and how do

NOTE Confidence: 0.938774228

 $00{:}38{:}56.929 \dashrightarrow 00{:}38{:}58.868$ we then continue to engage in this.

NOTE Confidence: 0.938774228

 $00:38:58.870 \longrightarrow 00:39:01.872$ Once we called matrix and how do we recruit

NOTE Confidence: 0.938774228

00:39:01.872 --> 00:39:04.126 new people and have them be successful?

NOTE Confidence: 0.938774228

00:39:04.130 --> 00:39:06.030 So I mentioned Cancer Biology

NOTE Confidence: 0.938774228

 $00:39:06.030 \longrightarrow 00:39:07.550$ Institute as one example.

NOTE Confidence: 0.938774228

 $00:39:07.550 \longrightarrow 00:39:09.750$ We will also mention CMCO

NOTE Confidence: 0.938774228

00:39:09.750 --> 00:39:11.070 Marcus missions program.

NOTE Confidence: 0.938774228

00:39:11.070 --> 00:39:13.062 He just recruited David Braman was

NOTE Confidence: 0.938774228

00:39:13.062 --> 00:39:15.597 going to focus on renal cancers and

NOTE Confidence: 0.938774228

 $00{:}39{:}15.597 \dashrightarrow 00{:}39{:}17.746$ you can see all the copper program.

NOTE Confidence: 0.938774228

 $00:39:17.750 \longrightarrow 00:39:20.048$ It's very successful and I want

NOTE Confidence: 0.938774228

 $00:39:20.048 \longrightarrow 00:39:22.480$ to point out by CIO which.

NOTE Confidence: 0.938774228

 $00:39:22.480 \longrightarrow 00:39:24.188$ It's launched as a bridge was launched

NOTE Confidence: 0.938774228

00:39:24.188 --> 00:39:26.249 as a bridge program several years ago,

NOTE Confidence: 0.938774228

 $00{:}39{:}26.250 \dashrightarrow 00{:}39{:}29.478$ and as between the Cancer Center

00:39:29.478 --> 00:39:30.554 and Immunobiology,

NOTE Confidence: 0.938774228

 $00{:}39{:}30.560 \to 00{:}39{:}32.821$ and Marcus was appointed as the full

NOTE Confidence: 0.938774228

 $00:39:32.821 \longrightarrow 00:39:34.399$ time director recently this year.

NOTE Confidence: 0.938774228

 $00:39:34.400 \longrightarrow 00:39:36.200$ Next slide.

NOTE Confidence: 0.938774228

 $00:39:36.200 \longrightarrow 00:39:39.016$ So our 84 population and then the sports,

NOTE Confidence: 0.938774228

 $00:39:39.020 \longrightarrow 00:39:41.281$ which I think you can see the

NOTE Confidence: 0.938774228

 $00:39:41.281 \longrightarrow 00:39:42.250$ data for itself,

NOTE Confidence: 0.8895491875

 $00:39:42.250 \longrightarrow 00:39:43.867$ how much funding they bring in the

NOTE Confidence: 0.8895491875

 $00:39:43.867 \longrightarrow 00:39:45.200$ leaders of these three scores.

NOTE Confidence: 0.8895491875

 $00:39:45.200 \longrightarrow 00:39:46.796$ And I think you've heard that there's

NOTE Confidence: 0.8895491875

00:39:46.796 --> 00:39:48.877 goals to at least put one or two new

NOTE Confidence: 0.8895491875

 $00:39:48.877 \longrightarrow 00:39:50.519$ sports for the upcoming year next week.

NOTE Confidence: 0.793062029523809

 $00{:}39{:}52.600 --> 00{:}39{:}53.768$ So Melinda Irvine runs.

NOTE Confidence: 0.793062029523809

00:39:53.768 --> 00:39:55.228 Are is the associate director

NOTE Confidence: 0.793062029523809

 $00:39:55.228 \longrightarrow 00:39:56.598$ for population science and the

 $00:39:56.598 \longrightarrow 00:39:58.600$ goal here is how do you improve?

NOTE Confidence: 0.793062029523809

 $00{:}39{:}58.600 \dashrightarrow 00{:}40{:}00.280$ Think about our research and

NOTE Confidence: 0.793062029523809

 $00:40:00.280 \longrightarrow 00:40:02.264$ focusing on our catchment area and

NOTE Confidence: 0.793062029523809

 $00:40:02.264 \longrightarrow 00:40:04.232$ her goals for the next year to see.

NOTE Confidence: 0.793062029523809

 $00:40:04.240 \longrightarrow 00:40:05.944$ How do we take our genomic

NOTE Confidence: 0.793062029523809

 $00:40:05.944 \longrightarrow 00:40:06.796$ signs and connected.

NOTE Confidence: 0.793062029523809

 $00:40:06.800 \longrightarrow 00:40:08.570$ We are all connected by Epic,

NOTE Confidence: 0.793062029523809

00:40:08.570 --> 00:40:11.853 so how do you use this data science and

NOTE Confidence: 0.793062029523809

 $00{:}40{:}11.853 \dashrightarrow 00{:}40{:}14.258$ leverage or electronic health record?

NOTE Confidence: 0.793062029523809

00:40:14.260 --> 00:40:17.616 With our research to be more sort of,

NOTE Confidence: 0.793062029523809

 $00:40:17.620 \longrightarrow 00:40:19.748$ you know cloud would be make call cloud

NOTE Confidence: 0.793062029523809

00:40:19.748 --> 00:40:21.224 analytics is something that everybody

NOTE Confidence: 0.793062029523809

 $00:40:21.224 \longrightarrow 00:40:23.610$ is thinking along with as you saw Mark.

NOTE Confidence: 0.793062029523809

00:40:23.610 --> 00:40:25.098 Simon is also thinking about that,

NOTE Confidence: 0.793062029523809

 $00:40:25.100 \longrightarrow 00:40:27.568$ and then of course,

NOTE Confidence: 0.793062029523809

 $00{:}40{:}27.568 {\:\raisebox{--}{\text{--}}}{\:\raisebox{--}{\text{--}}}{\:\raisebox{--}{\text{--}}} 00{:}40{:}29.419$ foster collaborations next.

 $00:40:29.420 \longrightarrow 00:40:32.090$ And a pet Larussa runs the

NOTE Confidence: 0.793062029523809

 $00:40:32.090 \longrightarrow 00:40:33.425$ experimental therapeutics program.

NOTE Confidence: 0.793062029523809 00:40:33.430 --> 00:40:34.122 Of course, NOTE Confidence: 0.793062029523809

 $00:40:34.122 \longrightarrow 00:40:36.890$ this is focused on how do we take

NOTE Confidence: 0.793062029523809

 $00:40:36.974 \longrightarrow 00:40:39.410$ our faculty and position science and

NOTE Confidence: 0.793062029523809

00:40:39.410 --> 00:40:41.170 do investigator initiated trials?

NOTE Confidence: 0.793062029523809

00:40:41.170 --> 00:40:42.415 Think things to think about

NOTE Confidence: 0.793062029523809

00:40:42.415 --> 00:40:44.480 is how do we also increase URM

NOTE Confidence: 0.793062029523809

 $00:40:44.480 \longrightarrow 00:40:46.380$ recruitment to set clinical trials?

NOTE Confidence: 0.793062029523809

 $00:40:46.380 \longrightarrow 00:40:47.964$ And one of the ways pad is thinking

NOTE Confidence: 0.793062029523809

00:40:47.964 --> 00:40:49.809 about is decentralizing clinical trials,

NOTE Confidence: 0.793062029523809

 $00:40:49.810 \longrightarrow 00:40:51.001$ bringing them closer.

NOTE Confidence: 0.793062029523809

 $00{:}40{:}51.001 \dashrightarrow 00{:}40{:}53.383$ Sometimes it's hard to get here,

NOTE Confidence: 0.793062029523809

 $00:40:53.390 \longrightarrow 00:40:55.388$ and this is where clinical trials

NOTE Confidence: 0.793062029523809

 $00:40:55.388 \longrightarrow 00:40:57.816$ or geography helps us in that those

 $00:40:57.816 \longrightarrow 00:40:59.874$ trials are available to our patients.

NOTE Confidence: 0.793062029523809 00:40:59.880 --> 00:41:02.220 Except. NOTE Confidence: 0.793062029523809

 $00:41:02.220 \longrightarrow 00:41:03.582$ And then if you think about

NOTE Confidence: 0.793062029523809

 $00:41:03.582 \longrightarrow 00:41:04.263$ our catchment area,

NOTE Confidence: 0.793062029523809

 $00:41:04.270 \longrightarrow 00:41:06.562$ our catchment is the state of

NOTE Confidence: 0.793062029523809

00:41:06.562 --> 00:41:08.515 Connecticut in 97% of our cases

NOTE Confidence: 0.793062029523809

 $00:41:08.515 \longrightarrow 00:41:11.060$ come from the state of Connecticut.

