WEBVTT

NOTE duration:"00:53:52.8960000" NOTE language:en-us NOTE Confidence: 0.8400132 00:00:00.000 - > 00:00:01.980 In the Chair for Diversity, NOTE Confidence: 0.8400132  $00:00:01.980 \longrightarrow 00:00:04.484$  Equity and Inclusion here in the NOTE Confidence: 0.8400132 00:00:04.484 --> 00:00:07.196 Department of Psychiatry and I'm really NOTE Confidence: 0.8400132  $00{:}00{:}07{.}196$  -->  $00{:}00{:}10{.}035$  pleased to introduce the secretary and NOTE Confidence: 0.8400132 00:00:10.035 --> 00:00:12.375 vice president for University Life, NOTE Confidence: 0.8400132 00:00:12.380 --> 00:00:15.334 Kim Golf Cruise and the Vice Provost NOTE Confidence: 0.8400132  $00:00:15.334 \rightarrow 00:00:17.660$  for Faculty Development and diversity. NOTE Confidence: 0.8400132 00:00:17.660 --> 00:00:20.300 Doctor Gary Dizzier, who will discuss NOTE Confidence: 0.8400132 00:00:20.300 --> 00:00:22.060 University initiatives on diversity, NOTE Confidence: 0.8400132 00:00:22.060 --> 00:00:23.700 equity, inclusion, and belonging. NOTE Confidence: 0.8400132 00:00:23.700 --> 00:00:26.160 They were Co chairs of President NOTE Confidence: 0.8400132 00:00:26.229 --> 00:00:28.217 Solidays Committee on Diversity, NOTE Confidence: 0.8400132 00:00:28.220 --> 00:00:29.588 Inclusion, and belonging. NOTE Confidence: 0.8400132 00:00:29.588 --> 00:00:32.780 And I've asked them to come today

- NOTE Confidence: 0.8400132
- $00:00:32.857 \rightarrow 00:00:35.327$  to talk about these initiatives,

 $00:00:35.330 \longrightarrow 00:00:37.515$  but also to talk about

NOTE Confidence: 0.8400132

 $00{:}00{:}37.515 \dashrightarrow 00{:}00{:}39.263$  recommendations from this committee.

NOTE Confidence: 0.8400132

 $00{:}00{:}39{.}270 \dashrightarrow 00{:}00{:}42{.}582$  And you have a link to the written report

NOTE Confidence: 0.8400132

 $00:00:42.582 \dashrightarrow 00:00:46.027$  in the many emails that I sent out

NOTE Confidence: 0.8400132

 $00:00:46.027 \rightarrow 00:00:48.899$  reminding you about this presentation.

NOTE Confidence: 0.8400132

00:00:48.900 --> 00:00:51.198 Today we have a very active

NOTE Confidence: 0.8400132

00:00:51.198 --> 00:00:53.343 and engaged community in our

NOTE Confidence: 0.8400132

00:00:53.343 --> 00:00:55.467 Department related to diversity,

NOTE Confidence: 0.8400132

 $00:00:55.470 \longrightarrow 00:00:56.877$  equity and inclusion,

NOTE Confidence: 0.8400132

00:00:56.877 --> 00:01:00.160 and I just want to thank everyone

NOTE Confidence: 0.8400132

 $00:01:00.247 \longrightarrow 00:01:02.377$  for all of their efforts.

NOTE Confidence: 0.8400132

 $00{:}01{:}02{.}380 \dashrightarrow 00{:}01{:}04{.}060$  From the training programs

NOTE Confidence: 0.8400132

 $00{:}01{:}04{.}060 \dashrightarrow 00{:}01{:}05{.}740$  to research divisions, too,

NOTE Confidence: 0.8400132

 $00:01:05.740 \longrightarrow 00:01:07.840$  bearish units and affiliated institutions,

 $00:01:07.840 \rightarrow 00:01:11.088$  I think we're very active and engaged in

NOTE Confidence: 0.8400132

 $00{:}01{:}11.088 \dashrightarrow 00{:}01{:}13.300$  passionate community around these topics.

NOTE Confidence: 0.8400132

 $00{:}01{:}13.300 \dashrightarrow 00{:}01{:}16.252$  Ann and I thought it would just be

NOTE Confidence: 0.8400132

00:01:16.252 --> 00:01:18.930 really helpful to hear the university's

NOTE Confidence: 0.8400132

00:01:18.930 --> 00:01:21.726 vision an recommendations and so that

NOTE Confidence: 0.8400132

00:01:21.810 --> 00:01:24.216 maybe it can influence our work,

NOTE Confidence: 0.8400132

 $00{:}01{:}24.220 \dashrightarrow 00{:}01{:}26.943$  but also our work can influence what

NOTE Confidence: 0.8400132

 $00:01:26.943 \rightarrow 00:01:30.099$  happens at the University level as well.

NOTE Confidence: 0.8400132

 $00{:}01{:}30{.}100 \dashrightarrow 00{:}01{:}34{.}520$  So with that, I'm going to turn it over to.

NOTE Confidence: 0.8400132

00:01:34.520 --> 00:01:35.688 Kim and to Gary,

NOTE Confidence: 0.8400132

 $00:01:35.688 \longrightarrow 00:01:37.840$  thank you so much for being here.

NOTE Confidence: 0.8170166

 $00:01:38.850 \longrightarrow 00:01:41.522$  So first of all, thank you for for

NOTE Confidence: 0.8170166

 $00{:}01{:}41.522 \dashrightarrow 00{:}01{:}44.228$  inviting us to talk to you about this

NOTE Confidence: 0.8170166

 $00:01:44.228 \rightarrow 00:01:46.989$  whole process of of creating belonging.

NOTE Confidence: 0.8170166

 $00{:}01{:}46{.}990 \dashrightarrow 00{:}01{:}49{.}312$  Yeah, which sending your introduction is

NOTE Confidence: 0.8170166

 $00:01:49.312 \longrightarrow 00:01:51.600$  really powerful because the reality is

- NOTE Confidence: 0.8170166
- $00:01:51.600 \rightarrow 00:01:53.646$  this is a University wide initiative,

 $00{:}01{:}53.650 \dashrightarrow 00{:}01{:}56.240$  but it happens both centrally and locally,

NOTE Confidence: 0.8170166

 $00:01:56.240 \longrightarrow 00:01:58.920$  and so we were talking about will talk

NOTE Confidence: 0.8170166

 $00:01:58.920 \dashrightarrow 00:02:01.470$  about some of the bigger pictures items

NOTE Confidence: 0.8170166

 $00:02:01.470 \longrightarrow 00:02:04.380$  of what we're what we're thinking about.

NOTE Confidence: 0.8170166

 $00:02:04.380 \dashrightarrow 00:02:07.172$  But but the work is gonna be done

NOTE Confidence: 0.8170166

 $00:02:07.172 \dashrightarrow 00:02:09.040$  in departments and grassroots.

NOTE Confidence: 0.8170166

00:02:09.040 --> 00:02:10.666 I can't see all of you.

NOTE Confidence: 0.8170166

 $00:02:10.670 \dashrightarrow 00:02:12.560$  I see this wonderful city of names.

NOTE Confidence: 0.8170166

 $00:02:12.560 \longrightarrow 00:02:14.457$  I would I wish to go yes.

NOTE Confidence: 0.8170166

00:02:14.460 --> 00:02:16.357 Then you can record if you'd like.

NOTE Confidence: 0.8170166

 $00:02:16.360 \longrightarrow 00:02:17.440$  That's fine speaking record.

NOTE Confidence: 0.8170166

 $00:02:17.440 \longrightarrow 00:02:19.032$  Yes, we can record that's fine.

NOTE Confidence: 0.8170166

 $00{:}02{:}19.032 \dashrightarrow 00{:}02{:}21.240$  I wish I could see you in person.

NOTE Confidence: 0.8170166

 $00:02:21.240 \longrightarrow 00:02:22.860$  I recognize some of the names,

 $00:02:22.860 \longrightarrow 00:02:24.757$  but I'd love to eventually meet you.

NOTE Confidence: 0.8170166

 $00:02:24.760 \longrightarrow 00:02:26.880$  So when we're in real in real life

NOTE Confidence: 0.8170166

 $00:02:26.880 \longrightarrow 00:02:29.088$  I have to come back and see you.

NOTE Confidence: 0.8170166

 $00{:}02{:}29{.}090 \dashrightarrow 00{:}02{:}31{.}268$  At some point I thought what I would do

NOTE Confidence: 0.8170166

 $00:02:31.268 \dashrightarrow 00:02:33.696$  is start with what is belonging at Yale.

NOTE Confidence: 0.8170166

 $00{:}02{:}33.700 \dashrightarrow 00{:}02{:}36.139$  So if you had to define it in nutshell,

NOTE Confidence: 0.8170166

 $00:02:36.140 \longrightarrow 00:02:37.178$  what is this?

NOTE Confidence: 0.8170166

 $00:02:37.178 \rightarrow 00:02:40.459$  And I would say that you know both Gary

NOTE Confidence: 0.8170166

 $00{:}02{:}40{.}459 \dashrightarrow 00{:}02{:}44{.}120$  and I have spent so much time thinking about.

NOTE Confidence: 0.8170166

 $00:02:44.120 \longrightarrow 00:02:46.381$  This is it's basically a set of

NOTE Confidence: 0.8170166

 $00{:}02{:}46{.}381 \dashrightarrow 00{:}02{:}48{.}524$  actions and initiatives that are both

NOTE Confidence: 0.8170166

 $00:02:48.524 \rightarrow 00:02:50.374$  University wide and also Department

NOTE Confidence: 0.8170166

 $00{:}02{:}50{.}374 \dashrightarrow 00{:}02{:}52{.}694$  specific that are designed to build

NOTE Confidence: 0.8170166

 $00:02:52.694 \dashrightarrow 00:02:54.589$  the best environment for excellence.

NOTE Confidence: 0.8170166

 $00:02:54.590 \longrightarrow 00:02:57.839$  I think that's one way to look at it,

NOTE Confidence: 0.8170166

 $00:02:57.840 \longrightarrow 00:03:00.360$  and so there's it's not one thing.

- NOTE Confidence: 0.8170166
- $00{:}03{:}00{.}360 \dashrightarrow 00{:}03{:}02{.}628$  It's a collection of things that are

 $00:03:02.628 \rightarrow 00:03:04.700$  coordinated but are deeply meaningful.

NOTE Confidence: 0.8170166

00:03:04.700 --> 00:03:06.555 Both University wide and also

NOTE Confidence: 0.8170166

 $00:03:06.555 \rightarrow 00:03:08.410$  within the context of specific.

NOTE Confidence: 0.8170166

 $00:03:08.410 \dashrightarrow 00:03:11.378$  Units, so it's an umbrella we talk about.

NOTE Confidence: 0.8170166

00:03:11.380 --> 00:03:13.342 Belonging else being an umbrella term

NOTE Confidence: 0.8170166

 $00{:}03{:}13{.}342 \dashrightarrow 00{:}03{:}15{.}117$  that talks about our presentation

NOTE Confidence: 0.8170166

 $00{:}03{:}15{.}117 \dashrightarrow 00{:}03{:}16{.}741$  or application amplification of

NOTE Confidence: 0.8170166

 $00{:}03{:}16{.}741 \dashrightarrow 00{:}03{:}19{.}170$  the work that we're already doing.

NOTE Confidence: 0.8170166

 $00:03:19.170 \longrightarrow 00:03:21.396$  Its belonging itself has a very

NOTE Confidence: 0.8170166

 $00:03:21.396 \longrightarrow 00:03:22.880$  specific definition for us,

NOTE Confidence: 0.8170166

 $00{:}03{:}22.880 \dashrightarrow 00{:}03{:}26.219$  and I'll talk about that in a little later.

NOTE Confidence: 0.8170166

 $00:03:26.220 \rightarrow 00:03:28.900$  But we we see the impact as being

NOTE Confidence: 0.8170166

 $00:03:28.900 \rightarrow 00:03:30.669$  one where every person,

NOTE Confidence: 0.8170166

 $00:03:30.670 \rightarrow 00:03:32.530$  no matter where they are,

 $00:03:32.530 \rightarrow 00:03:34.750$  where they sit in the University,

NOTE Confidence: 0.8170166

 $00:03:34.750 \longrightarrow 00:03:36.610$  feel that they are engaged.

NOTE Confidence: 0.8170166

 $00:03:36.610 \rightarrow 00:03:39.508$  They are valued and they are connected.

NOTE Confidence: 0.8170166

 $00:03:39.510 \longrightarrow 00:03:41.798$  And so at the end of the day,

NOTE Confidence: 0.8170166

 $00:03:41.800 \dashrightarrow 00:03:43.744$  that's really what we want to have come

NOTE Confidence: 0.8170166

 $00{:}03{:}43{.}744 \dashrightarrow 00{:}03{:}46{.}089$  out of this particular set of initiative,

NOTE Confidence: 0.8170166

 $00:03:46.090 \rightarrow 00:03:47.830$  and it's exciting right now about

NOTE Confidence: 0.8170166

 $00:03:47.830 \longrightarrow 00:03:49.519$  this current phase of the word,

NOTE Confidence: 0.8170166

 $00{:}03{:}49{.}520 \dashrightarrow 00{:}03{:}51{.}382$  because in some ways we've been doing

NOTE Confidence: 0.8170166

 $00:03:51.382 \dashrightarrow 00:03:53.520$  this work at the University for many,

NOTE Confidence: 0.8170166

 $00:03:53.520 \longrightarrow 00:03:54.086$  many years.

NOTE Confidence: 0.8170166

 $00{:}03{:}54.086 \dashrightarrow 00{:}03{:}55.784$  But this phase is a little

NOTE Confidence: 0.8170166

 $00:03:55.784 \rightarrow 00:03:56.960$  bit different than will,

NOTE Confidence: 0.8170166

 $00:03:56.960 \rightarrow 00:03:58.700$  and I think you'll see why

NOTE Confidence: 0.8170166

 $00:03:58.700 \longrightarrow 00:04:00.100$  when Gary like describe it,

NOTE Confidence: 0.8170166

 $00:04:00.100 \longrightarrow 00:04:01.244$  because it involves not

- NOTE Confidence: 0.8170166
- $00:04:01.244 \rightarrow 00:04:02.388$  only faculty and students,

 $00{:}04{:}02{.}390 \dashrightarrow 00{:}04{:}04{.}502$  which is where we used to have these

NOTE Confidence: 0.8170166

 $00:04:04.502 \rightarrow 00:04:05.540$  conversations around belonging,

NOTE Confidence: 0.8170166

 $00:04:05.540 \longrightarrow 00:04:06.680$  but also staff animals,

NOTE Confidence: 0.8170166

00:04:06.680 --> 00:04:08.133 and also most importantly, alumni.

NOTE Confidence: 0.8170166

 $00:04:08.133 \rightarrow 00:04:10.324$  So we're one of the few universities.

NOTE Confidence: 0.8170166

 $00:04:10.330 \longrightarrow 00:04:12.586$  If any that we know of that is

NOTE Confidence: 0.8170166

00:04:12.586 --> 00:04:13.875 actually actively in incorporating

NOTE Confidence: 0.8170166

 $00{:}04{:}13.875 \dashrightarrow 00{:}04{:}16.178$  the work of alumni and are reaching

NOTE Confidence: 0.8170166

 $00{:}04{:}16.178 \dashrightarrow 00{:}04{:}18.656$  out to alumni into how we think

NOTE Confidence: 0.8170166

 $00:04:18.656 \rightarrow 00:04:20.044$  about building this initiative.

NOTE Confidence: 0.8170166

 $00{:}04{:}20.050 \dashrightarrow 00{:}04{:}21.988$  So I think that's really important,

NOTE Confidence: 0.8170166

 $00:04:21.990 \longrightarrow 00:04:23.340$  so we're going to describe

NOTE Confidence: 0.8170166

00:04:23.340 --> 00:04:24.690 a little bit about our

NOTE Confidence: 0.8510305

 $00:04:24.751 \rightarrow 00:04:27.175$  thinking that went into the recommendations,

 $00:04:27.180 \longrightarrow 00:04:29.730$  which I hope many of you had a chance to

NOTE Confidence: 0.8510305

00:04:29.799 --> 00:04:32.431 read because we want you to understand

NOTE Confidence: 0.8510305

 $00{:}04{:}32{.}431 \dashrightarrow 00{:}04{:}34{.}610$  what underlines some of the things

NOTE Confidence: 0.8510305

 $00:04:34.610 \longrightarrow 00:04:36.566$  we're going to be talking about.

NOTE Confidence: 0.8510305

 $00:04:36.570 \longrightarrow 00:04:38.675$  We're going to talk about

NOTE Confidence: 0.8510305

00:04:38.675 --> 00:04:40.359 about the next steps.

NOTE Confidence: 0.8510305

 $00{:}04{:}40{.}360 \dashrightarrow 00{:}04{:}42{.}058$  That we're going through the action

NOTE Confidence: 0.8510305

 $00{:}04{:}42.058 \dashrightarrow 00{:}04{:}44.016$  plan and also just delve into a

NOTE Confidence: 0.8510305

 $00{:}04{:}44.016 \dashrightarrow 00{:}04{:}45.815$  little bit so few of the initiatives

NOTE Confidence: 0.8510305

 $00{:}04{:}45.868 \dashrightarrow 00{:}04{:}47.283$  of the President salary announced

NOTE Confidence: 0.8510305

 $00:04:47.283 \longrightarrow 00:04:49.405$  a couple of a couple of weeks ago,

NOTE Confidence: 0.8510305

00:04:49.405 --> 00:04:51.714 so I'm going to ask Gary to talk start

NOTE Confidence: 0.8510305

 $00{:}04{:}51{.}714 \dashrightarrow 00{:}04{:}53{.}508$  about talking bout the report and

NOTE Confidence: 0.8510305

 $00{:}04{:}53.508 \dashrightarrow 00{:}04{:}55.886$  some of the things that we really want

NOTE Confidence: 0.8510305

 $00{:}04{:}55{.}886 \dashrightarrow 00{:}04{:}58{.}072$  to pay attention to as you read it,

NOTE Confidence: 0.8510305

 $00:04:58.072 \rightarrow 00:05:00.650$  and then we'll go back into the action plan.

 $00{:}05{:}00{.}650 \dashrightarrow 00{:}05{:}01{.}770$  So I'm going to

NOTE Confidence: 0.8301905

 $00:05:01.770 \longrightarrow 00:05:03.160$  turn this over to you.

NOTE Confidence: 0.8301905

 $00{:}05{:}03{.}160 \dashrightarrow 00{:}05{:}05{.}218$  Thanks very much so thank you Cindy

NOTE Confidence: 0.8301905

 $00{:}05{:}05{.}218 \dashrightarrow 00{:}05{:}07{.}435$  for inviting me and and I I know many

NOTE Confidence: 0.8301905

 $00{:}05{:}07{.}435 \dashrightarrow 00{:}05{:}09{.}270$  of the folks in your Department.

