## WEBVTT

NOTE duration: "01:01:37.3120000"

NOTE language:en-us

NOTE Confidence: 0.84373844

00:00:11.480 --> 00:00:14.454 Welcome to Dean Brown, state of the school,

NOTE Confidence: 0.84373844

00:00:14.460 --> 00:00:16.686 in the annual AY AM meeting.

NOTE Confidence: 0.84373844

00:00:16.690 --> 00:00:19.386 You may switch your view at anytime during

NOTE Confidence: 0.84373844

 $00:00:19.386 \longrightarrow 00:00:22.269$  the event between gallery and speaker view.

NOTE Confidence: 0.84373844

 $00:00:22.270 \longrightarrow 00:00:24.400$  Please rename yourself using your first

NOTE Confidence: 0.84373844

00:00:24.400 --> 00:00:27.480 and last name by hovering over your image,

NOTE Confidence: 0.84373844

 $00{:}00{:}27.480 \to 00{:}00{:}29.340$  right clicking and selecting rename.

NOTE Confidence: 0.84373844

 $00:00:29.340 \longrightarrow 00:00:31.940$  This meeting will be recorded. Thank you.

NOTE Confidence: 0.79425985

 $00{:}00{:}55.180 \dashrightarrow 00{:}00{:}57.280$  Lillian, if you'd like to get started

NOTE Confidence: 0.79425985

 $00:00:57.280 \longrightarrow 00:00:58.672$  with introductions, thank you.

NOTE Confidence: 0.79425985

 $00{:}00{:}58.672 \dashrightarrow 00{:}01{:}01.444$  Welcome to the annual meeting of the

NOTE Confidence: 0.79425985

 $00:01:01.444 \longrightarrow 00:01:03.586$  Association of Yellow on my medicine.

NOTE Confidence: 0.79425985

00:01:03.590 --> 00:01:05.732 My name is Lily Nacba and I've

NOTE Confidence: 0.79425985

 $00{:}01{:}05.732 \dashrightarrow 00{:}01{:}07.910$  been proud to serve as president

 $00{:}01{:}07.910 \dashrightarrow 00{:}01{:}10.286$  of our Alumni Association for the

NOTE Confidence: 0.79425985

 $00{:}01{:}10.286 \to 00{:}01{:}12.594$  last two years on the member of

NOTE Confidence: 0.79425985

00:01:12.594 --> 00:01:14.822 the Class of 1996 by 25th Reunion,

NOTE Confidence: 0.79425985

 $00{:}01{:}14.822 \dashrightarrow 00{:}01{:}16.492$  and I wish to congratulate

NOTE Confidence: 0.79425985

00:01:16.492 --> 00:01:18.258 everyone on a milestone year.

NOTE Confidence: 0.79425985

 $00:01:18.260 \longrightarrow 00:01:20.270$  Thank you for attending our Yale

NOTE Confidence: 0.79425985

00:01:20.270 --> 00:01:22.010 School of Medicine Virtual Union,

NOTE Confidence: 0.79425985

 $00{:}01{:}22.010 \dashrightarrow 00{:}01{:}24.138$  and I hope you've taken advantage of

NOTE Confidence: 0.79425985

 $00:01:24.138 \longrightarrow 00:01:26.229$  the chance to attend presentations by

NOTE Confidence: 0.79425985

00:01:26.229 --> 00:01:28.826 not only or bias and faculty members,

NOTE Confidence: 0.79425985

 $00:01:28.830 \longrightarrow 00:01:31.110$  but for faculty across young university.

NOTE Confidence: 0.79425985

 $00{:}01{:}31.110 \dashrightarrow 00{:}01{:}32.916$  It's my pleasure to now ask D

NOTE Confidence: 0.79425985

 $00{:}01{:}32.916 \dashrightarrow 00{:}01{:}34.631$  Nancy Brown to share with us

NOTE Confidence: 0.79425985

 $00:01:34.631 \longrightarrow 00:01:36.096$  the latest news from here.

NOTE Confidence: 0.8223872

 $00:01:39.200 \longrightarrow 00:01:40.620$  Thank you so much.

 $00:01:40.620 \longrightarrow 00:01:43.670$  Anne Lillian, thank you for.

NOTE Confidence: 0.8223872

 $00{:}01{:}43.670 \dashrightarrow 00{:}01{:}45.900$  Your remarkable service and the

NOTE Confidence: 0.8223872

 $00:01:45.900 \longrightarrow 00:01:49.145$  times that we have met have been

NOTE Confidence: 0.8223872

 $00:01:49.145 \longrightarrow 00:01:51.923$  very informative and and I appreciate

NOTE Confidence: 0.8223872

00:01:51.923 --> 00:01:54.997 that I'm going to share my slides.

NOTE Confidence: 0.8223872

 $00:01:55.000 \longrightarrow 00:01:58.321$  It's an honor to share with you a little

NOTE Confidence: 0.8223872

 $00:01:58.321 \longrightarrow 00:02:01.288$  bit about the state of the school.

NOTE Confidence: 0.8223872

 $00:02:01.290 \longrightarrow 00:02:03.876$  I have been at the school

NOTE Confidence: 0.8223872

 $00{:}02{:}03.876 \dashrightarrow 00{:}02{:}06.745$  exactly 15 months and it's been

NOTE Confidence: 0.8223872

 $00:02:06.745 \longrightarrow 00:02:09.365$  a somewhat eventful 15 months.

NOTE Confidence: 0.8223872

 $00:02:09.370 \longrightarrow 00:02:11.800$  But I'd like to start with

NOTE Confidence: 0.8223872

 $00:02:11.800 \longrightarrow 00:02:13.015$  our mission statement,

NOTE Confidence: 0.8223872

 $00:02:13.020 \longrightarrow 00:02:15.778$  which we revised in the last year

NOTE Confidence: 0.8223872

 $00{:}02{:}15.778 \dashrightarrow 00{:}02{:}18.299$  during the midst of our pandemic,

NOTE Confidence: 0.8223872

 $00{:}02{:}18.300 \dashrightarrow 00{:}02{:}21.180$  and I must say that I was not

NOTE Confidence: 0.8223872

 $00:02:21.180 \longrightarrow 00:02:23.938$  sure that we would be able to

 $00:02:23.938 \longrightarrow 00:02:26.896$  do this and garner the type of

NOTE Confidence: 0.8223872

 $00{:}02{:}26.896 \dashrightarrow 00{:}02{:}29.668$  input that we aspired to garner.

NOTE Confidence: 0.8223872

 $00:02:29.670 \longrightarrow 00:02:31.158$  But in fact,

NOTE Confidence: 0.8223872

00:02:31.158 --> 00:02:35.910 Zoom is a very good medium for gathering.

NOTE Confidence: 0.8223872

 $00:02:35.910 \longrightarrow 00:02:38.610$  Input and we had roughly 1500

NOTE Confidence: 0.8223872

 $00:02:38.610 \longrightarrow 00:02:40.410$  people participate in this,

NOTE Confidence: 0.8223872

 $00:02:40.410 \longrightarrow 00:02:42.585$  with many focus groups including

NOTE Confidence: 0.8223872

00:02:42.585 --> 00:02:44.760 focus groups in which you

NOTE Confidence: 0.8223872

 $00{:}02{:}44.835 \dashrightarrow 00{:}02{:}47.607$  participated and this was the result.

NOTE Confidence: 0.8223872

 $00{:}02{:}47.610 \dashrightarrow 00{:}02{:}49.795$  Yale School of Medicine educates

NOTE Confidence: 0.8223872

 $00:02:49.795 \longrightarrow 00:02:51.543$  and nurtures creative leaders

NOTE Confidence: 0.8223872

 $00:02:51.543 \longrightarrow 00:02:53.458$  in medicine and science,

NOTE Confidence: 0.8223872

 $00{:}02{:}53.460 \dashrightarrow 00{:}02{:}55.284$  promoting curiosity and critical

NOTE Confidence: 0.8223872

00:02:55.284 --> 00:02:57.108 inquiry in an inclusive

NOTE Confidence: 0.8223872

 $00:02:57.108 \longrightarrow 00:02:58.859$  environment enriched by diversity.

 $00:02:58.860 \longrightarrow 00:03:00.788$  Those words promoting curiosity

NOTE Confidence: 0.8223872

 $00{:}03{:}00.788 \dashrightarrow 00{:}03{:}03.680$  and critical inquiry speak to the

NOTE Confidence: 0.8223872

 $00:03:03.756 \longrightarrow 00:03:06.126$  importance of the health system.

NOTE Confidence: 0.8223872

 $00:03:06.130 \longrightarrow 00:03:08.700$  Here and the words clusion

NOTE Confidence: 0.8223872

 $00:03:08.700 \longrightarrow 00:03:10.756$  diversity had not previously

NOTE Confidence: 0.8223872

 $00:03:10.756 \longrightarrow 00:03:13.367$  appeared in our mission statement.

NOTE Confidence: 0.8223872

 $00:03:13.370 \longrightarrow 00:03:15.380$  We advance discovery and innovation,

NOTE Confidence: 0.8223872

 $00:03:15.380 \longrightarrow 00:03:17.080$  fostered by partnerships across

NOTE Confidence: 0.8223872

 $00{:}03{:}17.080 --> 00{:}03{:}19.205$  the university or a local

NOTE Confidence: 0.8223872

00:03:19.205 --> 00:03:20.588 community and the world.

NOTE Confidence: 0.8223872

 $00{:}03{:}20.590 \to 00{:}03{:}23.798$  Acknowledging that we are not in a silo,

NOTE Confidence: 0.8223872

 $00:03:23.800 \longrightarrow 00:03:26.632$  but that we are stronger and make better

NOTE Confidence: 0.8223872

 $00:03:26.632 \longrightarrow 00:03:28.609$  contributions when we're collaborating,

NOTE Confidence: 0.8223872

 $00:03:28.610 \longrightarrow 00:03:32.285$  including with our community of New Haven.

NOTE Confidence: 0.8223872

 $00:03:32.290 \longrightarrow 00:03:35.514$  And we care for patients with compassion and

NOTE Confidence: 0.8223872

 $00:03:35.514 \longrightarrow 00:03:39.007$  commit to improving the health of all people.

00:03:39.010 --> 00:03:41.110 Again, referring to our own

NOTE Confidence: 0.8223872

 $00{:}03{:}41.110 --> 00{:}03{:}42.370$  patient physician relationship,

NOTE Confidence: 0.8223872

 $00:03:42.370 \longrightarrow 00:03:45.285$  but also to our responsibility

NOTE Confidence: 0.8223872

 $00:03:45.285 \longrightarrow 00:03:47.034$  to our community.

NOTE Confidence: 0.8223872

 $00:03:47.040 \longrightarrow 00:03:50.528$  Let me start with some sharing with you.

NOTE Confidence: 0.8223872

 $00:03:50.530 \longrightarrow 00:03:53.575$  Some of the success of our faculty.

NOTE Confidence: 0.8223872

00:03:53.580 --> 00:03:56.196 Again, it's been an extraordinary year.

NOTE Confidence: 0.8223872

00:03:56.200 --> 00:03:59.644 Joan Steitz seems to win a new

NOTE Confidence: 0.8223872

00:03:59.644 --> 00:04:01.950 lifetime achievement award for her

NOTE Confidence: 0.8223872

 $00{:}04{:}01.950 \dashrightarrow 00{:}04{:}04.918$  work with RNA at least once a week.

NOTE Confidence: 0.8223872

 $00{:}04{:}04{:}04{:}920 \dashrightarrow 00{:}04{:}07{:}965$  Steven Stritmater was named the King Faisal,

NOTE Confidence: 0.8223872

 $00{:}04{:}07.970 \dashrightarrow 00{:}04{:}10.755$  recipient of the King Faisal

NOTE Confidence: 0.8223872

 $00:04:10.755 \longrightarrow 00:04:12.426$  Prize for medicine.

NOTE Confidence: 0.8223872

 $00:04:12.430 \longrightarrow 00:04:15.110$  Joan shared with me that the Wolf Prize

NOTE Confidence: 0.8223872

 $00:04:15.110 \longrightarrow 00:04:16.778$  was particularly meaningful to her

00:04:16.778 --> 00:04:19.260 because she shared it with some of her.

NOTE Confidence: 0.8223872

00:04:19.260 --> 00:04:21.275 Her closest colleagues in the

NOTE Confidence: 0.8223872

 $00:04:21.275 \longrightarrow 00:04:22.887$  world of RNA biology.

NOTE Confidence: 0.8223872

 $00{:}04{:}22.890 \dashrightarrow 00{:}04{:}25.002$  We had several faculty inducted into

NOTE Confidence: 0.8223872

 $00:04:25.002 \longrightarrow 00:04:26.884$  the National Academy of Sciences

NOTE Confidence: 0.8223872

00:04:26.884 --> 00:04:28.939 and National Academy of Medicine,

NOTE Confidence: 0.8223872

 $00{:}04{:}28.940 \dashrightarrow 00{:}04{:}32.174$  as well as into the Academy American

NOTE Confidence: 0.8223872

00:04:32.174 --> 00:04:34.810 Academy of Arts and Sciences.

NOTE Confidence: 0.8223872

 $00{:}04{:}34.810 \dashrightarrow 00{:}04{:}36.934$  We also had three faculty members

NOTE Confidence: 0.8223872

00:04:36.934 --> 00:04:38.350 inducted into the Association

NOTE Confidence: 0.8223872

00:04:38.415 --> 00:04:39.708 of American Physicians,

NOTE Confidence: 0.8223872

 $00:04:39.710 \longrightarrow 00:04:41.966$  an three into the American Society

NOTE Confidence: 0.8223872

00:04:41.966 --> 00:04:43.094 for Clinical Investigation.

NOTE Confidence: 0.8223872

00:04:43.100 --> 00:04:43.852 Of course,

NOTE Confidence: 0.8223872

 $00:04:43.852 \longrightarrow 00:04:45.732$  our Honor Society for physician

NOTE Confidence: 0.8223872

 $00:04:45.732 \longrightarrow 00:04:47.659$  scientists and I'd like to

00:04:47.659 --> 00:04:49.135 highlight that Nancy Rudell,

NOTE Confidence: 0.8223872

 $00{:}04{:}49.140 \dashrightarrow 00{:}04{:}51.513$  a member of our faculty in the

NOTE Confidence: 0.8223872

00:04:51.513 --> 00:04:53.659 Yale School of Public Health,

NOTE Confidence: 0.8223872

 $00:04:53.660 \longrightarrow 00:04:55.622$  was given the Connecticut Medal of

NOTE Confidence: 0.8223872

 $00{:}04{:}55.622 \dashrightarrow 00{:}04{:}57.440$  Science award from the Connecticut

NOTE Confidence: 0.8223872

00:04:57.440 --> 00:04:59.685 Academy of Science and Engineering,

NOTE Confidence: 0.8223872

 $00:04:59.690 \longrightarrow 00:05:01.952$  and many members of our faculty

NOTE Confidence: 0.8223872

 $00{:}05{:}01.952 \dashrightarrow 00{:}05{:}04.220$  were inducted into case this year.

NOTE Confidence: 0.86662704

 $00:05:06.300 \longrightarrow 00:05:08.550$  We have made a real effort

NOTE Confidence: 0.86662704

 $00:05:08.550 \longrightarrow 00:05:10.050$  to recognize our faculty,

NOTE Confidence: 0.86662704

 $00{:}05{:}10.050 \dashrightarrow 00{:}05{:}12.675$  not just for those types of achievements,

NOTE Confidence: 0.86662704

 $00{:}05{:}12.680 \dashrightarrow 00{:}05{:}15.038$  but for their citizenship and their

NOTE Confidence: 0.86662704

 $00{:}05{:}15.038 \dashrightarrow 00{:}05{:}17.180$  contributions to the school as well.

NOTE Confidence: 0.86662704

 $00:05:17.180 \longrightarrow 00:05:19.660$  With a new web page that that hits

NOTE Confidence: 0.86662704

00:05:19.660 --> 00:05:22.048 our email every Wednesday morning,

 $00:05:22.050 \longrightarrow 00:05:23.446$  for example, I would.

NOTE Confidence: 0.86662704

 $00{:}05{:}23.446 \dashrightarrow 00{:}05{:}26.407$  I would highlight this story at the bottom

NOTE Confidence: 0.86662704

 $00{:}05{:}26.407 \dashrightarrow 00{:}05{:}29.179$  trainers celebrated for aid to a colleague.

NOTE Confidence: 0.86662704

 $00:05:29.180 \longrightarrow 00:05:31.748$  This is one of our neurology

NOTE Confidence: 0.86662704

 $00:05:31.748 \longrightarrow 00:05:34.945$  fellows who came to the aid of a

NOTE Confidence: 0.86662704

 $00:05:34.945 \longrightarrow 00:05:37.480$  of a nurse in the hospital who.

NOTE Confidence: 0.86662704

 $00{:}05{:}37.480 \dashrightarrow 00{:}05{:}39.064$  Was abused by a patient and

NOTE Confidence: 0.86662704

 $00:05:39.064 \longrightarrow 00:05:41.221$  he stepped up and we wanted to

NOTE Confidence: 0.86662704

 $00{:}05{:}41.221 \dashrightarrow 00{:}05{:}42.946$  acknowledge that kind of behavior,

NOTE Confidence: 0.86662704

 $00:05:42.950 \longrightarrow 00:05:45.610$  but so this is one of my

NOTE Confidence: 0.86662704

00:05:45.610 --> 00:05:47.909 favorite emails in the morning.

NOTE Confidence: 0.86662704

 $00:05:47.910 \longrightarrow 00:05:50.286$  Let me speak a little bit

NOTE Confidence: 0.86662704

 $00:05:50.286 \longrightarrow 00:05:51.870$  to culture and climate.

NOTE Confidence: 0.86662704

 $00:05:51.870 \longrightarrow 00:05:54.500$  When I arrived at Yale.

NOTE Confidence: 0.86662704

 $00:05:54.500 \longrightarrow 00:05:58.468$  There were a number of issues related to.

NOTE Confidence: 0.86662704

00:05:58.470 --> 00:06:01.515 I would say very public cases of

 $00:06:01.515 \longrightarrow 00:06:03.968$  sexual harasment and what I realized

NOTE Confidence: 0.86662704

 $00{:}06{:}03.968 \dashrightarrow 00{:}06{:}07.891$  early on was that we had an issue with

NOTE Confidence: 0.86662704

 $00{:}06{:}07.891 \dashrightarrow 00{:}06{:}10.619$  inadequate infrastructure to recognize

NOTE Confidence: 0.86662704

 $00:06:10.619 \longrightarrow 00:06:13.846$  unprofessional behavior early and to

NOTE Confidence: 0.86662704

 $00:06:13.846 \longrightarrow 00:06:17.318$  intervene early before it became an issue.

NOTE Confidence: 0.86662704

00:06:17.320 --> 00:06:20.260 And we revised our office for Faculty

NOTE Confidence: 0.86662704

00:06:20.260 --> 00:06:23.587 Affairs as our office for academic

NOTE Confidence: 0.86662704

 $00{:}06{:}23.587 \dashrightarrow 00{:}06{:}25.567$  and Professional Development.

NOTE Confidence: 0.86662704

00:06:25.570 --> 00:06:26.698 And Linda Mays,

NOTE Confidence: 0.86662704

 $00:06:26.698 \longrightarrow 00:06:27.450$  shown here,

NOTE Confidence: 0.86662704

 $00{:}06{:}27.450 \dashrightarrow 00{:}06{:}30.434$  did quite a bit of work in establishing

NOTE Confidence: 0.86662704

 $00{:}06{:}30.434 \dashrightarrow 00{:}06{:}31.997$  our infrastructure to intervene

NOTE Confidence: 0.86662704

 $00{:}06{:}31.997 \dashrightarrow 00{:}06{:}34.235$  early and to hold our faculty

NOTE Confidence: 0.86662704

 $00:06:34.235 \longrightarrow 00:06:36.469$  accountable and in parallel with that.

NOTE Confidence: 0.86662704

 $00:06:36.470 \longrightarrow 00:06:39.165$  We've done a lot of work around

00:06:39.165 --> 00:06:40.742 leadership development in how

NOTE Confidence: 0.86662704

 $00:06:40.742 \longrightarrow 00:06:42.487$  we do searches for leaders,

NOTE Confidence: 0.86662704

 $00:06:42.490 \longrightarrow 00:06:44.542$  and I'll share some of the

NOTE Confidence: 0.86662704

 $00:06:44.542 \longrightarrow 00:06:46.630$  results of our recent searches,

NOTE Confidence: 0.86662704

 $00:06:46.630 \longrightarrow 00:06:49.318$  but also in how we prepare new section

NOTE Confidence: 0.86662704

00:06:49.318 --> 00:06:51.707 chiefs and new chairs to assume

NOTE Confidence: 0.86662704

 $00:06:51.707 \longrightarrow 00:06:53.762$  their roles in academic medicine.

NOTE Confidence: 0.86662704

 $00:06:53.770 \longrightarrow 00:06:56.098$  As you know, we we select.

NOTE Confidence: 0.86662704

 $00{:}06{:}56.100 \dashrightarrow 00{:}06{:}58.056$  Leaders in part based on their

NOTE Confidence: 0.86662704

 $00{:}06{:}58.056 \dashrightarrow 00{:}06{:}59.867$  excellence in research or their

NOTE Confidence: 0.86662704

 $00{:}06{:}59.867 \dashrightarrow 00{:}07{:}01.639$  excellence in clinical medicine,

NOTE Confidence: 0.86662704

00:07:01.640 --> 00:07:03.800 and we sometimes fail to consider

NOTE Confidence: 0.86662704

 $00{:}07{:}03.800 \dashrightarrow 00{:}07{:}05.240$  their leadership skills or

NOTE Confidence: 0.86662704

 $00{:}07{:}05.300 \dashrightarrow 00{:}07{:}07.160$  to adequately groom them for

NOTE Confidence: 0.86662704

00:07:07.160 --> 00:07:09.020 leadership once we've tapped him.

NOTE Confidence: 0.86662704

 $00:07:09.020 \longrightarrow 00:07:11.596$  And so also over the last year,

 $00:07:11.600 \longrightarrow 00:07:13.966$  this group has LED a course that

NOTE Confidence: 0.86662704

 $00:07:13.966 \longrightarrow 00:07:16.143$  provides some basic skills for those

NOTE Confidence: 0.86662704

 $00{:}07{:}16.143 \dashrightarrow 00{:}07{:}18.691$  who are new to leadership positions and

NOTE Confidence: 0.86662704

00:07:18.763 --> 00:07:20.713 also creates a networking opportunity

NOTE Confidence: 0.86662704

00:07:20.713 --> 00:07:24.160 in a cohort of faculty leaders.

NOTE Confidence: 0.86662704

00:07:24.160 --> 00:07:26.599 As part of the revision of the Office of

NOTE Confidence: 0.86662704

00:07:26.599 --> 00:07:28.540 Academic and Professional Development,

NOTE Confidence: 0.86662704

 $00:07:28.540 \longrightarrow 00:07:30.715$  we've been emphasizing faculty mentorship

NOTE Confidence: 0.86662704

 $00:07:30.715 \longrightarrow 00:07:33.937$  and one of the things that I have

NOTE Confidence: 0.86662704

 $00{:}07{:}33.937 \dashrightarrow 00{:}07{:}36.205$  heard over and over from faculty in

NOTE Confidence: 0.86662704

 $00:07:36.283 \longrightarrow 00:07:38.905$  listening meetings is that they often.

NOTE Confidence: 0.86662704

 $00:07:38.910 \longrightarrow 00:07:40.842$  Are not aware of the requirements

NOTE Confidence: 0.86662704

 $00{:}07{:}40.842 \dashrightarrow 00{:}07{:}42.910$  for promotion and an appointment,

NOTE Confidence: 0.86662704

 $00:07:42.910 \longrightarrow 00:07:45.028$  and so those are now listed

NOTE Confidence: 0.86662704

 $00:07:45.028 \longrightarrow 00:07:46.920$  in detail on this site.