NOTE Confidence: 0.793062029523809

00:41:11.060 --> 00:41:12.770 Now it's important to note that

NOTE Confidence: 0.793062029523809

 $00:41:12.770 \longrightarrow 00:41:14.332$ Connecticut is in the highest

NOTE Confidence: 0.793062029523809

 $00:41:14.332 \longrightarrow 00:41:16.137$ second highest quintile in the

NOTE Confidence: 0.793062029523809

 $00{:}41{:}16.137 \dashrightarrow 00{:}41{:}17.798$ country for cancer incidence and

NOTE Confidence: 0.793062029523809

00:41:17.798 --> 00:41:19.700 5\% higher than the US average,

NOTE Confidence: 0.793062029523809

 $00:41:19.700 \longrightarrow 00:41:21.265$ in particular Hispanic or Latino

NOTE Confidence: 0.793062029523809

 $00:41:21.265 \longrightarrow 00:41:23.694$ population is a 20% percent higher

NOTE Confidence: 0.793062029523809

00:41:23.694 --> 00:41:27.216 cancer rate and that gives us,

NOTE Confidence: 0.793062029523809

 $00:41:27.220 \longrightarrow 00:41:29.096$ as we think about our different sites.

00:41:29.100 --> 00:41:32.350 How do we think about our research and and?

NOTE Confidence: 0.793062029523809

 $00:41:32.350 \longrightarrow 00:41:33.550$ Will be improved care and then

NOTE Confidence: 0.793062029523809

 $00:41:33.550 \longrightarrow 00:41:34.609$ of course in New Haven.

NOTE Confidence: 0.793062029523809

 $00:41:34.610 \longrightarrow 00:41:37.067$ We know we have higher rates of

NOTE Confidence: 0.793062029523809

 $00:41:37.067 \longrightarrow 00:41:39.525$ smoking and obesity which are also

NOTE Confidence: 0.793062029523809

 $00:41:39.525 \longrightarrow 00:41:41.297$ cancer risk factors explained.

NOTE Confidence: 0.793062029523809

00:41:41.300 --> 00:41:41.512 Now,

NOTE Confidence: 0.793062029523809

 $00:41:41.512 \longrightarrow 00:41:42.996$ one of the ways to improve is

NOTE Confidence: 0.793062029523809

 $00:41:42.996 \longrightarrow 00:41:44.619$ how do you address the needs.

NOTE Confidence: 0.793062029523809

00:41:44.620 --> 00:41:46.937 This is one example by Andrea Silber,

NOTE Confidence: 0.793062029523809

 $00:41:46.940 \longrightarrow 00:41:48.460$ who has the owner trial,

NOTE Confidence: 0.793062029523809

 $00:41:48.460 \longrightarrow 00:41:50.588$ which is goal is to improve minority

NOTE Confidence: 0.793062029523809

 $00{:}41{:}50.588 \dashrightarrow 00{:}41{:}51.920$ enrollment in clinical trials.

NOTE Confidence: 0.793062029523809

 $00:41:51.920 \longrightarrow 00:41:53.720$ This is and breast cancer.

NOTE Confidence: 0.793062029523809

00:41:53.720 --> 00:41:56.420 And how do we offer that to our communities?

 $00:41:56.420 \longrightarrow 00:41:58.364$ In our local community.

NOTE Confidence: 0.793062029523809

00:41:58.364 --> 00:41:59.336 In addition,

NOTE Confidence: 0.793062029523809

 $00:41:59.340 \longrightarrow 00:42:01.590$ these trials are supported not only

NOTE Confidence: 0.793062029523809

 $00:42:01.590 \longrightarrow 00:42:04.420$ by the the CCSG or the NCI grant,

NOTE Confidence: 0.793062029523809

00:42:04.420 --> 00:42:07.024 but also by foundational funding by BMS,

NOTE Confidence: 0.793062029523809

00:42:07.030 --> 00:42:07.678 Genentech, etc.

NOTE Confidence: 0.793062029523809

00:42:07.678 --> 00:42:09.622 In terms of trying to improve

NOTE Confidence: 0.793062029523809

 $00:42:09.622 \longrightarrow 00:42:11.310$ care to our communities.

NOTE Confidence: 0.793062029523809

 $00{:}42{:}11.310 \dashrightarrow 00{:}42{:}11.846$ Next site,

NOTE Confidence: 0.793062029523809

 $00:42:11.846 \longrightarrow 00:42:13.990$ but this is like I love this story.

NOTE Confidence: 0.793062029523809

 $00{:}42{:}13.990 \dashrightarrow 00{:}42{:}15.675$ So Maryland Barber was having

NOTE Confidence: 0.793062029523809

 $00:42:15.675 \longrightarrow 00:42:17.695$ some symptoms and she kind of

NOTE Confidence: 0.793062029523809

00:42:17.695 --> 00:42:19.594 went to her primary care even was,

NOTE Confidence: 0.793062029523809

00:42:19.594 --> 00:42:21.498 you know had her levels checked in,

NOTE Confidence: 0.793062029523809

00:42:21.500 --> 00:42:23.509 including her CEO on 25 all normal

NOTE Confidence: 0.793062029523809

 $00:42:23.509 \longrightarrow 00:42:25.814$ she went to a health fair and you

 $00:42:25.814 \longrightarrow 00:42:27.788$ can see some of her team from

NOTE Confidence: 0.793062029523809

 $00:42:27.788 \longrightarrow 00:42:29.820$ our health fairs and really had

NOTE Confidence: 0.793062029523809

 $00:42:29.820 \longrightarrow 00:42:31.245$ a nagging feeling in in.

NOTE Confidence: 0.793062029523809

 $00:42:31.250 \longrightarrow 00:42:32.338$ Really got some information

NOTE Confidence: 0.793062029523809

 $00:42:32.338 \longrightarrow 00:42:33.426$ at this health fair.

NOTE Confidence: 0.793062029523809

00:42:33.430 --> 00:42:36.088 Came to see Alice Andrew Santino

NOTE Confidence: 0.793062029523809

 $00:42:36.088 \longrightarrow 00:42:38.619$ actually had ovarian cancer was treated

NOTE Confidence: 0.793062029523809

 $00{:}42{:}38.619 \longrightarrow 00{:}42{:}41.339$ by our team and kind of tells you.

NOTE Confidence: 0.880402562

 $00:42:41.340 \longrightarrow 00:42:44.330$ That this is these fairs and I also have a

NOTE Confidence: 0.880402562

 $00:42:44.401 \longrightarrow 00:42:47.316$ teaching responsibility to our community.

NOTE Confidence: 0.880402562

 $00:42:47.320 \longrightarrow 00:42:49.574$ And this in this case we had,

NOTE Confidence: 0.880402562

00:42:49.580 --> 00:42:51.932 you know, an early patients diagnosis

NOTE Confidence: 0.880402562

 $00{:}42{:}51.932 \dashrightarrow 00{:}42{:}53.890$ and helped this patient next.

NOTE Confidence: 0.88286054

 $00{:}42{:}56.090 \dashrightarrow 00{:}42{:}57.825$ OK, and and then this is

NOTE Confidence: 0.88286054

 $00:42:57.825 \longrightarrow 00:42:59.590$ part of back doors at NCI.

 $00:42:59.590 \longrightarrow 00:43:02.110$ Grant that community outreach and engagement

NOTE Confidence: 0.88286054

 $00:43:02.110 \longrightarrow 00:43:04.858$ is a critical part of our mission.

NOTE Confidence: 0.88286054

 $00{:}43{:}04.860 \dashrightarrow 00{:}43{:}07.758$ As in as a comprehensive Cancer Center

NOTE Confidence: 0.88286054

 $00:43:07.760 \longrightarrow 00:43:11.468$ and Marcella Nunez Smith leads this.

NOTE Confidence: 0.88286054

 $00:43:11.470 \longrightarrow 00:43:13.180$ Our community outreach and engagement

NOTE Confidence: 0.88286054

 $00:43:13.180 \longrightarrow 00:43:15.676$ program with the goal to reduce or

NOTE Confidence: 0.88286054

 $00:43:15.676 \longrightarrow 00:43:17.501$ eliminate disparities in our catchment

NOTE Confidence: 0.88286054

 $00:43:17.501 \longrightarrow 00:43:19.950$ area and the goal here is to use data

NOTE Confidence: 0.88286054

 $00:43:19.950 \longrightarrow 00:43:21.615$ or dashboards to then understand the

NOTE Confidence: 0.88286054

00:43:21.615 --> 00:43:23.998 burden and then use it to outreach back

NOTE Confidence: 0.88286054

 $00:43:23.998 \longrightarrow 00:43:26.074$ to the communities to then improve.

