#### Medical center institutions

Yale School of Medicine

Yale Cancer Center Yale Child Study

Center Yale Medical Group

Yale School of Public Health

Yale School of Nursing

Yale New Haven Health System, including: Yale-New Haven Hospital, Children's Hospital, Psychiatric Hospital Saint Raphael Campus, and Smilow Cancer Hospital

Yale Health Connecticut Mental

**Health Center** VA Connecticut Healthcare System

John B. Pierce Laboratory

Facts and Figures 2012-13 was produced by the Office of Institutional Planning and Communications, To order copies, contact us at 1 Church Street, Suite 300, New Haven, CT 06510, or (203) 785-5824, or by e-mail at facts.med@yale.edu. On the Web: medicine.vale. edu/facts.

Photos: John Curtis, Terry Dagradi, Roshani Dhungana, Robert Lisak, Cushing/Whitney Medical

#### MEDICAL CENTER

An affiliation agreement between the medical school and Grace-New Haven Hospital in 1965 created Yale-New Haven Hospital (YNHH), which expanded in 1993 with the opening of the Children's Hospital, and again in 2000 with the acquisition of the Psychiatric Hospital. The 14-story Smilow Cancer Hospital opened in 2009, and in September 2012, YNHH acquired the Hospital of Saint Raphael, adding 533 beds and making it one of the largest hospitals in the United States. The medical campus has grown over the years to include or abut the institutions listed at left. Four miles away in West Haven, the affiliated VA Connecticut Healthcare System maintains active clinical, research, and education programs in conjunction with many medical school departments. Extensive maps and directions to medical center destinations are available online at *medicine*. yale.edu/maps.

#### HOW TO REACH US

- · To find a Yale doctor, visit Yale Medical Group online at yalemedicalgroup.org, or call (877) YALEMDS or (203) 785-4851.
- · For information on medical school admissions, visit medicine.yale.edu/admissions, or call (203) 785-2643.
- For news about the school, visit medicine.yale. edu. Media inquiries should be directed to the Office of Public Affairs and Communications at opac.yale.edu or (203) 432-1345.
- · To find a person at Yale University, consult the online directory at directory.yale.edu/ phonebook, or call directory assistance at (203) 432-4771. To find a person at Yale-New Haven Hospital, call (203) 688-4242.
- · To give to the School of Medicine, please visit yale.edu/givemedicine or call Jancy Houck at (203) 436-8560.

#### New Haven

Population (2011) 132,398

Distance from:

80 miles Boston 137 miles

# **University profile**

FACULIT	
Yale	4,160
YSM	2,447
STAFF	
Yale	9,323

YSM STUDENTS

Yale 11.906 YSM

3 314

West Haven.

#### Community service

The majority of students volunteer for at least one of the school's many community service projects, including:

Hill Regional Career High School partnership

Anatomy Teaching Program

Hunger and Homelessness Auction

HAVEN (studentrun free clinic)

Free care provided to New Haven residents in FY12: \$14.2 million YALE UNIVERSITY AND NEW HAVEN The School of Medicine is located immediately adjacent to the main campus of Yale University, one of the world's great institutions of higher learning. With a residential college system modeled after those of Cambridge and Oxford, the undergraduate school is complemented by the Graduate School of Arts and Sciences and 12 professional schools, including Architecture, Art, Divinity, Drama, Engineering and Applied Science, Forestry and Environmental Studies, Law, Management, Music, Nursing, and Medicine, which includes the School of Public Health. In 2007, Yale acquired the 136-acre West Campus in

Established in 1638, New Haven was the first planned municipality in America, organized geographically in nine squares, including a picturesque Green. Today, New Haven is a vibrant coastal city located on Long Island Sound between New York and Boston. Cultural opportunities abound, from dance, theater, and music to the treasures of Yale's art and natural history museums.



New Haven's two hospitals became one in September 2012, when Yale-New Haven Hospital acquired the Hospital of Saint Raphael.

#### INTERNATIONAL ACTIVITIES

Faculty members conduct research abroad,

teach, and design courses in global health.

studies at the nanoscale to the analysis of

prevention, to the improvement of health

the institution are:

Africa and Asia.