 $00:07:46.920 \longrightarrow 00:07:49.182$  There is the opportunity to anonymously

NOTE Confidence: 0.86662704

 $00:07:49.182 \longrightarrow 00:07:51.289$  report any concerns that you have,

NOTE Confidence: 0.86662704

 $00{:}07{:}51.290 \dashrightarrow 00{:}07{:}53.110$  and I would encourage you

NOTE Confidence: 0.86662704

 $00:07:53.110 \longrightarrow 00:07:54.930$  to look at this site.

NOTE Confidence: 0.86662704

 $00:07:54.930 \longrightarrow 00:07:57.535$  It's really a terrific site

NOTE Confidence: 0.86662704

 $00:07:57.535 \longrightarrow 00:08:00.140$  in the school web page.

NOTE Confidence: 0.86662704

00:08:00.140 --> 00:08:03.458 This has been a year when we,

NOTE Confidence: 0.86662704

 $00:08:03.460 \longrightarrow 00:08:04.786$  as all institutions,

NOTE Confidence: 0.86662704

 $00:08:04.786 \longrightarrow 00:08:07.880$  turned inward to think about how we

NOTE Confidence: 0.86662704

 $00{:}08{:}07.963 \dashrightarrow 00{:}08{:}09.951$  develop an inclusive environment

NOTE Confidence: 0.86662704

 $00:08:09.951 \longrightarrow 00:08:12.933$  and how we continue to enhance

NOTE Confidence: 0.86662704

 $00:08:13.019 \longrightarrow 00:08:15.309$  the diversity of our faculty.

NOTE Confidence: 0.86662704

 $00:08:15.310 \longrightarrow 00:08:18.292$  This began over the summer last year

NOTE Confidence: 0.86662704

 $00:08:18.292 \longrightarrow 00:08:20.999$  in response to national events,

NOTE Confidence: 0.86662704

 $00:08:21.000 \longrightarrow 00:08:25.048$  but has evolved as the year has gone

NOTE Confidence: 0.86662704

 $00{:}08{:}25.048 \dashrightarrow 00{:}08{:}29.739$  on when we've realized no one group is.

 $00:08:29.740 \longrightarrow 00:08:31.590$  From being targeted and we've

NOTE Confidence: 0.86662704

 $00:08:31.590 \longrightarrow 00:08:33.440$  had a number of events

NOTE Confidence: 0.8902324

 $00:08:33.515 \longrightarrow 00:08:36.140$  throughout the year, we have developed

NOTE Confidence: 0.8902324

 $00:08:36.140 \longrightarrow 00:08:38.140$  a strategic plan around diversity,

NOTE Confidence: 0.8902324

 $00:08:38.140 \longrightarrow 00:08:39.406$  equity and inclusion,

NOTE Confidence: 0.8902324

 $00:08:39.406 \longrightarrow 00:08:41.938$  and the faculty portion of that

NOTE Confidence: 0.8902324

00:08:41.938 --> 00:08:44.871 is now posted on our web page and

NOTE Confidence: 0.8902324

 $00:08:44.871 \longrightarrow 00:08:47.649$  the features of that plan are to

NOTE Confidence: 0.8902324

00:08:47.649 --> 00:08:49.724 create an inclusive environment and

NOTE Confidence: 0.8902324

 $00:08:49.724 \longrightarrow 00:08:52.140$  to focus really on the mentorship

NOTE Confidence: 0.8902324

00:08:52.140 --> 00:08:54.140 and retention of our faculty,

NOTE Confidence: 0.8902324

 $00:08:54.140 \longrightarrow 00:08:55.740$  as well as recruitment.

NOTE Confidence: 0.8902324

 $00:08:55.740 \longrightarrow 00:08:58.140$  And you'll see why that is.

NOTE Confidence: 0.8902324

 $00:08:58.140 \longrightarrow 00:09:00.232$  As I show you.

NOTE Confidence: 0.8902324

00:09:00.232 --> 00:09:02.847 Our success in developing and

 $00:09:02.847 \longrightarrow 00:09:05.229$  recruiting students and and

NOTE Confidence: 0.8902324

00:09:05.229 --> 00:09:07.569 now residents and fellows.

NOTE Confidence: 0.8902324

 $00:09:07.570 \longrightarrow 00:09:09.514$  I show these numbers to our

NOTE Confidence: 0.8902324

 $00:09:09.514 \longrightarrow 00:09:11.100$  faculty and when I do,

NOTE Confidence: 0.8902324

 $00:09:11.100 \longrightarrow 00:09:13.026$  I emphasize that this is not

NOTE Confidence: 0.8902324

00:09:13.026 --> 00:09:13.989 about counting numbers,

NOTE Confidence: 0.8902324

 $00:09:13.990 \longrightarrow 00:09:15.999$  but that it's helpful for for me

NOTE Confidence: 0.8902324

 $00:09:15.999 \longrightarrow 00:09:18.328$  it certainly to see where we are

NOTE Confidence: 0.8902324

 $00{:}09{:}18.328 \to 00{:}09{:}20.088$  compared to the national population.

NOTE Confidence: 0.8902324

 $00:09:20.090 \longrightarrow 00:09:22.457$  And you can see that we have had an

NOTE Confidence: 0.8902324

 $00{:}09{:}22.457 \dashrightarrow 00{:}09{:}24.142$  increase of the assistant professor

NOTE Confidence: 0.8902324

 $00:09:24.142 \longrightarrow 00:09:26.597$  level in the proportion of our faculty

NOTE Confidence: 0.8902324

 $00:09:26.597 \longrightarrow 00:09:28.327$  who are underrepresented in medicine

NOTE Confidence: 0.8902324

 $00:09:28.327 \longrightarrow 00:09:30.707$  as well as at the professor level.

NOTE Confidence: 0.8902324

 $00:09:30.707 \longrightarrow 00:09:32.352$  Some flattening of the associate

NOTE Confidence: 0.8902324

 $00:09:32.352 \longrightarrow 00:09:34.207$  professor in part due to promotions.

 $00:09:36.420 \longrightarrow 00:09:40.090$  One of the. Work pieces of work that we've

NOTE Confidence: 0.6849059

 $00{:}09{:}40.090 \dashrightarrow 00{:}09{:}42.400$  done to enhance the development of an

NOTE Confidence: 0.6849059

 $00:09:42.472 \longrightarrow 00:09:44.566$  inclusive environment is create a team

NOTE Confidence: 0.6849059

 $00:09:44.566 \longrightarrow 00:09:47.279$  of people who are thinking about this.

NOTE Confidence: 0.6849059

 $00{:}09{:}47.280 \dashrightarrow 00{:}09{:}49.110$  Both locali in the department's

NOTE Confidence: 0.6849059

 $00:09:49.110 \longrightarrow 00:09:51.440$  and then at a school level,

NOTE Confidence: 0.6849059

 $00:09:51.440 \longrightarrow 00:09:53.864$  and it's really sort of a hub and

NOTE Confidence: 0.6849059

 $00{:}09{:}53.864 \dashrightarrow 00{:}09{:}55.790$  spoke model where each department

NOTE Confidence: 0.6849059

 $00:09:55.790 \longrightarrow 00:09:57.875$  has tapped a department champion

NOTE Confidence: 0.6849059

00:09:57.875 --> 00:10:00.130 or vice chair for Diversity,

NOTE Confidence: 0.6849059

 $00:10:00.130 \longrightarrow 00:10:02.629$  and that group meets monthly to share

NOTE Confidence: 0.6849059

 $00:10:02.629 \longrightarrow 00:10:05.050$  best practices led by Darren Lattimore,

NOTE Confidence: 0.6849059

 $00{:}10{:}05.050 \dashrightarrow 00{:}10{:}07.306$  our deputy Dean for Diversity equity,

NOTE Confidence: 0.6849059

 $00:10:07.310 \longrightarrow 00:10:09.410$  inclusion, and other aspects of creating

NOTE Confidence: 0.6849059

00:10:09.410 --> 00:10:11.289 an inclusive environment or simply

 $00:10:11.289 \longrightarrow 00:10:12.977$  changing the physical environment.

NOTE Confidence: 0.6849059

 $00{:}10{:}12.980 \dashrightarrow 00{:}10{:}15.242$  And we have moved the portraits

NOTE Confidence: 0.6849059

 $00:10:15.242 \longrightarrow 00:10:17.519$  of the Deans down the hall,

NOTE Confidence: 0.6849059

 $00{:}10{:}17.520 \dashrightarrow 00{:}10{:}19.690$  one hallway and created some.

NOTE Confidence: 0.6849059

00:10:19.690 --> 00:10:21.326 Recurring exhibits right outside

NOTE Confidence: 0.6849059

 $00:10:21.326 \longrightarrow 00:10:23.371$  the Deans office that reflect

NOTE Confidence: 0.6849059

00:10:23.371 --> 00:10:25.499 some of our more modern history.

NOTE Confidence: 0.82415664

 $00:10:27.600 \longrightarrow 00:10:29.844$  We have also expanded our efforts

NOTE Confidence: 0.82415664

 $00:10:29.844 \longrightarrow 00:10:31.340$  in recruiting and retaining

NOTE Confidence: 0.82415664

00:10:31.405 --> 00:10:33.780 our students as residents and

NOTE Confidence: 0.82415664

 $00{:}10{:}33.780 \to 00{:}10{:}35.205$  recruiting postdoctoral fellows.

NOTE Confidence: 0.82415664

00:10:35.210 --> 00:10:38.017 This was a symposium that was the

NOTE Confidence: 0.82415664

 $00{:}10{:}38.017 \dashrightarrow 00{:}10{:}40.497$ brainchild of Antonio Haral Dessin as

NOTE Confidence: 0.82415664

00:10:40.497 --> 00:10:43.304 chair of the Department of Genetics but

NOTE Confidence: 0.82415664

 $00:10:43.378 \longrightarrow 00:10:45.638$  implemented really by Carolyn Henry

NOTE Confidence: 0.82415664

 $00:10:45.638 \longrightarrow 00:10:49.478$  and Genetics and by Roshel Smith in the

00:10:49.478 --> 00:10:52.108 Office of Diversity Equity Inclusion.

NOTE Confidence: 0.82415664

 $00:10:52.110 \longrightarrow 00:10:54.810$  In which we partnered with other

NOTE Confidence: 0.82415664

 $00:10:54.810 \longrightarrow 00:10:57.596$  institutions and invited rising Stars to

NOTE Confidence: 0.82415664

 $00:10:57.596 \longrightarrow 00:11:00.338$  present their work to leading institutions,

NOTE Confidence: 0.82415664

 $00:11:00.340 \longrightarrow 00:11:03.988$  and this has led to making the work,

NOTE Confidence: 0.82415664

 $00:11:03.990 \longrightarrow 00:11:09.044$  particularly of those who are interested in.

NOTE Confidence: 0.82415664

00:11:09.050 --> 00:11:10.066 Increasing diversity,

NOTE Confidence: 0.82415664

 $00:11:10.066 \longrightarrow 00:11:12.606$  but our basic scientists doing

NOTE Confidence: 0.82415664

 $00:11:12.606 \longrightarrow 00:11:15.146$  fundamental work make it visible to

NOTE Confidence: 0.82415664

 $00{:}11{:}15.146 \dashrightarrow 00{:}11{:}18.032$  all of these schools and has led to a

NOTE Confidence: 0.82415664

00:11:18.032 --> 00:11:20.146 number of recruits of our own school

NOTE Confidence: 0.82415664

 $00:11:20.146 \longrightarrow 00:11:22.350$  at the residency level in India.

NOTE Confidence: 0.82415664

 $00{:}11{:}22.350 \dashrightarrow 00{:}11{:}25.073$  Now one of our leaders in graduate

NOTE Confidence: 0.82415664

 $00{:}11{:}25.073 \dashrightarrow 00{:}11{:}27.110$  medical education has expanded our

NOTE Confidence: 0.82415664

 $00:11:27.110 \longrightarrow 00:11:29.882$  second look weekend for a residence and

 $00:11:29.882 \longrightarrow 00:11:32.610$  this year we have 24% of our residents

NOTE Confidence: 0.82415664

 $00{:}11{:}32.610 \dashrightarrow 00{:}11{:}34.510$  who are underrepresented in medicine,

NOTE Confidence: 0.82415664

 $00:11:34.510 \longrightarrow 00:11:37.550$  which is a large increase from prior years.

NOTE Confidence: 0.8337075

 $00:11:39.760 \longrightarrow 00:11:42.973$  Vision doing cluster hires in which we

NOTE Confidence: 0.8337075

 $00:11:42.973 \longrightarrow 00:11:46.597$  recruit faculty in groups around areas that

NOTE Confidence: 0.8337075

 $00:11:46.597 \longrightarrow 00:11:49.837$  are strategically related to our research.

NOTE Confidence: 0.8337075

00:11:49.840 --> 00:11:52.244 Strategic plan, specifically metabolism,

NOTE Confidence: 0.8337075

 $00:11:52.244 \longrightarrow 00:11:54.047$  HealthEquity and neuroscience.

NOTE Confidence: 0.8337075

 $00{:}11{:}54.050 \dashrightarrow 00{:}11{:}56.175$  And that we proactively mentor

NOTE Confidence: 0.8337075

00:11:56.175 --> 00:11:57.875 them with Cyantific mentors.

NOTE Confidence: 0.8337075

 $00{:}11{:}57.880 \to 00{:}12{:}00.897$  But I'm sorry, would also karere sponsors

NOTE Confidence: 0.8337075

 $00:12:00.897 \longrightarrow 00:12:03.819$  who promote these folks make sure that

NOTE Confidence: 0.8337075

 $00:12:03.819 \longrightarrow 00:12:07.120$  they network and meet people who can help

NOTE Confidence: 0.8337075

 $00:12:07.120 \longrightarrow 00:12:09.808$  them advance their career and inclusion.

NOTE Confidence: 0.8337075

 $00:12:09.810 \longrightarrow 00:12:11.940$  Ambassadors who are members of

NOTE Confidence: 0.8337075

 $00:12:11.940 \longrightarrow 00:12:14.070$  some of our affinity groups,

 $00:12:14.070 \longrightarrow 00:12:17.059$  such as more are group of underrepresented

NOTE Confidence: 0.8337075

 $00:12:17.059 \longrightarrow 00:12:19.677$  faculty leaders who have shared life

NOTE Confidence: 0.8337075

00:12:19.677 --> 00:12:21.777 experiences and can help people

NOTE Confidence: 0.8337075

 $00{:}12{:}21.777 \dashrightarrow 00{:}12{:}24.419$  navigate the types of challenges that.

NOTE Confidence: 0.8337075

 $00:12:24.420 \longrightarrow 00:12:27.018$  That they face.

NOTE Confidence: 0.8337075

 $00:12:27.020 \longrightarrow 00:12:29.480$  And these are numbers for women.

NOTE Confidence: 0.8337075

 $00:12:29.480 \longrightarrow 00:12:32.350$  They look very similar to the national

NOTE Confidence: 0.8337075

 $00{:}12{:}32.350 \dashrightarrow 00{:}12{:}34.810$  average with 50% of our assistant

NOTE Confidence: 0.8337075

00:12:34.810 --> 00:12:36.450 professors today being women,

NOTE Confidence: 0.8337075

00:12:36.450 --> 00:12:40.200 44% of associates and 27% professors.

NOTE Confidence: 0.8337075

 $00:12:40.200 \longrightarrow 00:12:42.430$  As you may be aware,

NOTE Confidence: 0.8337075

 $00:12:42.430 \longrightarrow 00:12:44.940$  nationally there was the recognition

NOTE Confidence: 0.8337075

 $00:12:44.940 \longrightarrow 00:12:47.906$  that there was a disproportionate effect

NOTE Confidence: 0.8337075

 $00:12:47.906 \longrightarrow 00:12:50.566$  of slowdowns and research due to COVID

NOTE Confidence: 0.8337075

00:12:50.566 --> 00:12:53.150 and the pandemic among women faculty

 $00:12:53.150 \longrightarrow 00:12:56.114$  and we were very concerned about this.

NOTE Confidence: 0.8337075

 $00:12:56.114 \longrightarrow 00:12:59.120$  So as a school we did a number of

NOTE Confidence: 0.8337075

 $00{:}12{:}59.215 \dashrightarrow 00{:}13{:}02.575$  things we invested in childcare and in

NOTE Confidence: 0.8337075

00:13:02.575 --> 00:13:05.570 our Phyllis Bodel Childcare Center,

NOTE Confidence: 0.8337075

 $00{:}13{:}05.570 \dashrightarrow 00{:}13{:}08.349$  but we also made GAP funding available

NOTE Confidence: 0.8337075

 $00:13:08.349 \longrightarrow 00:13:11.239$  for all of our junior faculty

NOTE Confidence: 0.8337075

 $00:13:11.239 \longrightarrow 00:13:13.924$  within three years of appointment.

NOTE Confidence: 0.8337075

00:13:13.930 --> 00:13:15.922 With only one requirement,

NOTE Confidence: 0.8337075

 $00{:}13{:}15.922 \dashrightarrow 00{:}13{:}19.487$  and that requirement was that they meet

NOTE Confidence: 0.8337075

 $00:13:19.487 \longrightarrow 00:13:22.917$  with their membership committee to under 2.

NOTE Confidence: 0.8337075

 $00{:}13{:}22.920 \dashrightarrow 00{:}13{:}25.111$  Develop a plan for how they were

NOTE Confidence: 0.8337075

 $00:13:25.111 \longrightarrow 00:13:27.294$  going to respond to the pandemic and

NOTE Confidence: 0.8337075

 $00{:}13{:}27.294 \dashrightarrow 00{:}13{:}29.916$  what we have seen in terms of first

NOTE Confidence: 0.8337075

 $00:13:29.916 \longrightarrow 00:13:31.896$  and last authored publications is

NOTE Confidence: 0.8337075

 $00:13:31.896 \longrightarrow 00:13:34.101$  actually that among among both are

NOTE Confidence: 0.8337075

 $00:13:34.101 \longrightarrow 00:13:35.786$  underrepresented faculty and our women

 $00:13:35.786 \longrightarrow 00:13:38.261$  that the number of the increase in

NOTE Confidence: 0.8337075

 $00{:}13{:}38.261 {\:{\circ}{\circ}{\circ}}>00{:}13{:}40.001$  publications has actually been greater

NOTE Confidence: 0.8337075

 $00:13:40.061 \longrightarrow 00:13:42.238$  than among our majority faculty and men.

NOTE Confidence: 0.8337075

 $00:13:42.240 \longrightarrow 00:13:43.940$  But this is not true.

NOTE Confidence: 0.8337075

 $00:13:43.940 \longrightarrow 00:13:45.635$  Among our Hispanic faculty and

NOTE Confidence: 0.8337075

 $00:13:45.635 \longrightarrow 00:13:47.330$  this is a small number,

NOTE Confidence: 0.8337075

 $00:13:47.330 \longrightarrow 00:13:50.168$  but we need to understand that

NOTE Confidence: 0.8337075

 $00:13:50.168 \longrightarrow 00:13:52.060$  a little bit better.

NOTE Confidence: 0.8337075

00:13:52.060 --> 00:13:55.150 So I'm not going to go through all of this,

NOTE Confidence: 0.8337075

 $00:13:55.150 \longrightarrow 00:13:57.589$  but this is just to give you a sense

NOTE Confidence: 0.8337075

 $00:13:57.589 \longrightarrow 00:14:00.106$  of the work that we have in front of

NOTE Confidence: 0.8337075

 $00{:}14{:}00.106 \dashrightarrow 00{:}14{:}02.940$  us in terms of continuing to invest in

NOTE Confidence: 0.8337075

 $00{:}14{:}02.940 \dashrightarrow 00{:}14{:}05.344$  our faculty over the next few years.

NOTE Confidence: 0.8337075

 $00{:}14{:}05.344 \to 00{:}14{:}07.192$  Let me turn now to education,

NOTE Confidence: 0.8337075

 $00:14:07.200 \longrightarrow 00:14:09.440$  and this has indeed been an extraordinary

 $00:14:09.440 \longrightarrow 00:14:11.838$  year for education in the School of Medicine.

NOTE Confidence: 0.8337075

00:14:11.840 --> 00:14:13.688 This is our white coat ceremony.

NOTE Confidence: 0.8337075

 $00:14:13.690 \longrightarrow 00:14:15.786$  You can see that we held it in

NOTE Confidence: 0.8337075

00:14:15.786 --> 00:14:18.020 person in a socially distanced way,

NOTE Confidence: 0.8337075

 $00:14:18.020 \longrightarrow 00:14:20.364$  but you can also see that there were

NOTE Confidence: 0.8337075

 $00:14:20.364 \longrightarrow 00:14:22.608$  no family members who were present.

NOTE Confidence: 0.8337075

 $00:14:22.610 \longrightarrow 00:14:25.643$  In the tent they were only present by zoom.

NOTE Confidence: 0.8337075

 $00:14:25.650 \longrightarrow 00:14:28.464$  One of the hardest decisions that that

NOTE Confidence: 0.8337075

 $00{:}14{:}28.464 \dashrightarrow 00{:}14{:}31.517$  I have made as Dean was a decision

NOTE Confidence: 0.8337075

 $00:14:31.517 \longrightarrow 00:14:34.454$  that we made in March of 2020 when

NOTE Confidence: 0.8337075

 $00{:}14{:}34.454 \dashrightarrow 00{:}14{:}36.981$  we had to pull our students from

NOTE Confidence: 0.8337075

 $00:14:36.990 \longrightarrow 00:14:38.148$  their clinical clerkships.

NOTE Confidence: 0.8337075

 $00:14:38.148 \longrightarrow 00:14:40.850$  And at that time we had drastically

NOTE Confidence: 0.8337075

 $00:14:40.915 \longrightarrow 00:14:43.117$  reduced the non COVID clinical work

NOTE Confidence: 0.8337075

00:14:43.117 --> 00:14:45.388 ongoing in the hospital or elective

NOTE Confidence: 0.8337075

 $00{:}14{:}45.388 \dashrightarrow 00{:}14{:}47.590$  surgeries and our outpatient visits in

00:14:47.590 --> 00:14:49.778 order to create create capacity and

NOTE Confidence: 0.8337075

 $00:14:49.778 \longrightarrow 00:14:52.416$  we had a great shortage of personal

NOTE Confidence: 0.8337075

00:14:52.416 --> 00:14:54.756 protective equipment and so we did

NOTE Confidence: 0.8337075

 $00:14:54.756 \longrightarrow 00:14:57.160$  not feel that we were offering.

NOTE Confidence: 0.8337075

 $00:14:57.160 \longrightarrow 00:15:00.275$  Are students a meaningful educational

NOTE Confidence: 0.8337075

 $00:15:00.275 \longrightarrow 00:15:03.390$  experience now the students responded

NOTE Confidence: 0.8960163

 $00:15:03.473 \longrightarrow 00:15:06.318$  with their usual creativity and

NOTE Confidence: 0.8960163

00:15:06.318 --> 00:15:10.769 created courses, for example in.

NOTE Confidence: 0.8960163

00:15:10.770 --> 00:15:11.636 Understanding pandemics,

NOTE Confidence: 0.8960163

 $00:15:11.636 \longrightarrow 00:15:15.540$  and we're able to make the most of this,

NOTE Confidence: 0.8960163

 $00:15:15.540 \longrightarrow 00:15:19.020$  and in this class that was most effective,

NOTE Confidence: 0.8960163

00:15:19.020 --> 00:15:21.820 just graduated last week.