NOTE Confidence: 0.8301905

 $00{:}05{:}09{.}270 \dashrightarrow 00{:}05{:}12.094$  I'm happy to see many of the names.

NOTE Confidence: 0.8301905

 $00:05:12.100 \dashrightarrow 00:05:14.964$  And it's really a pleasure to be here.

NOTE Confidence: 0.8301905

 $00{:}05{:}14.970 \dashrightarrow 00{:}05{:}17.364$  The the so sort of president salary.

NOTE Confidence: 0.8301905

00:05:17.370 --> 00:05:19.980 Ask US Kim and I to chair the new

NOTE Confidence: 0.8301905

 $00{:}05{:}19{.}980 \dashrightarrow 00{:}05{:}22{.}340$  expanded version of what was called

NOTE Confidence: 0.8301905

 $00{:}05{:}22{.}340 \dashrightarrow 00{:}05{:}24{.}340$  the President's Committee on DI

NOTE Confidence: 0.8301905

 $00{:}05{:}24{.}414 \dashrightarrow 00{:}05{:}26{.}682$  and that had been meeting for a

NOTE Confidence: 0.8301905

 $00:05:26.682 \longrightarrow 00:05:28.689$  couple of years prior to that.

NOTE Confidence: 0.8301905

 $00{:}05{:}28.689 \dashrightarrow 00{:}05{:}30.404$  So inject on in January.

NOTE Confidence: 0.8301905

 $00:05:30.410 \longrightarrow 00:05:31.598$  This past January,

 $00:05:31.598 \dashrightarrow 00:05:34.370$  the president ask us to to actually

NOTE Confidence: 0.8301905

 $00{:}05{:}34{.}453 \dashrightarrow 00{:}05{:}36{.}714$  look at the work that was being

NOTE Confidence: 0.8301905

 $00{:}05{:}36{.}714 \dashrightarrow 00{:}05{:}39{.}230$  done at year and come up with a

NOTE Confidence: 0.8301905

 $00{:}05{:}39{.}230 \dashrightarrow 00{:}05{:}41{.}042$  vision and a plan for implementation

NOTE Confidence: 0.8301905

 $00{:}05{:}41{.}042 \dashrightarrow 00{:}05{:}43{.}436$  and and so that's what we did.

NOTE Confidence: 0.8301905

 $00{:}05{:}43{.}440 \dashrightarrow 00{:}05{:}46{.}416$  So and the idea was then to offer.

NOTE Confidence: 0.8301905

 $00{:}05{:}46{.}420 \dashrightarrow 00{:}05{:}48{.}842$  Vision where in and then to develop

NOTE Confidence: 0.8301905

 $00:05:48.842 \dashrightarrow 00:05:51.259$  high level goals on how to achieve

NOTE Confidence: 0.8301905

 $00{:}05{:}51{.}259 \dashrightarrow 00{:}05{:}53{.}215$  that vision and then to outline

NOTE Confidence: 0.8301905

00:05:53.291 --> 00:05:55.967 some strategies and then to provide

NOTE Confidence: 0.8301905

 $00{:}05{:}55{.}967 \dashrightarrow 00{:}05{:}57{.}751$  some initial recommendations to

NOTE Confidence: 0.8301905

00:05:57.760 --> 00:05:59.212 the President for implementation.

NOTE Confidence: 0.8301905

 $00{:}05{:}59{.}212 \dashrightarrow 00{:}06{:}01{.}859$  So this was done by a committee

NOTE Confidence: 0.8301905

 $00{:}06{:}01.859 \dashrightarrow 00{:}06{:}03.047$  Ann and Blake.

NOTE Confidence: 0.8301905

 $00{:}06{:}03.050 \dashrightarrow 00{:}06{:}05.787$  Perhaps you can share the I don't

NOTE Confidence: 0.8301905

 $00:06:05.787 \rightarrow 00:06:08.717$  do this slide or do you have them?

- NOTE Confidence: 0.8705776
- 00:06:12.930 --> 00:06:16.150 OK, so so this is I just want you to

 $00:06:16.245 \rightarrow 00:06:19.377$  see who the committee members were.

NOTE Confidence: 0.8705776

 $00:06:19.380 \longrightarrow 00:06:22.770$  So we're joined by 16.

NOTE Confidence: 0.8705776

 $00{:}06{:}22.770 \dashrightarrow 00{:}06{:}24.242$  Faculty member and staff

NOTE Confidence: 0.8705776

 $00:06:24.242 \rightarrow 00:06:26.082$  and not just go through.

NOTE Confidence: 0.8705776

 $00:06:26.090 \longrightarrow 00:06:28.666$  You can see on this is Kim.

NOTE Confidence: 0.8705776

 $00{:}06{:}28.670 \dashrightarrow 00{:}06{:}31.205$  This is Karen Anderson who

NOTE Confidence: 0.8705776

 $00{:}06{:}31.205 \dashrightarrow 00{:}06{:}33.740$  is in the post office.

NOTE Confidence: 0.8705776

 $00{:}06{:}33.740 \dashrightarrow 00{:}06{:}35.875$  Charles Bailyn was a physicist

NOTE Confidence: 0.8705776

00:06:35.875 --> 00:06:38.670 sent a car with their lawyer.

NOTE Confidence: 0.8705776

00:06:38.670 --> 00:06:41.302 Where did Chang, who is direct Deal

NOTE Confidence: 0.8705776

00:06:41.302 --> 00:06:43.150 Alumni Association Jen Frederick,

NOTE Confidence: 0.8705776

 $00{:}06{:}43.150 \dashrightarrow 00{:}06{:}45.180$  through many of you know,

NOTE Confidence: 0.8705776

 $00{:}06{:}45.180 \dashrightarrow 00{:}06{:}47.860$  Larry Gladney was at FS.

NOTE Confidence: 0.8705776

00:06:47.860 --> 00:06:49.736 And Sharon Cougar, Chaplain,

 $00:06:49.736 \longrightarrow 00:06:53.129$  and Kurt was the Dean of the

NOTE Confidence: 0.8705776

00:06:53.129 --> 00:06:55.007 School of Nursing, Darren,

NOTE Confidence: 0.8705776

00:06:55.007 -> 00:06:56.258 or, you know,

NOTE Confidence: 0.8705776

 $00{:}06{:}56{.}258 \dashrightarrow 00{:}06{:}58{.}760$ Katie Lofton was at FAS Pillow

NOTE Confidence: 0.8705776

 $00:06:58.842 \dashrightarrow 00:07:01.807$  Montalvo from the president's office.

NOTE Confidence: 0.8705776

00:07:01.810 --> 00:07:06.164 Vicki Nolan from the School of Drama.

NOTE Confidence: 0.8705776

00:07:06.170 --> 00:07:07.838 Melinda Pettigrew School of

NOTE Confidence: 0.8705776

00:07:07.838 --> 00:07:09.506 Public Health Steven Spangler,

NOTE Confidence: 0.8705776

 $00:07:09.510 \dashrightarrow 00:07:12.366$  David Stanley from the from HR and NOTE Confidence: 0.8705776

 $00{:}07{:}12.366 \dashrightarrow 00{:}07{:}15.338$  then Tom Tyler from the law school.

NOTE Confidence: 0.8705776

 $00:07:15.340 \dashrightarrow 00:07:18.204$  And so this is the group of faculty

NOTE Confidence: 0.8705776

00:07:18.204 --> 00:07:20.725 and staff and administrators who met NOTE Confidence: 0.8705776

 $00:07:20.725 \longrightarrow 00:07:23.834$  over the next six months to actually

NOTE Confidence: 0.8705776

 $00:07:23.834 \rightarrow 00:07:26.510$  figure out what division would be

NOTE Confidence: 0.8705776

 $00{:}07{:}26.510 \dashrightarrow 00{:}07{:}29.263$  and how would we implement it.

NOTE Confidence: 0.8705776

 $00{:}07{:}29.263 \dashrightarrow 00{:}07{:}32.560$  So hold on a second so so

- NOTE Confidence: 0.8705776
- $00:07:32.675 \longrightarrow 00:07:35.480$  so I think the committee,
- NOTE Confidence: 0.8705776
- $00{:}07{:}35{.}480 \dashrightarrow 00{:}07{:}38{.}090$  the members of the Committee were
- NOTE Confidence: 0.8705776
- $00:07:38.090 \rightarrow 00:07:40.750$  chosen because of their experience,
- NOTE Confidence: 0.8705776
- $00{:}07{:}40.750 \dashrightarrow 00{:}07{:}43.564$  their passion for diversity and they
- NOTE Confidence: 0.8705776
- $00{:}07{:}43.564 \dashrightarrow 00{:}07{:}45.997$  were experts in intersectionality on
- NOTE Confidence: 0.8705776
- $00{:}07{:}45{.}997 \dashrightarrow 00{:}07{:}47{.}929$  drivers of organizational change.
- NOTE Confidence: 0.8705776
- $00:07:47.930 \longrightarrow 00:07:48.808$  For instance,
- NOTE Confidence: 0.8705776
- 00:07:48.808 --> 00:07:51.881 Tom Tyler does work there and in
- NOTE Confidence: 0.8705776
- 00:07:51.881 --> 00:07:54.863 the work was also subdivided into
- NOTE Confidence: 0.8705776
- $00:07:54.863 \dashrightarrow 00:07:57.938$  subcommittees and we we we could
- NOTE Confidence: 0.8705776
- $00{:}07{:}57{.}938 \dashrightarrow 00{:}08{:}01{.}094$  have members from the entire campus.
- NOTE Confidence: 0.8705776
- $00{:}08{:}01{.}100 \dashrightarrow 00{:}08{:}02{.}912$  And bought for them to sub
- NOTE Confidence: 0.8705776
- $00:08:02.912 \dashrightarrow 00:08:04.490$  committees to study the past.
- NOTE Confidence: 0.8705776
- $00{:}08{:}04{.}490 \dashrightarrow 00{:}08{:}06{.}065$  University reports that you available
- NOTE Confidence: 0.8705776
- $00{:}08{:}06{.}065 \dashrightarrow 00{:}08{:}08{.}279$  data and we have activities of peer
- NOTE Confidence: 0.8705776

- $00:08:08.279 \longrightarrow 00:08:10.025$  universities to look for best practices.
- NOTE Confidence: 0.8705776
- 00:08:10.030 --> 00:08:10.375 So,
- NOTE Confidence: 0.8705776
- $00:08:10.375 \longrightarrow 00:08:11.065$  for instance,
- NOTE Confidence: 0.8705776
- $00{:}08{:}11.065 \dashrightarrow 00{:}08{:}13.480$  Cindy was a member of the Subcommittee
- NOTE Confidence: 0.8705776
- 00:08:13.541 --> 00:08:15.305 on faculty and I would like to
- NOTE Confidence: 0.8705776
- $00{:}08{:}15{.}305 \dashrightarrow 00{:}08{:}17{.}070$  ask her to share her experience
- NOTE Confidence: 0.8705776
- 00:08:17.070 --> 00:08:19.268 on how that work with and what
- NOTE Confidence: 0.8705776
- $00:08:19.270 \longrightarrow 00:08:21.426$  what she was she gained from it,
- NOTE Confidence: 0.8705776
- $00:08:21.430 \longrightarrow 00:08:22.662$  and what she learned.
- NOTE Confidence: 0.8705776
- 00:08:22.662 --> 00:08:22.970 Cindy,
- NOTE Confidence: 0.8705776
- $00{:}08{:}22{.}970 \dashrightarrow 00{:}08{:}24{.}734$  if you please could please go ahead
- NOTE Confidence: 0.8705776
- $00:08:24.734 \dashrightarrow 00:08:27.028$  and tell us your experience at the
- NOTE Confidence: 0.8705776
- $00{:}08{:}27.028 \dashrightarrow 00{:}08{:}28.504$  subcommittee member for faculty.
- NOTE Confidence: 0.8658044
- $00:08:29.130 \longrightarrow 00:08:30.252$  Sure, thanks Gary.
- NOTE Confidence: 0.8658044
- 00:08:30.252 --> 00:08:32.496 I joined sometime in the spring
- NOTE Confidence: 0.8658044
- $00:08:32.496 \longrightarrow 00:08:35.004$  of this year and it, you know,

- NOTE Confidence: 0.8658044
- $00{:}08{:}35{.}004 \dashrightarrow 00{:}08{:}38{.}028$  for me it was just nice too.

 $00:08:38.030 \longrightarrow 00:08:39.760$  Be connected to other people

NOTE Confidence: 0.8658044

 $00:08:39.760 \longrightarrow 00:08:41.144$  from across the University.

NOTE Confidence: 0.8658044

00:08:41.150 - 00:08:43.726 I feel like I know pretty well what's

NOTE Confidence: 0.8658044

00:08:43.726 --> 00:08:45.660 happening in the medical school,

NOTE Confidence: 0.8658044

 $00{:}08{:}45{.}660 \dashrightarrow 00{:}08{:}47{.}742$  but some of the other professional

NOTE Confidence: 0.8658044

 $00:08:47.742 \longrightarrow 00:08:49.130$  schools and certainly undergraduates.

NOTE Confidence: 0.8658044

00:08:49.130 --> 00:08:51.212 I don't know as much of

NOTE Confidence: 0.8658044

 $00:08:51.212 \longrightarrow 00:08:52.253$  what what's happening.

NOTE Confidence: 0.8658044

 $00:08:52.260 \rightarrow 00:08:54.619$  So DI Field is a rapidly changing

NOTE Confidence: 0.8658044

 $00:08:54.619 \rightarrow 00:08:56.419$  field from terminology to concepts,

NOTE Confidence: 0.8658044

 $00{:}08{:}56{.}420 \dashrightarrow 00{:}08{:}59{.}172$  and so for me I felt like I

NOTE Confidence: 0.8658044

 $00{:}08{:}59{.}172 \dashrightarrow 00{:}09{:}01{.}630$  I learned a lot in terms of,

NOTE Confidence: 0.8658044

 $00:09:01.630 \dashrightarrow 00:09:03.706$  you know what people are currently

NOTE Confidence: 0.8658044

 $00:09:03.706 \longrightarrow 00:09:05.790$  thinking about in in the field.

00:09:05.790 --> 00:09:08.191 Ann and how I might be able

NOTE Confidence: 0.8658044

 $00:09:08.191 \longrightarrow 00:09:09.710$  to think about that.

NOTE Confidence: 0.8658044

 $00{:}09{:}09{.}710 \dashrightarrow 00{:}09{:}11.420$  So the Department at the same

NOTE Confidence: 0.8658044

00:09:11.420 --> 00:09:13.654 time I hope that I brought things

NOTE Confidence: 0.8658044

 $00{:}09{:}13.654 \dashrightarrow 00{:}09{:}15.700$  that we have been thinking about

NOTE Confidence: 0.8658044

00:09:15.700 --> 00:09:17.871 doing in the Department to other

NOTE Confidence: 0.8658044

00:09:17.871 --> 00:09:19.279 folks across the campus,

NOTE Confidence: 0.8658044

 $00:09:19.280 \longrightarrow 00:09:21.324$  so I think it was just really

NOTE Confidence: 0.8658044

 $00{:}09{:}21.324 \dashrightarrow 00{:}09{:}23.240$  helpful to have that knowledge.

NOTE Confidence: 0.8658044

 $00:09:23.240 \rightarrow 00:09:25.550$  Sharing it was really rapid turn around.

NOTE Confidence: 0.8658044

 $00{:}09{:}25{.}550 \dashrightarrow 00{:}09{:}27{.}212$  So of course our committee wanted

NOTE Confidence: 0.8658044

 $00{:}09{:}27{.}212 \dashrightarrow 00{:}09{:}29{.}286$  a lot more time to talk about

NOTE Confidence: 0.8658044

 $00{:}09{:}29{.}286 \dashrightarrow 00{:}09{:}30{.}786$  these issues and think through

NOTE Confidence: 0.8658044

 $00{:}09{:}30.786$  -->  $00{:}09{:}32.809$  them and provide recommendations.

NOTE Confidence: 0.8658044

00:09:32.810 --> 00:09:35.450 But it was a really rapid turn around,

NOTE Confidence: 0.8658044

 $00:09:35.450 \rightarrow 00:09:37.823$  but I think in the end really

- NOTE Confidence: 0.8658044
- $00{:}09{:}37{.}823 \dashrightarrow 00{:}09{:}39{.}830$  helpful to know and to meet.

 $00:09:39.830 \longrightarrow 00:09:42.220$  Other people from across the

NOTE Confidence: 0.8658044

 $00:09:42.220 \dashrightarrow 00:09:44.610$  University and share best practices

NOTE Confidence: 0.8658044

 $00:09:44.694 \rightarrow 00:09:46.639$  and concepts and ideas so.

NOTE Confidence: 0.77436733

 $00:09:48.180 \dashrightarrow 00:09:50.756$  Thank you Cindy so so the committee

NOTE Confidence: 0.77436733

00:09:50.756 --> 00:09:53.018 was in parallel in early January

NOTE Confidence: 0.77436733

 $00:09:53.018 \longrightarrow 00:09:55.184$  and the pace we had fourth

NOTE Confidence: 0.77436733

00:09:55.184 --> 00:09:57.349 didn't take into account covid,

NOTE Confidence: 0.77436733

 $00{:}09{:}57{.}350 \dashrightarrow 00{:}10{:}00{.}108$  so we actually had to had to.

NOTE Confidence: 0.77436733

 $00{:}10{:}00{.}110 \dashrightarrow 00{:}10{:}03{.}006$  Here's how we work and we we had

NOTE Confidence: 0.77436733

 $00{:}10{:}03.006 \dashrightarrow 00{:}10{:}05.809$  a retreat which was done on Zoom,

NOTE Confidence: 0.77436733

 $00{:}10{:}05{.}810 \dashrightarrow 00{:}10{:}08{.}090$  which actually worked out pretty well,

NOTE Confidence: 0.77436733

00:10:08.090 --> 00:10:09.990 but it would, you know,

NOTE Confidence: 0.77436733

 $00{:}10{:}09{.}990 \dashrightarrow 00{:}10{:}12{.}650$  get together and get the work done,

NOTE Confidence: 0.77436733

 $00:10:12.650 \longrightarrow 00:10:14.034$  which was really great.

 $00:10:14.034 \rightarrow 00:10:17.400$  And we also spoke with many members of the

NOTE Confidence: 0.77436733

 $00:10:17.400 \rightarrow 00:10:20.249$  community who shared their time and insights.