Their work runs the gamut from molecular

social networks in disease transmission and

care systems. Among the programs spanning

· Office of International Medical Student Educa-

tion facilitates the placement of Yale medical

students in clinical elective clerkships at sites

in Argentina, China, Columbia, Indonesia,

Peru, South Africa, Thailand, Uganda, the

the Visiting Student Elective Program.

in low- and middle-income countries.

· Downs International Health Student Travel

Fellowship program supports students who

undertake health-related research, primarily

· Yale/Stanford-Johnson & Johnson Scholars

in Global Health sponsors rotations abroad

other institutions, who travel to six sites in

for Yale house staff and physicians from

UK, and Zambia. The office also administers

al Affairs offers support The School of Medicine is an active partner to faculty in establishing in fulfilling Yale's international goals, which and maintaining collaborations abroad, drawing include preparing students for international on existing relationships on six continents. It main leadership and service, attracting the most tains an online faculty talented students and scholars to Yale from research database. around the world, and positioning Yale as a global university of consequence.

**Yale UCL Collaborative** was established in 2009 to launch joint projects in basic biomedical research, medical education, and clinical care and has subsequently expanded into other disciplines.

**Yale Office of Internation** 

**Fudan-Yale Biomedical** Research Center provides a locus for cutting-edge research in the fields of genetics and molecular medicine in collaboration with Fudan University in Shanghai.

The Yale Global Health Initiative is part of the university's Jackson Institute for Global Affairs, which supports and coordinates the efforts of students and faculty. Projects include the Global Health Leadership Institute, in which health leaders from other nations spend a week at Yale devising strategies to overcome health problems in their home country.

#### By the numbers (2011-12) International

students at Yale (%) MD 25% BBS 29% 70% Postdocs Yale students/trainees

abroad<sup>7</sup> MD Downs Fellows

Yale/Stanford Scholars Visiting MD students (at Yale) from

Community health workers in Nepal conduct screenings in a program organized by Yale medical students. other nations <sup>1</sup> Data refer to the 2011–12 academic year.

\$19.3 billion \$1.8 billion

Endowment

# 2012 operating income

\$2.8 billion \$1.3 billion

### 2012 capital projects NEW CONSTRUCTION

Total \$1,295.42

\$82.4 million YSM \$290,000 RENOVATIONS/ALTERATIONS

\$195.7 million YSM \$30 million

### FINANCE

The School of Medicine had operating income of \$1.3 billion in 2012. A total of \$553.1 million in sponsored research funding was received and spent during the fiscal year. Clinical income totaled \$526.2 million. The school ranked fifth among medical schools receiving research funding from the NIH in 2012 and third in NIH grants per faculty member. Salaries and benefits totaled 62.9 percent of expenditures.

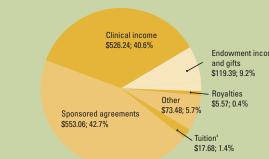
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Yale school of medicine

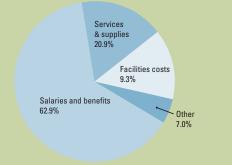
medicine.yale.edu/facts

FACTS AND FIGURES 2012-13

# Operating summary for the year ending June 30, 2012

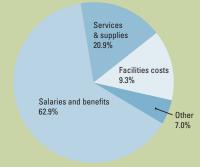


#### Expenditures



<sup>&</sup>lt;sup>8</sup> The figure for income from tuition is significantly lower this year because of a change in the way the category is now tracked. Tuition discounts are no longer





Free care to New Haven residents increased significantly over the previous year because of changes in the way the state of Connecticut is administering the Medicaid program and reimbursing providers.

### Brief chronology

1701 Yale College

1810 Medical Institu tion of Yale College chartered

1833 The State Hospital, precurso to the New Haven Hospital, opens

1839 MD student thesis requirement formalized

1857 First African American student graduates

1915 Department of Public Health established and later accredited as a schoo of public health

1916 First female students admitted

1924 School moves from 150 York Street to Sterling Hall of Medicine at 333 Cedar Street

1941 Yale Medical Library is dedicated

1965 Medical schoo and hospital revise their affiliation, creating Yale-New Haven Hospital

1970 Physician Associate Program founded

1974 Yale Cancer Center established

2003 Anlyan Center completed

2007 West Campus acquired

2009 Smilow Cancer Hospital at Yale-New Haven opens

2010-11 Medical school celebrates 200th anniversary

2012 YNHH acquires the Hospital of Saint Raphael

#### OVERVIEW AND HISTORY

The Yale School of Medicine is one of the world's leading centers for biomedical research, advanced clinical care, and medical education. It ranks fifth among medical schools receiving funds from the National Institutes of Health (NIH) and third in NIH dollars per faculty member. More than 950 Yale physicians provide care to patients from across the region and around the world. The Yale system of medical education, with its emphasis on critical thinking and independent student research, has produced leaders in every field of academic medicine.