NOTE Confidence: 0.8960163

 $00{:}15{:}21.820 \dashrightarrow 00{:}15{:}24.914$  We also decided to bring our clinical

NOTE Confidence: 0.8960163

 $00{:}15{:}24.914 \dashrightarrow 00{:}15{:}26.982$ clerkship students back in June

NOTE Confidence: 0.8960163

00:15:26.982 --> 00:15:29.313 and then to bring our first and

 $00:15:29.313 \longrightarrow 00:15:31.679$  second year students back to campus

NOTE Confidence: 0.8960163

00:15:31.679 --> 00:15:34.034 as they normally would in August,

NOTE Confidence: 0.8960163

 $00:15:34.034 \longrightarrow 00:15:36.398$  and this was tricky to do.

NOTE Confidence: 0.8960163

 $00:15:36.400 \longrightarrow 00:15:38.220$  The students took classes

NOTE Confidence: 0.8960163

 $00:15:38.220 \longrightarrow 00:15:40.950$  initially in a hybrid fashion with

NOTE Confidence: 0.8960163

 $00:15:41.032 \longrightarrow 00:15:43.306$  many of their classes on zoom.

NOTE Confidence: 0.8960163

 $00:15:43.310 \longrightarrow 00:15:45.620$  But also had the opportunity to come

NOTE Confidence: 0.8960163

 $00:15:45.620 \longrightarrow 00:15:47.896$  in for classes and most importantly

NOTE Confidence: 0.8960163

 $00{:}15{:}47.896 \dashrightarrow 00{:}15{:}50.338$  had the opportunity to start exploring

NOTE Confidence: 0.8960163

 $00:15:50.338 \longrightarrow 00:15:53.223$  the school and getting to know mentors

NOTE Confidence: 0.8960163

 $00{:}15{:}53.223 \dashrightarrow 00{:}15{:}55.596$  and developing projects and areas in

NOTE Confidence: 0.8960163

 $00:15:55.596 \longrightarrow 00:15:57.894$  which they would like to immerse.

NOTE Confidence: 0.8960163

 $00:15:57.900 \longrightarrow 00:16:00.764$  I had the students over to my home

NOTE Confidence: 0.8960163

 $00:16:00.764 \longrightarrow 00:16:03.523$  in groups of 10 because that was

NOTE Confidence: 0.8960163

 $00:16:03.523 \longrightarrow 00:16:05.970$  the maximum that we could have.

NOTE Confidence: 0.8960163

00:16:05.970 --> 00:16:09.183 And so it was spread out over many weeks

 $00:16:09.183 \longrightarrow 00:16:12.876$  and I could watch as the students move from.

NOTE Confidence: 0.8960163

 $00:16:12.880 \longrightarrow 00:16:15.624$  Not sure how to navigate zoom too.

NOTE Confidence: 0.8960163

00:16:15.630 --> 00:16:18.789 I really want to get into the operating room.

NOTE Confidence: 0.8960163

00:16:18.790 --> 00:16:21.079 Can you help me getting in getting

NOTE Confidence: 0.8960163

00:16:21.079 --> 00:16:23.053 to the operating room to talking

NOTE Confidence: 0.8960163

 $00:16:23.053 \longrightarrow 00:16:25.209$  about all of the normal kinds of

NOTE Confidence: 0.8960163

00:16:25.275 --> 00:16:27.295 concerns that students have but

NOTE Confidence: 0.8960163

 $00:16:27.295 \longrightarrow 00:16:29.315$  absolutely during COVID we had,

NOTE Confidence: 0.8960163

00:16:29.320 --> 00:16:31.486 there was no possibility of having

NOTE Confidence: 0.8960163

 $00:16:31.486 \longrightarrow 00:16:32.930$  any required preclinical courses

NOTE Confidence: 0.8960163

 $00:16:32.989 \longrightarrow 00:16:35.439$  and that was marvelous. And we are.

NOTE Confidence: 0.8960163

 $00:16:35.439 \longrightarrow 00:16:37.857$  We've learned a lot about how

NOTE Confidence: 0.8960163

 $00{:}16{:}37.857 \dashrightarrow 00{:}16{:}40.916$  to make sure that that is true.

NOTE Confidence: 0.8960163

 $00:16:40.920 \longrightarrow 00:16:44.520$  I share some leadership changes.

NOTE Confidence: 0.8960163

00:16:44.520 --> 00:16:46.816 Richard Belitsky step down.

00:16:46.816 --> 00:16:50.260 As the deputy Dean for Education

NOTE Confidence: 0.8960163

00:16:50.363 --> 00:16:51.800 Ann in January,

NOTE Confidence: 0.8960163

 $00:16:51.800 \longrightarrow 00:16:53.920$  Jessica Illuzzi assumed that role.

NOTE Confidence: 0.8960163

 $00:16:53.920 \longrightarrow 00:16:56.035$  These other slide is less

NOTE Confidence: 0.8960163

 $00:16:56.035 \longrightarrow 00:16:57.304$  relevant to education,

NOTE Confidence: 0.8960163

 $00:16:57.310 \longrightarrow 00:16:59.402$  but some other leadership

NOTE Confidence: 0.8960163

 $00:16:59.402 \longrightarrow 00:17:02.017$  appointments during the last year.

NOTE Confidence: 0.8960163

00:17:02.020 --> 00:17:02.398 Also,

NOTE Confidence: 0.8960163

 $00{:}17{:}02.398 \dashrightarrow 00{:}17{:}04.666$  in medical education we have appointed

NOTE Confidence: 0.8960163

 $00{:}17{:}04.666 \operatorname{--}{>} 00{:}17{:}06.697$  Marietta Vasquez as the associate

NOTE Confidence: 0.8960163

 $00{:}17{:}06.697 \dashrightarrow 00{:}17{:}08.767$  Dean for medical student diversity.

NOTE Confidence: 0.8960163

 $00:17:08.770 \longrightarrow 00:17:11.986$  This is the rule that was held by

NOTE Confidence: 0.8960163

00:17:11.986 --> 00:17:13.930 Woodilee previously and then yeah,

NOTE Confidence: 0.8960163

 $00{:}17{:}13.930 {\:{\circ}{\circ}{\circ}}>00{:}17{:}16.373$  he was appointed to a new role

NOTE Confidence: 0.8960163

00:17:16.373 --> 00:17:18.665 which is working with our basic

NOTE Confidence: 0.8960163

00:17:18.665 --> 00:17:20.987 scientists to make sure that they

 $00:17:20.987 \longrightarrow 00:17:23.458$  are navigating the system well.

NOTE Confidence: 0.8960163

 $00:17:23.460 \longrightarrow 00:17:25.956$  We also have a new associate

NOTE Confidence: 0.8960163

 $00:17:25.956 \longrightarrow 00:17:28.334$  Dean for Veterans Affairs and as

NOTE Confidence: 0.8960163

 $00:17:28.334 \longrightarrow 00:17:30.546$  you know the VA hospital is

NOTE Confidence: 0.8960163

 $00:17:30.546 \longrightarrow 00:17:33.097$  an important site of education.

NOTE Confidence: 0.8960163

 $00:17:33.100 \longrightarrow 00:17:35.899$  For our students.

NOTE Confidence: 0.8960163

 $00:17:35.900 \longrightarrow 00:17:38.076$  I do need to say thank you and

NOTE Confidence: 0.8960163

 $00:17:38.076 \longrightarrow 00:17:39.703$  acknowledge Nancy Angoff for her

NOTE Confidence: 0.8960163

00:17:39.703 --> 00:17:41.403 tremendous service to the school.

NOTE Confidence: 0.8960163

 $00:17:41.410 \longrightarrow 00:17:43.454$  Nancy has been our Dean of students

NOTE Confidence: 0.8960163

 $00:17:43.454 \longrightarrow 00:17:45.388$  since 1998 and is stepping down.

NOTE Confidence: 0.8960163

 $00:17:45.390 \longrightarrow 00:17:47.448$  We have a non search ongoing for

NOTE Confidence: 0.8960163

00:17:47.448 --> 00:17:49.635 her successor and she will stay in

NOTE Confidence: 0.8960163

 $00:17:49.635 \longrightarrow 00:17:51.501$  place until that successor is named.

NOTE Confidence: 0.8960163

 $00:17:51.510 \longrightarrow 00:17:52.714$  And then Meryl Waxman,

00:17:52.714 --> 00:17:54.887 who has been the associate Dean and

NOTE Confidence: 0.8960163

 $00:17:54.887 \longrightarrow 00:17:57.319$  director of our Office for Women in Medicine,

NOTE Confidence: 0.8960163

 $00{:}17{:}57.320 \dashrightarrow 00{:}18{:}00.071$  is stepping down and we have a

NOTE Confidence: 0.8960163

00:18:00.071 --> 00:18:02.380 search ongoing for her position.

NOTE Confidence: 0.8960163

 $00:18:02.380 \longrightarrow 00:18:05.271$  This tells you a little bit about

NOTE Confidence: 0.8960163

 $00:18:05.271 \longrightarrow 00:18:08.189$  the makeup of our class of 2024.

NOTE Confidence: 0.8960163

 $00:18:08.190 \longrightarrow 00:18:10.620$  We've just.

NOTE Confidence: 0.8960163

 $00:18:10.620 \longrightarrow 00:18:12.666$  Closed our our profile for the

NOTE Confidence: 0.8960163

 $00:18:12.666 \longrightarrow 00:18:15.389$  class of 2025 and I'll share some

NOTE Confidence: 0.8960163

 $00:18:15.389 \longrightarrow 00:18:16.670$  of those highlights,

NOTE Confidence: 0.8960163

 $00{:}18{:}16.670 \dashrightarrow 00{:}18{:}19.309$  but this features a couple of points.

NOTE Confidence: 0.8960163

00:18:19.310 --> 00:18:22.334 One is that our student body is diverse,

NOTE Confidence: 0.8960163

 $00:18:22.340 \longrightarrow 00:18:24.979$  about 27% in the class of twenty

NOTE Confidence: 0.8960163

 $00{:}18{:}24.979 \dashrightarrow 00{:}18{:}27.140$  2428% in the incoming class.

NOTE Confidence: 0.8960163

 $00:18:27.140 \longrightarrow 00:18:29.810$  The number of applicants has gone

NOTE Confidence: 0.876491033333333

 $00:18:29.890 \longrightarrow 00:18:31.480$  up in the last year.

 $00:18:31.480 \longrightarrow 00:18:34.371$  We had over 6000 applicants for 104

NOTE Confidence: 0.876491033333333

 $00{:}18{:}34.371 \dashrightarrow 00{:}18{:}37.206$  students and our GPA in the next year

NOTE Confidence: 0.876491033333333

 $00{:}18{:}37.206 \dashrightarrow 00{:}18{:}40.150$  will be 3.9 and M CAT score of 520.

NOTE Confidence: 0.876491033333333

 $00:18:40.150 \longrightarrow 00:18:43.398$  So we are continuing to attract a.

NOTE Confidence: 0.876491033333333

00:18:43.400 --> 00:18:46.016 Phenomenal group of students an I

NOTE Confidence: 0.876491033333333

 $00:18:46.016 \longrightarrow 00:18:48.480$  have to credit particularly Fernando.

NOTE Confidence: 0.876491033333333

00:18:48.480 --> 00:18:52.080 I ask it in the Admissions Office for

NOTE Confidence: 0.876491033333333

 $00:18:52.080 \longrightarrow 00:18:55.155$  his creativity and working with our

NOTE Confidence: 0.876491033333333

 $00{:}18{:}55.155 \dashrightarrow 00{:}18{:}58.275$  Medical Student Council in doing things

NOTE Confidence: 0.876491033333333

 $00{:}18{:}58.363 \dashrightarrow 00{:}19{:}01.308$  like virtual second look weekends.

NOTE Confidence: 0.8764910333333333

00:19:01.310 --> 00:19:04.215 We are committed to reducing the debt

NOTE Confidence: 0.876491033333333

00:19:04.215 --> 00:19:06.797 of our students and as you know,

NOTE Confidence: 0.876491033333333

 $00{:}19{:}06.800 \dashrightarrow 00{:}19{:}09.173$  Bob Alpern reduced the magnitude of the

NOTE Confidence: 0.876491033333333

00:19:09.173 --> 00:19:12.086 student loan so that our students have

NOTE Confidence: 0.876491033333333

00:19:12.086 --> 00:19:13.914 significantly graduate with significantly

 $00:19:13.914 \longrightarrow 00:19:16.990$  less debt than their peers in other schools.

NOTE Confidence: 0.876491033333333

00:19:16.990 --> 00:19:19.524 You may not know how we calculate

NOTE Confidence: 0.876491033333333

00:19:19.524 --> 00:19:21.300 our scholarship for students,

NOTE Confidence: 0.876491033333333

 $00:19:21.300 \longrightarrow 00:19:22.084$  but basically,

NOTE Confidence: 0.876491033333333

 $00:19:22.084 \longrightarrow 00:19:23.260$  unlike others schools,

NOTE Confidence: 0.876491033333333

 $00:19:23.260 \longrightarrow 00:19:25.606$  we don't focus just on tuition,

NOTE Confidence: 0.876491033333333

 $00:19:25.610 \longrightarrow 00:19:27.178$  but we include tuition,

NOTE Confidence: 0.876491033333333

 $00:19:27.178 \longrightarrow 00:19:29.138$  room and board and expenses.

NOTE Confidence: 0.8764910333333333

 $00:19:29.140 \longrightarrow 00:19:31.558$  We then calculate what the students.

NOTE Confidence: 0.876491033333333

 $00:19:31.560 \longrightarrow 00:19:32.924$  Or family can contribute

NOTE Confidence: 0.876491033333333

 $00:19:32.924 \longrightarrow 00:19:34.288$  the maximum unit loan,

NOTE Confidence: 0.876491033333333

 $00:19:34.290 \longrightarrow 00:19:36.320$  now reduced to 15,000 and then based

NOTE Confidence: 0.876491033333333

 $00{:}19{:}36.320 \dashrightarrow 00{:}19{:}38.422$  on that we calculate the difference

NOTE Confidence: 0.8764910333333333

 $00{:}19{:}38.422 \dashrightarrow 00{:}19{:}40.762$  and offer that as a scholar ship.

NOTE Confidence: 0.876491033333333

 $00:19:40.770 \longrightarrow 00:19:43.398$  The effect of this is that.

NOTE Confidence: 0.876491033333333

 $00:19:43.400 \longrightarrow 00:19:45.686$  We offer our students their financial

 $00:19:45.686 \longrightarrow 00:19:47.621$  aid primarily as scholarships without

NOTE Confidence: 0.876491033333333

 $00{:}19{:}47.621 \dashrightarrow 00{:}19{:}49.703$  a service requirement and this is

NOTE Confidence: 0.876491033333333

00:19:49.703 --> 00:19:51.538 very different from other schools

NOTE Confidence: 0.876491033333333

00:19:51.538 --> 00:19:53.368 of medicine and very important.

NOTE Confidence: 0.876491033333333

 $00:19:53.370 \longrightarrow 00:19:55.778$  And one of the things that is also

NOTE Confidence: 0.876491033333333

 $00:19:55.778 \longrightarrow 00:19:57.610$  important is that we fund this,

NOTE Confidence: 0.876491033333333

00:19:57.610 --> 00:19:59.731 and right now we fund this out

NOTE Confidence: 0.876491033333333

 $00:19:59.731 \longrightarrow 00:20:00.640$  of our operations.

NOTE Confidence: 0.876491033333333

 $00{:}20{:}00.640 \dashrightarrow 00{:}20{:}03.792$  But we it's an aspiration for me that

NOTE Confidence: 0.876491033333333

 $00{:}20{:}03.792 \dashrightarrow 00{:}20{:}06.519$  we continue to raise financial aid.

NOTE Confidence: 0.8764910333333333

 $00:20:06.520 \longrightarrow 00:20:08.566$  We have reversed a negative trend

NOTE Confidence: 0.876491033333333

 $00:20:08.566 \longrightarrow 00:20:10.734$  in terms of our standings in

NOTE Confidence: 0.876491033333333

 $00{:}20{:}10.734 \dashrightarrow 00{:}20{:}12.924$  the US News and World Report.

NOTE Confidence: 0.876491033333333

 $00:20:12.930 \longrightarrow 00:20:15.778$  Moving back up into the top ten U.S.

NOTE Confidence: 0.876491033333333

 $00{:}20{:}15.780 \rightarrow 00{:}20{:}18.265$  news and World Report is ranked is

00:20:18.265 --> 00:20:20.400 based significantly on our NIH funding,

NOTE Confidence: 0.876491033333333

 $00{:}20{:}20.400 --> 00{:}20{:}22.180$  and as I'll show you,

NOTE Confidence: 0.876491033333333

 $00:20:22.180 \longrightarrow 00:20:23.960$  we are fourth among schools

NOTE Confidence: 0.876491033333333

00:20:23.960 --> 00:20:25.384 of medicine at night,

NOTE Confidence: 0.876491033333333

00:20:25.390 --> 00:20:26.084 NIH funding,

NOTE Confidence: 0.876491033333333

 $00{:}20{:}26.084 \dashrightarrow 00{:}20{:}28.860$  and so it makes sense that we would

NOTE Confidence: 0.876491033333333 00:20:28.936 --> 00:20:29.660 be higher. NOTE Confidence: 0.876491033333333

00:20:29.660 --> 00:20:31.790 But we need to look specifically

NOTE Confidence: 0.8764910333333333

 $00{:}20{:}31.790 --> 00{:}20{:}32.855$  at Pierin Residency,

NOTE Confidence: 0.876491033333333

 $00:20:32.860 \longrightarrow 00:20:37.046$  Director assessment and all refer to that.

NOTE Confidence: 0.876491033333333

 $00:20:37.050 \longrightarrow 00:20:39.311$  One of the most important things about

NOTE Confidence: 0.876491033333333

00:20:39.311 --> 00:20:41.617 our school is our system of education

NOTE Confidence: 0.876491033333333

 $00:20:41.617 \longrightarrow 00:20:44.222$  and having gone to a school where this

NOTE Confidence: 0.876491033333333

00:20:44.222 --> 00:20:46.448 was not the case and having really,

NOTE Confidence: 0.876491033333333 00:20:46.450 --> 00:20:47.803 I would say,

NOTE Confidence: 0.876491033333333

 $00{:}20{:}47.803 \dashrightarrow 00{:}20{:}50.960$  struggled in my first few years of.

 $00:20:50.960 \longrightarrow 00:20:53.072$  Medical school I this was one of the

NOTE Confidence: 0.876491033333333

00:20:53.072 --> 00:20:54.804 things that attracted me here and

NOTE Confidence: 0.876491033333333

 $00:20:54.804 \longrightarrow 00:20:56.950$  the key features of course are that

NOTE Confidence: 0.876491033333333

00:20:56.950 --> 00:20:59.170 learners should direct their own learning.

NOTE Confidence: 0.876491033333333

00:20:59.170 --> 00:21:01.282 We have no class rank and we have

NOTE Confidence: 0.876491033333333

 $00:21:01.282 \longrightarrow 00:21:03.420$  no grades in the preclinical years,

NOTE Confidence: 0.876491033333333

 $00:21:03.420 \longrightarrow 00:21:05.860$  we do have grades during the clinical years,

NOTE Confidence: 0.876491033333333

 $00:21:05.860 \longrightarrow 00:21:07.918$  but I will tell you that 90

NOTE Confidence: 0.876491033333333

 $00:21:07.918 \longrightarrow 00:21:09.809$  something I have been told 97%,

NOTE Confidence: 0.876491033333333

 $00:21:09.810 \longrightarrow 00:21:11.735$  but I've asked people to check that

NOTE Confidence: 0.876491033333333

00:21:11.735 --> 00:21:13.901 number of our students receive honors and

NOTE Confidence: 0.876491033333333

 $00:21:13.901 \longrightarrow 00:21:16.500$  so we are in conversations to say really,

NOTE Confidence: 0.876491033333333

 $00{:}21{:}16.500 \dashrightarrow 00{:}21{:}19.398$  do we need that and can we not just

NOTE Confidence: 0.876491033333333

00:21:19.398 --> 00:21:22.266 go to a pass fail system in the.

NOTE Confidence: 0.876491033333333

 $00:21:22.270 \longrightarrow 00:21:24.766$  In the clinical years as well,

00:21:24.770 --> 00:21:27.186 this is what appears on our or Med

NOTE Confidence: 0.876491033333333

 $00{:}21{:}27.186 \dashrightarrow 00{:}21{:}29.293$  school site emphasizing that that

NOTE Confidence: 0.876491033333333

00:21:29.293 --> 00:21:31.688 our system requires guidance and

NOTE Confidence: 0.876491033333333

 $00:21:31.688 \longrightarrow 00:21:33.731$  stimulation rather than compulsion

NOTE Confidence: 0.876491033333333

 $00:21:33.731 \longrightarrow 00:21:34.747$  or competition.

NOTE Confidence: 0.876491033333333

00:21:34.750 --> 00:21:37.662 And I can tell you that in

NOTE Confidence: 0.876491033333333

00:21:37.662 --> 00:21:38.910 meeting with students,

NOTE Confidence: 0.84842074

 $00:21:38.910 \longrightarrow 00:21:41.406$  this is very important to them.

NOTE Confidence: 0.84842074

 $00{:}21{:}41.410 \dashrightarrow 00{:}21{:}43.490$  It's a non competitive environment.

NOTE Confidence: 0.84842074

 $00:21:43.490 \longrightarrow 00:21:45.086$  This question of compulsion,

NOTE Confidence: 0.84842074

 $00{:}21{:}45.086 \dashrightarrow 00{:}21{:}47.989$  I think about six years ago there

NOTE Confidence: 0.84842074

00:21:47.989 --> 00:21:50.557 were several courses that were that,

NOTE Confidence: 0.84842074

 $00:21:50.560 \longrightarrow 00:21:52.750$  particularly those that are patient.

NOTE Confidence: 0.84842074

 $00:21:52.750 \longrightarrow 00:21:54.414$  Facing in the preclinical

NOTE Confidence: 0.84842074

00:21:54.414 --> 00:21:56.494 years that were made mandatory,

NOTE Confidence: 0.84842074

 $00:21:56.500 \longrightarrow 00:21:58.918$  I think for patient facing that

00:21:58.918 --> 00:22:01.090 may be a reasonable thing,

NOTE Confidence: 0.84842074

 $00:22:01.090 \longrightarrow 00:22:03.175$  but we have under Jessica

NOTE Confidence: 0.84842074

00:22:03.175 --> 00:22:04.009 Illuzzi's leadership.

NOTE Confidence: 0.84842074

 $00:22:04.010 \longrightarrow 00:22:06.474$  I have asked the group to consider

NOTE Confidence: 0.84842074

 $00:22:06.474 \longrightarrow 00:22:10.010$  how we do a better job of instead

NOTE Confidence: 0.84842074

00:22:10.010 --> 00:22:11.930 of creating mandatory courses,

NOTE Confidence: 0.84842074

 $00:22:11.930 \longrightarrow 00:22:15.078$  ask our students to.

NOTE Confidence: 0.84842074

 $00:22:15.080 \longrightarrow 00:22:17.245$  To take responsibility and decide

NOTE Confidence: 0.84842074

00:22:17.245 --> 00:22:20.328 which courses they think they should be

NOTE Confidence: 0.84842074

 $00:22:20.328 \longrightarrow 00:22:22.854$  attending and make commitments to that.

NOTE Confidence: 0.84842074

00:22:22.860 --> 00:22:24.720 So we're working on that and

NOTE Confidence: 0.84842074

 $00:22:24.720 \longrightarrow 00:22:26.675$  we're very much committed to the

NOTE Confidence: 0.84842074

00:22:26.675 --> 00:22:28.310 notion that the students are

NOTE Confidence: 0.84842074

00:22:28.310 --> 00:22:30.159 responsible for their own education,

NOTE Confidence: 0.84842074

 $00:22:30.160 \longrightarrow 00:22:33.590$  and we can talk more about that.

 $00:22:33.590 \longrightarrow 00:22:35.990$  There are many unique aspects of the school.