NOTE Confidence: 0.77436733

00:10:20.250 --> 00:10:21.110 For instance,

NOTE Confidence: 0.77436733

 $00:10:21.110 \longrightarrow 00:10:23.260$  Professor Ferguson so spoke to

NOTE Confidence: 0.77436733

 $00{:}10{:}23.260 \dashrightarrow 00{:}10{:}24.930$  us about intersectionality and

NOTE Confidence: 0.77436733

 $00{:}10{:}24.930 \dashrightarrow 00{:}10{:}26.820$  expanded our views and ideas of

NOTE Confidence: 0.77436733

 $00{:}10{:}26.820 \dashrightarrow 00{:}10{:}29.128$  how that concept could fit

NOTE Confidence: 0.77436733

 $00:10:29.128 \rightarrow 00:10:30.860$  into an institutional framework.

NOTE Confidence: 0.77436733

 $00:10:30.860 \longrightarrow 00:10:33.116$  And how no one thinks of

NOTE Confidence: 0.77436733

00:10:33.116 --> 00:10:33.868 individual holistically,

NOTE Confidence: 0.77436733

 $00{:}10{:}33{.}870 \dashrightarrow 00{:}10{:}36{.}066$  you know their identity's and that

NOTE Confidence: 0.77436733

 $00{:}10{:}36.066 \dashrightarrow 00{:}10{:}39.297$  informs us on how we approach a way of

NOTE Confidence: 0.77436733

00:10:39.297 --> 00:10:41.469 creating a community of the logging

NOTE Confidence: 0.77436733

 $00:10:41.469 \rightarrow 00:10:43.509$  the there were several important

NOTE Confidence: 0.77436733

 $00:10:43.509 \longrightarrow 00:10:46.275$  ideas that I just want to highlight

NOTE Confidence: 0.77436733

 $00:10:46.275 \rightarrow 00:10:48.525$  when you read the the report,

- NOTE Confidence: 0.77436733
- $00:10:48.530 \longrightarrow 00:10:51.354$  you'll see that one is that excellence is

 $00:10:51.354 \rightarrow 00:10:54.166$  really the ultimate reason for that work.

NOTE Confidence: 0.77436733

 $00:10:54.170 \longrightarrow 00:10:56.426$  And we believe that you should

NOTE Confidence: 0.77436733

 $00:10:56.426 \rightarrow 00:10:57.930$  Excel in every area.

NOTE Confidence: 0.77436733

 $00:10:57.930 \rightarrow 00:10:59.695$  And the committee really fundamentally

NOTE Confidence: 0.77436733

 $00{:}10{:}59.695 \dashrightarrow 00{:}11{:}02.070$  believe that our focus on diversity,

NOTE Confidence: 0.77436733

 $00:11:02.070 \longrightarrow 00:11:02.976$  equity, inclusion.

NOTE Confidence: 0.77436733

 $00:11:02.976 \rightarrow 00:11:05.694$  Was an essential part of maintaining

NOTE Confidence: 0.77436733

 $00:11:05.694 \rightarrow 00:11:07.929$  what we've had excellence today

NOTE Confidence: 0.77436733

 $00{:}11{:}07{.}929 \dashrightarrow 00{:}11{:}10{.}443$  and excellence for for the future.

NOTE Confidence: 0.77436733

 $00:11:10.450 \longrightarrow 00:11:11.742$  And so came out.

NOTE Confidence: 0.77436733

00:11:11.742 --> 00:11:14.094 Stop here for a second and I

NOTE Confidence: 0.77436733

00:11:14.094 --> 00:11:15.418 ask you to continue.

NOTE Confidence: 0.837079

00:11:16.040 --> 00:11:18.592 Right, can you take a slide down for

NOTE Confidence: 0.837079

 $00{:}11{:}18.592 \dashrightarrow 00{:}11{:}21.687$  just a second so I could see every body?

 $00:11:21.690 \rightarrow 00:11:23.808$  I thought the other two definitions,

NOTE Confidence: 0.837079

 $00{:}11{:}23.810 \dashrightarrow 00{:}11{:}26.202$  which we we really honed in on that

NOTE Confidence: 0.837079

00:11:26.202 --> 00:11:29.010 I want you to be conscious up or

NOTE Confidence: 0.837079

 $00:11:29.010 \longrightarrow 00:11:31.220$  what's the definition of belonging?

NOTE Confidence: 0.837079

 $00{:}11{:}31{.}220 \dashrightarrow 00{:}11{:}33{.}684$  What does it actually mean to belong?

NOTE Confidence: 0.837079

 $00{:}11{:}33.690 \dashrightarrow 00{:}11{:}35.808$  And we actually did some research.

NOTE Confidence: 0.837079

 $00{:}11{:}35{.}810$  -->  $00{:}11{:}37{.}672$  There are faculty members on our own NOTE Confidence: 0.837079

00:11:37.672 --> 00:11:39.890 in our own psychology Department and

NOTE Confidence: 0.837079

00:11:39.890 --> 00:11:42.155 also some researchers in corporations,

NOTE Confidence: 0.837079

 $00:11:42.160 \dashrightarrow 00:11:44.813$  one being Howard Ross wrote a book NOTE Confidence: 0.837079

00:11:44.813 --> 00:11:47.050 called Our Search for Belonging.

NOTE Confidence: 0.837079

 $00{:}11{:}47.050 \dashrightarrow 00{:}11{:}49.132$  And some professors at Harvard that

NOTE Confidence: 0.837079

 $00:11:49.132 \rightarrow 00:11:50.910$  we read which actually identified

NOTE Confidence: 0.837079

 $00{:}11{:}50{.}910 \dashrightarrow 00{:}11{:}52{.}884$  the components of what it means

NOTE Confidence: 0.837079

 $00{:}11{:}52.884 \dashrightarrow 00{:}11{:}54.530$  for a person to belong.

NOTE Confidence: 0.837079

 $00:11:54.530 \longrightarrow 00:11:56.476$  And they say, and we have adopted

- NOTE Confidence: 0.837079
- 00:11:56.476 00:11:59.290 as a sa a definition that belonging,

 $00:11:59.290 \longrightarrow 00:12:01.670$  means that the person can be themselves.

NOTE Confidence: 0.837079

 $00{:}12{:}01.670 \dashrightarrow 00{:}12{:}04.050$  They believe that they can be themselves.

NOTE Confidence: 0.837079

 $00:12:04.050 \rightarrow 00:12:06.306$  They can take part in teams

NOTE Confidence: 0.837079

 $00:12:06.306 \rightarrow 00:12:08.410$  with different types of people.

NOTE Confidence: 0.837079

00:12:08.410 --> 00:12:10.834 Um, but work toward the same goals and

NOTE Confidence: 0.837079

 $00{:}12{:}10.834 \dashrightarrow 00{:}12{:}13.121$  have the same values that worked with

NOTE Confidence: 0.837079

 $00:12:13.121 \rightarrow 00:12:15.579$  the same goals in the same values,

NOTE Confidence: 0.837079

 $00:12:15.580 \rightarrow 00:12:17.536$  but they know that people's talents

NOTE Confidence: 0.837079

 $00:12:17.536 \rightarrow 00:12:19.168$  and perspectives, including their own,

NOTE Confidence: 0.837079

00:12:19.168 --> 00:12:20.798 will be recognized and respected,

NOTE Confidence: 0.837079

 $00{:}12{:}20.800 \dashrightarrow 00{:}12{:}22.430$  and that's how those are.

NOTE Confidence: 0.837079

 $00{:}12{:}22{.}430 \dashrightarrow 00{:}12{:}24{.}374$  The schools basically points about what

NOTE Confidence: 0.837079

 $00{:}12{:}24.374 \dashrightarrow 00{:}12{:}26.670$  people need to feel that they belong,

NOTE Confidence: 0.837079

 $00:12:26.670 \longrightarrow 00:12:28.392$  so we actually broke those down

 $00:12:28.392 \rightarrow 00:12:30.250$  into four or five components.

NOTE Confidence: 0.837079

 $00:12:30.250 \longrightarrow 00:12:32.588$  And that's what we're trying to make

NOTE Confidence: 0.837079

 $00{:}12{:}32.588 \dashrightarrow 00{:}12{:}34.817$  sure that we're covering as we do.

NOTE Confidence: 0.837079

 $00:12:34.820 \longrightarrow 00:12:36.260$  Some of these initiatives.

NOTE Confidence: 0.837079

 $00:12:36.260 \longrightarrow 00:12:38.900$  The other thing I want you to to.

NOTE Confidence: 0.837079

00:12:38.900 --> 00:12:41.564 Be clear about is our system

NOTE Confidence: 0.837079

00:12:41.564 --> 00:12:42.896 definition of diversity.

NOTE Confidence: 0.837079

00:12:42.900 --> 00:12:45.196 We are in a moment in our country

NOTE Confidence: 0.837079

00:12:45.196 --> 00:12:47.587 where we are very focused on anti

NOTE Confidence: 0.837079

00:12:47.587 --> 00:12:49.833 black racism and on what's happening

NOTE Confidence: 0.837079

 $00:12:49.833 \longrightarrow 00:12:51.998$  with black and Brown bodies.

NOTE Confidence: 0.837079

 $00{:}12{:}52.000 \dashrightarrow 00{:}12{:}53.705$  Given what happened with George

NOTE Confidence: 0.837079

 $00:12:53.705 \longrightarrow 00:12:56.185$  Floyd in the middle of our of

NOTE Confidence: 0.837079

 $00{:}12{:}56{.}185 \dashrightarrow 00{:}12{:}57{.}945$  our conversation as a committee.

NOTE Confidence: 0.837079

00:12:57.950 --> 00:12:59.918 But when you talk about diversity

NOTE Confidence: 0.837079

 $00{:}12{:}59{.}918 \dashrightarrow 00{:}13{:}02{.}048$  we also talked about a broader

- NOTE Confidence: 0.837079
- $00:13:02.048 \longrightarrow 00:13:03.548$  range of diverse diversity.

00:13:03.550 - 00:13:05.300 So things like certainly race,

NOTE Confidence: 0.837079

00:13:05.300 --> 00:13:06.000 nationality, ability,

NOTE Confidence: 0.837079

 $00{:}13{:}06.000 \dashrightarrow 00{:}13{:}07.400$  gender or socioe conomic diversity.

NOTE Confidence: 0.837079

00:13:07.400 --> 00:13:09.150 And because we're a University

NOTE Confidence: 0.837079

 $00:13:09.150 \longrightarrow 00:13:09.850$  also perspectives.

NOTE Confidence: 0.837079

 $00:13:09.850 \rightarrow 00:13:13.470$  So once you just keep that in mind that that.

NOTE Confidence: 0.837079

00:13:13.470 --> 00:13:13.737 Actually,

NOTE Confidence: 0.837079

 $00{:}13{:}13{.}737 \dashrightarrow 00{:}13{:}15{.}339$  something that we're focused on as

NOTE Confidence: 0.837079

 $00:13:15.339 \rightarrow 00:13:16.830$  we build something to initiatives.

NOTE Confidence: 0.837079

00:13:16.830 --> 00:13:19.070 Although you'll see for the next few years,

NOTE Confidence: 0.837079

 $00:13:19.070 \longrightarrow 00:13:20.470$  we're going to be very,

NOTE Confidence: 0.837079

 $00{:}13{:}20{.}470 \dashrightarrow 00{:}13{:}22{.}246$  very focused on race given where

NOTE Confidence: 0.837079

 $00{:}13{:}22{.}246 \dashrightarrow 00{:}13{:}24{.}841$  we are as a country and some other

NOTE Confidence: 0.837079

 $00{:}13{:}24{.}841 \dashrightarrow 00{:}13{:}27{.}235$  things that we think we are poised

 $00:13:27.235 \longrightarrow 00:13:31.729$  to to deepen in our work. So we have.

NOTE Confidence: 0.837079

00:13:31.730 --> 00:13:33.474 I want to talk a little bit about

NOTE Confidence: 0.837079

 $00:13:33.474 \longrightarrow 00:13:34.210$  the action plan.

NOTE Confidence: 0.837079

 $00{:}13{:}34{.}210 \dashrightarrow 00{:}13{:}35{.}778$  I know some of you have read,

NOTE Confidence: 0.837079

 $00{:}13{:}35{.}780 \dashrightarrow 00{:}13{:}37{.}131$  report and want to give you a

NOTE Confidence: 0.837079

 $00{:}13{:}37{.}131 \dashrightarrow 00{:}13{:}38{.}791$  sense of the action plan won't go

NOTE Confidence: 0.837079

 $00:13:38.791 \longrightarrow 00:13:39.823$  through the whole thing.

NOTE Confidence: 0.837079

00:13:39.830 --> 00:13:40.746 'cause it's very comprehensive,

NOTE Confidence: 0.837079

 $00{:}13{:}40.746 \dashrightarrow 00{:}13{:}42.120$  but we happen to have a

NOTE Confidence: 0.837079

 $00{:}13{:}42.167 \dashrightarrow 00{:}13{:}43.207$  visual of an action plan.

NOTE Confidence: 0.837079

 $00{:}13{:}43{.}210 \dashrightarrow 00{:}13{:}45{.}226$  So I'm going to have some one put that up.

NOTE Confidence: 0.837079

00:13:45.230 --> 00:13:47.182 I think Ryan's gonna put that up for

NOTE Confidence: 0.837079

 $00{:}13{:}47{.}182 \dashrightarrow 00{:}13{:}49{.}534$  us and then I'm going to plant some

NOTE Confidence: 0.837079

 $00:13:49.534 \rightarrow 00:13:51.361$  things in their specific things that

NOTE Confidence: 0.837079

00:13:51.361 - 00:13:53.342 we just want to pay attention to.

NOTE Confidence: 0.837079

 $00:13:53.350 \longrightarrow 00:13:54.200$  We haven't posted this yet.

- NOTE Confidence: 0.837079
- $00:13:54.200 \longrightarrow 00:13:56.034$  Will get a version of this post

 $00:13:56.034 \rightarrow 00:13:58.048$  that's going to be a little bit more.

NOTE Confidence: 0.75301194

 $00:13:58.050 \rightarrow 00:14:00.577$  Acceptable for some summer colleagues, but.

NOTE Confidence: 0.75301194

 $00:14:00.577 \rightarrow 00:14:02.779$  I have a pile of jewels.

NOTE Confidence: 0.75301194

 $00:14:02.780 \longrightarrow 00:14:06.235$  I like to have. This is a way of

NOTE Confidence: 0.75301194

00:14:06.235 --> 00:14:07.580 thinking about the action plan,

NOTE Confidence: 0.75301194

 $00:14:07.580 \rightarrow 00:14:10.110$  so I want to remember that one of the things

NOTE Confidence: 0.75301194

 $00{:}14{:}10{.}173 \dashrightarrow 00{:}14{:}12{.}413$  that committee wrote is that this is a.

NOTE Confidence: 0.75301194

 $00:14:12.420 \longrightarrow 00:14:13.468$  This is a marathon.

NOTE Confidence: 0.75301194

 $00:14:13.468 \longrightarrow 00:14:15.371$  This is not a Sprint will be

NOTE Confidence: 0.75301194

 $00{:}14{:}15{.}371 \dashrightarrow 00{:}14{:}17{.}254$  working on this for years to come,

NOTE Confidence: 0.75301194

 $00{:}14{:}17{.}260 \dashrightarrow 00{:}14{:}19{.}199$  although we want to take it in

NOTE Confidence: 0.75301194

 $00{:}14{:}19{.}199 \dashrightarrow 00{:}14{:}20{.}854$  five year increments in terms of

NOTE Confidence: 0.75301194

 $00{:}14{:}20.854 \dashrightarrow 00{:}14{:}22.378$  how we want to be coordinated,

NOTE Confidence: 0.75301194

 $00:14:22.380 \longrightarrow 00:14:24.292$  we want to focus on and so the

 $00:14:24.292 \longrightarrow 00:14:25.814$  president did ask us for an

NOTE Confidence: 0.75301194

00:14:25.814 --> 00:14:27.284 action plan in addition to some

NOTE Confidence: 0.75301194

 $00:14:27.342 \longrightarrow 00:14:29.512$  of the people in the more larger

NOTE Confidence: 0.75301194

 $00:14:29.512 \rightarrow 00:14:30.718$  conversations and larger principles

NOTE Confidence: 0.75301194

 $00:14:30.718 \longrightarrow 00:14:32.326$  that he wanted us to identify.

NOTE Confidence: 0.75301194

 $00{:}14{:}32{.}330 \dashrightarrow 00{:}14{:}34{.}976$  This action plan is for the next five years. NOTE Confidence: 0.75301194

 $00{:}14{:}34{.}980 \dashrightarrow 00{:}14{:}37{.}730$  And you'll notice on the top or a set of.

NOTE Confidence: 0.8839557

 $00:14:40.310 \longrightarrow 00:14:42.338$  Objectives or goals that we have

NOTE Confidence: 0.8839557

 $00{:}14{:}42{.}338 \dashrightarrow 00{:}14{:}44{.}831$  for the next five years that are

NOTE Confidence: 0.8839557

 $00:14:44.831 \longrightarrow 00:14:46.979$  that are really inspired by the

NOTE Confidence: 0.8839557

00:14:46.979 --> 00:14:49.717 report and then you'll see that the

NOTE Confidence: 0.8839557

 $00:14:49.717 \rightarrow 00:14:51.625$  colors very specifically the purple,

NOTE Confidence: 0.8839557

 $00:14:51.625 \longrightarrow 00:14:53.450$  are those priorities of the

NOTE Confidence: 0.8839557

 $00:14:53.450 \dashrightarrow 00:14:54.910$  President mentioned in his.