NOTE Confidence: 0.88286054

00:43:26.080 --> 00:43:28.100 Here, I think increasingly then,

NOTE Confidence: 0.88286054

 $00:43:28.100 \longrightarrow 00:43:30.116$ as once you understand what the problems are.

NOTE Confidence: 0.88286054

00:43:30.120 --> 00:43:32.304 Also, how do you ask the right questions?

NOTE Confidence: 0.88286054

00:43:32.310 --> 00:43:33.690 And how do you develop your

NOTE Confidence: 0.88286054

 $00:43:33.690 \longrightarrow 00:43:34.380$ research around that?

 $00:43:34.380 \longrightarrow 00:43:36.884$ Is something that I know more as Marcelo

NOTE Confidence: 0.88286054

 $00:43:36.884 \longrightarrow 00:43:39.676$ steps away from our White House duties is

NOTE Confidence: 0.88286054

 $00:43:39.676 \longrightarrow 00:43:43.120$ looking to develop further next slide.

NOTE Confidence: 0.88286054

 $00:43:43.120 \longrightarrow 00:43:44.625$ And then last but not least,

NOTE Confidence: 0.88286054

 $00:43:44.625 \longrightarrow 00:43:45.765$ Barbara Burtness was appointed

NOTE Confidence: 0.88286054

 $00:43:45.765 \longrightarrow 00:43:47.100$ as a new interim.

NOTE Confidence: 0.88286054

00:43:47.100 --> 00:43:49.416 80 for diversity, equity and inclusion.

NOTE Confidence: 0.88286054

 $00:43:49.420 \longrightarrow 00:43:50.962$ Again, I mentioned this earlier on

NOTE Confidence: 0.88286054

 $00:43:50.962 \longrightarrow 00:43:53.227$ in our talk that this is going to be

NOTE Confidence: 0.88286054

00:43:53.227 --> 00:43:54.932 an area that's important to us and

NOTE Confidence: 0.88286054

00:43:54.932 --> 00:43:56.577 Barbara is a huge champion of this.

NOTE Confidence: 0.88286054

00:43:56.580 --> 00:43:57.980 Having done this work locally,

NOTE Confidence: 0.88286054

 $00{:}43{:}57.980 \dashrightarrow 00{:}43{:}59.762$ both in swimming and the Deans

NOTE Confidence: 0.88286054

 $00{:}43{:}59.762 \dashrightarrow 00{:}44{:}01.100$ committees and nationally for E.

NOTE Confidence: 0.88286054

00:44:01.100 --> 00:44:02.492 COG already since starting,

 $00:44:02.492 \longrightarrow 00:44:05.088$ she's been doing a lot of training

NOTE Confidence: 0.88286054

 $00{:}44{:}05.088 \dashrightarrow 00{:}44{:}07.278$ and implicit bias for trainees.

NOTE Confidence: 0.88286054

00:44:07.280 --> 00:44:08.114 For physicians,

NOTE Confidence: 0.88286054

 $00:44:08.114 \longrightarrow 00:44:10.199$ a lot of communication initiatives.

NOTE Confidence: 0.88286054

 $00:44:10.200 \longrightarrow 00:44:11.815$ As you've been seeing that

NOTE Confidence: 0.88286054

00:44:11.815 --> 00:44:13.107 on Smilow Connect and.

NOTE Confidence: 0.88286054

 $00:44:13.110 \longrightarrow 00:44:15.670$ In future obviously that as you see it,

NOTE Confidence: 0.88286054

00:44:15.670 --> 00:44:17.290 there's a climate survey going on.

NOTE Confidence: 0.88286054

 $00{:}44{:}17.290 \dashrightarrow 00{:}44{:}19.658$ Then of course we want to eventually get

NOTE Confidence: 0.88286054

00:44:19.658 --> 00:44:21.965 a permanent lady for this role next time.

NOTE Confidence: 0.88286054

 $00{:}44{:}21.970 \dashrightarrow 00{:}44{:}25.050$ And she's already launched A DE Council.

NOTE Confidence: 0.88286054

00:44:25.050 --> 00:44:28.428 It's obviously highly inclusive and diverse,

NOTE Confidence: 0.88286054

 $00{:}44{:}28.430 \dashrightarrow 00{:}44{:}30.200$ and this committee I know will

NOTE Confidence: 0.88286054

 $00:44:30.200 \longrightarrow 00:44:32.353$ continue to look at all of our parts

NOTE Confidence: 0.88286054

 $00:44:32.353 \longrightarrow 00:44:34.538$ of our functions and to see how can

NOTE Confidence: 0.88286054

 $00:44:34.538 \longrightarrow 00:44:36.559$ we think about all these issues.

00:44:36.560 --> 00:44:40.850 And in equity, HealthEquity next slide.

NOTE Confidence: 0.88286054

 $00{:}44{:}40.850 \dashrightarrow 00{:}44{:}42.968$ And then Harry Cougar runs our

NOTE Confidence: 0.88286054

00:44:42.968 --> 00:44:44.027 education and training.

NOTE Confidence: 0.88286054

00:44:44.030 --> 00:44:47.480 She's the associate director for that.

NOTE Confidence: 0.88286054

 $00:44:47.480 \longrightarrow 00:44:49.262$ Their program is looking at how

NOTE Confidence: 0.88286054

 $00:44:49.262 \longrightarrow 00:44:51.730$ do you use metrics to improve and

NOTE Confidence: 0.88286054

00:44:51.730 --> 00:44:53.214 optimize training outcomes and

NOTE Confidence: 0.88286054

 $00:44:53.214 \longrightarrow 00:44:55.326$ also how do we look at the entire

NOTE Confidence: 0.88286054

 $00{:}44{:}55.326 \dashrightarrow 00{:}44{:}57.727$ pipeline of students and trainings and

NOTE Confidence: 0.88286054

 $00:44:57.727 \longrightarrow 00:44:59.387$ optimize their research experience?

NOTE Confidence: 0.88286054

 $00:44:59.390 \longrightarrow 00:45:01.446$ Because This is why they come to us.

NOTE Confidence: 0.88286054

 $00:45:01.450 \longrightarrow 00:45:02.854$ Some of the other things to

NOTE Confidence: 0.88286054

 $00{:}45{:}02.854 \dashrightarrow 00{:}45{:}04.499$ highlight here is the cancer student

NOTE Confidence: 0.88286054

00:45:04.499 --> 00:45:06.139 interest group that has launched,

NOTE Confidence: 0.88286054

00:45:06.140 --> 00:45:08.570 including initiative for MD PHD's.

 $00:45:08.570 \longrightarrow 00:45:10.262$ You can see the other training

NOTE Confidence: 0.88286054

00:45:10.262 --> 00:45:12.060 for APR ends for residents,

NOTE Confidence: 0.88286054

 $00:45:12.060 \longrightarrow 00:45:13.400$ something of pride to us,

NOTE Confidence: 0.88286054

 $00:45:13.400 \longrightarrow 00:45:17.270$ or 25% of our class is URM this year.

NOTE Confidence: 0.88286054

00:45:17.270 --> 00:45:18.167 And of course,

NOTE Confidence: 0.88286054

 $00:45:18.167 \longrightarrow 00:45:20.260$ the fellowship will be expanding from 8

NOTE Confidence: 0.88286054

 $00:45:20.322 \longrightarrow 00:45:24.310$ to 10 trainings which also looking ahead.

NOTE Confidence: 0.88286054

00:45:24.310 --> 00:45:24.784 Next slide,

NOTE Confidence: 0.88286054

 $00:45:24.784 \longrightarrow 00:45:26.443$ so I want to take a moment.

NOTE Confidence: 0.88286054

00:45:26.450 --> 00:45:27.125 First of all,

NOTE Confidence: 0.88286054

 $00{:}45{:}27.125 \dashrightarrow 00{:}45{:}29.058$ I want to thank you know I couldn't

NOTE Confidence: 0.88286054

 $00:45:29.058 \longrightarrow 00:45:31.130$ have done this all of the months,

NOTE Confidence: 0.88286054

 $00:45:31.130 \longrightarrow 00:45:33.218$ and although I'm going to be your Cancer

NOTE Confidence: 0.88286054

00:45:33.218 --> 00:45:34.910 Center director for the next few months,

NOTE Confidence: 0.88286054

00:45:34.910 --> 00:45:36.814 I may not have many more opportunities

NOTE Confidence: 0.88286054

 $00:45:36.814 \longrightarrow 00:45:38.030$ with the holiday season.