NOTE Confidence: 0.84842074

 $00:22:35.990 \longrightarrow 00:22:38.096$  I I one that I don't have a slide

NOTE Confidence: 0.84842074

00:22:38.096 --> 00:22:40.503 of is the Haven Clinic and I have

NOTE Confidence: 0.84842074

 $00:22:40.503 \longrightarrow 00:22:42.172$  the pleasure of volunteering from

NOTE Confidence: 0.84842074

00:22:42.172 --> 00:22:44.636 time to time in the Haven Clinic

NOTE Confidence: 0.84842074

 $00:22:44.636 \longrightarrow 00:22:46.154$  and I'm extremely impressed by

NOTE Confidence: 0.84842074

00:22:46.154 --> 00:22:47.900 the quality of leadership of our

NOTE Confidence: 0.84842074

00:22:47.953 --> 00:22:49.639 students in running that clinic and

NOTE Confidence: 0.84842074

 $00{:}22{:}49.639 \dashrightarrow 00{:}22{:}51.790$  the service that they provide to a

NOTE Confidence: 0.84842074

00:22:51.790 --> 00:22:53.086 very grateful patient population.

NOTE Confidence: 0.84842074

 $00{:}22{:}53.090 \dashrightarrow 00{:}22{:}55.338$  Another jewel of the school is the Yale

NOTE Confidence: 0.84842074

00:22:55.338 --> 00:22:57.219 Journal of Biology and Medicine and

NOTE Confidence: 0.84842074

 $00:22:57.219 \longrightarrow 00:22:59.457$  I just wanted to highlight that this

NOTE Confidence: 0.84842074

00:22:59.457 --> 00:23:01.209 year they achieved an impact factor

NOTE Confidence: 0.84842074

 $00:23:01.209 \longrightarrow 00:23:03.680$  and I don't know of any other student.

NOTE Confidence: 0.84842074

 $00:23:03.680 \longrightarrow 00:23:06.735$  Lead journals that have earned

 $00:23:06.735 \longrightarrow 00:23:08.568$  an impact factor.

NOTE Confidence: 0.84842074

 $00{:}23{:}08.570 \dashrightarrow 00{:}23{:}10.198$  We sometimes don't adequately

NOTE Confidence: 0.84842074

 $00:23:10.198 \longrightarrow 00:23:11.826$  address graduate medical education,

NOTE Confidence: 0.84842074

 $00:23:11.830 \longrightarrow 00:23:14.560$  but we have 1000 residents and many

NOTE Confidence: 0.84842074

00:23:14.560 --> 00:23:16.729 clinical fellows in our hospital,

NOTE Confidence: 0.84842074

 $00:23:16.730 \longrightarrow 00:23:19.178$  and the quality of these residents

NOTE Confidence: 0.84842074

00:23:19.178 --> 00:23:20.810 is increasing significantly now.

NOTE Confidence: 0.84842074

00:23:20.810 --> 00:23:23.786 I think largely to the work of Steve

NOTE Confidence: 0.84842074

 $00{:}23{:}23.786 \dashrightarrow 00{:}23{:}26.929$  Hewitt I mentioned in here how early.

NOTE Confidence: 0.84842074

 $00:23:26.930 \longrightarrow 00:23:28.970$  So this is Jessica slide.

NOTE Confidence: 0.84842074

 $00{:}23{:}28.970 \dashrightarrow 00{:}23{:}32.226$  And again, I will not go through it.

NOTE Confidence: 0.84842074

 $00:23:32.230 \longrightarrow 00:23:34.750$  But emphasizing that we can learn

NOTE Confidence: 0.84842074

 $00{:}23{:}34.750 \dashrightarrow 00{:}23{:}37.362$  from what we've done during COVID

NOTE Confidence: 0.84842074

00:23:37.362 --> 00:23:39.924 in terms of new pedagogies and.

NOTE Confidence: 0.84842074

 $00:23:39.930 \longrightarrow 00:23:42.354$  Ways in which our students would

 $00:23:42.354 \longrightarrow 00:23:44.865$  like to learn again with their

NOTE Confidence: 0.84842074

00:23:44.865 --> 00:23:47.289 directing that there is a big

NOTE Confidence: 0.84842074

00:23:47.289 --> 00:23:50.128 emphasis on the part of our students,

NOTE Confidence: 0.84842074

00:23:50.130 --> 00:23:52.105 in particular on making sure

NOTE Confidence: 0.84842074

 $00:23:52.105 \longrightarrow 00:23:54.080$  that we are adequately addressing

NOTE Confidence: 0.84842074

00:23:54.146 --> 00:23:55.802 social determinants and health

NOTE Confidence: 0.84842074

 $00:23:55.802 \longrightarrow 00:23:58.286$  and our health and our curriculum,

NOTE Confidence: 0.84842074

00:23:58.290 --> 00:24:00.738 and then again improving our advising,

NOTE Confidence: 0.84842074

 $00{:}24{:}00.740 \dashrightarrow 00{:}24{:}03.665$  making it more readily available

NOTE Confidence: 0.84842074

 $00:24:03.665 \longrightarrow 00:24:05.420$  to our students.

NOTE Confidence: 0.84842074

 $00:24:05.420 \longrightarrow 00:24:07.060$  As they walk through there,

NOTE Confidence: 0.84842074

 $00:24:07.060 \longrightarrow 00:24:09.420$  particularly the first year.

NOTE Confidence: 0.84842074

 $00:24:09.420 \longrightarrow 00:24:12.836$  I'll turn briefly to our clinical mission.

NOTE Confidence: 0.84842074

 $00:24:12.840 \longrightarrow 00:24:15.744$  It would be impossible to talk

NOTE Confidence: 0.84842074

 $00:24:15.744 \longrightarrow 00:24:18.354$  about our clinical mission without

NOTE Confidence: 0.84842074

 $00{:}24{:}18.354 \dashrightarrow 00{:}24{:}20.112$  highlighting incredible response

00:24:20.112 --> 00:24:24.043 of our faculty to COVID much of

NOTE Confidence: 0.84842074

 $00:24:24.043 \longrightarrow 00:24:26.005$  it has been in the news.

NOTE Confidence: 0.84842074

 $00:24:26.010 \longrightarrow 00:24:27.591$  Whether that's that.

NOTE Confidence: 0.84842074

00:24:27.591 --> 00:24:30.226 Marcella Nunez Smith is advising

NOTE Confidence: 0.84842074

 $00:24:30.226 \longrightarrow 00:24:33.044$  President Biden that Onyema oblog lead

NOTE Confidence: 0.84842074

 $00:24:33.044 \longrightarrow 00:24:36.260$  the local Pfizer trials for that vaccine.

NOTE Confidence: 0.84842074

 $00:24:36.260 \longrightarrow 00:24:38.750$  We have developed measures for

NOTE Confidence: 0.84842074

 $00:24:38.750 \longrightarrow 00:24:40.244$  waste water testing.

NOTE Confidence: 0.84842074

00:24:40.250 --> 00:24:41.288 We've developed several

NOTE Confidence: 0.84842074

00:24:41.288 --> 00:24:42.326 different COVID tests.

NOTE Confidence: 0.84842074

 $00:24:42.330 \longrightarrow 00:24:44.862$  One saliva direct has been used

NOTE Confidence: 0.84842074

 $00:24:44.862 \longrightarrow 00:24:47.810$  extensively in the spring to help schools.

NOTE Confidence: 0.84842074

 $00:24:47.810 \longrightarrow 00:24:49.289$  Screen their students

NOTE Confidence: 0.84842074

00:24:49.289 --> 00:24:51.754 because it's a rapid test,

NOTE Confidence: 0.84842074

 $00:24:51.760 \longrightarrow 00:24:54.230$  but in the hospital itself,

 $00:24:54.230 \longrightarrow 00:24:58.076$  our faculty were really heroic in.

NOTE Confidence: 0.84842074

00:24:58.080 --> 00:24:59.256 At our peak,

NOTE Confidence: 0.84842074

00:24:59.256 --> 00:25:01.216 having 450 COVID positive patients

NOTE Confidence: 0.84842074

 $00:25:01.216 \longrightarrow 00:25:03.479$  in Yo New Haven Hospital,

NOTE Confidence: 0.84842074

 $00:25:03.480 \longrightarrow 00:25:05.550$  many of them on ventilators.

NOTE Confidence: 0.86823344

00:25:05.550 --> 00:25:08.870 And then during the spring months of 2021,

NOTE Confidence: 0.86823344

 $00:25:08.870 \longrightarrow 00:25:10.678$  regularly having 200 patients

NOTE Confidence: 0.86823344

00:25:10.678 --> 00:25:13.968 where we were also running a full

NOTE Confidence: 0.86823344

 $00:25:13.968 \longrightarrow 00:25:16.438$  hospital with non COVID patients.

NOTE Confidence: 0.86823344

00:25:16.440 --> 00:25:17.748 You heard, I think,

NOTE Confidence: 0.86823344

 $00{:}25{:}17.748 \dashrightarrow 00{:}25{:}19.383$  yesterday from John Crystal and

NOTE Confidence: 0.86823344

00:25:19.383 --> 00:25:21.393 Linda Mays about some of the work

NOTE Confidence: 0.86823344

 $00{:}25{:}21.393 \dashrightarrow 00{:}25{:}23.082$  they did to address the stress

NOTE Confidence: 0.86823344

 $00:25:23.082 \longrightarrow 00:25:25.007$  that our faculty and staff had in

NOTE Confidence: 0.86823344

00:25:25.007 --> 00:25:26.578 the hospital during this period,

NOTE Confidence: 0.86823344

 $00{:}25{:}26.578 \dashrightarrow 00{:}25{:}29.358$  and I think it's a model for us in

00:25:29.358 --> 00:25:31.185 terms of how we think about path,

NOTE Confidence: 0.86823344

00:25:31.190 --> 00:25:32.670 you will need going forward,

NOTE Confidence: 0.86823344

 $00:25:32.670 \longrightarrow 00:25:35.046$  but I do want to say that that

NOTE Confidence: 0.86823344

 $00:25:35.046 \longrightarrow 00:25:36.571$  extraordinary care is not limited

NOTE Confidence: 0.86823344

00:25:36.571 --> 00:25:38.601 to the time of kovid and patients

NOTE Confidence: 0.86823344

00:25:38.671 --> 00:25:40.659 come to us because we have things

NOTE Confidence: 0.86823344

 $00:25:40.659 \longrightarrow 00:25:42.990$  to offer that no one else can offer,

NOTE Confidence: 0.86823344

 $00:25:42.990 \longrightarrow 00:25:45.055$  and I've chosen a few to highlight.

NOTE Confidence: 0.86823344

 $00:25:45.060 \longrightarrow 00:25:47.298$  But the use of insulin pumps.

NOTE Confidence: 0.86823344

 $00:25:47.300 \longrightarrow 00:25:51.044$  For new FDA approvals in the last year,

NOTE Confidence: 0.86823344

 $00:25:51.050 \longrightarrow 00:25:53.570$  John Crystal and others work on

NOTE Confidence: 0.86823344

 $00:25:53.570 \longrightarrow 00:25:56.437$  developing cada mean as a therapy

NOTE Confidence: 0.86823344

 $00{:}25{:}56.437 \dashrightarrow 00{:}25{:}58.090$  for refractory depression.

NOTE Confidence: 0.86823344

 $00{:}25{:}58.090 \dashrightarrow 00{:}26{:}00.796$  We did our 500th heart transplant

NOTE Confidence: 0.86823344

 $00:26:00.796 \longrightarrow 00:26:03.539$  this last year and outstanding

 $00:26:03.539 \longrightarrow 00:26:06.077$  neurology and neurosurgery.

NOTE Confidence: 0.86823344

 $00{:}26{:}06.080 \dashrightarrow 00{:}26{:}08.165$  Many pressures on the clinical

NOTE Confidence: 0.86823344

 $00{:}26{:}08.165 \dashrightarrow 00{:}26{:}10.803$  enterprise and pre COVID we were

NOTE Confidence: 0.86823344

00:26:10.803 --> 00:26:12.727 seeing a consolidation from

NOTE Confidence: 0.86823344

00:26:12.727 --> 00:26:15.132 smaller systems to larger systems,

NOTE Confidence: 0.86823344

 $00:26:15.140 \longrightarrow 00:26:17.779$  but we there are many that are

NOTE Confidence: 0.86823344

 $00{:}26{:}17.779 \dashrightarrow 00{:}26{:}19.610$  being accelerated post COVID

NOTE Confidence: 0.86823344

 $00:26:19.610 \longrightarrow 00:26:21.479$  with increased consolidation.

NOTE Confidence: 0.86823344

 $00{:}26{:}21.480 \to 00{:}26{:}24.720$  A slight shift in the pyramix to increase

NOTE Confidence: 0.86823344

 $00{:}26{:}24.720 \dashrightarrow 00{:}26{:}27.368$  levels of Medicare and Medicaid.

NOTE Confidence: 0.86823344

 $00{:}26{:}27.370 \dashrightarrow 00{:}26{:}29.635$  We're using Tele medicine more

NOTE Confidence: 0.86823344

00:26:29.635 --> 00:26:31.449 frequently and increased emphasis

NOTE Confidence: 0.86823344

 $00:26:31.450 \longrightarrow 00:26:33.790$  on equity as COVID highlighted

NOTE Confidence: 0.86823344

 $00:26:33.790 \longrightarrow 00:26:36.520$  that those inequities that we saw.

NOTE Confidence: 0.86823344

 $00:26:36.520 \longrightarrow 00:26:39.750$  Related to cobit or also.

NOTE Confidence: 0.86823344

 $00:26:39.750 \longrightarrow 00:26:42.850$  Listen in many other diseases.

00:26:42.850 --> 00:26:44.685 It continued emphasis on offering

NOTE Confidence: 0.86823344

 $00{:}26{:}44.685 \dashrightarrow 00{:}26{:}46.894$  the best care, but at lower cost,

NOTE Confidence: 0.86823344

 $00:26:46.894 \longrightarrow 00:26:49.033$  and I think we will say see

NOTE Confidence: 0.86823344

 $00:26:49.033 \longrightarrow 00:26:50.665$  increased government intervention as

NOTE Confidence: 0.86823344

 $00:26:50.665 \longrightarrow 00:26:53.582$  hospitals and we as a school have

NOTE Confidence: 0.86823344

 $00:26:53.582 \longrightarrow 00:26:55.592$  received money from the government

NOTE Confidence: 0.86823344

 $00:26:55.592 \longrightarrow 00:26:57.532$  and there will be expectations.

NOTE Confidence: 0.86823344

 $00:26:57.532 \longrightarrow 00:26:58.630$  Tide to that.

NOTE Confidence: 0.86823344

00:26:58.630 --> 00:27:00.830 We've certainly learned that our

NOTE Confidence: 0.86823344

 $00:27:00.830 \longrightarrow 00:27:03.462$  supply chain is not necessarily always

NOTE Confidence: 0.86823344

 $00:27:03.462 \longrightarrow 00:27:05.989$  intact and we need to address that.

NOTE Confidence: 0.86823344

00:27:05.990 --> 00:27:06.854 And lastly,

NOTE Confidence: 0.86823344

 $00{:}27{:}06.854 \dashrightarrow 00{:}27{:}09.446$  an appreciation of the role of

NOTE Confidence: 0.86823344

00:27:09.446 --> 00:27:11.997 our clinical enterprise in in

NOTE Confidence: 0.86823344

00:27:11.997 --> 00:27:13.605 our research enterprise.

00:27:13.610 --> 00:27:15.720 We're doing work to better

NOTE Confidence: 0.86823344

 $00:27:15.720 \longrightarrow 00:27:17.408$  align with the hospital.

NOTE Confidence: 0.86823344

00:27:17.410 --> 00:27:19.335 We are specifically addressing the

NOTE Confidence: 0.86823344

 $00:27:19.335 \longrightarrow 00:27:21.796$  roles of our chairs of clinical

NOTE Confidence: 0.86823344

00:27:21.796 --> 00:27:24.574 departments as chief across the system,

NOTE Confidence: 0.86823344

 $00{:}27{:}24.580 \dashrightarrow 00{:}27{:}27.359$  and that group is just finalizing a

NOTE Confidence: 0.86823344

 $00:27:27.359 \longrightarrow 00:27:30.308$  report to codify that we have recently

NOTE Confidence: 0.86823344

 $00:27:30.308 \longrightarrow 00:27:33.440$  LED two searches for new clinical chairs,

NOTE Confidence: 0.86823344

 $00:27:33.440 \longrightarrow 00:27:34.180$  least buffer.

NOTE Confidence: 0.86823344

 $00:27:34.180 \longrightarrow 00:27:37.140$  It will be coming to us from the

NOTE Confidence: 0.86823344

 $00{:}27{:}37.220 \mathrel{--}{>} 00{:}27{:}39.870$  mass General Hospital to lead

NOTE Confidence: 0.86823344

00:27:39.870 --> 00:27:41.990 our Department of Anesthesiology

NOTE Confidence: 0.86823344

 $00:27:41.990 \longrightarrow 00:27:44.775$  and will be coming in mid July.

NOTE Confidence: 0.86823344

 $00:27:44.780 \longrightarrow 00:27:47.572$  And Isaac on Kim will be coming to

NOTE Confidence: 0.86823344

00:27:47.572 --> 00:27:50.138 lead the Department of Urology,

NOTE Confidence: 0.86823344

00:27:50.140 --> 00:27:52.915 most recently from the Robert

 $00:27:52.915 \longrightarrow 00:27:55.690$  Wood Johnson School of Medicine.

NOTE Confidence: 0.86823344

00:27:55.690 --> 00:27:57.895 This is a little bit of strategy

NOTE Confidence: 0.86823344

 $00:27:57.895 \longrightarrow 00:28:00.325$  about where we intend to go in

NOTE Confidence: 0.86823344

00:28:00.325 --> 00:28:01.387 our clinical mission,

NOTE Confidence: 0.86823344

 $00:28:01.390 \longrightarrow 00:28:03.376$  and it's probably not worth going

NOTE Confidence: 0.86823344

 $00:28:03.376 \longrightarrow 00:28:05.410$  into in this group in detail.

NOTE Confidence: 0.86823344

 $00:28:05.410 \longrightarrow 00:28:06.950$  But recognizing that what differentiates

NOTE Confidence: 0.86823344

 $00:28:06.950 \longrightarrow 00:28:09.212$  us is our ability to attract talent

NOTE Confidence: 0.86823344

00:28:09.212 --> 00:28:10.877 and to access scientific discovery

NOTE Confidence: 0.86823344

00:28:10.877 --> 00:28:12.440 and cutting edge therapies,

NOTE Confidence: 0.86823344

 $00{:}28{:}12.440 \longrightarrow 00{:}28{:}14.665$  and that our clinical strategy

NOTE Confidence: 0.86823344

 $00:28:14.665 \longrightarrow 00:28:17.440$  has to be based on that.

NOTE Confidence: 0.86823344

 $00:28:17.440 \longrightarrow 00:28:19.804$  I'll turn now to research and

NOTE Confidence: 0.86823344

 $00:28:19.804 \longrightarrow 00:28:21.860$  we have continued to grow.

NOTE Confidence: 0.86823344

 $00:28:21.860 \longrightarrow 00:28:23.870$  Our research proposed portfolio now.

 $00:28:23.870 \longrightarrow 00:28:26.060$  Ranking fourth among schools of

NOTE Confidence: 0.86823344

 $00:28:26.060 \longrightarrow 00:28:28.250$  medicine and this just gives

NOTE Confidence: 0.85052156

 $00:28:28.329 \longrightarrow 00:28:30.741$  you some sense of specific departments

NOTE Confidence: 0.85052156

 $00:28:30.741 \longrightarrow 00:28:33.519$  that rank in the in the top ten,

NOTE Confidence: 0.85052156

00:28:33.520 --> 00:28:35.440 including internal medicine and

NOTE Confidence: 0.85052156

00:28:35.440 --> 00:28:37.840 some of our bigger department

NOTE Confidence: 0.85052156

 $00:28:37.840 \longrightarrow 00:28:39.594$  psychiatry regularly ranking first

NOTE Confidence: 0.85052156

 $00:28:39.594 \longrightarrow 00:28:41.994$  in the country in NIH funding.

NOTE Confidence: 0.85052156

 $00:28:42.000 \longrightarrow 00:28:44.800$  We should not forget that we have

NOTE Confidence: 0.85052156

00:28:44.800 --> 00:28:46.491 significant research funding through

NOTE Confidence: 0.85052156

 $00{:}28{:}46.491 \dashrightarrow 00{:}28{:}48.616$  our affiliation with the Veterans

NOTE Confidence: 0.85052156

00:28:48.616 --> 00:28:51.292 Affairs Hospital as well as it's

NOTE Confidence: 0.85052156

 $00{:}28{:}51.292 \dashrightarrow 00{:}28{:}53.096$  important for educational mission.

NOTE Confidence: 0.85052156

00:28:53.100 --> 00:28:55.430 You have undoubtedly heard about

NOTE Confidence: 0.85052156

00:28:55.430 --> 00:28:57.760 the extraordinary gift from the

NOTE Confidence: 0.85052156

 $00{:}28{:}57.839 \dashrightarrow 00{:}29{:}00.338$  from Claire Wu and Joci to support

 $00:29:00.338 \longrightarrow 00:29:02.650$  a Institute on human cognition.

NOTE Confidence: 0.85052156

 $00:29:02.650 \longrightarrow 00:29:04.538$  This is an interdisciplinary

NOTE Confidence: 0.85052156

00:29:04.538 --> 00:29:06.426 Trans University Institute which

NOTE Confidence: 0.85052156

 $00:29:06.426 \longrightarrow 00:29:09.157$  will be housed in 100 college St.

NOTE Confidence: 0.85052156

00:29:09.160 --> 00:29:11.758 We will be moving our Department

NOTE Confidence: 0.85052156

 $00:29:11.758 \longrightarrow 00:29:13.057$  of Neuroscience there.

NOTE Confidence: 0.85052156

 $00:29:13.060 \longrightarrow 00:29:16.098$  There are three pillars associated with this,

NOTE Confidence: 0.85052156

 $00{:}29{:}16.100 \dashrightarrow 00{:}29{:}18.970$  an one led by Daniel Colon Ramos

NOTE Confidence: 0.85052156

00:29:18.970 --> 00:29:21.309 from the School of Medicine,

NOTE Confidence: 0.85052156

 $00:29:21.310 \longrightarrow 00:29:23.070$  deals with the molecular.

NOTE Confidence: 0.85052156

00:29:23.070 --> 00:29:24.830 Plasticity of the brain.

NOTE Confidence: 0.85052156

 $00:29:24.830 \longrightarrow 00:29:27.810$  The others deal with.

NOTE Confidence: 0.85052156

 $00{:}29{:}27.810 \dashrightarrow 00{:}29{:}31.266$  Computing and systems and then cognition.

NOTE Confidence: 0.85052156

 $00{:}29{:}31.270 \dashrightarrow 00{:}29{:}33.640$ Neuroscience has always been a

NOTE Confidence: 0.85052156

00:29:33.640 --> 00:29:36.800 strength in the Department of Medicine,

 $00:29:36.800 \longrightarrow 00:29:39.818$  and this year is no different.

NOTE Confidence: 0.85052156

 $00{:}29{:}39.820 \dashrightarrow 00{:}29{:}42.809$  Two of our groups of faculty received

NOTE Confidence: 0.85052156

 $00:29:42.809 \longrightarrow 00:29:45.970$  \$9 million awards from the aligning

NOTE Confidence: 0.85052156

00:29:45.970 --> 00:29:48.366 sciences across Parkinson's disease,

NOTE Confidence: 0.85052156

00:29:48.370 --> 00:29:50.890 partly through Fox Foundation monies.

NOTE Confidence: 0.85052156

 $00:29:50.890 \longrightarrow 00:29:53.280$  We were the only institution

NOTE Confidence: 0.85052156

 $00:29:53.280 \longrightarrow 00:29:56.420$  to tab two such groups funded.