NOTE Confidence: 0.82899195

00:14:56.980 --> 00:14:59.020 In his memo to the entire

NOTE Confidence: 0.82899195

 $00:14:59.020 \rightarrow 00:15:00.750$  community a few weeks ago,

- NOTE Confidence: 0.82899195
- $00:15:00.750 \longrightarrow 00:15:02.465$  and there, other colors are
- NOTE Confidence: 0.82899195
- 00:15:02.465 --> 00:15:03.837 really not not specific,
- NOTE Confidence: 0.82899195
- $00:15:03.840 \longrightarrow 00:15:05.550$  but purple is definitely about
- NOTE Confidence: 0.82899195
- $00:15:05.550 \rightarrow 00:15:06.576$  the president's priorities,
- NOTE Confidence: 0.82899195
- $00:15:06.580 \longrightarrow 00:15:08.295$  and these are not written
- NOTE Confidence: 0.82899195
- $00:15:08.295 \longrightarrow 00:15:09.667$  in any particular order.
- NOTE Confidence: 0.8124676
- 00:15:11.770 --> 00:15:13.948 So there's no order of hierarchy,
- NOTE Confidence: 0.8124676
- $00:15:13.950 \rightarrow 00:15:17.217$  but I want to mention a couple of things.
- NOTE Confidence: 0.8124676
- $00:15:17.220 \longrightarrow 00:15:19.030$  One is we know Gary.
- NOTE Confidence: 0.8124676
- $00:15:19.030 \longrightarrow 00:15:22.579$  I'm going to talk a little bit
- NOTE Confidence: 0.8124676
- $00{:}15{:}22.579 \dashrightarrow 00{:}15{:}24.840$  about present priorities around.
- NOTE Confidence: 0.8124676
- 00:15:24.840 --> 00:15:25.713 Diversity in particular,
- NOTE Confidence: 0.8124676
- $00{:}15{:}25{.}713 \dashrightarrow 00{:}15{:}28{.}128$  but we know that there are a lot
- NOTE Confidence: 0.8124676
- 00:15:28.128 --> 00:15:29.420 of schools and administrative
- NOTE Confidence: 0.8124676
- $00:15:29.420 \rightarrow 00:15:31.483$  units like yours who have actually
- NOTE Confidence: 0.8124676

- 00:15:31.483 > 00:15:33.019 been working on diversity.
- NOTE Confidence: 0.8124676
- $00{:}15{:}33{.}020 \dashrightarrow 00{:}15{:}34{.}704$  So, for example, Betty,
- NOTE Confidence: 0.8124676
- $00{:}15{:}34{.}704 \dashrightarrow 00{:}15{:}37{.}230$  which is the faculty Excellence inverse
- NOTE Confidence: 0.8124676
- $00:15:37.306 \rightarrow 00:15:40.314$  initiative that many of you might know about.
- NOTE Confidence: 0.8124676
- $00:15:40.320 \longrightarrow 00:15:42.234$  1st Five years schools have brought
- NOTE Confidence: 0.8124676
- $00{:}15{:}42{.}234 \dashrightarrow 00{:}15{:}44{.}573$  at least 101 excellent back of the
- NOTE Confidence: 0.8124676
- 00:15:44.573 --> 00:15:46.253 campus using that particular program,
- NOTE Confidence: 0.8124676
- $00{:}15{:}46{.}260 \dashrightarrow 00{:}15{:}48{.}858$  and we know that our staff
- NOTE Confidence: 0.8124676
- $00{:}15{:}48.858 \dashrightarrow 00{:}15{:}50.157$  affinity groups which.
- NOTE Confidence: 0.8124676
- $00{:}15{:}50{.}160 \dashrightarrow 00{:}15{:}51{.}084$  Our continuing continuing
- NOTE Confidence: 0.8124676
- 00:15:51.084 --> 00:15:52.316 to grow our diversifying,
- NOTE Confidence: 0.8124676
- $00:15:52.320 \rightarrow 00:15:53.755$  our manager and professional staff
- NOTE Confidence: 0.8124676
- $00:15:53.755 \rightarrow 00:15:55.700$  which of which have doubled diversity,
- NOTE Confidence: 0.8124676
- $00:15:55.700 \longrightarrow 00:15:57.240$  is doubled in last decade.
- NOTE Confidence: 0.8124676
- $00:15:57.240 \rightarrow 00:16:00.012$  So we've increased as we always as we know,
- NOTE Confidence: 0.8124676
- $00:16:00.020 \longrightarrow 00:16:01.874$  the number of students from low

 $00:16:01.874 \rightarrow 00:16:03.783$  income backgrounds in the College of

NOTE Confidence: 0.8124676

00:16:03.783 --> 00:16:05.328 particular working on that through

NOTE Confidence: 0.8124676

00:16:05.328 --> 00:16:07.720 and some of the other schools as well.

NOTE Confidence: 0.8124676

 $00{:}16{:}07{.}720$  -->  $00{:}16{:}09{.}813$  And we're beginning to focus a little

NOTE Confidence: 0.8124676

00:16:09.813 --> 00:16:11.389 bit more deliberately on connecting

NOTE Confidence: 0.8124676

 $00{:}16{:}11{.}389 \dashrightarrow 00{:}16{:}12{.}944$  with our diverse alumni body.

NOTE Confidence: 0.8124676

 $00{:}16{:}12.950 \dashrightarrow 00{:}16{:}14.750$  One of the things we discovered

NOTE Confidence: 0.8124676

 $00{:}16{:}14.750 \dashrightarrow 00{:}16{:}17.705$  as a as a sa a committee was that

NOTE Confidence: 0.8124676

00:16:17.705 --> 00:16:20.079 when you look out over the next

NOTE Confidence: 0.8124676

 $00{:}16{:}20.079 \dashrightarrow 00{:}16{:}22.535$  last 10 years to the 12 years of.

NOTE Confidence: 0.8124676

 $00{:}16{:}22.540 \dashrightarrow 00{:}16{:}23.932$  Students across the University

NOTE Confidence: 0.8124676

00:16:23.932 --> 00:16:24.628 have graduated,

NOTE Confidence: 0.8124676

 $00{:}16{:}24.630 \dashrightarrow 00{:}16{:}27.353$  but there is a real diversity of

NOTE Confidence: 0.8124676

00:16:27.353 --> 00:16:29.340 real demographic shift and the

NOTE Confidence: 0.8124676

 $00{:}16{:}29{.}340 \dashrightarrow 00{:}16{:}31{.}210$  diversity of the alumni body.

 $00:16:31.210 \longrightarrow 00:16:33.010$  They are eager to engage and

NOTE Confidence: 0.8124676

 $00{:}16{:}33.010 \dashrightarrow 00{:}16{:}34.210$  learn about the issues.

NOTE Confidence: 0.8124676

 $00:16:34.210 \longrightarrow 00:16:35.812$  They are a little bit different

NOTE Confidence: 0.8124676

 $00{:}16{:}35{.}812 \dashrightarrow 00{:}16{:}37{.}912$  from those who came before them or

NOTE Confidence: 0.8124676

 $00:16:37.912 \rightarrow 00:16:39.537$  beginning to think more strategically

NOTE Confidence: 0.8124676

 $00{:}16{:}39{.}537 \dashrightarrow 00{:}16{:}41{.}706$  about how to engage with these alumni.

NOTE Confidence: 0.8124676

 $00:16:41.710 \longrightarrow 00:16:43.210$  So with that in mind,

NOTE Confidence: 0.8124676

 $00:16:43.210 \longrightarrow 00:16:44.710$  but where we're starting from,

NOTE Confidence: 0.8124676

 $00{:}16{:}44.710 \dashrightarrow 00{:}16{:}46.210$  we're just going to highlight

NOTE Confidence: 0.8124676

 $00:16:46.210 \longrightarrow 00:16:47.410$  again on this particular.

NOTE Confidence: 0.8124676

 $00{:}16{:}47{.}410 \dashrightarrow 00{:}16{:}50{.}110$  Using this as a as a template.

NOTE Confidence: 0.8124676

 $00{:}16{:}50{.}110 \dashrightarrow 00{:}16{:}52{.}714$  Some of the things that the President

NOTE Confidence: 0.8124676

 $00{:}16{:}52.714 \dashrightarrow 00{:}16{:}55.319$  talked about some things will be doing.

NOTE Confidence: 0.8124676

 $00:16:55.320 \longrightarrow 00:16:57.360$  So a couple of things.

NOTE Confidence: 0.8124676

00:16:57.360 --> 00:16:58.170 One is,

NOTE Confidence: 0.8124676

00:16:58.170 --> 00:17:00.195 if you look at acknowledgement,

- NOTE Confidence: 0.8124676
- $00:17:00.200 \longrightarrow 00:17:01.550$  recognition and respect,

 $00:17:01.550 \longrightarrow 00:17:04.250$  remember going back to our conversation

NOTE Confidence: 0.8124676

 $00:17:04.250 \longrightarrow 00:17:06.494$  that that is really important for

NOTE Confidence: 0.8124676

 $00:17:06.494 \longrightarrow 00:17:08.750$  people to feel like they belong.

NOTE Confidence: 0.8124676

 $00{:}17{:}08{.}750 \dashrightarrow 00{:}17{:}11{.}000$  One of the things the president

NOTE Confidence: 0.8124676

 $00:17:11.000 \rightarrow 00:17:13.493$  is focused on is understanding the

NOTE Confidence: 0.8124676

00:17:13.493 - 00:17:16.671 US history and he has charged they

NOTE Confidence: 0.8124676

 $00{:}17{:}16.671 \dashrightarrow 00{:}17{:}19.453$  light who is professor and has a

NOTE Confidence: 0.8124676

00:17:19.453 --> 00:17:23.310 lot of deep knowledge of slavery.

NOTE Confidence: 0.8124676

 $00{:}17{:}23{.}310$  -->  $00{:}17{:}25{.}452$  Running the Gilder Center on slavery

NOTE Confidence: 0.8124676

 $00{:}17{:}25{.}452 \dashrightarrow 00{:}17{:}27{.}674$  to create a committee to actually

NOTE Confidence: 0.8124676

 $00:17:27.674 \longrightarrow 00:17:29.852$  look at yells history of slavery

NOTE Confidence: 0.8124676

 $00:17:29.852 \longrightarrow 00:17:31.140$  and professors already.

NOTE Confidence: 0.8124676

00:17:31.140 --> 00:17:33.378 I think that that study

NOTE Confidence: 0.8124676

 $00{:}17{:}33{.}378 \dashrightarrow 00{:}17{:}34{.}497$  is already launched.

 $00:17:34.500 \longrightarrow 00:17:37.139$  There is a committee that has been

NOTE Confidence: 0.8124676

 $00:17:37.139 \longrightarrow 00:17:39.149$  created and there are already

NOTE Confidence: 0.8124676

00:17:39.149 --> 00:17:41.543 students who are in the archives

NOTE Confidence: 0.8124676

00:17:41.543 --> 00:17:44.055 looking at our own history so that

NOTE Confidence: 0.8124676

00:17:44.055 --> 00:17:46.416 we'll be able to have report fairly

NOTE Confidence: 0.8124676

 $00{:}17{:}46{.}416$  -->  $00{:}17{:}48{.}957$  soon about where we were in that

NOTE Confidence: 0.8124676

00:17:48.957 --> 00:17:51.832 much more deeply about where we were

NOTE Confidence: 0.8124676

00:17:51.832 --> 00:17:54.100 as University involved in slavery.

NOTE Confidence: 0.8124676

00:17:54.100 --> 00:17:55.525 Ross looking at assessing campus

NOTE Confidence: 0.8124676

 $00{:}17{:}55{.}525 \dashrightarrow 00{:}17{:}56{.}665$  culture and the effectiveness

NOTE Confidence: 0.8124676

 $00:17:56.665 \longrightarrow 00:17:57.879$  of ongoing initiatives.

NOTE Confidence: 0.8124676

00:17:57.880  $-\!>$  00:18:00.022 One of the things we discovered as

NOTE Confidence: 0.8124676

00:18:00.022 --> 00:18:02.361 a committee is that we don't have

NOTE Confidence: 0.8124676

 $00:18:02.361 \longrightarrow 00:18:04.389$  a very good sense of accountability

NOTE Confidence: 0.8124676

 $00:18:04.451 \longrightarrow 00:18:06.173$  and assessment of what is going

NOTE Confidence: 0.8124676

 $00:18:06.173 \longrightarrow 00:18:08.590$  on in the unit and what will be

- NOTE Confidence: 0.8124676
- $00:18:08.590 \longrightarrow 00:18:10.480$  going on as we move forward.

 $00:18:10.480 \longrightarrow 00:18:11.740$  It's probably the biggest

NOTE Confidence: 0.8580135

00:18:11.740 --> 00:18:13.000 change from previous reports,

NOTE Confidence: 0.8580135

 $00:18:13.000 \rightarrow 00:18:16.560$  and so we're actually. Wiring.

NOTE Confidence: 0.79163307

 $00{:}18{:}20{.}340 \dashrightarrow 00{:}18{:}22{.}025$  Require unit plans and assessment

NOTE Confidence: 0.79163307

 $00:18:22.025 \longrightarrow 00:18:23.710$  protocols to be in place.

NOTE Confidence: 0.79163307

 $00{:}18{:}23.710 \dashrightarrow 00{:}18{:}25.395$ Boston University's huge effort on

NOTE Confidence: 0.79163307

 $00:18:25.395 \rightarrow 00:18:27.465$  our part and we think something

NOTE Confidence: 0.79163307

 $00{:}18{:}27{.}465 \dashrightarrow 00{:}18{:}29{.}415$  that will least track what we're

NOTE Confidence: 0.79163307

00:18:29.415 --> 00:18:31.798 doing as we move forward so that

NOTE Confidence: 0.79163307

 $00{:}18{:}31.798 \dashrightarrow 00{:}18{:}33.483$  every body can learn from what

NOTE Confidence: 0.79163307

 $00{:}18{:}33{.}483 \dashrightarrow 00{:}18{:}35{.}376$  we're doing across the University.

NOTE Confidence: 0.79163307

00:18:35.376 --> 00:18:38.130 The other thing I want to mention

NOTE Confidence: 0.79163307

00:18:38.130 --> 00:18:40.524 before I turn it over to Gary.

NOTE Confidence: 0.79163307

 $00{:}18{:}40{.}530 \dashrightarrow 00{:}18{:}42{.}721$  I'm going to go over to the

00:18:42.721 --> 00:18:44.810 diversity of the Yelp community.

NOTE Confidence: 0.79163307

00:18:44.810 --> 00:18:47.071 That second bucket there is that we

NOTE Confidence: 0.79163307

 $00{:}18{:}47.071 \dashrightarrow 00{:}18{:}49.271$  are really very committed to showing NOTE Confidence: 0.79163307

00:18:49.271 --> 00:18:51.593 up financial aid for all students.

NOTE Confidence: 0.79163307

 $00:18:51.600 \longrightarrow 00:18:55.478$  We tend to focus on the college.

NOTE Confidence: 0.79163307

00:18:55.480 --> 00:18:57.118 But we are actually much more

NOTE Confidence: 0.79163307

 $00:18:57.118 \longrightarrow 00:18:59.370$  focus on trying to make sure that

NOTE Confidence: 0.79163307

00:18:59.370 --> 00:19:00.830 students across our University

NOTE Confidence: 0.79163307

 $00{:}19{:}00{.}830 \dashrightarrow 00{:}19{:}02{.}780$  are getting enough financial aid,

NOTE Confidence: 0.79163307

 $00:19:02.780 \longrightarrow 00:19:04.284$  particularly those special schools

NOTE Confidence: 0.79163307

 $00:19:04.284 \rightarrow 00:19:06.870$  where the students want might not make NOTE Confidence: 0.79163307

 $00:19:06.870 \longrightarrow 00:19:08.753$  a lot of money when they graduate,

NOTE Confidence: 0.79163307

 $00{:}19{:}08{.}760 \dashrightarrow 00{:}19{:}11{.}469$  and so we're going to be working on a

NOTE Confidence: 0.79163307

 $00{:}19{:}11.469 \dashrightarrow 00{:}19{:}14.066$  plan to support that effort as well.

NOTE Confidence: 0.79163307

00:19:14.070 --> 00:19:16.638 So there are other things I want to

NOTE Confidence: 0.79163307

 $00:19:16.638 \rightarrow 00:19:18.720$  mention how to move around this?

- NOTE Confidence: 0.8573966
- $00:19:18.720 \longrightarrow 00:19:19.713$  Yeah, so yes.
- NOTE Confidence: 0.8573966
- $00{:}19{:}19{.}713 \dashrightarrow 00{:}19{:}22.835$  So let me let me focus on two things.
- NOTE Confidence: 0.8573966
- $00{:}19{:}22.835 \dashrightarrow 00{:}19{:}25.085$  So if you look at under
- NOTE Confidence: 0.8573966
- $00:19:25.085 \rightarrow 00:19:26.519$  scholarship and teaching.
- NOTE Confidence: 0.8573966
- $00{:}19{:}26{.}520 \dashrightarrow 00{:}19{:}28{.}476$  It says investment coordinating
- NOTE Confidence: 0.8573966
- $00{:}19{:}28{.}476 \dashrightarrow 00{:}19{:}30{.}921$  Centers for research and scholarship
- NOTE Confidence: 0.8573966
- $00:19:30.921 \longrightarrow 00:19:33.713$  so so there are many servers already
- NOTE Confidence: 0.8573966
- $00{:}19{:}33{.}713 \dashrightarrow 00{:}19{:}36{.}028$  existing at Yale and there are
- NOTE Confidence: 0.8573966
- 00:19:36.028 --> 00:19:38.302 some newsletters that are coming up
- NOTE Confidence: 0.8573966
- $00:19:38.302 \rightarrow 00:19:41.150$  that will be funded by the press.
- NOTE Confidence: 0.8573966
- $00:19:41.150 \longrightarrow 00:19:43.652$  That one is is issues about
- NOTE Confidence: 0.8573966
- $00{:}19{:}43.652 \dashrightarrow 00{:}19{:}45.160$  prison population, for instance,
- NOTE Confidence: 0.8573966
- $00:19:45.160 \rightarrow 00:19:47.840$  and one of the goals is to really
- NOTE Confidence: 0.8573966
- 00:19:47.916 --> 00:19:51.108 coordinate the work of said was working
- NOTE Confidence: 0.8573966
- $00{:}19{:}51{.}108 \dashrightarrow 00{:}19{:}53{.}270$  on transit transnational migration,
- NOTE Confidence: 0.8573966

 $00:19:53.270 \longrightarrow 00:19:55.856$  racism in the Genetti, Ann and.

NOTE Confidence: 0.8573966

 $00:19:55.860 \rightarrow 00:19:58.500$  Try to develop an environment where

NOTE Confidence: 0.8573966

 $00:19:58.500 \rightarrow 00:20:00.700$  people are interested in this.

NOTE Confidence: 0.8573966

 $00{:}20{:}00{.}700 \dashrightarrow 00{:}20{:}03{.}038$  Issues can come for advice or wet

NOTE Confidence: 0.8573966

00:20:03.038 --> 00:20:05.389 funding or or or power projects,

NOTE Confidence: 0.8573966

 $00:20:05.390 \longrightarrow 00:20:08.278$  so that's one one part of the work.

NOTE Confidence: 0.8573966

 $00{:}20{:}08{.}280 \dashrightarrow 00{:}20{:}10{.}044$  I think very important part of

NOTE Confidence: 0.8573966

 $00{:}20{:}10.044 \dashrightarrow 00{:}20{:}12.501$  the work is on the second column

NOTE Confidence: 0.8573966

 $00{:}20{:}12.501 \dashrightarrow 00{:}20{:}14.526$  called diversity of the Yellow

NOTE Confidence: 0.8573966

00:20:14.526 --> 00:20:16.580 Community and it says investing,

NOTE Confidence: 0.8573966

 $00{:}20{:}16.580 \dashrightarrow 00{:}20{:}18.390$  Bipap faculty and postdoc mentoring.