 $00:45:38.030 \longrightarrow 00:45:40.022$ I want to take a moment to acknowledge

NOTE Confidence: 0.88286054

00:45:40.022 --> 00:45:41.388 the people who were silent,

NOTE Confidence: 0.88286054

00:45:41.390 --> 00:45:43.170 but helping me every minute,

NOTE Confidence: 0.84100243625

00:45:43.170 --> 00:45:46.066 every hour. Lori Pickens, who as you know,

NOTE Confidence: 0.84100243625

00:45:46.070 --> 00:45:48.996 is our Senior VP, is is phenomenal.

NOTE Confidence: 0.84100243625

00:45:49.000 --> 00:45:51.024 She has always figured out ways to make.

NOTE Confidence: 0.84100243625

00:45:51.030 --> 00:45:52.410 As I ran two departments,

NOTE Confidence: 0.84100243625

 $00:45:52.410 \longrightarrow 00:45:53.734$ my life easier and.

NOTE Confidence: 0.84100243625

 $00:45:53.734 \longrightarrow 00:45:56.078$ Really has never made it that even

NOTE Confidence: 0.84100243625

00:45:56.078 --> 00:45:58.087 if I called her on a weekend.

NOTE Confidence: 0.84100243625

 $00:45:58.090 \longrightarrow 00:45:58.692$ Never blinked.

NOTE Confidence: 0.84100243625

00:45:58.692 --> 00:46:01.656 Think Dan is de Mayo is one of the

NOTE Confidence: 0.84100243625

 $00:46:01.656 \longrightarrow 00:46:04.056$ most understated and thoughtful people,

NOTE Confidence: 0.84100243625

 $00{:}46{:}04.060 \dashrightarrow 00{:}46{:}06.526$ and I pushed him in so much of the

NOTE Confidence: 0.84100243625

00:46:06.526 --> 00:46:08.468 research and helping me in all of

 $00:46:08.468 \longrightarrow 00:46:10.826$ this and has been an incredible help

NOTE Confidence: 0.84100243625

00:46:10.826 --> 00:46:12.856 as our deputy director Margaret,

NOTE Confidence: 0.84100243625

 $00:46:12.860 \longrightarrow 00:46:13.787$ as I mentioned,

NOTE Confidence: 0.84100243625

00:46:13.787 --> 00:46:16.308 just came on and was doing two jobs

NOTE Confidence: 0.84100243625

 $00:46:16.308 \longrightarrow 00:46:18.283$ and then I pushed her for a lot of

NOTE Confidence: 0.84100243625

 $00:46:18.283 \longrightarrow 00:46:19.976$ things and she never let it on even

NOTE Confidence: 0.84100243625

 $00:46:19.976 \longrightarrow 00:46:21.520$ though she was new to our role.

NOTE Confidence: 0.84100243625

 $00:46:21.520 \longrightarrow 00:46:23.038$ Obviously there are many other folks.

NOTE Confidence: 0.84100243625

 $00:46:23.040 \longrightarrow 00:46:24.120$ I can't mention them all.

NOTE Confidence: 0.84100243625 00:46:24.120 --> 00:46:24.734 I do. NOTE Confidence: 0.84100243625

 $00:46:24.734 \longrightarrow 00:46:26.576$ One acknowledge Brian Smith and Tisha

NOTE Confidence: 0.84100243625

00:46:26.576 --> 00:46:29.036 Johnson for all the help and the CTO office,

NOTE Confidence: 0.84100243625

 $00:46:29.040 \longrightarrow 00:46:31.112$ what they did and what Nancy and

NOTE Confidence: 0.84100243625

00:46:31.112 --> 00:46:33.016 Dan Brown and Keith Church

NOTE Confidence: 0.84100243625

 $00:46:33.016 \longrightarrow 00:46:35.221$ will have done as we have think,

NOTE Confidence: 0.84100243625

 $00:46:35.230 \longrightarrow 00:46:38.254$ thought about the C2 and all the.

 $00:46:38.260 \longrightarrow 00:46:40.390$ Things about what a contemporary

NOTE Confidence: 0.84100243625

 $00:46:40.390 \longrightarrow 00:46:42.520$ clinical trials office looks like.

NOTE Confidence: 0.84100243625

00:46:42.520 --> 00:46:44.207 Think I want some of the surgeons

NOTE Confidence: 0.84100243625

00:46:44.207 --> 00:46:45.500 may be an unlikely.

NOTE Confidence: 0.84100243625

00:46:45.500 --> 00:46:46.640 It's known they're probably all

NOTE Confidence: 0.84100243625

 $00:46:46.640 \longrightarrow 00:46:47.552$ in the operating room,

NOTE Confidence: 0.84100243625

 $00:46:47.560 \longrightarrow 00:46:49.372$ but I also want to acknowledge

NOTE Confidence: 0.84100243625

 $00{:}46{:}49.372 \dashrightarrow 00{:}46{:}51.289$ my department they did lose my

NOTE Confidence: 0.84100243625

 $00:46:51.289 \longrightarrow 00:46:52.914$ attention and that's my faculty.

NOTE Confidence: 0.84100243625

00:46:52.920 --> 00:46:54.216 Might chiefs who took on many,

NOTE Confidence: 0.84100243625

 $00:46:54.220 \longrightarrow 00:46:55.890$ many other roles for being

NOTE Confidence: 0.84100243625

00:46:55.890 --> 00:46:56.558 wonderful citizens.

NOTE Confidence: 0.84100243625

00:46:56.560 --> 00:46:59.458 I do love this Cancer Center bell,

NOTE Confidence: 0.84100243625

 $00:46:59.460 \longrightarrow 00:47:01.413$ so look forward to giving my cheeks

NOTE Confidence: 0.84100243625

 $00:47:01.413 \longrightarrow 00:47:03.538$ and my faculty my time and attention.

 $00:47:03.540 \longrightarrow 00:47:05.637$ So I want to thank all of the folks

NOTE Confidence: 0.84100243625

00:47:05.637 --> 00:47:07.759 we've been really incredible partners,

NOTE Confidence: 0.84100243625

 $00:47:07.760 \longrightarrow 00:47:09.182$ and then I want to end on a note.

NOTE Confidence: 0.84100243625

 $00:47:09.190 \longrightarrow 00:47:11.352$ As we look ahead next slide, please.

NOTE Confidence: 0.84100243625

00:47:11.352 --> 00:47:13.200 Of what you know,

NOTE Confidence: 0.84100243625

 $00:47:13.200 \longrightarrow 00:47:16.152$ as we reflect on pause as Eric comes on,

NOTE Confidence: 0.84100243625

 $00{:}47{:}16.160 \dashrightarrow 00{:}47{:}17.616$ I look forward to working with Eric

NOTE Confidence: 0.84100243625

 $00{:}47{:}17.616 \dashrightarrow 00{:}47{:}19.347$ over the next few months to transition.

NOTE Confidence: 0.84100243625

 $00:47:19.350 \longrightarrow 00:47:21.816$ We've already been working together on

NOTE Confidence: 0.84100243625

00:47:21.816 --> 00:47:24.518 recruitments etc, so I think you is.

NOTE Confidence: 0.84100243625

 $00:47:24.520 \longrightarrow 00:47:26.671$ He has a big job but he is obviously

NOTE Confidence: 0.84100243625

00:47:26.671 --> 00:47:29.309 very experienced and he has a lot of support,

NOTE Confidence: 0.84100243625

 $00:47:29.310 \longrightarrow 00:47:31.443$ but I want to think come back to how

NOTE Confidence: 0.84100243625

 $00:47:31.443 \longrightarrow 00:47:33.560$ you all can think about what you do

NOTE Confidence: 0.84100243625

 $00:47:33.560 \longrightarrow 00:47:35.888$ and how that helps us eaten every day.

NOTE Confidence: 0.84100243625

00:47:35.890 --> 00:47:37.408 We are one academic cancer health

 $00:47:37.408 \longrightarrow 00:47:39.070$ system we have to think about.

NOTE Confidence: 0.84100243625

 $00:47:39.070 \longrightarrow 00:47:40.246$ Why do we all come here?

NOTE Confidence: 0.84100243625

 $00:47:40.250 \longrightarrow 00:47:41.910$ Whether it's the nurses,

NOTE Confidence: 0.84100243625 00:47:41.910 --> 00:47:42.740 the staff.

NOTE Confidence: 0.84100243625

 $00:47:42.740 \longrightarrow 00:47:44.220$ The environment that everyone

NOTE Confidence: 0.84100243625

 $00:47:44.220 \longrightarrow 00:47:45.700$ comes with a calling.

NOTE Confidence: 0.84100243625

00:47:45.700 --> 00:47:47.499 You think this was very clear when

NOTE Confidence: 0.84100243625

 $00:47:47.499 \longrightarrow 00:47:50.130$ I was here during the pandemic and I

NOTE Confidence: 0.84100243625

 $00:47:50.130 \longrightarrow 00:47:51.930$ saw our environmental health services

NOTE Confidence: 0.84100243625

 $00:47:51.990 \longrightarrow 00:47:53.820$ and there was an empty hospital.