NOTE Confidence: 0.85052156

 $00{:}29{:}56.420 \dashrightarrow 00{:}30{:}00.095$  We also have a spirations to invest in

NOTE Confidence: 0.85052156

 $00{:}30{:}00.095 \dashrightarrow 00{:}30{:}02.060$  the extraordinary immunobiology and.

NOTE Confidence: 0.85052156

 $00:30:02.060 \longrightarrow 00:30:03.880$  Work going on in inflammation.

NOTE Confidence: 0.85052156

00:30:03.880 --> 00:30:06.134 The COVID pandemic has shown us what

NOTE Confidence: 0.85052156

 $00:30:06.134 \longrightarrow 00:30:08.590$  can happen when inflammation goes awry.

NOTE Confidence: 0.85052156

 $00:30:08.590 \dashrightarrow 00:30:11.534$  Much of the disease damage in the disease

NOTE Confidence: 0.85052156

 $00:30:11.534 \longrightarrow 00:30:14.036$  is related not to the virus itself,

NOTE Confidence: 0.85052156

 $00:30:14.040 \longrightarrow 00:30:16.574$  but to the immune and inflammatory response,

NOTE Confidence: 0.85052156

 $00:30:16.580 \longrightarrow 00:30:18.758$  and many of our common diseases,

00:30:18.760 --> 00:30:21.294 as you know, are related to inflammation,

NOTE Confidence: 0.85052156

 $00{:}30{:}21.300 \dashrightarrow 00{:}30{:}23.836$  and so we are intent on building a

NOTE Confidence: 0.85052156

 $00:30:23.836 \longrightarrow 00:30:25.659$  Yale Information Science Institute.

NOTE Confidence: 0.85052156

 $00:30:25.660 \longrightarrow 00:30:28.678$  This is part of the University

NOTE Confidence: 0.85052156

00:30:28.678 --> 00:30:30.187 Science strategic plan.

NOTE Confidence: 0.85052156

 $00:30:30.190 \longrightarrow 00:30:32.554$  We have also done strategic planning

NOTE Confidence: 0.85052156

 $00:30:32.554 \longrightarrow 00:30:35.388$  within the school itself and this has

NOTE Confidence: 0.85052156

 $00{:}30{:}35.388 {\:\raisebox{--}{\text{--}}}{\:\raisebox{--}{\text{--}}}{\:\raisebox{--}{\text{--}}} 00{:}30{:}37.368$  focused us on Health Equity research.

NOTE Confidence: 0.85052156

00:30:37.370 --> 00:30:38.962 As I've mentioned earlier,

NOTE Confidence: 0.85052156

 $00:30:38.962 \longrightarrow 00:30:40.952$  as well as data science,

NOTE Confidence: 0.85052156

 $00{:}30{:}40.960 \dashrightarrow 00{:}30{:}42.950$  and in particular on increasing

NOTE Confidence: 0.85052156

 $00{:}30{:}42.950 \dashrightarrow 00{:}30{:}44.542$  collaboration across the school.

NOTE Confidence: 0.85052156

 $00:30:44.550 \longrightarrow 00:30:46.392$  So we have started the Office

NOTE Confidence: 0.85052156

00:30:46.392 --> 00:30:48.302 for Team Science to promote

NOTE Confidence: 0.85052156

00:30:48.302 --> 00:30:50.138 interdisciplinary team science,

 $00:30:50.140 \longrightarrow 00:30:52.325$  in particular by giving pilot

NOTE Confidence: 0.85052156

 $00:30:52.325 \longrightarrow 00:30:54.073$  awards by creating infrastructure

NOTE Confidence: 0.85052156

 $00:30:54.073 \longrightarrow 00:30:55.910$  to support these teams.

NOTE Confidence: 0.85052156

 $00:30:55.910 \longrightarrow 00:30:58.754$  And by creating studios that allow

NOTE Confidence: 0.85052156

 $00:30:58.754 \longrightarrow 00:31:02.247$  faculty to come to a group of

NOTE Confidence: 0.85052156

 $00:31:02.247 \longrightarrow 00:31:04.752$  experts with their early stage

NOTE Confidence: 0.85052156

 $00:31:04.752 \longrightarrow 00:31:07.189$  hypothesis and specific games.

NOTE Confidence: 0.85052156

 $00:31:07.190 \longrightarrow 00:31:09.018$  We're also investing in

NOTE Confidence: 0.85052156

 $00{:}31{:}09.018 \dashrightarrow 00{:}31{:}10.389$  physician scientists development.

NOTE Confidence: 0.85052156

00:31:10.390 --> 00:31:12.360 Having appointed Keith Choate as

NOTE Confidence: 0.85052156

 $00{:}31{:}12.360 \dashrightarrow 00{:}31{:}14.330$  the inaugural associate Dean for

NOTE Confidence: 0.85052156

00:31:14.390 --> 00:31:16.328 physician scientist development.

NOTE Confidence: 0.85052156

00:31:16.330 --> 00:31:17.674 As you know,

NOTE Confidence: 0.85052156

 $00:31:17.674 \longrightarrow 00:31:19.914$  the the numbers of physician

NOTE Confidence: 0.85052156

00:31:19.914 --> 00:31:21.809 scientists nationally or declining,

NOTE Confidence: 0.85052156

 $00{:}31{:}21.810 \dashrightarrow 00{:}31{:}23.965$  but these are extremely important

 $00:31:23.965 \longrightarrow 00:31:26.120$  faculty in terms of translating

NOTE Confidence: 0.85052156

00:31:26.190 --> 00:31:27.633 science bidirectionally between

NOTE Confidence: 0.85052156

 $00:31:27.633 \longrightarrow 00:31:30.038$  the bench and the bedside.

NOTE Confidence: 0.85052156

00:31:30.040 --> 00:31:32.280 And Keith is providing salary

NOTE Confidence: 0.85052156

 $00:31:32.280 \longrightarrow 00:31:34.072$  support for faculty developing

NOTE Confidence: 0.85052156

 $00:31:34.072 \longrightarrow 00:31:35.979$  mechanisms to oversee mentorship,

NOTE Confidence: 0.85052156

00:31:35.980 --> 00:31:38.270 access to grant writing resources,

NOTE Confidence: 0.85052156

 $00:31:38.270 \longrightarrow 00:31:41.378$  including a successful repository of grant.

NOTE Confidence: 0.85052156

00:31:41.380 --> 00:31:43.696 And creation of the Janeway society

NOTE Confidence: 0.85052156

 $00:31:43.696 \longrightarrow 00:31:46.291$  to promote a community of peers at

NOTE Confidence: 0.85052156

 $00{:}31{:}46.291 \dashrightarrow 00{:}31{:}48.573$  at the early stages of their faculty.

NOTE Confidence: 0.85052156

 $00{:}31{:}48.580 \dashrightarrow 00{:}31{:}51.268$  You also have a new track within

NOTE Confidence: 0.85052156

 $00{:}31{:}51.268 \dashrightarrow 00{:}31{:}52.894$  biological and biomedical sciences

NOTE Confidence: 0.85052156

00:31:52.894 --> 00:31:54.914 for translational bio medicine and

NOTE Confidence: 0.85052156

 $00:31:54.914 \longrightarrow 00:31:57.922$  this is being led by Meghan King

 $00:31:57.922 \longrightarrow 00:31:59.245$  and Stephanie Eisenbarth.

NOTE Confidence: 0.85052156

 $00{:}31{:}59.250 \dashrightarrow 00{:}32{:}01.075$  We are fairly space constrained

NOTE Confidence: 0.85052156

 $00:32:01.075 \longrightarrow 00:32:02.535$  in terms of research,

NOTE Confidence: 0.85052156

 $00:32:02.540 \longrightarrow 00:32:04.598$  and so I mentioned that we

NOTE Confidence: 0.85052156

 $00:32:04.598 \longrightarrow 00:32:05.970$  are investing in 100

NOTE Confidence: 0.8896645

00:32:06.044 --> 00:32:09.108 College Street just in the last few weeks.

NOTE Confidence: 0.8896645

00:32:09.110 --> 00:32:11.595 The plans for 101 college have been

NOTE Confidence: 0.8896645

00:32:11.595 --> 00:32:14.261 announced and we will be also renovating

NOTE Confidence: 0.8896645

00:32:14.261 --> 00:32:17.050 or taking space in that building which

NOTE Confidence: 0.8896645

 $00:32:17.050 \longrightarrow 00:32:19.570$  will create a number of workstations.

NOTE Confidence: 0.8896645

 $00:32:19.570 \longrightarrow 00:32:22.120$  We are doing work on in in some of our

NOTE Confidence: 0.8896645

00:32:22.188 --> 00:32:24.233 older laboratory space and converting

NOTE Confidence: 0.8896645

 $00:32:24.233 \longrightarrow 00:32:27.355$  some of that to offices and developing

NOTE Confidence: 0.8896645

 $00{:}32{:}27.355 \dashrightarrow 00{:}32{:}29.367$  rational utilization of space.

NOTE Confidence: 0.8896645

 $00:32:29.370 \longrightarrow 00:32:32.610$  And why do all this?

NOTE Confidence: 0.8896645

 $00:32:32.610 \longrightarrow 00:32:34.874$  The reason is simple.

 $00{:}32{:}34.874 \dashrightarrow 00{:}32{:}37.138$  The faculty continued to

NOTE Confidence: 0.8896645

 $00{:}32{:}37.138 \dashrightarrow 00{:}32{:}38.778$  produce extraordinary science

NOTE Confidence: 0.8896645

 $00:32:38.778 \longrightarrow 00:32:41.274$  that is a very high impact,

NOTE Confidence: 0.8896645

 $00:32:41.280 \longrightarrow 00:32:44.850$  and I feature just a few examples,

NOTE Confidence: 0.8896645

 $00:32:44.850 \longrightarrow 00:32:48.392$  ranging from an understanding of how the

NOTE Confidence: 0.8896645

 $00:32:48.392 \longrightarrow 00:32:51.461$  body defends itself against Salmonella 2

NOTE Confidence: 0.8896645

 $00:32:51.461 \longrightarrow 00:32:55.560$  new therapies for non small cell lung cancer.

NOTE Confidence: 0.8896645

 $00:32:55.560 \longrightarrow 00:32:58.620$  Two, I think many of you

NOTE Confidence: 0.8896645

00:32:58.620 --> 00:33:00.660 heard Akiko earlier today,

NOTE Confidence: 0.8896645

 $00:33:00.660 \longrightarrow 00:33:02.724$  but her work on.

NOTE Confidence: 0.8896645

 $00:33:02.724 \longrightarrow 00:33:05.820$  On the immune response to COVID.

NOTE Confidence: 0.8896645

00:33:05.820 --> 00:33:08.151 So we have lots of work to do in

NOTE Confidence: 0.8896645

 $00{:}33{:}08.151 \dashrightarrow 00{:}33{:}10.490$  in the research arena and very

NOTE Confidence: 0.8896645

 $00:33:10.490 \longrightarrow 00:33:12.940$  excited about this work as well.

NOTE Confidence: 0.8896645

 $00:33:12.940 \longrightarrow 00:33:14.956$  I do feel that I should say

 $00:33:14.956 \longrightarrow 00:33:17.348$  just a few things about money.

NOTE Confidence: 0.8896645

 $00:33:17.350 \longrightarrow 00:33:19.662$  This is what happened to which is what

NOTE Confidence: 0.8896645

 $00:33:19.662 \longrightarrow 00:33:21.849$  we anticipated happening to our clinical

NOTE Confidence: 0.8896645

 $00:33:21.849 \longrightarrow 00:33:23.789$  collections during the COVID pandemic.

NOTE Confidence: 0.8896645

 $00:33:23.790 \longrightarrow 00:33:25.824$  We were able to recover more

NOTE Confidence: 0.8896645

 $00:33:25.824 \longrightarrow 00:33:27.180$  rapidly than we thought,

NOTE Confidence: 0.8896645

 $00:33:27.180 \longrightarrow 00:33:29.301$  and so we will end this year

NOTE Confidence: 0.8896645

 $00:33:29.301 \longrightarrow 00:33:31.767$  on budget for the year and we

NOTE Confidence: 0.8896645

00:33:31.767 --> 00:33:33.612 will have received some cares.

NOTE Confidence: 0.8896645

 $00:33:33.620 \longrightarrow 00:33:38.048$  Money to offset this loss in the prior year.

NOTE Confidence: 0.8896645

 $00{:}33{:}38.050 \dashrightarrow 00{:}33{:}39.690$  We are doing well.

NOTE Confidence: 0.8896645

 $00:33:39.690 \longrightarrow 00:33:43.080$  As you know we are in a start

NOTE Confidence: 0.8896645

00:33:43.080 --> 00:33:46.360 of a campaign and so I hope that

NOTE Confidence: 0.8896645

 $00{:}33{:}46.470 \dashrightarrow 00{:}33{:}49.550$  we will grow our philanthropy.

NOTE Confidence: 0.8896645

 $00:33:49.550 \longrightarrow 00:33:49.962$  Ann.

NOTE Confidence: 0.8896645

 $00:33:49.962 \longrightarrow 00:33:52.846$  This is very important in terms of

00:33:52.846 --> 00:33:55.069 diversifying our funding portfolio,

NOTE Confidence: 0.8896645

00:33:55.070 --> 00:33:58.059 but I'd like to end by featuring

NOTE Confidence: 0.8896645

 $00:33:58.059 \longrightarrow 00:33:59.933$  your generosity and particularly

NOTE Confidence: 0.8896645

 $00:33:59.933 \longrightarrow 00:34:01.969$  our class of 1971.

NOTE Confidence: 0.8896645

00:34:01.970 --> 00:34:02.900 Since 2017,

NOTE Confidence: 0.8896645

 $00:34:02.900 \longrightarrow 00:34:05.225$  Yale School of Medicine alumni

NOTE Confidence: 0.8896645

 $00:34:05.225 \longrightarrow 00:34:08.457$  have raised a total of 8.3 million.

NOTE Confidence: 0.8896645

 $00:34:08.460 \longrightarrow 00:34:11.760$  And it's it's many of you.

NOTE Confidence: 0.8896645

00:34:11.760 --> 00:34:14.510 And just as of June,

NOTE Confidence: 0.8896645

 $00:34:14.510 \longrightarrow 00:34:18.122$  we've raised a lot of money this

NOTE Confidence: 0.8896645

 $00{:}34{:}18.122 \dashrightarrow 00{:}34{:}21.242$  year and this is particularly

NOTE Confidence: 0.8896645

 $00:34:21.242 \longrightarrow 00:34:24.158$  important in supporting those

NOTE Confidence: 0.8896645

 $00:34:24.158 \longrightarrow 00:34:28.200$  things that I think are most.

NOTE Confidence: 0.8896645

 $00:34:28.200 \longrightarrow 00:34:30.468$  Loved by you, our educational programming.

NOTE Confidence: 0.8896645

 $00:34:30.470 \longrightarrow 00:34:32.750$  I mentioned financial aid and scholarships,

 $00:34:32.750 \longrightarrow 00:34:35.018$  which is one of my priorities.

NOTE Confidence: 0.8896645

 $00:34:35.020 \longrightarrow 00:34:37.323$  All of the things that our students

NOTE Confidence: 0.8896645

 $00:34:37.323 \longrightarrow 00:34:39.702$  do like their thesis access to

NOTE Confidence: 0.8896645

00:34:39.702 --> 00:34:41.466 this amazing medical library,

NOTE Confidence: 0.8896645

 $00:34:41.470 \longrightarrow 00:34:43.744$  which is behind me at least

NOTE Confidence: 0.8896645

 $00:34:43.744 \longrightarrow 00:34:45.260$  virtually so thank you.

NOTE Confidence: 0.8896645

 $00:34:45.260 \longrightarrow 00:34:47.834$  It just is huge and that's

NOTE Confidence: 0.8896645

 $00:34:47.834 \longrightarrow 00:34:50.070$  about all I can say.

NOTE Confidence: 0.8896645

 $00:34:50.070 \longrightarrow 00:34:51.336$  I have left,

NOTE Confidence: 0.8896645

00:34:51.336 --> 00:34:52.180 I hope,

NOTE Confidence: 0.8896645

 $00{:}34{:}52.180 \dashrightarrow 00{:}34{:}55.379$  ample time for questions and I will

NOTE Confidence: 0.8896645

 $00:34:55.379 \longrightarrow 00:34:58.089$  stop screen sharing so that we can.

NOTE Confidence: 0.8896645

 $00:34:58.090 \longrightarrow 00:35:00.960$  I think we're going to be taking

NOTE Confidence: 0.8896645

 $00{:}35{:}00.960 \dashrightarrow 00{:}35{:}03.590$  questions in the chat so that

NOTE Confidence: 0.8896645

 $00:35:03.590 \longrightarrow 00:35:05.770$  Aaron or somebody can help

NOTE Confidence: 0.8896645

 $00:35:05.770 \longrightarrow 00:35:08.736$  moderate and I will be able to

 $00:35:08.736 \longrightarrow 00:35:10.746$  address any of your questions.

NOTE Confidence: 0.7808981

00:35:13.510 --> 00:35:15.758 Thank you Dean Brown.

NOTE Confidence: 0.7808981

00:35:15.760 --> 00:35:18.136 Inspiring and comprehensive presentation,

NOTE Confidence: 0.7808981

 $00:35:18.136 \longrightarrow 00:35:22.224$  and we've been monitoring the chat and

NOTE Confidence: 0.7808981

 $00:35:22.224 \longrightarrow 00:35:24.852$  this team Brown mentioned will have

NOTE Confidence: 0.7808981

 $00:35:24.852 \longrightarrow 00:35:27.888$  about 20 minutes to address questions.

NOTE Confidence: 0.7808981

00:35:27.890 --> 00:35:31.600 Four participants could raise their virtual

NOTE Confidence: 0.7808981

 $00:35:31.600 \longrightarrow 00:35:36.068$  hand is another way we could do it.

NOTE Confidence: 0.808118199999999

 $00:35:38.550 \dashrightarrow 00:35:41.357$  While we're waiting, I wanted to say

NOTE Confidence: 0.808118199999999

 $00:35:41.357 \longrightarrow 00:35:44.570$  hi to Doctor awhile who was one of

NOTE Confidence: 0.808118199999999

00:35:44.570 --> 00:35:47.912 my personal mentors who I see in the

NOTE Confidence: 0.808118199999999

 $00{:}35{:}47.912 \dashrightarrow 00{:}35{:}50.582$  chat that retired from Yale Professor.

NOTE Confidence: 0.808118199999999

 $00{:}35{:}50.590 \dashrightarrow 00{:}35{:}52.660$  Emergency medicine is a wonderful

NOTE Confidence: 0.808118199999999

 $00:35:52.660 \longrightarrow 00:35:54.316$  inspiration for me personally.

NOTE Confidence: 0.85400486

 $00:36:00.310 \longrightarrow 00:36:02.750$  We know this is not a shy group,

 $00:36:02.750 \longrightarrow 00:36:04.280$  so everyone don't hold back.

NOTE Confidence: 0.807291

00:36:14.120 --> 00:36:16.216 Well, perhaps Dean Brown,

NOTE Confidence: 0.807291

 $00:36:16.216 \longrightarrow 00:36:18.836$  you covered it all and.

NOTE Confidence: 0.807291

00:36:18.840 --> 00:36:20.043 Your presentation certainly

NOTE Confidence: 0.807291

 $00:36:20.043 \longrightarrow 00:36:21.246$  was very comprehensive.

NOTE Confidence: 0.9173346

 $00:36:23.390 \longrightarrow 00:36:25.688$  Maybe we can.

NOTE Confidence: 0.9173346

 $00{:}36{:}25.690 \dashrightarrow 00{:}36{:}28.770$  We just make one check to see it.

NOTE Confidence: 0.9173346

00:36:28.770 --> 00:36:32.306 Anyone? Or do you see anyone raising

NOTE Confidence: 0.9173346

 $00{:}36{:}32.306 \dashrightarrow 00{:}36{:}34.169$  their hand or I'm checking there's

NOTE Confidence: 0.9173346

 $00:36:34.169 \longrightarrow 00:36:36.598$  no questions in the chat right now,

NOTE Confidence: 0.9173346

 $00:36:36.600 \longrightarrow 00:36:38.784$  Lillian, so why don't we move on?

NOTE Confidence: 0.9173346

00:36:38.790 --> 00:36:40.950 If anyone has a question so I know

NOTE Confidence: 0.9173346

 $00{:}36{:}40.950 \dashrightarrow 00{:}36{:}42.601$  that we have several important

NOTE Confidence: 0.9173346

 $00:36:42.601 \longrightarrow 00:36:45.408$  awards that we want to give out too

NOTE Confidence: 0.9173346

 $00:36:45.408 \longrightarrow 00:36:47.550$  short so we do have two questions.

NOTE Confidence: 0.9173346

00:36:47.550 --> 00:36:49.734 Actually, I think Richard Cain you can.

 $00:36:49.740 \longrightarrow 00:36:52.820$  We will unmute you.

NOTE Confidence: 0.9173346

00:36:52.820 --> 00:36:54.798 Richard Richard saves the day.

NOTE Confidence: 0.86121285

00:36:56.520 --> 00:36:58.086 Yeah, I was just added Brown.

NOTE Confidence: 0.86121285

 $00:36:58.090 \longrightarrow 00:36:59.390$  Thank you for the presentation.

NOTE Confidence: 0.86121285

 $00:36:59.390 \longrightarrow 00:37:01.245$  I was wondering what were some of

NOTE Confidence: 0.86121285

 $00:37:01.245 \longrightarrow 00:37:02.781$  the other things that the students

NOTE Confidence: 0.86121285

 $00:37:02.781 \longrightarrow 00:37:06.065$  came up with in dealing with COVID.

NOTE Confidence: 0.86121285

00:37:06.065 --> 00:37:10.240 Yeah. So, uh, you know later in

NOTE Confidence: 0.86121285

 $00:37:10.240 \longrightarrow 00:37:12.290$  the pandemic our students were

NOTE Confidence: 0.86121285

00:37:12.290 --> 00:37:14.340 very active in, for example,

NOTE Confidence: 0.86121285

 $00:37:14.340 \dashrightarrow 00:37:15.980$  volunteering to give vaccinations.

NOTE Confidence: 0.86121285

 $00:37:15.980 \dashrightarrow 00:37:18.988$  And we were we actually had CDC visit

NOTE Confidence: 0.86121285

 $00{:}37{:}18.988 \dashrightarrow 00{:}37{:}21.774$  us because we were among the most

NOTE Confidence: 0.86121285

 $00:37:21.774 \longrightarrow 00:37:24.260$  efficient in the country in delivering

NOTE Confidence: 0.86121285

 $00{:}37{:}24.260 \dashrightarrow 00{:}37{:}27.382$  vaccines an I think that's in part

 $00:37:27.382 \longrightarrow 00:37:30.330$  because our both our faculty and our

NOTE Confidence: 0.86121285

 $00:37:30.330 \dashrightarrow 00:37:32.380$  students rolled up their sleeves.

NOTE Confidence: 0.8461362

00:37:35.290 --> 00:37:38.374 Some of it was emergent into

NOTE Confidence: 0.8461362

00:37:38.374 --> 00:37:40.940 their usual projects I had.

NOTE Confidence: 0.8461362

 $00:37:40.940 \longrightarrow 00:37:43.982$  We had to do our student

NOTE Confidence: 0.8461362

00:37:43.982 --> 00:37:46.600 research day virtually this year,

NOTE Confidence: 0.8461362

00:37:46.600 --> 00:37:50.587 but I was blown away by the depth of

NOTE Confidence: 0.8461362

 $00{:}37{:}50.587 \dashrightarrow 00{:}37{:}53.140$  investigation and I use investigation

NOTE Confidence: 0.8461362

 $00{:}37{:}53.140 \dashrightarrow 00{:}37{:}56.170$  widely because some of the topics

NOTE Confidence: 0.8461362

 $00:37:56.260 \longrightarrow 00:37:59.450$  were humanities and social sciences,

NOTE Confidence: 0.8461362

 $00:37:59.450 \longrightarrow 00:38:02.020$  and those sorts of things.