NOTE Confidence: 0.8573966

 $00:20:18.390 \longrightarrow 00:20:20.556$  So let me talk about diversity

NOTE Confidence: 0.8573966

 $00:20:20.556 \longrightarrow 00:20:21.639$  of the faculty,

NOTE Confidence: 0.8573966

 $00{:}20{:}21.640 \dashrightarrow 00{:}20{:}23.999$  so when the committee looked at the

NOTE Confidence: 0.8573966

 $00{:}20{:}23{.}999 \dashrightarrow 00{:}20{:}26{.}592$  impact of ferry over the past five

NOTE Confidence: 0.8573966

 $00:20:26.592 \rightarrow 00:20:28.854$  years on on recruitment and retention,

- NOTE Confidence: 0.8573966
- 00:20:28.860 --> 00:20:30.660 so in terms of recruitment,

 $00:20:30.660 \longrightarrow 00:20:31.653$  Kim mentioned that.

NOTE Confidence: 0.8573966

00:20:31.653 --> 00:20:33.639 Fetty over the past five years

NOTE Confidence: 0.8573966

 $00:20:33.639 \rightarrow 00:20:36.410$  had allowed the recruitment of 101

NOTE Confidence: 0.8573966

00:20:36.410 --> 00:20:37.835 underrepresented faculty ideal,

NOTE Confidence: 0.8573966

 $00{:}20{:}37{.}840 \dashrightarrow 00{:}20{:}40{.}512$  and then we look at the overall impact

NOTE Confidence: 0.8573966

 $00:20:40.512 \rightarrow 00:20:43.418$  fairly on on diversity across University,

NOTE Confidence: 0.8573966

 $00{:}20{:}43{.}420 \dashrightarrow 00{:}20{:}45{.}748$  and it was mixed so some

NOTE Confidence: 0.8573966

00:20:45.748 --> 00:20:47.810 some schools did find some,

NOTE Confidence: 0.8573966

 $00:20:47.810 \longrightarrow 00:20:49.402$  others didn't do well.

NOTE Confidence: 0.8573966

 $00{:}20{:}49{.}402 \dashrightarrow 00{:}20{:}52{.}504$  But overall, the net increase on on on

NOTE Confidence: 0.8573966

 $00{:}20{:}52{.}504 \dashrightarrow 00{:}20{:}54{.}990$  the diverse faculty was very small.

NOTE Confidence: 0.8573966

 $00:20:54.990 \longrightarrow 00:20:57.390$  So the question is, should we?

NOTE Confidence: 0.8573966

 $00{:}20{:}57{.}390 \dashrightarrow 00{:}20{:}58{.}584$  We could more,

NOTE Confidence: 0.8573966

 $00:20:58.584 \rightarrow 00:20:59.380$  more faculty,

 $00:20:59.380 \longrightarrow 00:21:01.948$  or should we make an attempt

NOTE Confidence: 0.8573966

 $00:21:01.948 \longrightarrow 00:21:03.660$  to retain more faculty?

NOTE Confidence: 0.8573966

 $00{:}21{:}03.660 \dashrightarrow 00{:}21{:}05.532$  So the committee actually be focused

NOTE Confidence: 0.8573966

 $00:21:05.532 \rightarrow 00:21:07.955$  on the fact that maybe we could do

NOTE Confidence: 0.8573966

 $00{:}21{:}07{.}955 \dashrightarrow 00{:}21{:}10{.}293$  a better job on retention and in the

NOTE Confidence: 0.8573966

 $00{:}21{:}10.293 \dashrightarrow 00{:}21{:}12.129$  equities you intention is that so

NOTE Confidence: 0.8573966

 $00:21:12.129 \longrightarrow 00:21:13.662$  some people think about retention

NOTE Confidence: 0.8573966

 $00:21:13.662 \rightarrow 00:21:15.197$  with somebody, wants to leave,

NOTE Confidence: 0.8573966

 $00{:}21{:}15{.}197 \dashrightarrow 00{:}21{:}17{.}900$  and then we're trying to retain them at yeah,

NOTE Confidence: 0.8573966

 $00:21:17.900 \longrightarrow 00:21:20.084$  but the committee is you is is it

NOTE Confidence: 0.8573966

 $00{:}21{:}20.084 \dashrightarrow 00{:}21{:}22.450$  was a bit more broad than that.

NOTE Confidence: 0.8573966

 $00:21:22.450 \longrightarrow 00:21:24.627$  They viewed retention as how you on

NOTE Confidence: 0.8573966

 $00{:}21{:}24.627 \dashrightarrow 00{:}21{:}26.987$  the first date a person comes to you.

NOTE Confidence: 0.8573966

00:21:26.990 --> 00:21:28.510 How do you welcome them?

NOTE Confidence: 0.8573966

 $00:21:28.510 \longrightarrow 00:21:30.020$  How do you Orient them?

NOTE Confidence: 0.8573966

 $00:21:30.020 \rightarrow 00:21:31.540$  What resources do give them?

- NOTE Confidence: 0.8573966
- $00:21:31.540 \longrightarrow 00:21:33.708$  And then how do you help them in

 $00{:}21{:}33.708 \dashrightarrow 00{:}21{:}35.589$  developing their career academic career?

NOTE Confidence: 0.8573966

00:21:35.590 --> 00:21:35.934 Yeah,

NOTE Confidence: 0.8573966

 $00:21:35.934 \longrightarrow 00:21:37.998$  and that's that's what we think

NOTE Confidence: 0.8573966

 $00:21:37.998 \longrightarrow 00:21:38.686$  about retention,

NOTE Confidence: 0.8573966

 $00:21:38.690 \rightarrow 00:21:41.777$  and I think there was a lot of progress.

NOTE Confidence: 0.8573966

 $00:21:41.780 \longrightarrow 00:21:43.156$  Who could make there?

NOTE Confidence: 0.8573966

 $00:21:43.156 \rightarrow 00:21:45.220$  And the committee is recommended many,

NOTE Confidence: 0.8573966

00:21:45.220 --> 00:21:46.935 many, many areas of improvement

NOTE Confidence: 0.8573966

 $00:21:46.935 \longrightarrow 00:21:48.314$  in terms of retention.

NOTE Confidence: 0.8573966

 $00{:}21{:}48{.}314 \dashrightarrow 00{:}21{:}50{.}034$  I think that's not easy.

NOTE Confidence: 0.8573966

 $00{:}21{:}50{.}034 \dashrightarrow 00{:}21{:}53{.}130$  That's a that's not an easy thing to do,

NOTE Confidence: 0.8573966

 $00{:}21{:}53{.}130 \dashrightarrow 00{:}21{:}56{.}424$  but we believe that it will really make the

NOTE Confidence: 0.8573966

 $00{:}21{:}56{.}424 \dashrightarrow 00{:}21{:}59{.}226$  culture of belonging at deal much better.

NOTE Confidence: 0.8573966

 $00:21:59.230 \longrightarrow 00:22:01.814$  The there was also an issue of of

 $00:22:01.814 \rightarrow 00:22:03.705$  increasing student diversity in the

NOTE Confidence: 0.8573966

 $00{:}22{:}03.705 \dashrightarrow 00{:}22{:}06.057$  end with pipeline programs and and

NOTE Confidence: 0.8573966

 $00{:}22{:}06.057 \dashrightarrow 00{:}22{:}07.928$  financially now you know diversity

NOTE Confidence: 0.8573966

00:22:07.928 --> 00:22:10.052 doesn't always mean the same thing

NOTE Confidence: 0.8573966

00:22:10.060 --> 00:22:11.556 for all particular programs.

NOTE Confidence: 0.8573966

00:22:11.556 --> 00:22:13.426 Some programs might have many

NOTE Confidence: 0.8573966

 $00:22:13.426 \longrightarrow 00:22:14.750$  more women than men,

NOTE Confidence: 0.8573966

 $00:22:14.750 \longrightarrow 00:22:17.200$  so you may want to increase the

NOTE Confidence: 0.8573966

00:22:17.200 --> 00:22:19.450 number of women and vice versa.

NOTE Confidence: 0.8573966

 $00:22:19.450 \dashrightarrow 00:22:23.734$  So we the committee took off early.

NOTE Confidence: 0.78791976

00:22:23.740 --> 00:22:28.556 Broadview of whatever City would look like.

NOTE Confidence: 0.78791976

 $00{:}22{:}28.560 \dashrightarrow 00{:}22{:}31.314$  One other thing I wanted to mention is the

NOTE Confidence: 0.78791976

 $00{:}22{:}31{.}314$  -->  $00{:}22{:}33{.}855$  issue of public safety and and policing.

NOTE Confidence: 0.78791976

 $00{:}22{:}33{.}860 \dashrightarrow 00{:}22{:}37{.}652$  And and Kim may want to talk to about that no

NOTE Confidence: 0.78791976

 $00{:}22{:}37.652 \dashrightarrow 00{:}22{:}41.072$  more later but but there is an initiative to.

NOTE Confidence: 0.78791976

 $00:22:41.080 \rightarrow 00:22:43.952$  Look at what the police is doing right

 $00{:}22{:}43.952 \dashrightarrow 00{:}22{:}47.053$  now and and and and change it in the

NOTE Confidence: 0.78791976

 $00{:}22{:}47.053 \dashrightarrow 00{:}22{:}49.934$  way that that improves the trust in

NOTE Confidence: 0.78791976

 $00:22:49.934 \rightarrow 00:22:52.652$  policing and the safety of students,

NOTE Confidence: 0.78791976

 $00:22:52.660 \rightarrow 00:22:56.560$  faculty and staff at the University.

NOTE Confidence: 0.78791976

 $00{:}22{:}56{.}560 \dashrightarrow 00{:}22{:}59{.}392$  I'll believe is also that that progress will NOTE Confidence: 0.78791976

 $00{:}22{:}59{.}392 \dashrightarrow 00{:}23{:}02{.}549$  be made if you we could do right leaders NOTE Confidence: 0.78791976

101E Confidence. 0.10191910

 $00{:}23{:}02{.}549 \dashrightarrow 00{:}23{:}05{.}139$  an increasing the diversity among staff,

NOTE Confidence: 0.78791976

 $00:23:05.140 \longrightarrow 00:23:07.060$  top staff leaders and preparing

NOTE Confidence: 0.78791976

 $00{:}23{:}07{.}060 \dashrightarrow 00{:}23{:}09{.}399$  staff for service in senior position

NOTE Confidence: 0.78791976

 $00{:}23{:}09{.}399 \dashrightarrow 00{:}23{:}11{.}849$  is a really important thing to do.

NOTE Confidence: 0.78791976

 $00{:}23{:}11.850 \dashrightarrow 00{:}23{:}13.824$  The we work closely with Willie

NOTE Confidence: 0.78791976

00:23:13.824 --> 00:23:16.485 Chi<br/>ang on alumni and the alumni are

NOTE Confidence: 0.78791976

 $00{:}23{:}16.485 \dashrightarrow 00{:}23{:}18.185$  very passionate about diversity.

NOTE Confidence: 0.78791976

 $00{:}23{:}18{.}190 \dashrightarrow 00{:}23{:}20{.}647$  So I think there is a there is a

NOTE Confidence: 0.78791976

 $00{:}23{:}20.647 \dashrightarrow 00{:}23{:}22.818$  an opportunity there to leverage

 $00:23:22.818 \rightarrow 00:23:26.090$  the passion of the alumni in there.

NOTE Confidence: 0.78791976

00:23:26.090 --> 00:23:28.035 Connections in know how improving

NOTE Confidence: 0.78791976

00:23:28.035 - 00:23:30.570 diversity at Yale and then finally,

NOTE Confidence: 0.78791976

 $00:23:30.570 \rightarrow 00:23:33.419$  since the University is within New Haven,

NOTE Confidence: 0.78791976

 $00{:}23{:}33{.}420 \dashrightarrow 00{:}23{:}35{.}835$  we believe that it is important for

NOTE Confidence: 0.78791976

 $00{:}23{:}35{.}835 \dashrightarrow 00{:}23{:}38{.}432$  the University to focus on increasing

NOTE Confidence: 0.78791976

 $00:23:38.432 \longrightarrow 00:23:39.929$  diversity for contractors,

NOTE Confidence: 0.78791976

 $00:23:39.930 \rightarrow 00:23:41.486$  vendors and business professionals.

NOTE Confidence: 0.78791976

00:23:41.486 --> 00:23:43.820 Very often that may mean slightly

NOTE Confidence: 0.78791976

 $00:23:43.886 \rightarrow 00:23:46.086$  changing business practices that don't,

NOTE Confidence: 0.78791976

 $00{:}23{:}46.090 \dashrightarrow 00{:}23{:}47.098$  that this disenfranchised.

NOTE Confidence: 0.78791976

00:23:47.098 - > 00:23:48.446 Small businesses, for instance.

NOTE Confidence: 0.78791976

 $00{:}23{:}48{.}446{\:}-{:}{>}00{:}23{:}51{.}890$  And now I want to say that there is a

NOTE Confidence: 0.78791976

 $00{:}23{:}51{.}890 \dashrightarrow 00{:}23{:}54{.}207$  lot of work that's already been done

NOTE Confidence: 0.78791976

 $00{:}23{:}54{.}207 \dashrightarrow 00{:}23{:}56{.}874$  and I will ask him to highlight some

NOTE Confidence: 0.78791976

 $00:23:56.874 \longrightarrow 00:23:59.194$  of the work that's been done that

- NOTE Confidence: 0.78791976
- $00:23:59.194 \rightarrow 00:24:01.210$  we can leverage for future success.

00:24:01.210 --> 00:24:02.209 Kim so you

NOTE Confidence: 0.8327058

 $00:24:02.210 \longrightarrow 00:24:04.618$  know, part of what I think is I

NOTE Confidence: 0.8327058

 $00{:}24{:}04.618 \dashrightarrow 00{:}24{:}06.917$  just want to make a distinction,

NOTE Confidence: 0.8327058

 $00:24:06.920 \longrightarrow 00:24:09.139$  but I'm going to go to inclusive

NOTE Confidence: 0.8327058

 $00:24:09.139 \rightarrow 00:24:11.290$  practice analysis on the green personal,

NOTE Confidence: 0.8327058

 $00:24:11.290 \longrightarrow 00:24:13.399$  personal and professional.

NOTE Confidence: 0.8327058

00:24:13.400 --> 00:24:14.540 Development because of practice,

NOTE Confidence: 0.8327058

 $00{:}24{:}14{.}540 \dashrightarrow 00{:}24{:}16{.}813$  we know that there's a lot of education

NOTE Confidence: 0.8327058

 $00{:}24{:}16.813 \dashrightarrow 00{:}24{:}18.861$  and training on a number of these issues NOTE Confidence: 0.8327058

 $00{:}24{:}18{.}911 \dashrightarrow 00{:}24{:}20{.}990$  that's already going on in different units,

NOTE Confidence: 0.8327058

00:24:20.990 --> 00:24:23.654 and I know that you've been doing a

NOTE Confidence: 0.8327058

 $00{:}24{:}23.654 \dashrightarrow 00{:}24{:}26.867$  lot of having a lot of speaker series.

NOTE Confidence: 0.8327058

 $00{:}24{:}26.870 \dashrightarrow 00{:}24{:}28.796$  To talk about social justice and

NOTE Confidence: 0.8327058

00:24:28.796 --> 00:24:30.384 HealthEquity which which I really

00:24:30.384 --> 00:24:32.384 applaud you for and I know that many

NOTE Confidence: 0.8327058

 $00:24:32.384 \longrightarrow 00:24:34.555$  of us are are trying to do some of

NOTE Confidence: 0.8327058

 $00{:}24{:}34{.}555 \dashrightarrow 00{:}24{:}35{.}966$  that across the University as well.

NOTE Confidence: 0.8327058

 $00:24:35.966 \longrightarrow 00:24:37.759$  One of the things we think is

NOTE Confidence: 0.8327058

00:24:37.759 --> 00:24:39.107 really important about inclusion,

NOTE Confidence: 0.8327058

 $00:24:39.110 \longrightarrow 00:24:41.438$  and we distinguish that from belonging.

NOTE Confidence: 0.8327058

 $00:24:41.440 \longrightarrow 00:24:43.040$  Is that all of us,

NOTE Confidence: 0.8327058

 $00:24:43.040 \longrightarrow 00:24:44.630$  particularly those of us in

NOTE Confidence: 0.8327058

 $00:24:44.630 \longrightarrow 00:24:45.266$  leadership positions?

NOTE Confidence: 0.8327058

 $00{:}24{:}45{.}270 \dashrightarrow 00{:}24{:}47{.}294$  Have some sense of what it means to

NOTE Confidence: 0.8327058

 $00{:}24{:}47{.}294 \dashrightarrow 00{:}24{:}49{.}099$  create an inclusive environment,

NOTE Confidence: 0.8327058

 $00:24:49.100 \rightarrow 00:24:51.460$  and so one of the things you're going

NOTE Confidence: 0.8327058

 $00{:}24{:}51{.}460 \dashrightarrow 00{:}24{:}54{.}227$  to see is our efforts to build upon some

NOTE Confidence: 0.8327058

 $00:24:54.227 \longrightarrow 00:24:56.747$  of the work that you've been doing.

NOTE Confidence: 0.8327058

 $00:24:56.750 \longrightarrow 00:24:57.872$  Bringing in speakers,

NOTE Confidence: 0.8327058

 $00:24:57.872 \rightarrow 00:24:59.368$  having really interesting conversations

 $00:24:59.368 \rightarrow 00:25:01.790$  about some of the issues that are being

NOTE Confidence: 0.8327058

 $00{:}25{:}01.790 \dashrightarrow 00{:}25{:}04.090$  raised in the country in our internal campus,

NOTE Confidence: 0.8327058

 $00:25:04.090 \rightarrow 00:25:06.952$  and in our in our in our professional work,

NOTE Confidence: 0.8327058

 $00{:}25{:}06{.}960 \dashrightarrow 00{:}25{:}08{.}580$  and making sure that people understand

NOTE Confidence: 0.8327058

 $00:25:08.580 \rightarrow 00:25:10.790$  how to create an inclusive environment,

NOTE Confidence: 0.8327058

 $00:25:10.790 \longrightarrow 00:25:11.792$  because, again, belonging.

NOTE Confidence: 0.8327058

 $00:25:11.792 \rightarrow 00:25:13.796$  Is more about the intervals perspective?

NOTE Confidence: 0.8327058

 $00:25:13.800 \longrightarrow 00:25:15.486$  Do they belong to an into

NOTE Confidence: 0.8327058

 $00:25:15.486 \longrightarrow 00:25:16.329$  an environment inclusion?

NOTE Confidence: 0.8327058

 $00:25:16.330 \longrightarrow 00:25:16.916$  We just.