NOTE Confidence: 0.84100243625

00:47:53.820 --> 00:47:55.760 But nursing working in units,

NOTE Confidence: 0.84100243625

 $00:47:55.760 \longrightarrow 00:47:57.600$ but quiet that everybody has

NOTE Confidence: 0.84100243625

00:47:57.600 --> 00:47:59.860 a calling health care is hard,

NOTE Confidence: 0.84100243625

 $00:47:59.860 \longrightarrow 00:48:01.645$ but it comes from the heart and

NOTE Confidence: 0.84100243625

 $00:48:01.645 \longrightarrow 00:48:03.470$ we all want to think about why

 $00:48:03.470 \longrightarrow 00:48:04.964$ we came to do this job.

NOTE Confidence: 0.84100243625

 $00:48:04.970 \longrightarrow 00:48:06.908$ It's important to acknowledge that there

NOTE Confidence: 0.84100243625

 $00:48:06.908 \longrightarrow 00:48:09.816$ is a lot of heart in doing this work.

NOTE Confidence: 0.84100243625

 $00:48:09.820 \longrightarrow 00:48:11.690$ It's not just all dashboards

NOTE Confidence: 0.84100243625

 $00:48:11.690 \longrightarrow 00:48:13.186$ and data and planning.

NOTE Confidence: 0.84100243625

00:48:13.190 --> 00:48:14.348 I think to do this well,

NOTE Confidence: 0.84100243625

 $00:48:14.350 \longrightarrow 00:48:16.066$ of course we need to have

NOTE Confidence: 0.84100243625

00:48:16.066 --> 00:48:17.210 what I call connectivity

NOTE Confidence: 0.92275192

 $00:48:17.275 \longrightarrow 00:48:18.249$ or collaboration.

NOTE Confidence: 0.92275192

00:48:18.250 --> 00:48:20.130 I gave you some examples,

NOTE Confidence: 0.92275192

 $00:48:20.130 \longrightarrow 00:48:21.384$ but there are times when it

NOTE Confidence: 0.92275192

 $00:48:21.384 \longrightarrow 00:48:22.771$ doesn't work right and there are

NOTE Confidence: 0.92275192

 $00:48:22.771 \longrightarrow 00:48:24.026$ times when it works beautifully.

NOTE Confidence: 0.92275192

 $00{:}48{:}24.030 \dashrightarrow 00{:}48{:}26.368$ It is something we were going to

NOTE Confidence: 0.92275192

 $00:48:26.368 \longrightarrow 00:48:28.387$ continue to evolve and learn to

NOTE Confidence: 0.92275192

 $00:48:28.387 \longrightarrow 00:48:30.529$ work across and how we connect,

 $00:48:30.530 \longrightarrow 00:48:32.186$ whether it's in the research arena,

NOTE Confidence: 0.92275192

 $00:48:32.190 \longrightarrow 00:48:34.608$ in the clinical arena, in quality,

NOTE Confidence: 0.92275192

 $00:48:34.610 \longrightarrow 00:48:35.770$ safety, whatever we do,

NOTE Confidence: 0.92275192

 $00:48:35.770 \longrightarrow 00:48:38.370$ but we have to do it more nimbly,

NOTE Confidence: 0.92275192

 $00:48:38.370 \longrightarrow 00:48:40.434$ so we do not make it so hard

NOTE Confidence: 0.92275192

 $00:48:40.434 \longrightarrow 00:48:42.347$ for each and everyone of us.

NOTE Confidence: 0.92275192

00:48:42.350 --> 00:48:44.609 And then how does it lead to a community?

NOTE Confidence: 0.92275192

 $00:48:44.610 \longrightarrow 00:48:46.128$ Some of it is internal to

NOTE Confidence: 0.92275192

00:48:46.128 --> 00:48:48.209 us on how we think about us,

NOTE Confidence: 0.92275192

 $00:48:48.210 \longrightarrow 00:48:49.980$ because all of these seeds

NOTE Confidence: 0.92275192

 $00{:}48{:}49.980 \dashrightarrow 00{:}48{:}51.396$ lead to appropriate engagement.

NOTE Confidence: 0.92275192

00:48:51.400 --> 00:48:54.770 Why we are happy at work and not happy haha,

NOTE Confidence: 0.92275192

 $00:48:54.770 \longrightarrow 00:48:57.466$ but why we feel satisfied with their jobs?

NOTE Confidence: 0.92275192

 $00{:}48{:}57.470 \dashrightarrow 00{:}49{:}00.305$ So community building is all within us.

NOTE Confidence: 0.92275192

 $00:49:00.310 \longrightarrow 00:49:03.010$ It has to be local at the end of the

00:49:03.092 --> 00:49:05.948 day it can't come from 8 zoom meeting.

NOTE Confidence: 0.92275192

 $00:49:05.950 \longrightarrow 00:49:08.050$ It is sometimes sitting and

NOTE Confidence: 0.92275192

 $00:49:08.050 \longrightarrow 00:49:09.310$ having lunch together.

NOTE Confidence: 0.92275192

 $00:49:09.310 \longrightarrow 00:49:11.526$ It's shared in the hallway with a smile.

NOTE Confidence: 0.92275192

 $00:49:11.530 \longrightarrow 00:49:13.160$ How we greet each other.

NOTE Confidence: 0.92275192

 $00:49:13.160 \longrightarrow 00:49:14.660$ But that community has to

NOTE Confidence: 0.92275192

00:49:14.660 --> 00:49:16.160 come from all of us,

NOTE Confidence: 0.92275192

 $00{:}49{:}16.160 \dashrightarrow 00{:}49{:}17.384$ whether I see the DeLuca Awards

NOTE Confidence: 0.92275192

 $00{:}49{:}17.384 \dashrightarrow 00{:}49{:}19.025$ and I saw all the nursing teams

NOTE Confidence: 0.92275192

 $00:49:19.025 \longrightarrow 00:49:20.325$ hanging out with each other.

NOTE Confidence: 0.92275192

 $00:49:20.330 \longrightarrow 00:49:21.062$ That's community.

NOTE Confidence: 0.92275192

 $00:49:21.062 \longrightarrow 00:49:23.624$ And then we also have to think

NOTE Confidence: 0.92275192

 $00:49:23.624 \longrightarrow 00:49:25.184$ increasingly as the conversation

NOTE Confidence: 0.92275192

 $00:49:25.184 \longrightarrow 00:49:27.074$ is happening on and whether

NOTE Confidence: 0.92275192

 $00:49:27.074 \longrightarrow 00:49:29.030$ receive vaccine rollouts or others.

NOTE Confidence: 0.92275192

 $00{:}49{:}29.030 \dashrightarrow 00{:}49{:}31.150$ How important health equity is

00:49:31.150 --> 00:49:33.270 in how outcomes are seen,

NOTE Confidence: 0.92275192

 $00:49:33.270 \longrightarrow 00:49:35.148$ we may do the best science,

NOTE Confidence: 0.92275192

 $00:49:35.150 \longrightarrow 00:49:37.022$ but at the end of the day that has

NOTE Confidence: 0.92275192

 $00:49:37.022 \longrightarrow 00:49:39.230$ to be done in the where we live and

NOTE Confidence: 0.92275192

 $00:49:39.230 \longrightarrow 00:49:41.154$ that's our patience and they may

NOTE Confidence: 0.92275192

 $00:49:41.154 \longrightarrow 00:49:43.524$ have social determinants of health that may.

NOTE Confidence: 0.92275192

 $00:49:43.524 \longrightarrow 00:49:44.740$ Make the best treatments.

NOTE Confidence: 0.92275192

 $00:49:44.740 \longrightarrow 00:49:46.130$ If they can't access them,

NOTE Confidence: 0.92275192

 $00:49:46.130 \longrightarrow 00:49:46.890$ it's irrelevant,

NOTE Confidence: 0.92275192

 $00:49:46.890 \longrightarrow 00:49:49.170$ so that is also a community.

NOTE Confidence: 0.92275192

 $00:49:49.170 \longrightarrow 00:49:50.586$ I want you to think about.

NOTE Confidence: 0.92275192

 $00:49:50.590 \dashrightarrow 00:49:53.110$ So with the next few months I will be here.

NOTE Confidence: 0.92275192

 $00{:}49{:}53.110 \dashrightarrow 00{:}49{:}55.502$ I will be engaged and but I will

NOTE Confidence: 0.92275192

 $00:49:55.502 \longrightarrow 00:49:56.889$ also work with Eric.