NOTE Confidence: 0.8461362

 $00:38:02.020 \longrightarrow 00:38:03.559$  But the the.

NOTE Confidence: 0.83721036

00:38:06.260 --> 00:38:08.378 Depth, in which the students went

NOTE Confidence: 0.83721036

 $00:38:08.378 \longrightarrow 00:38:10.298$  and then the interaction between

NOTE Confidence: 0.83721036

 $00:38:10.298 \longrightarrow 00:38:12.518$  the faculty moderators and the

NOTE Confidence: 0.83721036

 $00:38:12.518 \longrightarrow 00:38:14.861$  thoughtfulness of the conversation in

 $00:38:14.861 \longrightarrow 00:38:16.857$  those presentations was extraordinary.

NOTE Confidence: 0.75011575

 $00:38:22.290 \longrightarrow 00:38:23.628$  Harold, do you have a question?

NOTE Confidence: 0.8152229

 $00:38:30.220 \longrightarrow 00:38:32.344$  I think comment more on the

NOTE Confidence: 0.8152229

 $00{:}38{:}32.344 \dashrightarrow 00{:}38{:}34.447$  progress with going back to what

NOTE Confidence: 0.8152229

00:38:34.447 --> 00:38:36.283 we remember as the L system.

NOTE Confidence: 0.8152229

 $00:38:36.290 \longrightarrow 00:38:40.644$  So I will let me go through

NOTE Confidence: 0.8152229

 $00:38:40.644 \longrightarrow 00:38:43.720$  some specific examples and then

NOTE Confidence: 0.8152229

00:38:43.720 --> 00:38:47.493 you can ask me if I've missed.

NOTE Confidence: 0.8152229

00:38:47.500 --> 00:38:50.524 Anything in particular, so as you know,

NOTE Confidence: 0.8152229

 $00:38:50.530 \longrightarrow 00:38:53.128$  nothing is graded in the first

NOTE Confidence: 0.8152229

 $00{:}38{:}53.128 \dashrightarrow 00{:}38{:}56.134$  couple of years, the students do

NOTE Confidence: 0.8152229

 $00:38:56.134 \longrightarrow 00:39:00.110$  a qualifier at the end of their.

NOTE Confidence: 0.8152229

 $00{:}39{:}00.110 \dashrightarrow 00{:}39{:}02.400$  Courses. And.

NOTE Confidence: 0.820649

 $00:39:04.910 \longrightarrow 00:39:07.124$  It when Jessica Illuzzi was reviewing

NOTE Confidence: 0.820649

 $00:39:07.124 \longrightarrow 00:39:08.988$  starting to review the curriculum

00:39:08.988 --> 00:39:11.249 just a few months into her job,

NOTE Confidence: 0.820649

 $00{:}39{:}11.250 \dashrightarrow 00{:}39{:}14.029$  one of the things that we learned

NOTE Confidence: 0.820649

 $00:39:14.029 \longrightarrow 00:39:17.040$  was that the students were given.

NOTE Confidence: 0.820649

 $00:39:17.040 \longrightarrow 00:39:21.390$  A histogram of the results of.

NOTE Confidence: 0.820649

00:39:21.390 --> 00:39:24.378 Anonymous but nevertheless.

NOTE Confidence: 0.8213683

 $00:39:26.580 \longrightarrow 00:39:29.652$  Of the spread on that qualifier

NOTE Confidence: 0.8213683

 $00:39:29.652 \longrightarrow 00:39:33.264$  so they could have a sense of

NOTE Confidence: 0.8213683

 $00:39:33.264 \longrightarrow 00:39:35.694$  whether they you know were.

NOTE Confidence: 0.8213683

 $00:39:35.700 \longrightarrow 00:39:38.318$  Learning the material Ann Jessica and

NOTE Confidence: 0.8213683

 $00:39:38.320 \longrightarrow 00:39:41.365$  I both said that's not the right.

NOTE Confidence: 0.8686166

 $00:39:43.480 \longrightarrow 00:39:45.646$  Approach for students to figure out

NOTE Confidence: 0.8686166

 $00:39:45.646 \longrightarrow 00:39:47.730$  whether they know the material,

NOTE Confidence: 0.8686166

 $00:39:47.730 \longrightarrow 00:39:50.446$  so that we have asked and they

NOTE Confidence: 0.8686166

 $00{:}39{:}50.446 \dashrightarrow 00{:}39{:}52.431$  are illuminating that we just

NOTE Confidence: 0.8686166

00:39:52.431 --> 00:39:54.669 don't think it makes much sense.

NOTE Confidence: 0.8473536

 $00:39:57.010 \longrightarrow 00:39:58.738$  The the students have,

00:39:58.738 --> 00:40:00.898 you know otherwise pretty much

NOTE Confidence: 0.8473536

 $00:40:00.898 \longrightarrow 00:40:03.716$  the option of whether they take

NOTE Confidence: 0.8473536

 $00:40:03.716 \longrightarrow 00:40:06.026$  self directed assessments or not.

NOTE Confidence: 0.8473536

00:40:06.030 --> 00:40:08.285 Not nothing else happens that's

NOTE Confidence: 0.8473536

 $00:40:08.285 \longrightarrow 00:40:10.089$  required other than that,

NOTE Confidence: 0.8473536

 $00{:}40{:}10.090 \to 00{:}40{:}12.340$  qualifying exam with one exception,

NOTE Confidence: 0.8473536

 $00:40:12.340 \longrightarrow 00:40:15.948$  and that is mandated by the accrediting body,

NOTE Confidence: 0.8473536

 $00:40:15.950 \longrightarrow 00:40:18.542$  which is a for courses that

NOTE Confidence: 0.8473536

 $00:40:18.542 \longrightarrow 00:40:20.910$  are longer than four weeks.

NOTE Confidence: 0.8473536

 $00:40:20.910 \dashrightarrow 00:40:24.969$  We are asked to do a mid week a mid.

NOTE Confidence: 0.8473536

00:40:24.970 --> 00:40:27.710 I'm sorry, midcourse, something and.

NOTE Confidence: 0.8473536

 $00:40:27.710 \longrightarrow 00:40:31.406$  They ask that that be some sort of.

NOTE Confidence: 0.8473536

 $00{:}40{:}31.410 \dashrightarrow 00{:}40{:}34.055$  Assessment, but we I would

NOTE Confidence: 0.8473536

 $00:40:34.055 \longrightarrow 00:40:36.700$  say that our students don't.

NOTE Confidence: 0.83986974

 $00:40:38.720 \longrightarrow 00:40:40.428$  Let me just say there are students.

00:40:40.430 --> 00:40:41.888 Take that pretty lightly as well,

NOTE Confidence: 0.83986974

 $00:40:41.890 \longrightarrow 00:40:44.494$  and so. It's it's there,

NOTE Confidence: 0.83986974

 $00:40:44.494 \longrightarrow 00:40:47.898$  it's offered to them, but I about a

NOTE Confidence: 0.83986974

00:40:47.898 --> 00:40:50.800 third of them don't actually. Take.

NOTE Confidence: 0.8440976

 $00:40:55.030 \longrightarrow 00:40:58.320$  Other than the other, the other question,

NOTE Confidence: 0.8440976

 $00:40:58.320 \longrightarrow 00:41:01.458$  of course, is there's a small

NOTE Confidence: 0.8440976

 $00:41:01.458 \longrightarrow 00:41:04.170$  group course that has been.

NOTE Confidence: 0.8440976

00:41:04.170 --> 00:41:06.627 Six years ago I think was made

NOTE Confidence: 0.8440976

 $00{:}41{:}06.627 \dashrightarrow 00{:}41{:}08.647$  mandatory and I don't understand

NOTE Confidence: 0.8440976

 $00:41:08.647 \longrightarrow 00:41:11.748$  the rationale for that and we are

NOTE Confidence: 0.8440976

 $00{:}41{:}11.748 \dashrightarrow 00{:}41{:}14.178$  working through how the students,

NOTE Confidence: 0.8440976

00:41:14.180 --> 00:41:17.057 first of all, whether that course should

NOTE Confidence: 0.8440976

 $00:41:17.057 \longrightarrow 00:41:20.074$  be offered to every student or whether

NOTE Confidence: 0.8440976

 $00{:}41{:}20.074 \dashrightarrow 00{:}41{:}22.940$  students should just opt in for it,

NOTE Confidence: 0.8440976

 $00:41:22.940 \longrightarrow 00:41:25.888$  and if they do.

NOTE Confidence: 0.8440976

 $00:41:25.890 \longrightarrow 00:41:28.455$  If there is a lot of preparation on the

00:41:28.455 --> 00:41:30.785 behalf of the students and the faculty,

NOTE Confidence: 0.8440976

 $00:41:30.790 \longrightarrow 00:41:33.214$  how do they commit to each other to

NOTE Confidence: 0.8440976

 $00:41:33.214 \longrightarrow 00:41:35.286$  being present and do that in

NOTE Confidence: 0.8440976

00:41:35.286 --> 00:41:37.389 a way that's not mandatory and so

NOTE Confidence: 0.8440976

00:41:37.389 --> 00:41:39.321 they are starting to think through

NOTE Confidence: 0.8440976

00:41:39.321 --> 00:41:40.885 they being the curriculum committee

NOTE Confidence: 0.8440976

 $00:41:40.885 \longrightarrow 00:41:42.105$  and the students themselves?

NOTE Confidence: 0.8440976

00:41:42.110 --> 00:41:43.640 How they might do that,

NOTE Confidence: 0.8440976

00:41:43.640 --> 00:41:44.474 so you know,

NOTE Confidence: 0.8440976

 $00:41:44.474 \longrightarrow 00:41:46.420$  it takes a fair amount of time

NOTE Confidence: 0.8440976

 $00:41:46.493 \longrightarrow 00:41:47.917$  to make these changes.

NOTE Confidence: 0.8440976

 $00:41:47.920 \longrightarrow 00:41:50.074$  One of the things that I'm

NOTE Confidence: 0.8440976

 $00:41:50.074 \longrightarrow 00:41:51.950$  always surprised by is that.

NOTE Confidence: 0.8440976

 $00:41:51.950 \longrightarrow 00:41:55.694$  Variety of opinions among our students

NOTE Confidence: 0.8440976

 $00:41:55.694 \longrightarrow 00:42:01.195$  and we try very hard to hear all of them.

 $00:42:01.200 \longrightarrow 00:42:02.500$  As we're making the change.

NOTE Confidence: 0.8624004

00:42:04.540 --> 00:42:06.096 Thank you, Dean Brown.

NOTE Confidence: 0.8624004

 $00:42:06.096 \longrightarrow 00:42:08.041$  We have one question in

NOTE Confidence: 0.8624004

 $00:42:08.041 \longrightarrow 00:42:10.073$  the chat asking you know.

NOTE Confidence: 0.8624004

 $00:42:10.073 \longrightarrow 00:42:11.934$  Obviously one of the bonuses

NOTE Confidence: 0.8624004

 $00:42:11.934 \longrightarrow 00:42:13.724$  of being virtual is the

NOTE Confidence: 0.8624004

 $00:42:13.724 \longrightarrow 00:42:15.390$  accessibility to presentations on

NOTE Confidence: 0.8624004

00:42:15.390 --> 00:42:17.580 campus and will that continue?

NOTE Confidence: 0.9077625

 $00:42:19.350 \longrightarrow 00:42:23.700$  Yeah so. Let me start with you,

NOTE Confidence: 0.9077625

00:42:23.700 --> 00:42:25.968 but you're probably aware of is our

NOTE Confidence: 0.9077625

 $00{:}42{:}25.968 {\:\raisebox{--}{\text{--}}}{\:\raisebox{--}{\text{--}}}{\:\raisebox{--}{\text{--}}} 00{:}42{:}28.505$  plans to you know that there's a

NOTE Confidence: 0.9077625

 $00:42:28.505 \longrightarrow 00:42:30.737$  little bit of a disconnect between.

NOTE Confidence: 0.8664905

 $00:42:34.450 \longrightarrow 00:42:37.506$  The working from home for some groups and

NOTE Confidence: 0.8664905

 $00:42:37.506 \longrightarrow 00:42:40.258$  being very much on campus for others.

NOTE Confidence: 0.8664905

00:42:40.260 --> 00:42:42.598 So our faculty, all of our students

NOTE Confidence: 0.8664905

 $00{:}42{:}42.598 \dashrightarrow 00{:}42{:}44.146$  doing their clinical clerkships

 $00:42:44.146 \longrightarrow 00:42:46.058$  for our preclinical students.

NOTE Confidence: 0.8664905

 $00{:}42{:}46.060 \dashrightarrow 00{:}42{:}49.534$  It's a mix and it's very dependent on the.

NOTE Confidence: 0.8770859

00:42:51.970 --> 00:42:53.608 On the preferences of the student,

NOTE Confidence: 0.8770859

00:42:53.610 --> 00:42:55.871 some students love to come in and

NOTE Confidence: 0.8770859

00:42:55.871 --> 00:42:58.431 sit in a classroom and some have

NOTE Confidence: 0.8770859

 $00:42:58.431 \longrightarrow 00:43:01.160$  not done that at all this year.

NOTE Confidence: 0.8770859

 $00:43:01.160 \longrightarrow 00:43:03.784$  What we do think we know is that

NOTE Confidence: 0.8770859

00:43:03.784 --> 00:43:06.440 hybrid is not having classes that

NOTE Confidence: 0.8770859

 $00{:}43{:}06.440 {\:{\circ}{\circ}{\circ}}>00{:}43{:}08.590$  are partly yosumin, partly live.

NOTE Confidence: 0.8770859

 $00:43:08.590 \longrightarrow 00:43:11.075$  Is is not the right model that

NOTE Confidence: 0.8770859

 $00:43:11.075 \longrightarrow 00:43:13.446$  we should have some classes that

NOTE Confidence: 0.8770859

 $00{:}43{:}13.446 \dashrightarrow 00{:}43{:}15.861$  are all zoom in some classes

NOTE Confidence: 0.8770859

 $00:43:15.861 \longrightarrow 00:43:19.104$  that are all in person. And the.

NOTE Confidence: 0.8770859

 $00:43:19.104 \longrightarrow 00:43:22.836$  Modalities of teaching that we've learned.

NOTE Confidence: 0.8770859

00:43:22.840 --> 00:43:25.774 You know, being able to flip

 $00:43:25.774 \longrightarrow 00:43:28.490$  classrooms a little bit better.

NOTE Confidence: 0.8770859

 $00:43:28.490 \longrightarrow 00:43:30.142$  People are viewing information

NOTE Confidence: 0.8770859

00:43:30.142 --> 00:43:33.090 before they come in and then having

NOTE Confidence: 0.8770859

 $00:43:33.090 \longrightarrow 00:43:35.490$  the discussion is better on zoom.

NOTE Confidence: 0.8770859

 $00:43:35.490 \longrightarrow 00:43:38.374$  I think we have to rethink anatomy.

NOTE Confidence: 0.8770859

 $00:43:38.380 \longrightarrow 00:43:42.356$  For example where you, you and I all.

NOTE Confidence: 0.8770859

 $00:43:42.360 \longrightarrow 00:43:44.328$  Had cadavers and.

NOTE Confidence: 0.87061006

 $00:43:47.690 \longrightarrow 00:43:48.776$  Whether that's necessary,

NOTE Confidence: 0.87061006

 $00:43:48.776 \longrightarrow 00:43:50.948$  there are some schools that have

NOTE Confidence: 0.87061006

00:43:50.948 --> 00:43:52.971 gotten away from that and then gone

NOTE Confidence: 0.87061006

 $00{:}43{:}52.971 \dashrightarrow 00{:}43{:}54.770$  back to having live dissections.

NOTE Confidence: 0.87061006

00:43:54.770 --> 00:43:57.332 We think maybe we could offer pro

NOTE Confidence: 0.87061006

 $00{:}43{:}57.332 \dashrightarrow 00{:}43{:}59.356$  sections for students who want to

NOTE Confidence: 0.87061006

 $00:43:59.356 \longrightarrow 00:44:03.278$  show up for those, so it's really.

NOTE Confidence: 0.87061006

 $00:44:03.280 \longrightarrow 00:44:05.602$  I would say the educational changes

NOTE Confidence: 0.87061006

 $00:44:05.602 \longrightarrow 00:44:08.299$  we've had this year are helping us

 $00:44:08.299 \longrightarrow 00:44:10.453$  to think in very creative ways.

NOTE Confidence: 0.8405383

 $00:44:12.720 \longrightarrow 00:44:14.604$  We have a question from our

NOTE Confidence: 0.8405383

 $00:44:14.604 \longrightarrow 00:44:17.339$  Jones with the effect of COVID on

NOTE Confidence: 0.8405383

00:44:17.339 --> 00:44:19.215 experience in procedurally oriented

NOTE Confidence: 0.8405383

 $00:44:19.215 \longrightarrow 00:44:21.200$  residencies like elective surgery.

NOTE Confidence: 0.8405383

 $00:44:21.200 \longrightarrow 00:44:23.564$  How has the interaction between departments

NOTE Confidence: 0.8405383

00:44:23.564 --> 00:44:25.650 and qualifying boards been managed?

NOTE Confidence: 0.81724745

 $00:44:27.560 \longrightarrow 00:44:30.890$  Yeah. The.

NOTE Confidence: 0.92366517

 $00:44:33.510 \longrightarrow 00:44:36.036$  I am more familiar with the.

NOTE Confidence: 0.8427621

 $00:44:38.180 \longrightarrow 00:44:40.819$  Other end of the which is entering.

NOTE Confidence: 0.8427621

 $00:44:40.820 \longrightarrow 00:44:44.243$  We have done a lot of virtual

NOTE Confidence: 0.8427621

 $00:44:44.243 \longrightarrow 00:44:45.710$  externships this year.

NOTE Confidence: 0.8427621

00:44:45.710 --> 00:44:48.536 The double AMC put a ban on travel for

NOTE Confidence: 0.8427621

 $00:44:48.536 \longrightarrow 00:44:51.887$  so so there were not people coming in

NOTE Confidence: 0.8427621

 $00:44:51.887 \longrightarrow 00:44:54.226$  doing internships or externships in

 $00:44:54.226 \longrightarrow 00:44:57.214$  their 4th year at other institutions,

NOTE Confidence: 0.8427621

 $00:44:57.220 \longrightarrow 00:45:00.748$  so we had. Anne.

NOTE Confidence: 0.8427621

 $00:45:00.750 \longrightarrow 00:45:05.070$  Residents attending surgeries virtually.

NOTE Confidence: 0.8427621

00:45:05.070 --> 00:45:09.006 Some things that I never thought would work,

NOTE Confidence: 0.8427621

 $00:45:09.010 \longrightarrow 00:45:12.076$  but they did and we were particularly

NOTE Confidence: 0.8427621

 $00:45:12.076 \longrightarrow 00:45:15.117$  sensitive to whether that would have

NOTE Confidence: 0.8427621

00:45:15.117 --> 00:45:17.857 disproportionate impact on certain groups,

NOTE Confidence: 0.8427621

 $00:45:17.860 \longrightarrow 00:45:22.690$  and it didn't. The question of how.

NOTE Confidence: 0.8427621

 $00{:}45{:}22.690 \to 00{:}45{:}25.275$  How the graduation rate for

NOTE Confidence: 0.8427621

 $00:45:25.275 \longrightarrow 00:45:26.826$  residency and fellowship.

NOTE Confidence: 0.8427621

 $00:45:26.830 \longrightarrow 00:45:28.898$  The subspecialties are handling

NOTE Confidence: 0.8427621

 $00:45:28.898 \longrightarrow 00:45:30.449$  their procedural boards.

NOTE Confidence: 0.8427621

 $00:45:30.450 \longrightarrow 00:45:35.058$  I don't know, to be honest.

NOTE Confidence: 0.8427621

 $00:45:35.060 \longrightarrow 00:45:36.392$  We can find out and send

NOTE Confidence: 0.8427621

 $00:45:36.392 \longrightarrow 00:45:37.280$  that information to you.

NOTE Confidence: 0.83176327

 $00:45:39.610 \longrightarrow 00:45:41.940$  There was at Dunmore, yeah?

 $00:45:41.940 \longrightarrow 00:45:45.846$  So I just got the information on.

NOTE Confidence: 0.83176327

 $00{:}45{:}45.850 \dashrightarrow 00{:}45{:}49.578$  Friday about this incoming class and I did

NOTE Confidence: 0.83176327

 $00{:}45{:}49.578 \dashrightarrow 00{:}45{:}53.406$  not get it at that granular level yet.

NOTE Confidence: 0.83176327

00:45:53.410 --> 00:45:57.000 In the past, so I will tell you 52 and 52,

NOTE Confidence: 0.83176327

00:45:57.000 --> 00:45:59.792 male and female, but I don't have the

NOTE Confidence: 0.83176327

 $00:45:59.792 \longrightarrow 00:46:02.235$  breakdown of are you are I am other

NOTE Confidence: 0.83176327

 $00:46:02.235 \longrightarrow 00:46:04.820$  than there are 29 students out of 104.

NOTE Confidence: 0.8916906

 $00:46:08.860 \longrightarrow 00:46:13.556$  From in the class of 2025 now in.

NOTE Confidence: 0.8916906

00:46:13.560 --> 00:46:16.409 2024 the number of African American students,

NOTE Confidence: 0.8916906

 $00{:}46{:}16.410 \dashrightarrow 00{:}46{:}18.960$  or the percentage of African American

NOTE Confidence: 0.8916906

 $00:46:18.960 \longrightarrow 00:46:21.698$  students and prior years is roughly 7%,

NOTE Confidence: 0.8916906

 $00:46:21.700 \longrightarrow 00:46:24.540$  which has put us in a high percentage

NOTE Confidence: 0.8916906

 $00{:}46{:}24.540 \dashrightarrow 00{:}46{:}26.988$  compared to other medical students,

NOTE Confidence: 0.8916906

00:46:26.990 --> 00:46:30.644 and I don't think that's a very good bar,

NOTE Confidence: 0.8916906

00:46:30.650 --> 00:46:32.815 and our students certainly don't

 $00:46:32.815 \longrightarrow 00:46:36.178$  think that's a very good bar and are

NOTE Confidence: 0.8916906

 $00:46:36.178 \longrightarrow 00:46:38.782$  working very hard with us to recruit.

NOTE Confidence: 0.8916906

 $00:46:38.790 \longrightarrow 00:46:42.129$  And I'm really anxious to see the

NOTE Confidence: 0.8916906

 $00:46:42.129 \longrightarrow 00:46:45.349$  data for incoming class broken down.

NOTE Confidence: 0.8916906

 $00:46:45.350 \longrightarrow 00:46:47.436$  More granularly, but I have not yet.

NOTE Confidence: 0.8374843

 $00:46:51.760 \longrightarrow 00:46:54.460$  I think we have time for one or two

NOTE Confidence: 0.8374843

 $00:46:54.460 \longrightarrow 00:46:56.949$  more questions if anyone wants to

NOTE Confidence: 0.8374843

 $00:46:56.950 \longrightarrow 00:46:57.892$  raise their hands.

NOTE Confidence: 0.8374843

 $00:46:57.892 \longrightarrow 00:46:59.776$  Otherwise we can Richard Cain ask

NOTE Confidence: 0.8374843

 $00:46:59.776 \longrightarrow 00:47:02.008$  a question about who to collaborate

NOTE Confidence: 0.8374843

 $00:47:02.008 \longrightarrow 00:47:03.868$  with in terms of HealthEquity.

NOTE Confidence: 0.8374843

 $00:47:03.870 \longrightarrow 00:47:06.588$  So Marcella Nunez Smith is the

NOTE Confidence: 0.8374843

 $00:47:06.588 \longrightarrow 00:47:09.345$  person who is bringing together the

NOTE Confidence: 0.8374843

 $00{:}47{:}09.345 \dashrightarrow 00{:}47{:}12.761$  we alth of work going on in this area.