The sixth-oldest medical school in the United States, it was chartered by the Connecticut General Assembly in 1810 as the Medical Institution of Yale College, located first on Grove Street, then at 150 York Street. Since 1924, it has occupied Sterling Hall of Medicine at 333 Cedar Street and surrounding buildings. It has awarded 8,508 medical degrees since 1814. There are 5,309 living alumni with MD degrees, 4,219 with MPH degrees, and 1,054 alumni of the Physician Associate Program with the PA-C certificate or MMSc degree.



COVER: Sterling Hall of Medicine ABOVE: Yale medical students in 1901.

Data are as of 6/30/12 unless otherwise noted.



applaud during the White Coat Ceremony at the start of the academic year.

# Students by

degree program	
MD	359
MD/PhD	106
MD/MHS	42
MD/MBA	5
MD/MPH	2
MMSc (PA-C)	65
MPH	222
PhD	360
Total	1,161

## MD program details

SS OF 2016 PROFILE		
plicants	4,103	
iss size	100	
ceptance rate	6.5 %	
erage GPA	3.8	
CAT mean		
sections	12.1	
le-to-female		
o 55 to 45		
culty-to-student		
io	3 to 1	
ion,		

2012-2013 \$49,500 Average debt. 2012 graduates

# Medical Library

arour Erbrury	
olumes	485,452
ournals	11,983
nline books,	
omedical	26,427

First-year medical students

p. 0 g. u u o tu o		
SS OF 2016 PROFILE		
plicants	4,103	
iss size	100	
ceptance rate	6.5 %	
erage GPA	3.8	
CAT mean		
sections	12.1	
le-to-female		
io !	55 to 45	
culty-to-student		

w/debt \$112,896

**EDUCATION** 

In its MD and other degree programs, the School of Medicine educates future leaders in medicine, public health, and biomedical science. The MD program follows a unique educational philosophy, the Yale system of medical education, which was established in the 1920s by Dean Milton C. Winternitz, MD. No course grades or class rankings are given in the first two years, examinations are limited, and students are expected to engage in independent investigation. Since 1839 Yale medical students have written a thesis based on original research. The thesis requirement grew out of the recognition that the scientific process of investigation, attentive observation, interpretation of data, and critical evaluation of literature are fundamental to the practice of medicine.

Many Yale medical students opt to take a tuition-free fifth year to complete their studies. Some pursue in-depth research or explore clinical electives and subinternships. A significant number each year are awarded fifth-year research fellowships and earn the MHS degree.

Each year, approximately 12 students enroll in the school's MD/PhD Program, one of the original Medical Scientist Training Programs established and funded by the NIH. Graduate students in the Combined Program in the Biomedical and Biological Sciences earn a PhD degree through the Faculty of Arts and Sciences. The School of Medicine also offers joint degree programs with other professional schools including Public Health, Law, Management, and Divinity.

Of the 514 students enrolled, 66 are currently on extended study pursuing a joint degree, completing research, or a combination of research and clinical rotations. Academic departments Basic science

Clinical Public Health Programs and centers 7 Active patents U.S. World (56 countries) 634 Yale-founded biotech companies Faculty<sup>2</sup> Teaching (ladder) 1,366 Research Lecturer/Instructor 424 Subtotal 2.451 Visiting 174 Emeritus/Retired 226 Voluntary/Adjunct 1,667 Subtotal 2,067

> 4.518 **Associates & Fellows**

Postgraduate fellows and associates 276 Postdoctoral fellows and associates 875 Total 1.151

## Memberships<sup>3</sup>

National Academy of Sciences Institute of Medicine 40 HHMI investigators 16

Faculty with endowed professorships

Research activity 1.947 awards totaling \$539.6 million

Awards \$338.5 million Medical school ranking Total grant dollars 5th Grant dollars per faculty member 3rd Center and program grants

Laboratory space (net assignable sf) Medical School 621.877 BASIC AND TRANSLATIONAL RESEARCH Research at the medical school covers a broad spectrum, from fundamental studies in the life sciences, including cell biology, genetics, immunobiology, microbial pathogenesis, neuroscience, pharmacology, physiology, biophysics and biochemistry, to translational and clinical studies aimed at improving the

> Health offers training and conducts research in biostatistics, chronic disease epidemiology, environmental health sciences, epidemioloa of microbial diseases and health policy and administration.