NOTE Confidence: 0.92275192

00:49:56.890 --> 00:49:58.480 I look forward to welcoming him

 $00:49:58.480 \longrightarrow 00:50:00.170$ and having a smooth transition.

NOTE Confidence: 0.92275192

 $00{:}50{:}00.170 \dashrightarrow 00{:}50{:}02.090$ I want to thank you all for giving

NOTE Confidence: 0.92275192

 $00:50:02.090 \longrightarrow 00:50:04.398$ me the privilege of being your leader

NOTE Confidence: 0.92275192

 $00:50:04.400 \longrightarrow 00:50:06.605$ and with that I hope I leave a few

NOTE Confidence: 0.92275192

 $00:50:06.605 \longrightarrow 00:50:08.377$ minutes for question and answers.

NOTE Confidence: 0.92275192

 $00:50:08.380 \longrightarrow 00:50:09.360$ So thank you so much.

NOTE Confidence: 0.932674476666667

 $00:50:21.110 \longrightarrow 00:50:24.618$ So we can open for questions and it is zoom.

NOTE Confidence: 0.932674476666667

00:50:24.618 --> 00:50:25.980 It's not a webinar for once,

NOTE Confidence: 0.932674476666667

 $00:50:25.980 \longrightarrow 00:50:27.564$ so it's OK to raise your hand and ask

NOTE Confidence: 0.932674476666667

 $00:50:27.564 \longrightarrow 00:50:29.188$ a question or put it in the chat.

NOTE Confidence: 0.79336464625

 $00:50:34.100 \longrightarrow 00:50:36.865$ I'm going to leave leadoff

NOTE Confidence: 0.79336464625

 $00:50:36.865 \longrightarrow 00:50:38.524$ Kevin Billingsley here.

NOTE Confidence: 0.79336464625

 $00:50:38.530 \longrightarrow 00:50:41.878$ Just want to say thank you

NOTE Confidence: 0.79336464625

00:50:41.878 --> 00:50:44.110 for your incredible service

NOTE Confidence: 0.79336464625

 $00:50:44.222 \longrightarrow 00:50:47.117$ over these past many months.

NOTE Confidence: 0.79336464625

 $00{:}50{:}47.120 \dashrightarrow 00{:}50{:}50.266$ So I can only imagine what has

 $00:50:50.266 \longrightarrow 00:50:52.231$ been involved in running the

NOTE Confidence: 0.79336464625

 $00:50:52.231 \longrightarrow 00:50:54.729$ complexities of the Cancer Center and.

NOTE Confidence: 0.79336464625

 $00:50:54.730 \longrightarrow 00:50:56.113$ And the department,

NOTE Confidence: 0.79336464625

00:50:56.113 --> 00:50:59.780 and I think that although we have had,

NOTE Confidence: 0.79336464625

 $00:50:59.780 \longrightarrow 00:51:01.668$ we still have challenges in front of us.

NOTE Confidence: 0.79336464625

 $00:51:01.670 \longrightarrow 00:51:04.302$ I think all of us are really

NOTE Confidence: 0.79336464625

 $00:51:04.302 \longrightarrow 00:51:05.634$ excited for the future,

NOTE Confidence: 0.79336464625

 $00:51:05.634 \longrightarrow 00:51:07.542$ and we see the growth and

NOTE Confidence: 0.79336464625

 $00:51:07.542 \longrightarrow 00:51:09.390$ we see the opportunity.

NOTE Confidence: 0.79336464625

 $00:51:09.390 \longrightarrow 00:51:11.728$ And I think it's it's a very

NOTE Confidence: 0.79336464625

 $00{:}51{:}11.728 \dashrightarrow 00{:}51{:}14.099$ bright time for our organization.

NOTE Confidence: 0.9827161

 $00:51:18.350 \longrightarrow 00:51:19.688$ Thank you Kevin for highlighting

NOTE Confidence: 0.9827161

00:51:19.688 --> 00:51:21.200 because I think if you didn't

NOTE Confidence: 0.931164521333333

 $00:51:21.248 \longrightarrow 00:51:23.762$ sense it from my excitement, I think we are.

NOTE Confidence: 0.931164521333333

 $00:51:23.762 \longrightarrow 00:51:25.950$ We have a fabulous institution and the

 $00:51:25.950 \longrightarrow 00:51:28.600$ best is yet to come and be a great people.

NOTE Confidence: 0.804922945

 $00:51:30.350 \longrightarrow 00:51:32.310$ NATO this is Lori.

NOTE Confidence: 0.804922945

 $00:51:32.310 \longrightarrow 00:51:35.250$ I have to echo Cabman and.

NOTE Confidence: 0.804922945

 $00:51:35.250 \longrightarrow 00:51:36.426$ Since I got here a little

NOTE Confidence: 0.804922945

 $00:51:36.426 \longrightarrow 00:51:37.210$ over three years ago,

NOTE Confidence: 0.804922945

 $00:51:37.210 \longrightarrow 00:51:39.068$ you were one of the first people that

NOTE Confidence: 0.804922945

 $00{:}51{:}39.068 \dashrightarrow 00{:}51{:}41.854$ I came to see and the collaboration

NOTE Confidence: 0.804922945

 $00:51:41.854 \longrightarrow 00:51:44.923$ that you have had with with us and

NOTE Confidence: 0.804922945

00:51:44.923 --> 00:51:48.460 cancer from day one has been just.

NOTE Confidence: 0.804922945

00:51:48.460 --> 00:51:49.422 Uh, amazing.

NOTE Confidence: 0.804922945

 $00:51:49.422 \longrightarrow 00:51:51.827$ It's just been fabulous and

NOTE Confidence: 0.804922945

 $00:51:51.830 \longrightarrow 00:51:53.237$ there's a part of me that has

NOTE Confidence: 0.804922945

 $00:51:53.237 \longrightarrow 00:51:56.490$ to apologize a little bit for.

NOTE Confidence: 0.804922945

00:51:56.490 --> 00:51:57.834 Trying to get you over here to

NOTE Confidence: 0.804922945

 $00:51:57.834 \longrightarrow 00:51:58.745$ serve as our interim 'cause

NOTE Confidence: 0.804922945

 $00:51:58.745 \longrightarrow 00:52:00.162$ it's a part of me that feels

 $00{:}52{:}00.162 \dashrightarrow 00{:}52{:}01.540$ guilty at this point as well,

NOTE Confidence: 0.804922945

 $00:52:01.540 \longrightarrow 00:52:03.753$ but you have just really stepped

NOTE Confidence: 0.804922945

 $00:52:03.753 \longrightarrow 00:52:05.931$ into this and just been an

NOTE Confidence: 0.804922945

00:52:05.931 --> 00:52:07.728 incredible partner for all of us,

NOTE Confidence: 0.804922945

 $00:52:07.730 \dashrightarrow 00:52:09.672$ and I probably didn't realize quite

NOTE Confidence: 0.804922945

00:52:09.672 --> 00:52:11.324 how much you would be taking on,

NOTE Confidence: 0.804922945

00:52:11.330 --> 00:52:14.157 but I just want to thank you from

NOTE Confidence: 0.804922945

00:52:14.157 --> 00:52:16.166 the bottom of my heart because your

NOTE Confidence: 0.804922945

 $00:52:16.166 \longrightarrow 00:52:17.867$ partnership has always been so valuable

NOTE Confidence: 0.804922945

 $00{:}52{:}17.867 \dashrightarrow 00{:}52{:}19.780$ and having you here over the last.

NOTE Confidence: 0.804922945

 $00:52:19.780 \longrightarrow 00:52:21.075$ I don't know what 6 to 8

NOTE Confidence: 0.804922945

 $00{:}52{:}21.080 \dashrightarrow 00{:}52{:}22.910$ months working with us like.

NOTE Confidence: 0.804922945

 $00:52:22.910 \longrightarrow 00:52:24.150$ This has just come.

NOTE Confidence: 0.804922945

 $00{:}52{:}24.150 --> 00{:}52{:}25.573$ It's just been terrific and

NOTE Confidence: 0.804922945

00:52:25.573 --> 00:52:27.079 and really thank you for me

 $00:52:27.079 \longrightarrow 00:52:28.665$ and thank you from all of us.

NOTE Confidence: 0.84461802

 $00{:}52{:}29.340 --> 00{:}52{:}30.150$ Thank you, Lori.

NOTE Confidence: 0.842037362352941

 $00:52:41.370 \longrightarrow 00:52:43.114$ Quiet group, I'm going to give a minute

NOTE Confidence: 0.842037362352941

 $00:52:43.114 \longrightarrow 00:52:45.309$ or so if someone wants to ask a question.