NOTE Confidence: 0.8374843

00:47:12.770 --> 00:47:15.686 We have received recently several awards,

NOTE Confidence: 0.8374843

 $00:47:15.690 \longrightarrow 00:47:18.130$  for example from the FDA.

 $00:47:18.130 \longrightarrow 00:47:20.338$  Because we have become the model

NOTE Confidence: 0.8374843

 $00{:}47{:}20.338 \dashrightarrow 00{:}47{:}22.598$  for how to engage underrepresented

NOTE Confidence: 0.8374843

 $00:47:22.598 \longrightarrow 00:47:25.426$  communities in clinical trials.

NOTE Confidence: 0.8374843

00:47:25.430 --> 00:47:29.759 For example, are. Pfizer vaccine trial.

NOTE Confidence: 0.8374843

 $00:47:29.759 \longrightarrow 00:47:32.956$  We had 40% of our participants

NOTE Confidence: 0.8374843

 $00:47:32.956 \longrightarrow 00:47:36.870$  under represented in medicine, so.

NOTE Confidence: 0.8374843

 $00:47:36.870 \longrightarrow 00:47:39.590$  So there are Yale.

NOTE Confidence: 0.8374843

00:47:39.590 --> 00:47:42.778 Why CCIR clinical investigator

NOTE Confidence: 0.8374843

 $00:47:42.778 \longrightarrow 00:47:45.169$  for clinical investigation?

NOTE Confidence: 0.8374843

00:47:45.170 --> 00:47:46.865 Has been leading that work

NOTE Confidence: 0.8374843

00:47:46.865 --> 00:47:48.980 at Marcella is part of that,

NOTE Confidence: 0.8374843

 $00:47:48.980 \longrightarrow 00:47:51.486$  but we are now working to coordinate

NOTE Confidence: 0.8374843

 $00{:}47{:}51.486 \dashrightarrow 00{:}47{:}53.930$  what I have said to our group

NOTE Confidence: 0.8374843

 $00:47:53.930 \longrightarrow 00:47:55.879$  is just as we formed, correct?

NOTE Confidence: 0.8374843

 $00:47:55.879 \longrightarrow 00:47:57.195$  This COVID research coordinating

 $00:47:57.195 \longrightarrow 00:47:59.360$  team to respond to the pandemic.

NOTE Confidence: 0.8374843

 $00:47:59.360 \longrightarrow 00:48:02.272$  We have to take that sort of

NOTE Confidence: 0.8374843

 $00:48:02.272 \longrightarrow 00:48:04.091$  approach to Health Equity because

NOTE Confidence: 0.8374843

 $00:48:04.091 \longrightarrow 00:48:06.989$  we're going to have to collaborate.

NOTE Confidence: 0.8374843

 $00:48:06.990 \longrightarrow 00:48:08.980$  Across the university and the

NOTE Confidence: 0.8374843

 $00{:}48{:}08.980 \dashrightarrow 00{:}48{:}11.839$  health system and out and with our

NOTE Confidence: 0.8374843

 $00{:}48{:}11.839 \dashrightarrow 00{:}48{:}14.227$  partners in the FQHC'S and with

NOTE Confidence: 0.8374843

00:48:14.227 --> 00:48:16.506 the university partners who are

NOTE Confidence: 0.8374843

 $00:48:16.506 \longrightarrow 00:48:18.856$  experts in sociology and economics.

NOTE Confidence: 0.8374843

00:48:18.860 --> 00:48:21.660 And we started to do that during

NOTE Confidence: 0.8374843

 $00{:}48{:}21.660 \dashrightarrow 00{:}48{:}25.821$  Kovid and I think we can pivot and

NOTE Confidence: 0.8374843

 $00:48:25.821 \longrightarrow 00:48:28.686$  leverage that for HealthEquity research.

NOTE Confidence: 0.8374843

 $00:48:28.690 \longrightarrow 00:48:31.259$  Was there another one that I missed?

NOTE Confidence: 0.8374843

 $00:48:31.260 \longrightarrow 00:48:32.080$  I think that's it.

NOTE Confidence: 0.889685525

 $00:48:34.130 \longrightarrow 00:48:36.560$  Does anyone else? But the question.

NOTE Confidence: 0.876440106666667

00:48:38.170 --> 00:48:40.270 Again, hello. Thinking about

 $00:48:40.270 \longrightarrow 00:48:44.004$  that and I will have a chance

NOTE Confidence: 0.876440106666667

 $00:48:44.004 \longrightarrow 00:48:47.336$  to visit with the class of 71.

NOTE Confidence: 0.876440106666667

 $00:48:47.340 \longrightarrow 00:48:49.578$  Come a little bit later and

NOTE Confidence: 0.876440106666667

00:48:49.578 --> 00:48:51.528 congratulate you more formally on

NOTE Confidence: 0.876440106666667

 $00:48:51.528 \longrightarrow 00:48:53.488$  becoming members of the Kushlan

NOTE Confidence: 0.876440106666667

00:48:53.488 --> 00:48:55.056 society and again Lillian.

NOTE Confidence: 0.876440106666667

00:48:55.060 --> 00:48:58.140 Thank you for the time that you have

NOTE Confidence: 0.876440106666667

 $00:48:58.140 \longrightarrow 00:49:01.237$  invested in the school that we all love.

NOTE Confidence: 0.876440106666667

 $00:49:01.240 \longrightarrow 00:49:02.389$  So thank you.

NOTE Confidence: 0.81040555

 $00:49:03.110 \longrightarrow 00:49:05.186$  It's been a labor of love.

NOTE Confidence: 0.81040555

 $00{:}49{:}05.190 \dashrightarrow 00{:}49{:}07.875$  It's been my honor and privilege to serve

NOTE Confidence: 0.81040555

 $00:49:07.875 \longrightarrow 00:49:10.720$  for these last two years as your President.

NOTE Confidence: 0.81040555

 $00:49:10.720 \longrightarrow 00:49:12.600$  My first official responsibility as

NOTE Confidence: 0.81040555

00:49:12.600 --> 00:49:14.841 President was to welcome the class

NOTE Confidence: 0.81040555

 $00:49:14.841 \longrightarrow 00:49:16.948$  of 2023 at the White Coat ceremony.

 $00:49:16.950 \longrightarrow 00:49:19.008$  There we presented the students with

NOTE Confidence: 0.81040555

 $00:49:19.008 \longrightarrow 00:49:20.777$  their first stethoscope funding for

NOTE Confidence: 0.81040555

 $00:49:20.777 \longrightarrow 00:49:22.492$  their stethoscopes comes from directed

NOTE Confidence: 0.81040555

 $00:49:22.492 \longrightarrow 00:49:24.220$  donations from E3 looming class.

NOTE Confidence: 0.81040555

 $00:49:24.220 \longrightarrow 00:49:26.572$  So thank you to those who donated

NOTE Confidence: 0.81040555

 $00:49:26.572 \longrightarrow 00:49:28.695$  a stethoscope this year to those

NOTE Confidence: 0.81040555

 $00:49:28.695 \longrightarrow 00:49:30.095$  students this past year,

NOTE Confidence: 0.81040555

00:49:30.100 --> 00:49:32.272 RAY AM welcomed Dean Brown and

NOTE Confidence: 0.81040555

00:49:32.272 --> 00:49:33.720 Deputy Dean Desko lousy.

NOTE Confidence: 0.81040555

00:49:33.720 --> 00:49:35.778 We both graciously attended two of

NOTE Confidence: 0.81040555

 $00{:}49{:}35.778 \dashrightarrow 00{:}49{:}37.504$  our executive committee meetings or

NOTE Confidence: 0.81040555

 $00:49:37.504 \longrightarrow 00:49:39.286$  board also expanded it to efforts

NOTE Confidence: 0.81040555

 $00:49:39.286 \longrightarrow 00:49:40.585$  to include mentorship opportunities

NOTE Confidence: 0.81040555

00:49:40.585 --> 00:49:42.703 to recently match students to offer

NOTE Confidence: 0.81040555

00:49:42.703 --> 00:49:44.440 advice ranging from housing work,

NOTE Confidence: 0.81040555

 $00:49:44.440 \longrightarrow 00:49:46.115$  life balance and career aspirations.

00:49:46.120 --> 00:49:47.850 We've also appointed regional board

NOTE Confidence: 0.81040555

 $00:49:47.850 \longrightarrow 00:49:49.580$  members to create opportunities to

NOTE Confidence: 0.81040555

 $00:49:49.633 \longrightarrow 00:49:51.810$  connect to network with alumni and students.

NOTE Confidence: 0.81040555

 $00:49:51.810 \longrightarrow 00:49:54.178$  We hope to be able to gather alumni

NOTE Confidence: 0.81040555

 $00{:}49{:}54.178 \to 00{:}49{:}57.013$  groups in person soon and look forward to

NOTE Confidence: 0.81040555

 $00{:}49{:}57.013 \dashrightarrow 00{:}49{:}59.519$  planning events in your area this year.

NOTE Confidence: 0.81040555

00:49:59.520 --> 00:50:02.200 The Why am also created a new diversity,

NOTE Confidence: 0.81040555

00:50:02.200 --> 00:50:03.620 equity and Inclusion committee,

NOTE Confidence: 0.81040555

 $00:50:03.620 \longrightarrow 00:50:04.330$  and we.

NOTE Confidence: 0.81040555

 $00:50:04.330 \longrightarrow 00:50:06.892$  How to build out meaningful objectives for

NOTE Confidence: 0.81040555

 $00:50:06.892 \longrightarrow 00:50:09.450$  this committee early this coming fiscal year.

NOTE Confidence: 0.81040555

 $00:50:09.450 \dashrightarrow 00:50:11.627$  This is in addition to the student

NOTE Confidence: 0.81040555

 $00{:}50{:}11.627 \dashrightarrow 00{:}50{:}13.496$  engagement of long night for

NOTE Confidence: 0.81040555

 $00:50:13.496 \longrightarrow 00:50:15.676$  communications and alumni fund committees,

NOTE Confidence: 0.81040555

 $00:50:15.680 \longrightarrow 00:50:17.510$  which are already very productive.

 $00:50:17.510 \longrightarrow 00:50:19.694$  Please contact me if you'd like

NOTE Confidence: 0.81040555

 $00{:}50{:}19.694 \dashrightarrow 00{:}50{:}21.852$  to become involved with RA YM

NOTE Confidence: 0.81040555

 $00:50:21.852 \longrightarrow 00:50:24.071$  committees or have ideas on how to

NOTE Confidence: 0.81040555

 $00:50:24.071 \longrightarrow 00:50:25.918$  enhance the alumni experience.

NOTE Confidence: 0.81040555

 $00:50:25.920 \longrightarrow 00:50:28.744$  We're going to move on to the business

NOTE Confidence: 0.81040555

00:50:28.744 --> 00:50:31.049 meeting part of our annual meeting.

NOTE Confidence: 0.81040555

 $00:50:31.050 \longrightarrow 00:50:34.434$  It is a great honor to at this time.

NOTE Confidence: 0.81040555

 $00:50:34.440 \longrightarrow 00:50:36.528$  Time present this year's

NOTE Confidence: 0.81040555

 $00{:}50{:}36.528 \dashrightarrow 00{:}50{:}38.616$  Distinguished Alumni Service award.

NOTE Confidence: 0.81040555

 $00:50:38.620 \longrightarrow 00:50:40.595$  This award recognizes alumni service

NOTE Confidence: 0.81040555

 $00:50:40.595 \longrightarrow 00:50:43.804$  to one's class and the Yale School of

NOTE Confidence: 0.81040555

 $00{:}50{:}43.804 \dashrightarrow 00{:}50{:}46.126$  Medicine and the AAM's highest honor.

NOTE Confidence: 0.81040555

 $00:50:46.130 \longrightarrow 00:50:48.350$  We have two wonderful honorees this

NOTE Confidence: 0.81040555

 $00:50:48.350 \longrightarrow 00:50:51.141$  year who have set find examples in

NOTE Confidence: 0.81040555

 $00:50:51.141 \longrightarrow 00:50:54.025$  leadership and service to our alma matter.

NOTE Confidence: 0.81040555

 $00{:}50{:}54.030 \dashrightarrow 00{:}50{:}56.400$  I will now read their citations.

00:50:56.400 --> 00:50:59.560 Our first award goes to J McCoy drifts,

NOTE Confidence: 0.81040555

 $00:50:59.560 \longrightarrow 00:51:01.220$  fondly known as Mac.

NOTE Confidence: 0.81040555

00:51:01.220 --> 00:51:04.670 On the 55th anniversary of your graduation,

NOTE Confidence: 0.81040555

 $00:51:04.670 \longrightarrow 00:51:07.298$  the Yale School of Medicine is

NOTE Confidence: 0.81040555

 $00:51:07.298 \dashrightarrow 00:51:10.168$  proud to put account you J McCoy,

NOTE Confidence: 0.81040555

00:51:10.170 --> 00:51:12.280 Mack Griffiths among its graduates

NOTE Confidence: 0.81040555

 $00:51:12.280 \longrightarrow 00:51:13.546$  and estoza Panju.

NOTE Confidence: 0.81040555

 $00{:}51{:}13.550 \dashrightarrow 00{:}51{:}15.326$  The Distinguished Alumni Service

NOTE Confidence: 0.81040555

00:51:15.326 --> 00:51:17.990 award you credit the Yale system

NOTE Confidence: 0.81040555

00:51:18.063 --> 00:51:20.319 with your success as a physician,

NOTE Confidence: 0.81040555

 $00{:}51{:}20.320 \dashrightarrow 00{:}51{:}22.440$  military officer, researcher, an inventor.

NOTE Confidence: 0.81040555

 $00:51:22.440 \longrightarrow 00:51:24.648$  After spending more than 30 years

NOTE Confidence: 0.81040555

 $00{:}51{:}24.648 {\:\raisebox{--}{\text{--}}}{\:\raisebox{--}{\text{--}}}{\:\raisebox{--}{\text{--}}} 00{:}51{:}26.657$  as a leading infectious infectious

NOTE Confidence: 0.81040555

 $00:51:26.657 \longrightarrow 00:51:29.012$  disease researcher and member of

NOTE Confidence: 0.81040555

00:51:29.012 --> 00:51:30.896 the University of California,

 $00:51:30.900 \longrightarrow 00:51:32.112$  San Francisco faculty.

NOTE Confidence: 0.81040555

00:51:32.112 --> 00:51:34.536 You turn your attention back to

NOTE Confidence: 0.81040555

 $00{:}51{:}34.536 \dashrightarrow 00{:}51{:}36.889$  New Haven to defend the system.

NOTE Confidence: 0.81040555

 $00:51:36.890 \longrightarrow 00:51:38.282$  That helps you adapt.

NOTE Confidence: 0.81040555

 $00:51:38.282 \longrightarrow 00:51:40.811$  In 2017 we used their natural gift

NOTE Confidence: 0.81040555

 $00:51:40.811 \longrightarrow 00:51:43.019$  as a storyteller to enchant an

NOTE Confidence: 0.81040555

 $00:51:43.019 \longrightarrow 00:51:45.430$  audience at alumni grand rounds with.

NOTE Confidence: 0.81040555

00:51:45.430 --> 00:51:47.957 You're not who you were and what

NOTE Confidence: 0.81040555

 $00:51:47.957 \longrightarrow 00:51:49.510$  you know isn't true.

NOTE Confidence: 0.81040555

 $00:51:49.510 \longrightarrow 00:51:51.841$  Tales from a curious life in which

NOTE Confidence: 0.81040555

 $00{:}51{:}51.841 \dashrightarrow 00{:}51{:}54.137$  you showed how the Yale system

NOTE Confidence: 0.81040555

 $00:51:54.137 \longrightarrow 00:51:56.177$  prepared you for the unexpected.

NOTE Confidence: 0.81040555

 $00:51:56.180 \longrightarrow 00:51:58.231$  The only thing that a physician can

NOTE Confidence: 0.81040555

 $00:51:58.231 \longrightarrow 00:52:00.639$  be sure to encounter consistently.

NOTE Confidence: 0.81040555

 $00:52:00.640 \longrightarrow 00:52:02.520$  You have always been grateful

NOTE Confidence: 0.81040555

 $00:52:02.520 \longrightarrow 00:52:04.024$  to Doctor Lewis needy.

 $00:52:04.030 \longrightarrow 00:52:05.836$  Of generality faculty for the time

NOTE Confidence: 0.81040555

 $00{:}52{:}05.836 \dashrightarrow 00{:}52{:}08.282$  you spent in his lab as a medical

NOTE Confidence: 0.81040555

 $00:52:08.282 \longrightarrow 00:52:10.052$  student when you pursued a common

NOTE Confidence: 0.804887699999999

00:52:10.116 --> 00:52:11.916 interest in thermal diffusion that

NOTE Confidence: 0.804887699999999

00:52:11.916 --> 00:52:14.146 became the subject of your thesis

NOTE Confidence: 0.804887699999999

 $00:52:14.146 \longrightarrow 00:52:16.276$  with you dedicated real system.

NOTE Confidence: 0.804887699999999

 $00:52:16.280 \longrightarrow 00:52:18.632$  Eager to make these opportunities for

NOTE Confidence: 0.804887699999999

 $00{:}52{:}18.632 \dashrightarrow 00{:}52{:}20.652$  mentorship and discovery possible for

NOTE Confidence: 0.804887699999999

 $00{:}52{:}20.652 {\:{\circ}{\circ}{\circ}}>00{:}52{:}22.637$  contemporary Yale medical students who

NOTE Confidence: 0.804887699999999

 $00{:}52{:}22.637 \dashrightarrow 00{:}52{:}24.555$  established a summer research program

00:52:24.555 --> 00:52:26.445 in Doctor Leavy's name as a member

NOTE Confidence: 0.804887699999999

 $00:52:26.445 \longrightarrow 00:52:28.418$  of the Executive committee of the

NOTE Confidence: 0.804887699999999

 $00:52:28.418 \dashrightarrow 00:52:30.560$  Association of Yellow Alumni in Medicine,

NOTE Confidence: 0.804887699999999

 $00:52:30.560 \longrightarrow 00:52:32.545$  you continue your strong advocacy

NOTE Confidence: 0.804887699999999

 $00:52:32.545 \longrightarrow 00:52:35.344$  for the freedom and respect for human

 $00:52:35.344 \longrightarrow 00:52:37.588$  inquiry inherent in the jail system.

NOTE Confidence: 0.804887699999999

 $00:52:37.590 \longrightarrow 00:52:39.672$  Through your work on the Student

NOTE Confidence: 0.804887699999999

00:52:39.672 --> 00:52:40.366 engagement committee,

NOTE Confidence: 0.804887699999999

 $00:52:40.370 \longrightarrow 00:52:42.245$  you are making connections between

NOTE Confidence: 0.804887699999999

 $00:52:42.245 \longrightarrow 00:52:44.902$  alumni and current students in hopes of

NOTE Confidence: 0.804887699999999

 $00:52:44.902 \longrightarrow 00:52:46.692$  continuing that tradition and offering

NOTE Confidence: 0.804887699999999

 $00:52:46.692 \longrightarrow 00:52:48.998$  the benefit of experience as they

NOTE Confidence: 0.804887699999999

 $00{:}52{:}48.998 \dashrightarrow 00{:}52{:}50.948$  make their critical career choices.

00:52:50.950 --> 00:52:53.218 AAM, and indeed all the Yelp community

NOTE Confidence: 0.804887699999999

00:52:53.218 --> 00:52:55.623 is grateful that you will continue to

NOTE Confidence: 0.804887699999999

 $00{:}52{:}55.623 \dashrightarrow 00{:}52{:}57.675$  share this Bible committee even after

NOTE Confidence: 0.804887699999999

 $00:52:57.737 \longrightarrow 00:52:59.915$  you step off the executive committee.

NOTE Confidence: 0.804887699999999

00:52:59.920 --> 00:53:00.610 Of course,

NOTE Confidence: 0.804887699999999

00:53:00.610 --> 00:53:02.335 in whatever capacity you serve,

NOTE Confidence: 0.804887699999999

 $00:53:02.340 \longrightarrow 00:53:04.503$  you will always be a great evangelist

NOTE Confidence: 0.804887699999999

 $00:53:04.503 \longrightarrow 00:53:06.849$  with BL system help you transform from

00:53:06.849 --> 00:53:08.883 an English major into a scientist

NOTE Confidence: 0.804887699999999

 $00{:}53{:}08.943 \dashrightarrow 00{:}53{:}11.187$  that scientists went on to become

NOTE Confidence: 0.804887699999999

 $00:53:11.187 \longrightarrow 00:53:13.021$  a compassionate clinician and a

NOTE Confidence: 0.804887699999999

00:53:13.021 --> 00:53:15.007 researcher at the forefront of the

NOTE Confidence: 0.804887699999999

 $00:53:15.007 \longrightarrow 00:53:16.480$  battle against infectious disease.

NOTE Confidence: 0.804887699999999 00:53:16.480 --> 00:53:16.840 Today,

NOTE Confidence: 0.804887699999999

 $00:53:16.840 \longrightarrow 00:53:19.000$  your friends and family and classmates

NOTE Confidence: 0.804887699999999

 $00{:}53{:}19.000 \dashrightarrow 00{:}53{:}21.790$  salute you for your service to the Yale

NOTE Confidence: 0.804887699999999

00:53:21.790 --> 00:53:23.677 School of Medicine. And its ideals.

NOTE Confidence: 0.804887699999999

00:53:23.677 --> 00:53:25.770 You are a true son of yeah.

NOTE Confidence: 0.8194524

 $00{:}53{:}28.340 \dashrightarrow 00{:}53{:}30.685$  Virtual round of applause for Mac Mac.

NOTE Confidence: 0.8194524

 $00:53:30.690 \longrightarrow 00:53:33.258$  Thank you very much.

NOTE Confidence: 0.8194524

 $00:53:33.260 \longrightarrow 00:53:35.850$  Our second award goes to Frank Lobo.

NOTE Confidence: 0.8194524

 $00:53:35.850 \longrightarrow 00:53:37.700$  As many of you know,

NOTE Confidence: 0.8194524

 $00:53:37.700 \longrightarrow 00:53:39.550$  Frank passed away in 2018.

 $00:53:39.550 \longrightarrow 00:53:41.698$  It is important that his legacy

NOTE Confidence: 0.8194524

 $00:53:41.698 \longrightarrow 00:53:43.990$  be shared with all his family,

NOTE Confidence: 0.8194524

 $00:53:43.990 \longrightarrow 00:53:46.096$  including his brother Tony is with

NOTE Confidence: 0.8194524

 $00:53:46.096 \longrightarrow 00:53:49.103$  us today to accept his award on the

NOTE Confidence: 0.8194524

00:53:49.103 --> 00:53:51.018 30th anniversary of his graduation,

NOTE Confidence: 0.8194524

00:53:51.020 --> 00:53:53.274 the Yale School of Medicine is proud

NOTE Confidence: 0.8194524

 $00{:}53{:}53.274 \dashrightarrow 00{:}53{:}55.568$  to Count Francis M Robo among its

NOTE Confidence: 0.8194524

 $00:53:55.568 \longrightarrow 00:53:57.464$  graduates and bestowed upon him the

NOTE Confidence: 0.8194524

 $00{:}53{:}57.528 \dashrightarrow 00{:}53{:}59.900$  Distinguished Alumni Serviceable Award.

NOTE Confidence: 0.8194524

 $00:53:59.900 \longrightarrow 00:54:03.329$  Born into a family of doctors who earned his.

NOTE Confidence: 0.8194524

 $00{:}54{:}03.330 \dashrightarrow 00{:}54{:}05.050$  Undergraduate degree at the

NOTE Confidence: 0.8194524

 $00:54:05.050 \longrightarrow 00:54:07.200$  University of Pennsylvania and his

NOTE Confidence: 0.8194524

00:54:07.200 --> 00:54:09.738 Masters degree in the History of

NOTE Confidence: 0.8194524

 $00{:}54{:}09.738 \dashrightarrow 00{:}54{:}11.374$  medicine from Cambridge University.