NOTE Confidence: 0.8327058

 $00{:}25{:}16.916 \dashrightarrow 00{:}25{:}18.674$  We distinguish inclusion as being our

NOTE Confidence: 0.8327058

 $00{:}25{:}18.674 \dashrightarrow 00{:}25{:}20.563$  ability to create the environment where

NOTE Confidence: 0.8327058

 $00:25:20.563 \rightarrow 00:25:22.724$  people feel that they belong and so

NOTE Confidence: 0.8327058

 $00{:}25{:}22{.}724 \dashrightarrow 00{:}25{:}25{.}427$  part of what you're going to be seeing us do.

NOTE Confidence: 0.8327058

 $00{:}25{:}25{.}427 \dashrightarrow 00{:}25{:}30{.}096$  Is across the University is to create.

00:25:30.100 --> 00:25:31.424 Programming a professional development

NOTE Confidence: 0.8327058

 $00{:}25{:}31{.}424 \dashrightarrow 00{:}25{:}33{.}079$  opportunities for the professionals and

NOTE Confidence: 0.8327058

 $00{:}25{:}33.079 \dashrightarrow 00{:}25{:}34.860$  others creating the opportunity for people.

NOTE Confidence: 0.8327058

 $00{:}25{:}34{.}860 \dashrightarrow 00{:}25{:}37{.}352$  Have and learn how to have difficult

NOTE Confidence: 0.8327058

 $00{:}25{:}37{.}352 \dashrightarrow 00{:}25{:}39{.}392$  conversations so that it becomes a

NOTE Confidence: 0.8327058

 $00{:}25{:}39{.}392 \dashrightarrow 00{:}25{:}41{.}499$  lot easier to be in this environment

NOTE Confidence: 0.8327058

 $00:25:41.565 \longrightarrow 00:25:43.406$  to give the best that you can.

NOTE Confidence: 0.8327058

 $00:25:43.410 \longrightarrow 00:25:44.235$  And so again,

NOTE Confidence: 0.8327058

00:25:44.235 --> 00:25:46.594 I applaud you for the work that you're

NOTE Confidence: 0.8327058

 $00:25:46.594 \rightarrow 00:25:48.796$  already doing for your anti racism.

NOTE Confidence: 0.8327058

 $00{:}25{:}48.800 \dashrightarrow 00{:}25{:}50.872$  I think curriculum is what I heard

NOTE Confidence: 0.8327058

 $00{:}25{:}50.872 \dashrightarrow 00{:}25{:}53.431$  and hope that you will continue to do NOTE Confidence: 0.8327058

00:25:53.431 --> 00:25:55.742 that because that is exactly where the

NOTE Confidence: 0.8327058

 $00:25:55.742 \dashrightarrow 00:25:57.996$  rest of the University will be going.

NOTE Confidence: 0.8327058

00:25:58.000 --> 00:25:59.292 As we move forward.

NOTE Confidence: 0.8327058

 $00{:}25{:}59{.}292 \dashrightarrow 00{:}26{:}01{.}627$  Gary won't talk a little bit about

- NOTE Confidence: 0.8327058
- $00:26:01.627 \longrightarrow 00:26:03.601$  the unit plans because that is

00:26:03.601 - 00:26:05.469 a huge piece of the warp.

NOTE Confidence: 0.8327058

00:26:05.470 --> 00:26:06.778 Asking everybody to do,

NOTE Confidence: 0.8327058

 $00:26:06.778 \rightarrow 00:26:08.413$  and so people should probably

NOTE Confidence: 0.8327058

 $00{:}26{:}08{.}413 \dashrightarrow 00{:}26{:}10{.}177$  understand what it is and then we will

NOTE Confidence: 0.83012855

 $00{:}26{:}10.180 \dashrightarrow 00{:}26{:}11.836$  will get ready to take questions.

NOTE Confidence: 0.83012855

00:26:11.840 --> 00:26:13.508 Yes, yes. So so very briefly,

NOTE Confidence: 0.83012855

 $00{:}26{:}13.510 \dashrightarrow 00{:}26{:}15.734$  and I think we've gotten a lot of

NOTE Confidence: 0.83012855

 $00:26:15.734 \rightarrow 00:26:17.657$  questions about the DIA unit plans and,

NOTE Confidence: 0.83012855

 $00:26:17.660 \longrightarrow 00:26:20.612$  and I think that. So.

NOTE Confidence: 0.83012855

 $00{:}26{:}20{.}612 \dashrightarrow 00{:}26{:}25{.}850$  The the plan is to ask to roll up.

NOTE Confidence: 0.83012855

 $00{:}26{:}25.850 \dashrightarrow 00{:}26{:}26.801$  Programs and Department

NOTE Confidence: 0.83012855

00:26:26.801 --> 00:26:28.386 plans to the school plan,

NOTE Confidence: 0.83012855

 $00{:}26{:}28{.}390 \dashrightarrow 00{:}26{:}29{.}980$  and then it gets it,

NOTE Confidence: 0.83012855

 $00{:}26{:}29{.}980 \dashrightarrow 00{:}26{:}32{.}269$  gets submitted as a single plan to

 $00:26:32.269 \rightarrow 00:26:34.839$  the to the Post office into into

NOTE Confidence: 0.83012855

 $00:26:34.839 \longrightarrow 00:26:37.107$  Kim's office so that we think.

NOTE Confidence: 0.83012855

 $00:26:37.110 \longrightarrow 00:26:38.660$  We probably have fewer than

NOTE Confidence: 0.83012855

 $00:26:38.660 \rightarrow 00:26:40.839$  25 or 30 plans to look at,

NOTE Confidence: 0.83012855

 $00{:}26{:}40.840 \dashrightarrow 00{:}26{:}43.639$  so so the question then is going to be,

NOTE Confidence: 0.83012855

 $00{:}26{:}43.640 \dashrightarrow 00{:}26{:}45.596$  how does a Department or sectional

NOTE Confidence: 0.83012855

00:26:45.596 --> 00:26:47.236 program participate in the in

NOTE Confidence: 0.83012855

 $00:26:47.236 \longrightarrow 00:26:48.616$  the in the planning process?

NOTE Confidence: 0.83012855

 $00:26:48.620 \longrightarrow 00:26:51.140$  And I think this is going to

NOTE Confidence: 0.83012855

 $00:26:51.140 \longrightarrow 00:26:53.270$  be determined by each school.

NOTE Confidence: 0.83012855

 $00{:}26{:}53{.}270 \dashrightarrow 00{:}26{:}56{.}558$  But but the idea would be to to

NOTE Confidence: 0.83012855

 $00{:}26{:}56{.}558 \dashrightarrow 00{:}26{:}59{.}690$  understand the local context and to

NOTE Confidence: 0.83012855

 $00{:}26{:}59{.}690 \dashrightarrow 00{:}27{:}03{.}014$  understand what the issues are belonging.

NOTE Confidence: 0.83012855

 $00{:}27{:}03.020 \dashrightarrow 00{:}27{:}06.206$  And and and look at what one can do

NOTE Confidence: 0.83012855

 $00:27:06.206 \rightarrow 00:27:09.817$  to improve retention and recruitment.

NOTE Confidence: 0.83012855

 $00:27:09.820 \longrightarrow 00:27:14.290$  So one might have to reorganize.

- NOTE Confidence: 0.83012855
- 00:27:14.290 --> 00:27:15.973 Standard operating procedures

 $00{:}27{:}15{.}973 \dashrightarrow 00{:}27{:}18{.}778$  for recruiting faculty or you

NOTE Confidence: 0.83012855

 $00:27:18.778 \longrightarrow 00:27:21.029$  might want to implement.

NOTE Confidence: 0.83012855

 $00:27:21.030 \longrightarrow 00:27:22.149$  Mentoring programs so,

NOTE Confidence: 0.83012855

 $00:27:22.149 \longrightarrow 00:27:24.387$  and that's going to be that's

NOTE Confidence: 0.83012855

 $00{:}27{:}24.387 \dashrightarrow 00{:}27{:}26.628$  going to vary from group to group,

NOTE Confidence: 0.83012855

 $00{:}27{:}26.630 \dashrightarrow 00{:}27{:}29.375$  but but I think for for the plans

NOTE Confidence: 0.83012855

 $00{:}27{:}29{.}375 \dashrightarrow 00{:}27{:}32{.}001$  to there's a there's a need for a

NOTE Confidence: 0.83012855

 $00:27:32.001 \rightarrow 00:27:35.029$  place to be aligned with your friends.

NOTE Confidence: 0.83012855

 $00:27:35.030 \rightarrow 00:27:36.050$  That's overall goals,

NOTE Confidence: 0.83012855

 $00{:}27{:}36.050 \dashrightarrow 00{:}27{:}38.430$  and I think it's best done through

NOTE Confidence: 0.83012855

 $00{:}27{:}38{.}492 \dashrightarrow 00{:}27{:}40{.}460$  by aligning them through by this

NOTE Confidence: 0.83012855

 $00{:}27{:}40.460 \dashrightarrow 00{:}27{:}42.380$  through the school to routines.

NOTE Confidence: 0.83012855

 $00{:}27{:}42.380 \dashrightarrow 00{:}27{:}44.954$  So I think each unit can work on trying

NOTE Confidence: 0.83012855

 $00{:}27{:}44.954 \dashrightarrow 00{:}27{:}47.975$  to figure out their own local environment,

 $00{:}27{:}47{.}980 \dashrightarrow 00{:}27{:}51{.}459$  and that that those insights should be.

NOTE Confidence: 0.83012855

 $00:27:51.460 \longrightarrow 00:27:53.120$  Coordinated by the Deans Office

NOTE Confidence: 0.83012855

 $00:27:53.120 \rightarrow 00:27:55.189$  and I think by embracing common

NOTE Confidence: 0.83012855

00:27:55.189 --> 00:27:56.919 goals in a common framework,

NOTE Confidence: 0.83012855

 $00:27:56.920 \rightarrow 00:27:58.960$  but being very flexible in implementation,

NOTE Confidence: 0.83012855

 $00{:}27{:}58{.}960 \dashrightarrow 00{:}28{:}00{.}760$  you can allow our institutional

NOTE Confidence: 0.83012855

 $00:28:00.760 \longrightarrow 00:28:03.407$  goals to be applied in ways that

NOTE Confidence: 0.83012855

 $00:28:03.407 \longrightarrow 00:28:05.357$  makes sense for local cultures.

NOTE Confidence: 0.83012855

00:28:05.360 --> 00:28:06.104 So I think,

NOTE Confidence: 0.83012855

 $00{:}28{:}06{.}104 \dashrightarrow 00{:}28{:}07{.}840$  and I think there are a lot

NOTE Confidence: 0.83012855

 $00{:}28{:}07{.}908 \dashrightarrow 00{:}28{:}09{.}500$  of questions about those.

NOTE Confidence: 0.83012855

00:28:09.500 --> 00:28:11.579 More specific guidance will be provided soon.

NOTE Confidence: 0.83012855

 $00{:}28{:}11{.}580 \dashrightarrow 00{:}28{:}13{.}652$  Kim and I and are working

NOTE Confidence: 0.83012855

 $00:28:13.652 \rightarrow 00:28:14.540$  on such guidance,

NOTE Confidence: 0.83012855

 $00{:}28{:}14.540 \dashrightarrow 00{:}28{:}16.605$  and that that that will be forthcoming,

NOTE Confidence: 0.83012855

 $00:28:16.610 \longrightarrow 00:28:18.266$  but that's the way I would

- NOTE Confidence: 0.83012855
- $00:28:18.266 \longrightarrow 00:28:19.860$  think about what we called.

 $00:28:19.860 \rightarrow 00:28:21.939$  The unique players came back to you.

NOTE Confidence: 0.83012855

00:28:21.940 --> 00:28:22.235 Alright,

NOTE Confidence: 0.83012855

00:28:22.235 --> 00:28:23.120 so I think

NOTE Confidence: 0.83563256

 $00{:}28{:}23{.}120 \dashrightarrow 00{:}28{:}25{.}595$  we're we are going to turn it over to

NOTE Confidence: 0.83563256

 $00{:}28{:}25{.}595 \dashrightarrow 00{:}28{:}27{.}786$  questions and wanted to make sure we had

NOTE Confidence: 0.83563256

 $00:28:27.786 \rightarrow 00:28:29.928$  enough time to answer your questions.

NOTE Confidence: 0.83563256

00:28:29.930 --> 00:28:31.712 'cause this is a lot of

NOTE Confidence: 0.83563256

 $00:28:31.712 \longrightarrow 00:28:33.180$  information that we're giving you,

NOTE Confidence: 0.83563256

00:28:33.180 - 00:28:34.932 but I encourage you.

NOTE Confidence: 0.83563256

00:28:34.932 --> 00:28:37.560 To go back to the site,

NOTE Confidence: 0.83563256

 $00{:}28{:}37{.}560 \dashrightarrow 00{:}28{:}39{.}330$  the Blind Yell site because it

NOTE Confidence: 0.83563256

 $00:28:39.330 \longrightarrow 00:28:41.387$  will have a lot of information

NOTE Confidence: 0.83563256

 $00{:}28{:}41{.}387 \dashrightarrow 00{:}28{:}43{.}407$  and just to the president's

NOTE Confidence: 0.83563256

 $00{:}28{:}43{.}407 \dashrightarrow 00{:}28{:}45{.}589$  announcement and the report itself,

 $00:28:45.590 \rightarrow 00:28:47.780$  we will continually up upload information,

NOTE Confidence: 0.83563256

 $00{:}28{:}47.780 \dashrightarrow 00{:}28{:}49.610$  including the University speaker series.

NOTE Confidence: 0.83563256

00:28:49.610 --> 00:28:51.800 I don't know any of you.

NOTE Confidence: 0.83563256

 $00:28:51.800 \longrightarrow 00:28:54.166$  We had the opportunity to go to

NOTE Confidence: 0.83563256

 $00{:}28{:}54{.}166 \dashrightarrow 00{:}28{:}56{.}032$  participate in the series where

NOTE Confidence: 0.83563256

00:28:56.032 - > 00:28:58.366 we had we featured Abraham Candy.

NOTE Confidence: 0.83563256

00:28:58.370 --> 00:29:02.094 I think it was last week about

NOTE Confidence: 0.83563256

00:29:02.094 --> 00:29:03.690 1100 University citizens.

NOTE Confidence: 0.83563256

00:29:03.690 --> 00:29:05.155 Being able to not participate

NOTE Confidence: 0.83563256

 $00{:}29{:}05{.}155 \dashrightarrow 00{:}29{:}06{.}620$  at least have understand the

NOTE Confidence: 0.83563256

 $00{:}29{:}06{.}674 \dashrightarrow 00{:}29{:}08{.}064$  conversation that he was having

NOTE Confidence: 0.83563256

 $00{:}29{:}08.064 \dashrightarrow 00{:}29{:}09.910$  with one of our faculty members,

NOTE Confidence: 0.83563256

 $00:29:09.910 \longrightarrow 00:29:11.090$  which was really great.

NOTE Confidence: 0.83563256

 $00:29:11.090 \longrightarrow 00:29:11.975$  We have it.

NOTE Confidence: 0.83563256

 $00:29:11.980 \longrightarrow 00:29:14.108$  We have it posted for the next 10

NOTE Confidence: 0.83563256

 $00:29:14.108 \rightarrow 00:29:16.274$  days or so and we also have Dolly

- NOTE Confidence: 0.83563256
- 00:29:16.274 --> 00:29:18.489 Chugh who is a really wonderful.

00:29:20.830 --> 00:29:22.900 Professor from and why you talking

NOTE Confidence: 0.82374823

 $00{:}29{:}22{.}900 \dashrightarrow 00{:}29{:}25{.}423$  about what it means to you know to

NOTE Confidence: 0.82374823

 $00:29:25.423 \rightarrow 00:29:27.360$  really be in this fight and how,

NOTE Confidence: 0.82374823

 $00:29:27.360 \longrightarrow 00:29:29.299$  how you can how you can be

NOTE Confidence: 0.82374823

00:29:29.299 --> 00:29:31.090 not just an anti racist,

NOTE Confidence: 0.82374823

00:29:31.090 --> 00:29:33.183 but a good pretty good ISH person

NOTE Confidence: 0.82374823

 $00:29:33.183 \longrightarrow 00:29:35.448$  I think is what she would say.

NOTE Confidence: 0.82374823

 $00{:}29{:}35{.}450 \dashrightarrow 00{:}29{:}37{.}683$  So please make sure that you you

NOTE Confidence: 0.82374823

 $00:29:37.683 \longrightarrow 00:29:39.488$  continue to look at the site.

NOTE Confidence: 0.82374823

 $00{:}29{:}39{.}490 \dashrightarrow 00{:}29{:}41{.}464$  I would say that we we started

NOTE Confidence: 0.82374823

 $00{:}29{:}41.464 \dashrightarrow 00{:}29{:}42.910$  this work in January.

NOTE Confidence: 0.82374823

 $00:29:42.910 \longrightarrow 00:29:45.718$  It has been tough on one acknowledge it has

NOTE Confidence: 0.82374823

 $00{:}29{:}45.718 \dashrightarrow 00{:}29{:}48.509$  been very tough to be doing this work now,

NOTE Confidence: 0.82374823

00:29:48.510 - > 00:29:50.170 particularly starting in the fall.

 $00:29:50.170 \longrightarrow 00:29:52.557$  2015 the University has been a long

NOTE Confidence: 0.82374823

00:29:52.557 --> 00:29:53.920 trajectory around quickly race,

NOTE Confidence: 0.82374823

 $00:29:53.920 \longrightarrow 00:29:55.888$  but it just got even tougher

NOTE Confidence: 0.82374823

 $00:29:55.888 \rightarrow 00:29:57.670$  with a gorgeous Floyd death.

NOTE Confidence: 0.82374823

 $00{:}29{:}57.670 \dashrightarrow 00{:}30{:}00{.}519$  I know a lot of people were.

NOTE Confidence: 0.82374823

 $00:30:00.520 \longrightarrow 00:30:01.624$  Impacted by that.

NOTE Confidence: 0.82374823

 $00{:}30{:}01{.}624 \dashrightarrow 00{:}30{:}02{.}728$  But there is.

NOTE Confidence: 0.82374823

 $00:30:02.730 \dashrightarrow 00:30:05.162$  I think there is a sense right now

NOTE Confidence: 0.82374823

 $00{:}30{:}05{.}162 \dashrightarrow 00{:}30{:}08{.}015$  and Gary might speak to this that

NOTE Confidence: 0.82374823

00:30:08.015 --> 00:30:09.747 from a University perspective,

NOTE Confidence: 0.82374823

 $00{:}30{:}09{.}750 \dashrightarrow 00{:}30{:}12{.}487$  all of us are breaking through to

NOTE Confidence: 0.82374823

 $00:30:12.487 \longrightarrow 00:30:14.752$  this next iteration of what it

NOTE Confidence: 0.82374823

 $00{:}30{:}14.752 \dashrightarrow 00{:}30{:}17.125$  means to do the work across campus.