NOTE Confidence: 0.842037362352941

00:52:45.310 --> 00:52:48.300 It's alright Roy. Go ahead. I knew

NOTE Confidence: 0.855434557142857

 $00:52:48.310 \longrightarrow 00:52:50.798$ it so thank you. It's been and will

NOTE Confidence: 0.855434557142857

 $00{:}52{:}50.798 \dashrightarrow 00{:}52{:}52.810$ continue to work a lot together.

NOTE Confidence: 0.855434557142857

00:52:52.810 --> 00:52:54.316 Great working with you and especially

NOTE Confidence: 0.855434557142857

 $00:52:54.316 \longrightarrow 00:52:56.039$ as we've had to work through

NOTE Confidence: 0.855434557142857

00:52:56.039 --> 00:52:57.367 the clinical trials together.

NOTE Confidence: 0.855434557142857

00:52:57.370 --> 00:52:58.348 It's just been.

NOTE Confidence: 0.855434557142857

 $00{:}52{:}58.348 {\:\raisebox{--}{\text{--}}}{\:\raisebox{--}{\text{--}}}{\:\raisebox{--}{\text{--}}} 00{:}53{:}00.304$ Your leadership has been just enormous.

NOTE Confidence: 0.855434557142857

00:53:00.310 --> 00:53:01.882 I'll ask now that you've seen

NOTE Confidence: 0.855434557142857

 $00:53:01.882 \longrightarrow 00:53:02.668$ the Cancer Center.

NOTE Confidence: 0.855434557142857

00:53:02.670 --> 00:53:06.440 And as you go back to be chief of surgery,

NOTE Confidence: 0.855434557142857

 $00:53:06.440 \longrightarrow 00:53:08.960$ which it sounds like it's a pretty big job.

 $00:53:08.960 \longrightarrow 00:53:09.896$ What have you learned?

NOTE Confidence: 0.855434557142857

 $00:53:09.896 \longrightarrow 00:53:11.066$ How can we build better

NOTE Confidence: 0.855434557142857

00:53:11.066 --> 00:53:12.109 multi modality clinics?

NOTE Confidence: 0.855434557142857

00:53:12.110 --> 00:53:13.586 So one of the things that we really want,

NOTE Confidence: 0.855434557142857

 $00:53:13.590 \longrightarrow 00:53:16.500$ I think to increase our care.

NOTE Confidence: 0.855434557142857

 $00:53:16.500 \longrightarrow 00:53:18.376$ Our reputation is to really be seeing

NOTE Confidence: 0.855434557142857

 $00:53:18.376 \longrightarrow 00:53:19.828$ patients with tumor boards and

NOTE Confidence: 0.855434557142857

 $00{:}53{:}19.828 \dashrightarrow 00{:}53{:}21.313$ multimodality way across the system

NOTE Confidence: 0.855434557142857

 $00{:}53{:}21.313 \rightarrow 00{:}53{:}23.097$ and is wondering what you've gleaned

NOTE Confidence: 0.855434557142857

 $00{:}53{:}23.097 \dashrightarrow 00{:}53{:}24.789$ from this experience that you know

NOTE Confidence: 0.855434557142857

 $00:53:24.789 \longrightarrow 00:53:26.286$ could help us as we move forward.

NOTE Confidence: 0.882672695

00:53:26.960 --> 00:53:28.790 You know, really, in good

NOTE Confidence: 0.882672695

 $00{:}53{:}28.790 \dashrightarrow 00{:}53{:}30.630$ question. I think as.

NOTE Confidence: 0.917588323333333

 $00{:}53{:}32.710 --> 00{:}53{:}33.754$ First of all, thank you for

NOTE Confidence: 0.917588323333333

 $00:53:33.754 \longrightarrow 00:53:34.960$ all the hard work you've done.

 $00:53:34.960 \longrightarrow 00:53:36.260$ I think I put surgeon

NOTE Confidence: 0.917588323333333

 $00:53:36.260 \longrightarrow 00:53:37.560$ hours with you every day,

NOTE Confidence: 0.917588323333333

 $00:53:37.560 \longrightarrow 00:53:40.904$ so thank you for hand bearing with me.

NOTE Confidence: 0.917588323333333

 $00:53:40.910 \longrightarrow 00:53:42.140$ I've had a chance to visit

NOTE Confidence: 0.917588323333333

 $00:53:42.140 \longrightarrow 00:53:43.390$ some of the care centers.

NOTE Confidence: 0.917588323333333

00:53:43.390 --> 00:53:44.746 Unfortunately I didn't have a chance

NOTE Confidence: 0.917588323333333

00:53:44.746 --> 00:53:46.408 to visit each and everyone of them,

NOTE Confidence: 0.917588323333333

 $00:53:46.410 \longrightarrow 00:53:49.234$ but I think what struck me is how

NOTE Confidence: 0.9175883233333333

 $00{:}53{:}49.234 \dashrightarrow 00{:}53{:}51.886$ connected the patients were for their

NOTE Confidence: 0.917588323333333

 $00:53:51.886 \longrightarrow 00:53:54.682$ local community and how incredible the

NOTE Confidence: 0.917588323333333

 $00{:}53{:}54.762 \longrightarrow 00{:}53{:}57.317$ service and and the team work was.

NOTE Confidence: 0.917588323333333

00:53:57.320 --> 00:53:59.426 Think at least my department wasn't

NOTE Confidence: 0.917588323333333

 $00:53:59.426 \longrightarrow 00:54:01.495$ as distributed until we came and

NOTE Confidence: 0.917588323333333

00:54:01.495 --> 00:54:03.581 then some of the folks like Nina

NOTE Confidence: 0.917588323333333

 $00:54:03.581 \longrightarrow 00:54:05.505$ Horowitz and others were incredible

NOTE Confidence: 0.917588323333333

 $00:54:05.505 \longrightarrow 00:54:07.460$ champions of taking breast care.

00:54:07.460 --> 00:54:09.380 But I think there's opportunity

NOTE Confidence: 0.917588323333333

 $00:54:09.380 \longrightarrow 00:54:10.916$ for us in even.

NOTE Confidence: 0.917588323333333

 $00:54:10.920 \longrightarrow 00:54:11.910$ Sites like water,

NOTE Confidence: 0.917588323333333

 $00:54:11.910 \longrightarrow 00:54:12.900$ Ferd and Torrington.

NOTE Confidence: 0.917588323333333

 $00:54:12.900 \longrightarrow 00:54:15.220$ I think the part that we have to

NOTE Confidence: 0.917588323333333

 $00:54:15.220 \longrightarrow 00:54:19.524$ figure out is how do we make it not so.

NOTE Confidence: 0.917588323333333

00:54:19.530 --> 00:54:20.738 Difficult because it's not

NOTE Confidence: 0.917588323333333

 $00{:}54{:}20.738 \dashrightarrow 00{:}54{:}22.550$ efficient for us to put every body

NOTE Confidence: 0.917588323333333

 $00:54:22.607 \longrightarrow 00:54:24.168$ in the clinic at the same time,

NOTE Confidence: 0.917588323333333

 $00:54:24.170 \longrightarrow 00:54:26.280$ so I think some of the pieces will be and

NOTE Confidence: 0.917588323333333

00:54:26.336 --> 00:54:28.966 I kind of put the telehealth piece to me.

NOTE Confidence: 0.917588323333333

 $00:54:28.970 \longrightarrow 00:54:31.538$ That is an opportunity around thinking

NOTE Confidence: 0.917588323333333

 $00{:}54{:}31.538 \to 00{:}54{:}34.015$ for the specialty cares for some

NOTE Confidence: 0.917588323333333

 $00:54:34.015 \longrightarrow 00:54:36.085$ of the care like breast cancer.

NOTE Confidence: 0.917588323333333

 $00:54:36.090 \longrightarrow 00:54:38.022$ We may want to think about

 $00:54:38.022 \longrightarrow 00:54:38.988$ should breast cancer.

NOTE Confidence: 0.917588323333333

 $00:54:38.990 \longrightarrow 00:54:40.780$ All of the services be

NOTE Confidence: 0.917588323333333

 $00:54:40.780 \longrightarrow 00:54:42.212$ available at every site.

NOTE Confidence: 0.917588323333333

 $00:54:42.220 \longrightarrow 00:54:43.350$ And again this is work.

NOTE Confidence: 0.917588323333333

 $00:54:43.350 \longrightarrow 00:54:45.574$ I know Liz is star Herbert is thinking

NOTE Confidence: 0.917588323333333

 $00:54:45.574 \longrightarrow 00:54:47.693$ about with the rest of the teams and

NOTE Confidence: 0.917588323333333

 $00:54:47.693 \longrightarrow 00:54:49.647$ the Jeremy and and others but.