· State-of-the-art tools for genomics and proteomics, including whole-genome sequencing and mass spectrometry

 High-resolution imaging and image analysis at every scale, from electron and light microscopy to fMRI and PET

diagnosis and treatment of human diseases.

stantially over the past decade, rising from

\$398 million in 2003 to \$539.6 million in 2012.

The school's core research resources are

Funding for research has increased sub-

built around the newest technologies:

- 7-Tesla MR spectroscopy
- · High-throughput screening, including RNAi and chemical screens
- Construction and analysis of animal models of disease



Yale scientists use model organisms such as zebrafish to study the mechanisms of normal biology and disease.

Faculty, associates, and fellows data as of 9/30/12. 3 Includes faculty across Yale University.

A NIH ranking is for the federal fiscal year ending 9/30/11; per faculty rank aver-

The Robert Wood John son Foundation Clinical **Scholars Program at Yale** was established in 1974 to prepare future physician leaders who will improve health and health care. Graduates of the two-year fellowship earn a maste of health sciences re-

The Investigative Medicine Program awards a PhD degree to holders of MD degrees who pursue training in either laboratory-based or clinically based human investigation.

RWJ Scholars trained since 1974 PhDs awarded by Investigative Medicine Program since 2003 YCCI Scholars trained since 2006

### By the numbers

Clinical investigation at Yale bridges the gap

search (MHS) degree.

The School of Public

CLINICAL INVESTIGATION

between the basic and translational sciences and the practice of medicine. Research is focused on the factors that affect health and illness in populations, the evaluation of therapeutic interventions, and the assessment of health outcomes based on analysis of large data sets. The School of Medicine sponsors a wide range of clinical trials, with more than 300 open trials in 2012 (see valestudies.org). The school offers superb training for clinical investigators in a number of settings, including the Yale Center for Clinical Investigation, the Robert Wood Johnson Clinical Scholars Program at Yale, the Yale School of Public Health, and the Investigative Medicine Program, along with discipline-specific training initiatives in selected departments. The Yale Center for Clinical Investigation

facilitates the training of clinical and translational scientists and provides infrastructure for innovative and collaborative research directed at improving patient care. It funds up to 20 YCCI Scholars yearly and supports investigators in the areas of biostatistics, bioinformatics, study design, core technologies, regulatory review, patient recruitment, and community-based research.



Clinical scholars in the Robert Wood Johnson program at Yale conduct research to benefit local communities

Patient care overview

Income \$526.2 million Yale Medical Group Office visits 429.788 Patient encounters 1,606,890 Physicians Full-time Part-time Midlevel practitioners

(PA, APRN)

Yale-New Haven

Medical residents 717 Clinical fellows

Hospital⁵ Patient discharges Emergency visits Total licensed beds

PATIENT CARE

More than 950 Yale physicians provide primary and specialty care for patients through Yale Medical Group. Yale Medical Group delivers advanced care in more than 100 specialties and subspecialties, and has centers of excellence in such fields as cancer, cardiac care, minimally invasive surgery, and organ transplantation. Yale physicians have made many historical contributions, including the first use of cancer chemotherapy, the first artificial heart pump, and the first insulin infusion pump for diabetes. Today they perform such groundbreaking procedures as NOTES, a surgery without incisions, and recently became the first in the country to treat a patient with a lifethreatening heart defect using an engineered blood vessel made from the patient's own cells. Yale Medical Group is a major referral center for Connecticut and New England, and treats patients from throughout the world.



Yale physicians practice in more than 100 specialty and subspecialty areas.

<sup>5</sup> Yale-New Haven Hospital data as of 9/30/12; includes the Children's Hospital, Psychiatric Hospital, Smilow Cancer Hospital, and the former Hospital of Saint Raphael, which was acquired by YNHH on 9/12/12. Licensed beds include bassinets.