NOTE Confidence: 0.82374823

 $00:30:17.130 \longrightarrow 00:30:19.254$  That everybody is is being

NOTE Confidence: 0.82374823

 $00:30:19.254 \rightarrow 00:30:22.255$  asked to to step up and I think

NOTE Confidence: 0.82374823

 $00:30:22.255 \rightarrow 00:30:24.135$  what we're what we're seeing.

- NOTE Confidence: 0.82374823
- 00:30:24.140 --> 00:30:25.985 Pretty pretty regularly in our

 $00{:}30{:}25{.}985 \dashrightarrow 00{:}30{:}27{.}830$  conversations with other your cause.

NOTE Confidence: 0.82374823

 $00:30:27.830 \longrightarrow 00:30:30.490$  Cross Institution is embracing of this this.

NOTE Confidence: 0.82374823

 $00:30:30.490 \rightarrow 00:30:32.495$  Initiative and some pretty interesting

NOTE Confidence: 0.82374823

 $00:30:32.495 \dashrightarrow 00:30:34.500$  innovative ideas happening at the

NOTE Confidence: 0.82374823

00:30:34.557 --> 00:30:36.337 ground level and also centrally,

NOTE Confidence: 0.82374823

 $00:30:36.340 \longrightarrow 00:30:38.290$  so we're looking forward to

NOTE Confidence: 0.82374823

 $00:30:38.290 \longrightarrow 00:30:40.240$  having a conversation with you.

NOTE Confidence: 0.82374823

00:30:40.240 --> 00:30:41.020 But Gary,

NOTE Confidence: 0.82374823

00:30:41.020 --> 00:30:41.800 do you

NOTE Confidence: 0.8075989

 $00:30:41.800 \longrightarrow 00:30:43.360$  want to switch over?

NOTE Confidence: 0.8075989

 $00{:}30{:}43{.}360 \dashrightarrow 00{:}30{:}45{.}994$  Yeah I would. I would second that.

NOTE Confidence: 0.8075989

 $00:30:45.994 \rightarrow 00:30:47.824$  What's been really encouraging to

NOTE Confidence: 0.8075989

 $00{:}30{:}47.824 \dashrightarrow 00{:}30{:}50.328$  us as we've spoken with faculty

NOTE Confidence: 0.8075989

 $00{:}30{:}50{.}328 \dashrightarrow 00{:}30{:}52{.}024$  vice presidents, the Corporation,

 $00{:}30{:}52{.}024 \dashrightarrow 00{:}30{:}55{.}048$  because that is that there is tremendous

NOTE Confidence: 0.8075989

 $00{:}30{:}55{.}048 \dashrightarrow 00{:}30{:}57{.}245$  passion and commitment for the work

NOTE Confidence: 0.8075989

 $00{:}30{:}57{.}245 \dashrightarrow 00{:}30{:}59{.}740$  to be successful and at all levels.

NOTE Confidence: 0.8075989

00:30:59.740 --> 00:31:01.292 And many groups already.

NOTE Confidence: 0.8075989

 $00:31:01.292 \dashrightarrow 00:31:04.020$  Devising what the plan would looks like.

NOTE Confidence: 0.8075989

 $00{:}31{:}04{.}020 \dashrightarrow 00{:}31{:}06{.}450$  The beginning really difficult and but

NOTE Confidence: 0.8075989

 $00{:}31{:}06{.}450 \dashrightarrow 00{:}31{:}08{.}070$  but engaging important conversations

NOTE Confidence: 0.8075989

00:31:08.124 --> 00:31:09.689 about race and and diversity,

NOTE Confidence: 0.8075989

 $00{:}31{:}09{.}690 \dashrightarrow 00{:}31{:}11{.}670$  and I think that's that's what

NOTE Confidence: 0.8075989

 $00{:}31{:}11{.}670 \dashrightarrow 00{:}31{:}13{.}840$  we make the work successful.

NOTE Confidence: 0.8075989

 $00{:}31{:}13{.}840 \dashrightarrow 00{:}31{:}14{.}941$  It is not.

NOTE Confidence: 0.8075989

 $00{:}31{:}14{.}941 \dashrightarrow 00{:}31{:}18{.}379$  It's not a sort of it takes a while.

NOTE Confidence: 0.8075989

 $00:31:18.380 \longrightarrow 00:31:20.648$  It is a long term proposition,

NOTE Confidence: 0.8075989

00:31:20.650 --> 00:31:22.918 but I think I I I,

NOTE Confidence: 0.8075989

 $00:31:22.920 \longrightarrow 00:31:25.188$  I sense no significant and long

NOTE Confidence: 0.8075989

00:31:25.188 --> 00:31:26.700 standing commitment to work,

- NOTE Confidence: 0.8075989
- 00:31:26.700 --> 00:31:29.082 so I'm very encouraged and I'm
- NOTE Confidence: 0.8075989
- $00:31:29.082 \longrightarrow 00:31:31.127$  very encouraged that we can
- NOTE Confidence: 0.8075989
- 00:31:31.127 -> 00:31:33.395 work together to make it happen.
- NOTE Confidence: 0.8075989
- $00{:}31{:}33{.}400 \dashrightarrow 00{:}31{:}35{.}420$  So.
- NOTE Confidence: 0.8075989
- $00{:}31{:}35{.}420 \dashrightarrow 00{:}31{:}37{.}289$  So I'll stop here and then will
- NOTE Confidence: 0.8075989
- $00{:}31{:}37{.}289 \dashrightarrow 00{:}31{:}38{.}548$  welcome questions given I can
- NOTE Confidence: 0.8075989
- $00:31:38.548 \rightarrow 00:31:39.356$  try to answer them.
- NOTE Confidence: 0.8554835
- $00{:}31{:}46.250 \dashrightarrow 00{:}31{:}48.690$  So folks can just jump right in or type it.
- NOTE Confidence: 0.8554835
- 00:31:48.690 --> 00:31:50.328 In the chat. We also had two
- NOTE Confidence: 0.8554835
- $00:31:50.328 \dashrightarrow 00:31:51.619$  questions that came in earlier.
- NOTE Confidence: 0.8554835
- $00{:}31{:}51{.}620 \dashrightarrow 00{:}31{:}53{.}328$  So wait a second, see if any one
- NOTE Confidence: 0.8554835
- $00{:}31{:}53{.}330 \dashrightarrow 00{:}31{:}54{.}298$  else has questions first.
- NOTE Confidence: 0.7300671
- $00:31:56.470 \dashrightarrow 00:32:00.365$  So far currents can hear me. Yes yes.
- NOTE Confidence: 0.7300671
- 00:32:00.365 --> 00:32:04.180 Good afternoon I. Really, this
- NOTE Confidence: 0.7823273
- $00{:}32{:}04{.}180 \dashrightarrow 00{:}32{:}08{.}400$  is kind of rumor, but perfect colleagues and
- NOTE Confidence: 0.7823273

 $00:32:08.400 \longrightarrow 00:32:12.540$  other than the medical school.

NOTE Confidence: 0.7823273

 $00{:}32{:}12{.}540 \dashrightarrow 00{:}32{:}15{.}100$  That students are. Someone

NOTE Confidence: 0.83894765

 $00:32:15.100 \longrightarrow 00:32:17.468$  can be somewhat impatient.

NOTE Confidence: 0.83894765

 $00:32:17.470 \dashrightarrow 00:32:20.260$  For changes in the language and

NOTE Confidence: 0.820383308

00:32:20.260 --> 00:32:23.720 curricula. And and in lectures,

NOTE Confidence: 0.820383308

 $00:32:23.720 \rightarrow 00:32:28.730$  for example regarding gender and race too.

NOTE Confidence: 0.820383308

00:32:28.730 --> 00:32:31.080 I just bring more current.

NOTE Confidence: 0.8565461

 $00:32:32.630 \longrightarrow 00:32:34.650$  Language to bear on

NOTE Confidence: 0.8565461

 $00{:}32{:}34.650 \dashrightarrow 00{:}32{:}36.678$  the discussions anatomy came

NOTE Confidence: 0.8565461

 $00:32:36.680 \rightarrow 00:32:38.700$  to mind, for example,

NOTE Confidence: 0.8565461

 $00{:}32{:}38{.}700 \dashrightarrow 00{:}32{:}42{.}246$  so I didn't see anything in the

NOTE Confidence: 0.8565461

 $00{:}32{:}42.246 \dashrightarrow 00{:}32{:}44.270$  plan that specifically referenced

NOTE Confidence: 0.8565461

00:32:44.270 --> 00:32:47.270 kind of support for faculty.

NOTE Confidence: 0.8565461

 $00{:}32{:}47{.}270 \dashrightarrow 00{:}32{:}51{.}198$  In in their efforts to.

NOTE Confidence: 0.8565461

 $00:32:51.200 \dashrightarrow 00:32:53.932$  Kind of adjust their curricula.

NOTE Confidence: 0.8565461

 $00:32:53.932 \rightarrow 00:32:55.928$  Her motive, maybe even you

- NOTE Confidence: 0.8565461
- $00{:}32{:}55{.}928 \dashrightarrow 00{:}32{:}56{.}954$  know their curriculum.
- NOTE Confidence: 0.8565461
- $00:32:56.954 \longrightarrow 00:33:00.379$  Basically teaching that we do.
- NOTE Confidence: 0.8565461
- 00:33:00.380 --> 00:33:02.484 And trying to support faculty
- NOTE Confidence: 0.8565461
- $00:33:02.484 \longrightarrow 00:33:06.318$  because as Ken you said.
- NOTE Confidence: 0.8565461
- 00:33:06.320 --> 00:33:07.370 You know it,
- NOTE Confidence: 0.85385114
- 00:33:07.370 --> 00:33:08.408 it's a. It's
- NOTE Confidence: 0.85385114
- 00:33:08.410 --> 00:33:10.860 a marathon, not a Sprint, and that
- NOTE Confidence: 0.85385114
- 00:33:10.860 00:33:12.950 students may think the time is
- NOTE Confidence: 0.85385114
- $00:33:12.950 \longrightarrow 00:33:15.050$  now or it's long past time.
- NOTE Confidence: 0.89910626
- $00:33:15.730 \longrightarrow 00:33:17.517$  To make changes so any
- NOTE Confidence: 0.89910626
- $00:33:17.517 \longrightarrow 00:33:18.924$  any comments on that?
- NOTE Confidence: 0.89910626
- 00:33:18.924 --> 00:33:20.928 Sure Gary, do you wanna start?
- NOTE Confidence: 0.89910626
- $00:33:20.930 \longrightarrow 00:33:21.960$  Would you like me to?
- NOTE Confidence: 0.788737
- $00{:}33{:}23{.}420 \dashrightarrow 00{:}33{:}26{.}074$  I think I can start Bob. Good to see you.
- NOTE Confidence: 0.788737
- $00:33:26.074 \rightarrow 00:33:28.319$  I haven't seen you in a long time.
- NOTE Confidence: 0.788737

00:33:28.320 --> 00:33:30.950 Yeah, I I think that.

NOTE Confidence: 0.788737

00:33:30.950 --> 00:33:33.754 I, I think what you may be asking about

NOTE Confidence: 0.788737

 $00{:}33{:}33{.}754 \dashrightarrow 00{:}33{:}35{.}958$  are there are there are several resources NOTE Confidence: 0.788737

 $00:33:35.958 \rightarrow 00:33:38.646$  that can help with trying to figure out NOTE Confidence: 0.788737

 $00{:}33{:}38.646 \dashrightarrow 00{:}33{:}40.890$  certain things that one needs to think

NOTE Confidence: 0.788737

 $00{:}33{:}40.890 \dashrightarrow 00{:}33{:}43.316$  about when you giving a course it out.

NOTE Confidence: 0.788737

 $00:33:43.316 \dashrightarrow 00:33:46.175$  And I think for instance there is there is NOTE Confidence: 0.788737

 $00:33:46.175 \rightarrow 00:33:48.492$  a teaching center at the medical school.

NOTE Confidence: 0.788737

 $00{:}33{:}48.500 \dashrightarrow 00{:}33{:}50.414$  There's a teaching center at the

NOTE Confidence: 0.788737

 $00{:}33{:}50{.}414 \dashrightarrow 00{:}33{:}51{.}690$  University called before Cetera,

NOTE Confidence: 0.788737

 $00{:}33{:}51.690 \dashrightarrow 00{:}33{:}53.916$  so so I think that as you,

NOTE Confidence: 0.788737

 $00{:}33{:}53{.}920 \dashrightarrow 00{:}33{:}56{.}002$  as one is designing curriculum once

NOTE Confidence: 0.788737

 $00{:}33{:}56{.}002 \dashrightarrow 00{:}33{:}58{.}698$  to think about when one needs to think

NOTE Confidence: 0.788737

 $00{:}33{:}58.698 \dashrightarrow 00{:}34{:}00.940$  about these things and ask for help.

NOTE Confidence: 0.788737

 $00{:}34{:}00{.}940 \dashrightarrow 00{:}34{:}03{.}061$  But I agree with you that very

NOTE Confidence: 0.788737

00:34:03.061 -> 00:34:05.018 often we fall into, you know,

- NOTE Confidence: 0.788737
- $00:34:05.018 \rightarrow 00:34:06.588$  we we are well meaning,

 $00{:}34{:}06{.}590 \dashrightarrow 00{:}34{:}08{.}438$  but we say things that don't quite

NOTE Confidence: 0.788737

 $00{:}34{:}08{.}438 \dashrightarrow 00{:}34{:}10{.}419$  fit the Times Now and encourage

NOTE Confidence: 0.788737

00:34:10.419 - 00:34:11.927 faculty who interviews sooner.

NOTE Confidence: 0.788737

 $00{:}34{:}11{.}930 \dashrightarrow 00{:}34{:}13{.}500$  So actually think about that

NOTE Confidence: 0.788737

 $00{:}34{:}13.500 \dashrightarrow 00{:}34{:}15.070$  and and ask for help.

NOTE Confidence: 0.788737

 $00{:}34{:}15{.}070 \dashrightarrow 00{:}34{:}16{.}640$  There are centers that can

NOTE Confidence: 0.788737

 $00{:}34{:}16.640 \dashrightarrow 00{:}34{:}17.896$  help you with that.

NOTE Confidence: 0.85001296

 $00:34:18.880 \longrightarrow 00:34:20.064$  So yeah, we we.

NOTE Confidence: 0.85001296

 $00{:}34{:}20.064 \dashrightarrow 00{:}34{:}21.840$  We do have centers because again,

NOTE Confidence: 0.85001296

 $00{:}34{:}21{.}840 \dashrightarrow 00{:}34{:}23{.}975$  that's on there that we would call

NOTE Confidence: 0.85001296

00:34:23.975 --> 00:34:25.503 that the scholarship and teaching

NOTE Confidence: 0.85001296

 $00{:}34{:}25{.}503 \dashrightarrow 00{:}34{:}27{.}165$  prong of this of this work.

NOTE Confidence: 0.85001296

 $00{:}34{:}27.170 \dashrightarrow 00{:}34{:}28.940$  And so in the curriculum space.

NOTE Confidence: 0.85001296

 $00{:}34{:}28{.}940 \dashrightarrow 00{:}34{:}31{.}019$  That's exactly what we want to do.

 $00{:}34{:}31{.}020 \dashrightarrow 00{:}34{:}33{.}252$  You go to the public center or the

NOTE Confidence: 0.85001296

 $00{:}34{:}33.252 \dashrightarrow 00{:}34{:}35.157$  center that's in the medical school.

NOTE Confidence: 0.85001296

 $00{:}34{:}35{.}160 \dashrightarrow 00{:}34{:}36{.}987$  But we're also mean faculty are are NOTE Confidence: 0.85001296

00:34:36.987 --> 00:34:38.709 people outside of their professions,

NOTE Confidence: 0.85001296

 $00{:}34{:}38{.}710 \dashrightarrow 00{:}34{:}40{.}523$  and so part of what we've been

NOTE Confidence: 0.85001296

 $00:34:40.523 \rightarrow 00:34:42.271$  really focusing on is making sure NOTE Confidence: 0.85001296

 $00:34:42.271 \longrightarrow 00:34:43.801$  that we're bringing speakers to

NOTE Confidence: 0.85001296

 $00{:}34{:}43.801 \dashrightarrow 00{:}34{:}45.715$  campus with these larger events so

NOTE Confidence: 0.85001296

 $00{:}34{:}45{.}715 \dashrightarrow 00{:}34{:}47{.}581$  that faculty might be interested in.

NOTE Confidence: 0.85001296

 $00:34:47.590 \rightarrow 00:34:48.790$  Also going to those.

NOTE Confidence: 0.85001296

 $00{:}34{:}48.790 \dashrightarrow 00{:}34{:}50.470$  As well, so the Ibram Kendi

NOTE Confidence: 0.85001296

 $00:34:50.470 \longrightarrow 00:34:51.820$  event had about 1100 people,

NOTE Confidence: 0.85001296

 $00{:}34{:}51{.}820 \dashrightarrow 00{:}34{:}53{.}700$  I think 2 or 302 hundred of them

NOTE Confidence: 0.85001296

 $00{:}34{:}53{.}700 \dashrightarrow 00{:}34{:}55{.}328$  or something with faculty members.

NOTE Confidence: 0.85001296

 $00:34:55.330 \longrightarrow 00:34:57.220$  We can actually track where they were,

NOTE Confidence: 0.85001296

 $00:34:57.220 \dashrightarrow 00:34:59.650$  so we're trying to make sure that we are.

 $00:34:59.650 \rightarrow 00:35:01.414$  We are supporting you not only in

NOTE Confidence: 0.85001296

 $00{:}35{:}01{.}414 \dashrightarrow 00{:}35{:}02{.}889$  your curriculum and your resource,

NOTE Confidence: 0.85001296

 $00:35:02.890 \rightarrow 00:35:04.780$  but also just in your own understanding.

NOTE Confidence: 0.85001296

 $00:35:04.780 \longrightarrow 00:35:07.012$  Some of the ideas that are going on so

NOTE Confidence: 0.85001296

 $00{:}35{:}07{.}012 \dashrightarrow 00{:}35{:}08{.}985$  that so that you have what you need

NOTE Confidence: 0.85001296

 $00:35:08.985 \rightarrow 00:35:11.260$  to be able to interact with students,

NOTE Confidence: 0.85001296

00:35:11.260 --> 00:35:12.880 but also just with all learners,

NOTE Confidence: 0.85001296

 $00:35:12.880 \longrightarrow 00:35:14.860$  were all learning this stuff.

NOTE Confidence: 0.85001296

 $00:35:14.860 \rightarrow 00:35:17.836$  Trying to be conscious of that as well.