NOTE Confidence: 0.917588323333333

00:54:49.647 --> 00:54:51.936 This is the pieces that we have

NOTE Confidence: 0.9175883233333333

 $00:54:51.936 \longrightarrow 00:54:53.970$ to think about on the part.

NOTE Confidence: 0.917588323333333

 $00:54:53.970 \longrightarrow 00:54:55.855$ Now there are some challenges

NOTE Confidence: 0.9175883233333333

00:54:55.855 --> 00:54:57.363 of thinking about this.

NOTE Confidence: 0.917588323333333

 $00:54:57.370 \longrightarrow 00:54:59.310$ Sometimes our teams are

NOTE Confidence: 0.917588323333333

 $00:54:59.310 \longrightarrow 00:55:00.765$ multiple employment models.

NOTE Confidence: 0.917588323333333

00:55:00.770 --> 00:55:02.604 It doesn't mean it's good or bad,

NOTE Confidence: 0.917588323333333

 $00:55:02.610 \longrightarrow 00:55:04.864$ we just have to think tactically around.

NOTE Confidence: 0.917588323333333

 $00:55:04.870 \longrightarrow 00:55:06.610$ If imaging is not yield

 $00:55:06.610 \longrightarrow 00:55:08.002$ medicine but someone else,

NOTE Confidence: 0.917588323333333

 $00:55:08.010 \longrightarrow 00:55:10.346$ how do we make sure we're still working

NOTE Confidence: 0.917588323333333

 $00:55:10.346 \longrightarrow 00:55:13.500$ as a team and thinking on these systems?

NOTE Confidence: 0.917588323333333

 $00:55:13.500 \longrightarrow 00:55:14.850$ The last piece I'm going to

NOTE Confidence: 0.917588323333333

 $00:55:14.850 \longrightarrow 00:55:16.390$ tell in this is an opinion,

NOTE Confidence: 0.917588323333333 00:55:16.390 --> 00:55:17.486 so please, NOTE Confidence: 0.917588323333333

00:55:17.486 --> 00:55:19.678 but I do think.

NOTE Confidence: 0.917588323333333

 $00{:}55{:}19.680 \longrightarrow 00{:}55{:}22.095$ That there's still a lot of education

NOTE Confidence: 0.917588323333333

 $00:55:22.095 \longrightarrow 00:55:24.396$ that's needed on the importance

NOTE Confidence: 0.917588323333333

 $00:55:24.396 \longrightarrow 00:55:26.196$ of multidisciplinary management,

NOTE Confidence: 0.917588323333333

 $00:55:26.200 \longrightarrow 00:55:29.356$ not into our patients who are.

NOTE Confidence: 0.917588323333333

 $00:55:29.360 \longrightarrow 00:55:32.042$ Ultimately it's their health and not

NOTE Confidence: 0.917588323333333

 $00{:}55{:}32.042 \dashrightarrow 00{:}55{:}34.690$ to the physicians, but to our patients.

NOTE Confidence: 0.917588323333333

 $00{:}55{:}34.690 \to 00{:}55{:}36.315$ And our primary care doctors,

NOTE Confidence: 0.917588323333333

 $00:55:36.320 \longrightarrow 00:55:37.756$ especially in southern Connecticut,

 $00:55:37.756 \longrightarrow 00:55:40.216$ where there's a lot of people whose

NOTE Confidence: 0.917588323333333

00:55:40.216 --> 00:55:42.224 first thought is to go to New York,

NOTE Confidence: 0.917588323333333

 $00:55:42.230 \longrightarrow 00:55:45.254$ and in my mind that should never happen.

NOTE Confidence: 0.917588323333333

00:55:45.260 --> 00:55:46.947 If you were a patient in Connecticut,

NOTE Confidence: 0.917588323333333

 $00:55:46.950 \longrightarrow 00:55:48.936$ and you have Yale Cancer Center

NOTE Confidence: 0.917588323333333

 $00.55.48.936 \longrightarrow 00.55.49.929$ in your background.

NOTE Confidence: 0.917588323333333

00:55:49.930 --> 00:55:51.946 They should know all of us,

NOTE Confidence: 0.917588323333333

 $00:55:51.950 \longrightarrow 00:55:53.726$ but I can tell you there are many

NOTE Confidence: 0.917588323333333

 $00:55:53.726 \longrightarrow 00:55:55.264$ times they don't know all of us

NOTE Confidence: 0.917588323333333

 $00:55:55.264 \longrightarrow 00:55:56.890$ and they call me and I answered

NOTE Confidence: 0.917588323333333

 $00:55:56.890 \longrightarrow 00:55:58.225$ these phones and I'm like.

NOTE Confidence: 0.917588323333333

00:55:58.230 --> 00:56:01.910 Well, here's the world's best expert in XYZ,

NOTE Confidence: 0.917588323333333

 $00:56:01.910 \longrightarrow 00:56:04.423$ but they are not aware so that

NOTE Confidence: 0.917588323333333

 $00:56:04.423 \longrightarrow 00:56:06.328$ education is upon all of us.

NOTE Confidence: 0.917588323333333

 $00:56:06.330 \longrightarrow 00:56:08.720$ Every interaction is an educational

NOTE Confidence: 0.917588323333333

 $00:56:08.720 \longrightarrow 00:56:11.792$ opportunity and that is what we have

 $00:56:11.792 \longrightarrow 00:56:13.866$ to do to educate our communities

NOTE Confidence: 0.917588323333333

 $00:56:13.866 \longrightarrow 00:56:16.494$ on what we bring in language

NOTE Confidence: 0.917588323333333

 $00:56:16.494 \longrightarrow 00:56:18.679$ that they can understand.

NOTE Confidence: 0.917588323333333

 $00:56:18.680 \longrightarrow 00:56:20.320$ And it's easy to explain.

NOTE Confidence: 0.917588323333333 00:56:20.320 --> 00:56:20.978 So again, NOTE Confidence: 0.917588323333333

 $00:56:20.978 \dashrightarrow 00:56:23.610$ that's what I mean by a distributed health

NOTE Confidence: 0.922228683333333

 $00:56:23.680 \longrightarrow 00:56:26.110$ system to explain what is whether

NOTE Confidence: 0.922228683333333

 $00:56:26.110 \longrightarrow 00:56:28.180$ it's the rapeutic importance of giving

NOTE Confidence: 0.922228683333333

 $00{:}56{:}28.180 \dashrightarrow 00{:}56{:}30.718$ I MRT radiation, or whether it's

NOTE Confidence: 0.922228683333333

 $00{:}56{:}30.718 \operatorname{--}{>} 00{:}56{:}33.140$ proton or whether it's complicated

NOTE Confidence: 0.922228683333333

 $00:56:33.140 \longrightarrow 00:56:36.405$ clinical trials or complicated surgery.

NOTE Confidence: 0.922228683333333

 $00:56:36.410 \longrightarrow 00:56:38.895$ But there's a huge opportunity and and

NOTE Confidence: 0.922228683333333

 $00{:}56{:}38.895 \dashrightarrow 00{:}56{:}41.215$ obviously we will be working with your

NOTE Confidence: 0.922228683333333

 $00:56:41.215 \longrightarrow 00:56:43.510$ teams to sort of make that happen.

NOTE Confidence: 0.922228683333333

00:56:43.510 --> 00:56:44.426 Alright, it's 1258.

 $00{:}56{:}44.426 \dashrightarrow 00{:}56{:}46.650$ I want to give people two minutes back.

NOTE Confidence: 0.922228683333333

 $00{:}56{:}46.650 \dashrightarrow 00{:}56{:}49.222$ I hope everyone had lunch, but thank you all.

NOTE Confidence: 0.922228683333333

 $00:56:49.222 \longrightarrow 00:56:50.787$ You are an amazing group.

NOTE Confidence: 0.922228683333333

 $00:56:50.790 \longrightarrow 00:56:52.330$ We are very large.

NOTE Confidence: 0.922228683333333

 $00:56:52.330 \longrightarrow 00:56:55.010$ We are strong and I want you to

NOTE Confidence: 0.922228683333333

 $00{:}56{:}55.010 \dashrightarrow 00{:}56{:}57.215$ acknowledge yourself and I want to thank

NOTE Confidence: 0.922228683333333

 $00:56:57.215 \longrightarrow 00:56:59.695$ each and everyone of you for making this.

NOTE Confidence: 0.922228683333333

00:56:59.700 --> 00:57:01.770 You know for coming through the

NOTE Confidence: 0.922228683333333

00:57:01.770 --> 00:57:03.150 pandemic and containing growth.

NOTE Confidence: 0.922228683333333

 $00:57:03.150 \longrightarrow 00:57:04.305$ Thank you everybody.

NOTE Confidence: 0.922228683333333

 $00{:}57{:}04.305 \dashrightarrow 00{:}57{:}07.000$ Have a great rest of the day.