NOTE Confidence: 0.8194524

 $00:54:11.380 \longrightarrow 00:54:13.008$  Before matriculating at the

NOTE Confidence: 0.8194524

00:54:13.008 --> 00:54:14.636 Yale School of Medicine,

 $00:54:14.640 \longrightarrow 00:54:17.321$  he was drawn to the energizing atmosphere

NOTE Confidence: 0.8194524

 $00{:}54{:}17.321 \dashrightarrow 00{:}54{:}20.358$  of the school and the larger university,

NOTE Confidence: 0.8194524

 $00:54:20.360 \longrightarrow 00:54:22.808$  both so full of brilliant people

NOTE Confidence: 0.8194524

00:54:22.808 --> 00:54:24.440 who became lifelong friends,

NOTE Confidence: 0.8194524

 $00:54:24.440 \longrightarrow 00:54:26.480$  collaborators and mentors and mentees.

NOTE Confidence: 0.8194524

00:54:26.480 --> 00:54:28.520 He truly regarded GAIL, and,

NOTE Confidence: 0.8194524

 $00:54:28.520 \longrightarrow 00:54:30.148$  by extension, New Haven.

NOTE Confidence: 0.8194524

00:54:30.148 --> 00:54:32.183 As part of his family,

NOTE Confidence: 0.8194524

00:54:32.190 --> 00:54:34.647 he stated he elfora 50th spent studying

NOTE Confidence: 0.8194524

 $00:54:34.647 \longrightarrow 00:54:36.747$  the immunology of skin transplantation

NOTE Confidence: 0.8194524

00:54:36.747 --> 00:54:38.715 under Doctor Maritza Perez.

NOTE Confidence: 0.8194524

00:54:38.720 --> 00:54:40.400 After an internal medicine

NOTE Confidence: 0.8194524

 $00{:}54{:}40.400 \dashrightarrow 00{:}54{:}42.080$  residency at Young Haven.

NOTE Confidence: 0.8194524

 $00:54:42.080 \longrightarrow 00:54:43.970$  Hospital he did basic immunology

NOTE Confidence: 0.8194524

 $00{:}54{:}43.970 \dashrightarrow 00{:}54{:}45.482$  research in the fellowship

 $00:54:45.482 \longrightarrow 00:54:47.230$  with Professor Ramsey full.

NOTE Confidence: 0.8194524

 $00{:}54{:}47.230 \dashrightarrow 00{:}54{:}49.624$  He joined the faculty in the section

NOTE Confidence: 0.8194524

 $00:54:49.624 \longrightarrow 00:54:51.621$  of Allergy Immunology in 1998 and

NOTE Confidence: 0.8194524

 $00:54:51.621 \longrightarrow 00:54:53.427$  quickly showed skill and passion in

NOTE Confidence: 0.8194524

 $00:54:53.427 \longrightarrow 00:54:55.603$  the clinical treatment of patients

NOTE Confidence: 0.8194524

 $00:54:55.603 \longrightarrow 00:54:57.868$  with rare immune deficiency disorders.

NOTE Confidence: 0.8194524

00:54:57.870 --> 00:55:00.012 He was equally passionate in his

NOTE Confidence: 0.8194524

00:55:00.012 --> 00:55:01.910 dedication to heal he skirt.

NOTE Confidence: 0.8194524

 $00:55:01.910 \longrightarrow 00:55:04.038$  He served the School of Medicine as

NOTE Confidence: 0.8194524

 $00:55:04.038 \longrightarrow 00:55:06.339$  a member of the Executive committee

NOTE Confidence: 0.8194524

 $00:55:06.339 \longrightarrow 00:55:08.979$  of the Association of Yellow Online

NOTE Confidence: 0.8194524

00:55:08.979 --> 00:55:11.819 Medicine and its president from 1995 to 1997.

NOTE Confidence: 0.8194524

00:55:11.820 --> 00:55:15.114 He was also a trustee of the Harvey Cushing,

NOTE Confidence: 0.8194524

00:55:15.120 --> 00:55:16.960 John Hay Whitney Medical Library,

NOTE Confidence: 0.8194524

 $00:55:16.960 \longrightarrow 00:55:17.285$  2014.

NOTE Confidence: 0.8194524

 $00:55:17.285 \longrightarrow 00:55:18.910$  The following year he served

 $00:55:18.910 \longrightarrow 00:55:20.717$  as president of the Beaumont

NOTE Confidence: 0.8194524

00:55:20.717 --> 00:55:22.497 Medical Club of Connecticut.

NOTE Confidence: 0.8194524

 $00:55:22.500 \longrightarrow 00:55:25.146$  He was an invaluable friend of students.

NOTE Confidence: 0.8194524

 $00:55:25.150 \longrightarrow 00:55:27.424$  He served as an advisor to

NOTE Confidence: 0.8194524

 $00:55:27.424 \longrightarrow 00:55:28.940$  undergraduates interested in medicine,

NOTE Confidence: 0.8194524

 $00:55:28.940 \longrightarrow 00:55:30.444$  particularly in Branford College,

NOTE Confidence: 0.8194524

 $00:55:30.444 \longrightarrow 00:55:33.523$  where he was a fellow as a teacher

NOTE Confidence: 0.8194524

 $00{:}55{:}33.523 \dashrightarrow 00{:}55{:}35.779$  and mentor to medical students and

NOTE Confidence: 0.8194524

 $00{:}55{:}35.779 \dashrightarrow 00{:}55{:}38.417$  physicians at all stages of their careers.

NOTE Confidence: 0.8194524

 $00{:}55{:}38.420 \dashrightarrow 00{:}55{:}40.694$  His dedication to medicine to yell

NOTE Confidence: 0.8194524

00:55:40.694 --> 00:55:42.210 into humanity was unmistakable,

NOTE Confidence: 0.8194524

 $00:55:42.210 \longrightarrow 00:55:44.105$  fascinated by the potential immune

NOTE Confidence: 0.8194524

 $00{:}55{:}44.105 \dashrightarrow 00{:}55{:}46.000$  benefits of locally grown food,

NOTE Confidence: 0.8194524

 $00:55:46.000 \longrightarrow 00:55:48.443$  he combined his skills as a physician

NOTE Confidence: 0.8194524

 $00:55:48.443 \longrightarrow 00:55:50.928$  and scientist with his tireless devotion,

 $00:55:50.930 \longrightarrow 00:55:52.061$  his adopted city.

NOTE Confidence: 0.8194524

00:55:52.061 --> 00:55:55.250 He was a director of New Haven Farms,

NOTE Confidence: 0.8194524

 $00:55:55.250 \longrightarrow 00:55:56.714$  an organization that developed

NOTE Confidence: 0.8194524

 $00:55:56.714 \longrightarrow 00:55:58.544$  urban agriculture to make fresh

NOTE Confidence: 0.8194524

00:55:58.544 --> 00:56:00.377 produce more available in the city.

NOTE Confidence: 0.8194524

00:56:00.380 --> 00:56:02.956 He was a leader in the Hill neighborhood

NOTE Confidence: 0.8194524

 $00:56:02.956 \longrightarrow 00:56:05.508$  where he and his twin brother Linder,

NOTE Confidence: 0.8194524

 $00:56:05.510 \longrightarrow 00:56:07.556$  lovingly renovated houses on City Point.

NOTE Confidence: 0.8194524

00:56:07.560 --> 00:56:10.288 He hosted an annual tree lighting and gift,

NOTE Confidence: 0.8194524

00:56:10.290 --> 00:56:11.590 giving a Kimberly Square.

NOTE Confidence: 0.8194524

 $00:56:11.590 \longrightarrow 00:56:14.314$  He was the owner of City Point Kitchen

NOTE Confidence: 0.8194524

 $00:56:14.314 \longrightarrow 00:56:17.122$  where he served up fresh and local food.

NOTE Confidence: 0.8194524

 $00:56:17.130 \longrightarrow 00:56:19.188$  In view of his own house.

NOTE Confidence: 0.8194524

00:56:19.190 --> 00:56:20.900 His service to New Haven,

NOTE Confidence: 0.8194524

 $00:56:20.900 \longrightarrow 00:56:23.609$  like his service to medicine to heal.

NOTE Confidence: 0.8194524

 $00{:}56{:}23.610 \dashrightarrow 00{:}56{:}25.110$  It was marked by excellence,

 $00:56:25.110 \longrightarrow 00:56:27.966$  creativity and a deep sense of compassion.

NOTE Confidence: 0.8194524

00:56:27.970 --> 00:56:28.867 Today his friends,

NOTE Confidence: 0.8194524

 $00{:}56{:}28.867 {\:{\mbox{--}}\!>}\ 00{:}56{:}30.063$  family and class mates salute

NOTE Confidence: 0.8194524

 $00:56:30.063 \longrightarrow 00:56:32.104$  him for his service to the Yale

NOTE Confidence: 0.8194524

00:56:32.104 --> 00:56:33.742 School of Medicine and its ideals,

NOTE Confidence: 0.8194524

 $00:56:33.750 \longrightarrow 00:56:35.703$  and I would add to his family

NOTE Confidence: 0.8194524

 $00.56:35.703 \longrightarrow 00.56:36.540$  that there's not

NOTE Confidence: 0.8478709

 $00:56:36.606 \longrightarrow 00:56:38.601$  a week that goes by that we

NOTE Confidence: 0.8478709

00:56:38.601 --> 00:56:40.104 don't comment about the fact

NOTE Confidence: 0.8478709

 $00:56:40.104 \longrightarrow 00:56:41.980$  that we really, truly listen.

NOTE Confidence: 0.8478709

 $00:56:41.980 \longrightarrow 00:56:45.480$  He was a true son of Yale.

NOTE Confidence: 0.8478709

 $00:56:45.480 \longrightarrow 00:56:48.135$  Thank you Mac and Tony for being here today.

NOTE Confidence: 0.8478709

 $00:56:48.140 \longrightarrow 00:56:50.072$  The award hit a yellow captains chair

NOTE Confidence: 0.8478709

 $00:56:50.072 \longrightarrow 00:56:52.199$  and Mac and Frank names will be

NOTE Confidence: 0.8478709

00:56:52.199 --> 00:56:54.059 included on our plaque of honorees.

 $00:56:57.970 \longrightarrow 00:57:00.832$  Now we're going to induct the

NOTE Confidence: 0.7765227

 $00:57:00.832 \longrightarrow 00:57:03.312$  50th reunion class into the

NOTE Confidence: 0.7765227

00:57:03.312 --> 00:57:06.168 Samuel D Push Linden D35 Society.

NOTE Confidence: 0.7765227

00:57:06.170 --> 00:57:08.010 This society, with established

NOTE Confidence: 0.7765227

 $00:57:08.010 \longrightarrow 00:57:10.310$  to memorialize a long time School

NOTE Confidence: 0.7765227

00:57:10.310 --> 00:57:12.208 of Medicine alums who passed

NOTE Confidence: 0.7765227

 $00:57:12.208 \longrightarrow 00:57:14.749$  away in 2010 at the age of 98.

NOTE Confidence: 0.7765227

 $00:57:14.750 \longrightarrow 00:57:17.646$  Having served as a mentor and role model

NOTE Confidence: 0.7765227

 $00{:}57{:}17.646 \dashrightarrow 00{:}57{:}20.317$  for generations of physicians in training it,

NOTE Confidence: 0.7765227

00:57:20.320 --> 00:57:22.833 yet the society honors all alumni who

NOTE Confidence: 0.7765227

 $00:57:22.833 \longrightarrow 00:57:24.770$  have celebrated their 50th reunion.

NOTE Confidence: 0.7765227

 $00:57:24.770 \longrightarrow 00:57:28.628$  And each spring we inducted news.

NOTE Confidence: 0.7765227

 $00:57:28.630 \longrightarrow 00:57:30.430$  50 unique class this society.

NOTE Confidence: 0.7765227

00:57:30.430 --> 00:57:33.076 First I invite those in the audience

NOTE Confidence: 0.7765227

 $00:57:33.076 \longrightarrow 00:57:35.506$  who graduated in 1974 to two wave

NOTE Confidence: 0.7765227

 $00:57:35.506 \longrightarrow 00:57:38.176$  or share thumbs up or high five and

 $00:57:38.176 \longrightarrow 00:57:40.444$  be recognized as current members of

NOTE Confidence: 0.7765227

 $00{:}57{:}40.444 \dashrightarrow 00{:}57{:}44.298$  the push in society. So you can.

NOTE Confidence: 0.6555967

 $00:57:54.670 \longrightarrow 00:57:57.760$  Great considering.

NOTE Confidence: 0.6555967

00:57:57.760 --> 00:57:59.720 And now I invite members of the

NOTE Confidence: 0.6555967

 $00:57:59.720 \longrightarrow 00:58:02.050$  class of 1971 to join them and

NOTE Confidence: 0.6555967

 $00:58:02.050 \longrightarrow 00:58:03.470$  be recognized for celebrating

NOTE Confidence: 0.6555967

 $00:58:03.470 \longrightarrow 00:58:05.558$  their 50th reunion this weekend.

NOTE Confidence: 0.6555967

00:58:05.560 --> 00:58:07.926 Please share away how I said that.

NOTE Confidence: 0.6555967

 $00{:}58{:}07.930 \dashrightarrow 00{:}58{:}11.338$  It's like congratulations to you all.

NOTE Confidence: 0.6555967

 $00{:}58{:}11.340 \dashrightarrow 00{:}58{:}13.070$  With the convenience of zoom,

NOTE Confidence: 0.6555967

 $00:58:13.070 \longrightarrow 00:58:15.140$  will now vote to ratify the

NOTE Confidence: 0.6555967

00:58:15.140 --> 00:58:17.561 new slate of Ay, AY, and board.

NOTE Confidence: 0.6555967

00:58:17.561 --> 00:58:19.643 Members will do that with this

NOTE Confidence: 0.6555967

00:58:19.643 --> 00:58:21.000 simple show of hands.

NOTE Confidence: 0.6555967

 $00{:}58{:}21.000 \dashrightarrow 00{:}58{:}23.493$  I will read the names and ask for a

00:58:23.493 --> 00:58:25.888 show of hands to accept or decline

NOTE Confidence: 0.6555967

 $00{:}58{:}25.888 {\:\raisebox{--}{\text{--}}}{\:\raisebox{--}{\text{--}}}{\:\raisebox{--}{\text{--}}} 00{:}58{:}28.527$  each category for a members at large

NOTE Confidence: 0.6555967

 $00:58:28.527 \longrightarrow 00:58:30.939$  for the Executive committee for two

NOTE Confidence: 0.6555967

 $00:58:30.939 \longrightarrow 00:58:33.498$  terms were voting on the fall to

NOTE Confidence: 0.6555967

 $00{:}58{:}33.498 \dashrightarrow 00{:}58{:}35.313$  renominate Melissa Glassman and to

NOTE Confidence: 0.6555967

00:58:35.313 --> 00:58:37.215 nominate Mary Ms Carey of Boston,

NOTE Confidence: 0.6555967

00:58:37.220 --> 00:58:39.294 Mana Facture Cone of Henderson, NV.

NOTE Confidence: 0.6555967

00:58:39.294 --> 00:58:40.356 Damia Carney Barrington,

NOTE Confidence: 0.6555967

 $00{:}58{:}40.356 \dashrightarrow 00{:}58{:}41.418$  Virginia Jill Silverman.

NOTE Confidence: 0.6555967

00:58:41.420 --> 00:58:43.636 Of New York with a show of hands,

NOTE Confidence: 0.6555967

 $00:58:43.640 \longrightarrow 00:58:44.760$  all those in favor.

NOTE Confidence: 0.85545605

 $00:58:47.840 \longrightarrow 00:58:50.560$  Now with the show of hands, all opposed.

NOTE Confidence: 0.8006863

00:58:54.110 --> 00:58:56.210 Next we will vote for

NOTE Confidence: 0.8006863

00:58:56.210 --> 00:58:57.890 delegates to the yellow.

NOTE Confidence: 0.8006863

 $00:58:57.890 \longrightarrow 00:58:59.990$  My association serving a three

NOTE Confidence: 0.8006863

 $00:58:59.990 \longrightarrow 00:59:01.670$  year term. Robert Gifford,

 $00:59:01.670 \longrightarrow 00:59:03.770$  the world famous Bob Gifford,

NOTE Confidence: 0.8006863

 $00:59:03.770 \longrightarrow 00:59:06.290$  as well as equally spectacular person.

NOTE Confidence: 0.8006863

 $00:59:06.290 \longrightarrow 00:59:07.046$  Doug houseman.

NOTE Confidence: 0.8006863

 $00:59:07.046 \longrightarrow 00:59:09.314$  Come with a show of hands.

NOTE Confidence: 0.8006863

 $00:59:09.320 \longrightarrow 00:59:10.248$  All those in favor.

NOTE Confidence: 0.828844

 $00:59:13.190 \longrightarrow 00:59:16.930$  Now with the show of hands, all opposed.

NOTE Confidence: 0.828844

00:59:16.930 --> 00:59:18.844 And finally, we will vote on

NOTE Confidence: 0.828844

 $00{:}59{:}18.844 \dashrightarrow 00{:}59{:}20.615$  new officers of the association

NOTE Confidence: 0.828844

 $00{:}59{:}20.615 \dashrightarrow 00{:}59{:}23.165$  serving a two year term President

NOTE Confidence: 0.828844

00:59:23.165 --> 00:59:25.572 Baby Liebeskind of Brentwood, TN,

NOTE Confidence: 0.828844

 $00{:}59{:}25.572 {\:\dashrightarrow\:} 00{:}59{:}27.924$  Vice President Doug Berg of Bethany,

NOTE Confidence: 0.828844

 $00:59:27.930 \longrightarrow 00:59:29.900$  Connecticut, Donald Kent of Belleair,

NOTE Confidence: 0.828844

 $00:59:29.900 \longrightarrow 00:59:32.258$  FL with a show of hands.

NOTE Confidence: 0.828844

 $00:59:32.260 \longrightarrow 00:59:33.828$  All those in favor.

NOTE Confidence: 0.84386617

 $00:59:36.390 \longrightarrow 00:59:38.854$  With a show of hands all opposed.

00:59:38.860 --> 00:59:40.430 Thank you for your participation.

NOTE Confidence: 0.84386617

 $00{:}59{:}40.430 \dashrightarrow 00{:}59{:}42.208$  The majority is in favor and I

NOTE Confidence: 0.84386617

00:59:42.208 --> 00:59:44.558 will and I wish to welcome and

NOTE Confidence: 0.84386617

00:59:44.558 --> 00:59:46.078 congratulate our new Members.

NOTE Confidence: 0.84386617

 $00:59:46.080 \longrightarrow 00:59:47.934$  The members of the executive committee

NOTE Confidence: 0.84386617

 $00:59:47.934 \longrightarrow 00:59:49.754$  look forward to working with these

NOTE Confidence: 0.84386617

 $00{:}59{:}49.754 \dashrightarrow 00{:}59{:}51.602$  new members in the alumni Office to

NOTE Confidence: 0.84386617

 $00:59:51.602 \longrightarrow 00:59:53.395$  create and implement alumni program

NOTE Confidence: 0.84386617

 $00{:}59{:}53.395 \dashrightarrow 00{:}59{:}54.867$  with serving enhances schools,

NOTE Confidence: 0.84386617

 $00:59:54.870 \longrightarrow 00:59:57.280$  educational research and clinical missions.

NOTE Confidence: 0.84386617

 $00:59:57.280 \longrightarrow 00:59:59.458$  Again, if you're interested in learning

NOTE Confidence: 0.84386617

 $00{:}59{:}59.458 \dots > 01{:}00{:}02.053$  more about the why am I encourage you

NOTE Confidence: 0.84386617

01:00:02.053 --> 01:00:04.360 to reach out to your new president.

NOTE Confidence: 0.84386617

01:00:04.360 --> 01:00:06.358 Any legal skin or another member

NOTE Confidence: 0.84386617

 $01:00:06.358 \longrightarrow 01:00:08.399$  of the alumni board to change,

NOTE Confidence: 0.84386617

 $01{:}00{:}08.400 \dashrightarrow 01{:}00{:}10.640$  embrace intellectual challenges and

01:00:10.640 --> 01:00:12.880 maintain a passionate curiosity.

NOTE Confidence: 0.84386617

 $01:00:12.880 \longrightarrow 01:00:13.831$  Before we conclude,

NOTE Confidence: 0.84386617

 $01:00:13.831 \longrightarrow 01:00:16.492$  first I wanted to thank the team Brown

NOTE Confidence: 0.84386617

 $01:00:16.492 \longrightarrow 01:00:19.159$  for her wonderful presentation to our group.

NOTE Confidence: 0.84386617

 $01:00:19.160 \dashrightarrow 01:00:21.146$  We appreciate for coming and to

NOTE Confidence: 0.84386617

01:00:21.146 --> 01:00:23.261 introduce our new AY AM Executive

NOTE Confidence: 0.84386617

01:00:23.261 --> 01:00:25.788 Board President Amy Disc in a meeting.

NOTE Confidence: 0.84386617

 $01:00:25.790 \longrightarrow 01:00:28.860$  He wanted this wave, or.

NOTE Confidence: 0.84386617

01:00:28.860 --> 01:00:29.144 Great,

NOTE Confidence: 0.84386617

 $01:00:29.144 \longrightarrow 01:00:31.132$  we hope you enjoy the rest of

NOTE Confidence: 0.84386617

 $01{:}00{:}31.132 \dashrightarrow 01{:}00{:}32.950$  the reunion weekend programming.

NOTE Confidence: 0.84386617

 $01{:}00{:}32.950 \dashrightarrow 01{:}00{:}35.337$  Be sure to check out the reunion

NOTE Confidence: 0.84386617

01:00:35.337 --> 01:00:36.360 platform for tours.

NOTE Confidence: 0.84386617

 $01:00:36.360 \longrightarrow 01:00:38.065$  Finding your friends and additional

NOTE Confidence: 0.84386617

 $01:00:38.065 \longrightarrow 01:00:38.747$  email content.

 $01:00:38.750 \longrightarrow 01:00:40.796$  Thank you everyone and goodbye out.

NOTE Confidence: 0.84386617

 $01:00:40.800 \longrightarrow 01:00:42.500$  I'll reach out to me.

NOTE Confidence: 0.8693398

 $01:00:45.270 \longrightarrow 01:00:47.870$  And hello to everybody else and it's nice

NOTE Confidence: 0.8693398

 $01:00:47.870 \longrightarrow 01:00:50.630$  to see everyone thank you for coming.

NOTE Confidence: 0.8693398

 $01:00:50.630 \longrightarrow 01:00:52.538$  Thanks Erin and to Emily into

NOTE Confidence: 0.8693398

 $01:00:52.538 \longrightarrow 01:00:54.880$  the rest of our support staff,

NOTE Confidence: 0.8693398

01:00:54.880 --> 01:00:57.505 RUPA for your support in

NOTE Confidence: 0.8693398

 $01:00:57.505 \longrightarrow 01:00:59.605$  making this meeting possible.

NOTE Confidence: 0.8693398

 $01:00:59.610 \longrightarrow 01:01:00.882$  Into the logo family.

NOTE Confidence: 0.8693398

 $01:01:00.882 \longrightarrow 01:01:02.460$  Frank, thank you for coming.

NOTE Confidence: 0.5835603

 $01:01:04.560 \longrightarrow 01:01:07.860$  And Tony hit today by Tony.

NOTE Confidence: 0.5835603

 $01:01:07.860 \longrightarrow 01:01:10.506$  Lots of love. With the regulations now.

NOTE Confidence: 0.836885

 $01:01:11.850 \longrightarrow 01:01:12.648$  But seeing you.