NOTE Confidence: 0.85001296

 $00:35:17.840 \longrightarrow 00:35:18.220$  So

NOTE Confidence: 0.85198545

 $00{:}35{:}18{.}220 \dashrightarrow 00{:}35{:}20{.}470$  several years ago, Willie and I

NOTE Confidence: 0.85198545

00:35:20.470 --> 00:35:23.040 Co chaired a committee for the Med

NOTE Confidence: 0.85198545

 $00{:}35{:}23.040 \dashrightarrow 00{:}35{:}25.038$  school when they were working on

NOTE Confidence: 0.85198545

 $00{:}35{:}25{.}038 \dashrightarrow 00{:}35{:}27{.}320$  the redesign of the curriculum,

NOTE Confidence: 0.85198545

 $00{:}35{:}27{.}320 \dashrightarrow 00{:}35{:}29{.}760$  and one of the things that we had

 $00:35:29.760 \dashrightarrow 00:35:31.809$  proposed was the development of

NOTE Confidence: 0.85198545

 $00{:}35{:}31{.}809 \dashrightarrow 00{:}35{:}33{.}180$  multicultural Education Resource

NOTE Confidence: 0.85198545

 $00:35:33.180 \dashrightarrow 00:35:36.407$  Center at Yale or we called Mercy Ann.

NOTE Confidence: 0.85198545

 $00{:}35{:}36{.}410 \dashrightarrow 00{:}35{:}38{.}684$  I just wonder if there was

NOTE Confidence: 0.85198545

 $00:35:38.684 \longrightarrow 00:35:40.200$  any consideration of that.

NOTE Confidence: 0.85198545

 $00:35:40.200 \longrightarrow 00:35:42.100$  Just again, this central place

NOTE Confidence: 0.85198545

00:35:42.100 - 00:35:44.325 where people could come for just

NOTE Confidence: 0.85198545

 $00:35:44.325 \dashrightarrow 00:35:46.515$  this very thing that Bob Kearns

NOTE Confidence: 0.85198545

 $00{:}35{:}46{.}515 \dashrightarrow 00{:}35{:}49{.}046$  was talking about where you can.

NOTE Confidence: 0.85198545

 $00{:}35{:}49{.}050 \dashrightarrow 00{:}35{:}51{.}479$  Uh, if that's research that that's teaching,

NOTE Confidence: 0.85198545

 $00{:}35{:}51{.}480 \dashrightarrow 00{:}35{:}55{.}134$  but this center that would allow for.

NOTE Confidence: 0.85198545

 $00:35:55.140 \dashrightarrow 00:35:56.560$  Took the provision of resources.

NOTE Confidence: 0.85198545

00:35:56.560 --> 00:35:57.126 You know,

NOTE Confidence: 0.85198545

 $00{:}35{:}57{.}126 \dashrightarrow 00{:}35{:}57{.}409$ it's

NOTE Confidence: 0.8081832

 $00{:}35{:}57{.}410 \dashrightarrow 00{:}35{:}58{.}450$  interesting we talked about

NOTE Confidence: 0.8081832

 $00:35:58.450 \longrightarrow 00:36:00.010$  this about creating a poor root

- NOTE Confidence: 0.8081832
- 00:36:00.063 --> 00:36:01.387 Center for inclusive practice,

 $00{:}36{:}01{.}390 \dashrightarrow 00{:}36{:}03{.}644$  like we could we build a center

NOTE Confidence: 0.8081832

 $00:36:03.644 \rightarrow 00:36:05.459$  that would actually we could just

NOTE Confidence: 0.8081832

 $00:36:05.459 \longrightarrow 00:36:07.594$  go to one place and you can get

NOTE Confidence: 0.8081832

 $00:36:07.594 \longrightarrow 00:36:09.618$  all of all of this in one place.

NOTE Confidence: 0.8081832

 $00{:}36{:}09{.}620 \dashrightarrow 00{:}36{:}12{.}086$  And that's still sort of in the back of

NOTE Confidence: 0.8081832

 $00:36:12.086 \rightarrow 00:36:16.060$  our mind, something we might work Tord.

NOTE Confidence: 0.8081832

 $00{:}36{:}16.060 \dashrightarrow 00{:}36{:}17.838$  We're focusing on now is trying to

NOTE Confidence: 0.8081832

 $00{:}36{:}17.838 \dashrightarrow 00{:}36{:}19.750$  figure out what kind of skills

NOTE Confidence: 0.8081832

 $00:36:19.750 \rightarrow 00:36:21.394$  says people need across the board.

NOTE Confidence: 0.8081832

 $00:36:21.400 \longrightarrow 00:36:22.516$  Back with the students,

NOTE Confidence: 0.8081832

 $00{:}36{:}22.516$  -->  $00{:}36{:}24.190$  staff and alumni and then trying

NOTE Confidence: 0.8081832

 $00{:}36{:}24{.}242 \dashrightarrow 00{:}36{:}25{.}705$  to fill in the blanks about what

NOTE Confidence: 0.8081832

 $00{:}36{:}25.705 \dashrightarrow 00{:}36{:}27.320$  we can do immediately and then

NOTE Confidence: 0.8081832

 $00{:}36{:}27.320 \dashrightarrow 00{:}36{:}28.875$  develop a long term strategy.

 $00:36:28.880 \longrightarrow 00:36:30.215$  But we have talked about

NOTE Confidence: 0.8081832

 $00{:}36{:}30{.}215 \dashrightarrow 00{:}36{:}31{.}550$  trying to just have one.

NOTE Confidence: 0.8081832

00:36:31.550 --> 00:36:34.343 I don't know if we call it

NOTE Confidence: 0.8081832

 $00:36:34.343 \rightarrow 00:36:36.070$  mercy actually like that.

NOTE Confidence: 0.8081832

 $00{:}36{:}36{.}070 \dashrightarrow 00{:}36{:}37{.}250$  But we have talked about

NOTE Confidence: 0.8081832

 $00:36:37.250 \longrightarrow 00:36:38.194$  having just one place.

NOTE Confidence: 0.8081832

 $00:36:38.200 \longrightarrow 00:36:39.336$  It might be easier,

NOTE Confidence: 0.8081832

 $00{:}36{:}39{.}336 \dashrightarrow 00{:}36{:}41{.}938$  but I think that might should be two or

NOTE Confidence: 0.8081832

 $00{:}36{:}41{.}938 \dashrightarrow 00{:}36{:}43{.}884$  three years out before we can actually

NOTE Confidence: 0.8081832

 $00{:}36{:}43.951 \dashrightarrow 00{:}36{:}46.100$  figure out what that would look like.

NOTE Confidence: 0.8081832

 $00:36:46.100 \longrightarrow 00:36:47.274$  Short term trading.

NOTE Confidence: 0.8081832

00:36:47.274 --> 00:36:48.058 Long term

NOTE Confidence: 0.81953037

00:36:48.060 --> 00:36:50.461 strategy. I think that I think Cindy

NOTE Confidence: 0.81953037

 $00:36:50.461 \longrightarrow 00:36:52.892$  there there was some benefits of

NOTE Confidence: 0.81953037

 $00:36:52.892 \rightarrow 00:36:55.117$  centralizing the source of resources.

NOTE Confidence: 0.81953037

 $00:36:55.120 \rightarrow 00:36:57.885$  Yeah, good example is when there was

- NOTE Confidence: 0.81953037
- $00{:}36{:}57.885 \dashrightarrow 00{:}37{:}00.284$  the national slowdown of work across

 $00{:}37{:}00{.}284 \dashrightarrow 00{:}37{:}02{.}558$  universities for I think they also.

NOTE Confidence: 0.81953037

 $00{:}37{:}02.560 \dashrightarrow 00{:}37{:}05.304$  The question was then what do people do

NOTE Confidence: 0.81953037

 $00:37:05.304 \rightarrow 00:37:08.519$  in doing that day and the focus error

NOTE Confidence: 0.81953037

 $00{:}37{:}08.519 \dashrightarrow 00{:}37{:}10.800$  actually developed some some studies,

NOTE Confidence: 0.81953037

 $00{:}37{:}10.800 \dashrightarrow 00{:}37{:}12.364$  then courses short courses

NOTE Confidence: 0.81953037

 $00:37:12.364 \longrightarrow 00:37:13.928$  for that specific day.

NOTE Confidence: 0.81953037

 $00:37:13.930 \longrightarrow 00:37:17.557$  So so I think if you have a centralized.

NOTE Confidence: 0.81953037

 $00{:}37{:}17{.}560 \dashrightarrow 00{:}37{:}19{.}396$  Unit you can actually have it

NOTE Confidence: 0.81953037

00:37:19.396 --> 00:37:21.140 respond to things fairly quickly,

NOTE Confidence: 0.81953037

 $00{:}37{:}21.140 \dashrightarrow 00{:}37{:}22.484$  but also it's a.

NOTE Confidence: 0.81953037

 $00{:}37{:}22{.}484 \dashrightarrow 00{:}37{:}25{.}144$  It's a place where people know they can

NOTE Confidence: 0.81953037

 $00:37:25.144 \dashrightarrow 00:37:28.290$  go to get help and maybe at the Med school.

NOTE Confidence: 0.81953037

 $00:37:28.290 \longrightarrow 00:37:28.978$  For instance,

NOTE Confidence: 0.81953037

00:37:28.978 --> 00:37:30.698 maybe putting it in Darren's

 $00:37:30.698 \rightarrow 00:37:32.508$  office might be a good idea.

NOTE Confidence: 0.88848954

00:37:34.500 --> 00:37:36.358 I appreciate that the strategy

NOTE Confidence: 0.88848954

 $00{:}37{:}36{.}360 \dashrightarrow 00{:}37{:}38{.}215$  and all the suggestions around

NOTE Confidence: 0.88848954

 $00:37:38.215 \longrightarrow 00:37:40.078$  better to be proactive and

NOTE Confidence: 0.88848954

 $00{:}37{:}40.080 \dashrightarrow 00{:}37{:}42.606$  seek out resources to help you.

NOTE Confidence: 0.88848954

 $00{:}37{:}42.606 \dashrightarrow 00{:}37{:}46.110$  Do your best as a sa faculty

NOTE Confidence: 0.88848954

 $00:37:46.110 \longrightarrow 00:37:47.193$  in educational context.

NOTE Confidence: 0.88848954

 $00{:}37{:}47{.}193 \dashrightarrow 00{:}37{:}49{.}734$  I also think that it's important that

NOTE Confidence: 0.88848954

00:37:49.734 --> 00:37:51.905 faculty that slip know that they're

NOTE Confidence: 0.88848954

 $00:37:51.905 \dashrightarrow 00:37:54.410$  going to be supported by the leadership.

NOTE Confidence: 0.86758935

00:37:56.500 --> 00:37:58.305 You know, I think many of

NOTE Confidence: 0.86758935

00:37:58.305 --> 00:38:00.110 us feel a certain. You know,

NOTE Confidence: 0.86758935

 $00{:}38{:}00{.}110 \dashrightarrow 00{:}38{:}01{.}318$  I'm a white man.

NOTE Confidence: 0.87005806

 $00:38:02.750 \rightarrow 00:38:05.510$  You know on edge about in my some of my

NOTE Confidence: 0.87005806

 $00:38:05.510 \rightarrow 00:38:06.805$  interactions and that I might

NOTE Confidence: 0.87005806

00:38:06.805 --> 00:38:08.550 say the wrong thing or somebody

00:38:08.550 --> 00:38:10.814 might take something that I say the wrong

NOTE Confidence: 0.87005806

 $00{:}38{:}10.814 \dashrightarrow 00{:}38{:}12.981$  way and I'd want to know that people

NOTE Confidence: 0.87005806

 $00:38:12.981 \dashrightarrow 00:38:15.168$  to know that I'm trying to do my best.

NOTE Confidence: 0.87005806

00:38:15.168 --> 00:38:17.337 But also if I do slip up and somebody

NOTE Confidence: 0.87005806

 $00:38:17.337 \rightarrow 00:38:19.065$  is accusing me of something that

NOTE Confidence: 0.87005806

00:38:19.065 --> 00:38:20.969 I have support of leadership.

NOTE Confidence: 0.8093255

 $00:38:21.730 \longrightarrow 00:38:23.506$  Yeah yeah, one of the things

NOTE Confidence: 0.8093255

 $00:38:23.510 \rightarrow 00:38:27.155$  that one of the reasons why we brought Dolly

NOTE Confidence: 0.8093255

 $00{:}38{:}27.155 \dashrightarrow 00{:}38{:}30.128$  Chuggin first is because he talks about.

NOTE Confidence: 0.8093255

 $00{:}38{:}30{.}130 \dashrightarrow 00{:}38{:}32{.}402$  The growth mindset right so that we are

NOTE Confidence: 0.8093255

 $00:38:32.402 \longrightarrow 00:38:34.928$  most of us were doing this work in no

NOTE Confidence: 0.8093255

00:38:34.928 --> 00:38:37.401 matter where we are and it have a growth

NOTE Confidence: 0.8093255

00:38:37.401 --> 00:38:40.108 minds et and I think that what we want to do

NOTE Confidence: 0.8093255

 $00{:}38{:}40{.}108 \dashrightarrow 00{:}38{:}42{.}351$  is start to articulate for our community

NOTE Confidence: 0.8093255

 $00:38:42.351 \dashrightarrow 00:38:44.529$  in particular students that you know.

- $00:38:44.530 \longrightarrow 00:38:45.630$  This is an art.
- NOTE Confidence: 0.8093255
- $00{:}38{:}45{.}630 \dashrightarrow 00{:}38{:}47{.}280$  Not only is an ongoing issue,
- NOTE Confidence: 0.8093255
- $00:38:47.280 \longrightarrow 00:38:48.953$  but there are ways in which we're
- NOTE Confidence: 0.8093255
- $00:38:48.953 \longrightarrow 00:38:50.580$  going to be learning things.
- NOTE Confidence: 0.8093255
- $00{:}38{:}50{.}580 \dashrightarrow 00{:}38{:}52{.}212$  Different ways of being different ways
- NOTE Confidence: 0.8093255
- 00:38:52.212 --> 00:38:53.880 of doing different ways of speaking.
- NOTE Confidence: 0.8093255
- $00:38:53.880 \rightarrow 00:38:55.805$  We're all going to have to continually,
- NOTE Confidence: 0.8093255
- $00:38:55.810 \rightarrow 00:38:56.656$  you know, bro.
- NOTE Confidence: 0.8093255
- $00{:}38{:}56{.}656 \dashrightarrow 00{:}38{:}59{.}110$  And so part of what we want to do,
- NOTE Confidence: 0.8093255
- $00{:}38{:}59{.}110 \dashrightarrow 00{:}39{:}01{.}007$  and hopefully you'll see that is create
- NOTE Confidence: 0.8093255
- $00:39:01.007 \dashrightarrow 00:39:03.235$  a state of grace for people who are
- NOTE Confidence: 0.8093255
- $00:39:03.235 \rightarrow 00:39:06.340$  who are growing at different rates.
- NOTE Confidence: 0.8093255
- $00:39:06.340 \longrightarrow 00:39:08.916$  Really important for us to all be successful?
- NOTE Confidence: 0.8093255
- $00:39:08.920 \longrightarrow 00:39:11.167$  We want to be galvanized bar students.
- NOTE Confidence: 0.8093255
- 00:39:11.170 --> 00:39:12.136 They're they're young,
- NOTE Confidence: 0.8093255
- $00:39:12.136 \longrightarrow 00:39:14.068$  they know they have new ideas.

- NOTE Confidence: 0.8093255
- 00:39:14.070 00:39:16.317 But we also want to make sure,

 $00:39{:}16.320 \dashrightarrow 00{:}39{:}19.694$  because interface that makes sense for them.

NOTE Confidence: 0.8093255

 $00:39:19.700 \longrightarrow 00:39:20.827$  So I'll work on that as well.

NOTE Confidence: 0.7653652

00:39:27.550 --> 00:39:32.110 So so, um, I'm curious about.

NOTE Confidence: 0.7653652

 $00:39:32.110 \dashrightarrow 00:39:34.938$  Resources that might be available

NOTE Confidence: 0.7653652

 $00:39:34.938 \longrightarrow 00:39:37.798$  either within departments or within

NOTE Confidence: 0.7653652

 $00:39:37.798 \rightarrow 00:39:41.029$  schools to develop mentoring programs.

NOTE Confidence: 0.7653652

 $00{:}39{:}41.030 \dashrightarrow 00{:}39{:}44.290$  To address the distinctive

NOTE Confidence: 0.7653652

 $00:39:44.290 \longrightarrow 00:39:50.668$  needs of of the of diverse.

NOTE Confidence: 0.7653652

 $00:39:50.670 \longrightarrow 00:39:55.818$  New faculty hires an.

NOTE Confidence: 0.7653652

 $00:39:55.820 \longrightarrow 00:39:58.830$  Whether there is a plan for that?

NOTE Confidence: 0.88996255

00:40:01.910 --> 00:40:05.258 So. I, I think that.

NOTE Confidence: 0.80082107

 $00:40:07.440 \longrightarrow 00:40:10.744$  I think I think the my my sense.

NOTE Confidence: 0.80082107

 $00{:}40{:}10.750 \dashrightarrow 00{:}40{:}11.869$  That's my sense.

NOTE Confidence: 0.80082107

 $00:40:11.869 \rightarrow 00:40:14.480$  The mentoring programs will have to be

 $00:40:14.549 \longrightarrow 00:40:17.261$  tailored to the specific schools or

NOTE Confidence: 0.80082107

 $00{:}40{:}17.261 \dashrightarrow 00{:}40{:}19.862$  departments or programs, the So what

NOTE Confidence: 0.80082107

 $00{:}40{:}19.862 \dashrightarrow 00{:}40{:}22.760$  works on medicine may not work for.

NOTE Confidence: 0.80082107

 $00{:}40{:}22.760 \dashrightarrow 00{:}40{:}26.999$  I don't know neurobiology. So so I so I.

NOTE Confidence: 0.80082107

 $00:40:27.000 \longrightarrow 00:40:29.688$  So I think that if you asking are

NOTE Confidence: 0.80082107

 $00{:}40{:}29.688 \dashrightarrow 00{:}40{:}32.038$  there people who done it before and

NOTE Confidence: 0.80082107

 $00:40:32.038 \longrightarrow 00:40:34.449$  can advise one on how to do one?

NOTE Confidence: 0.80082107

 $00:40:34.450 \longrightarrow 00:40:35.308$  I think yes.

NOTE Confidence: 0.80082107

00:40:35.308 --> 00:40:37.310 Now I don't know there's going to

NOTE Confidence: 0.80082107

 $00{:}40{:}37{.}378$  -->  $00{:}40{:}39{.}308$  be a central central resources.

NOTE Confidence: 0.80082107

 $00{:}40{:}39{.}310 \dashrightarrow 00{:}40{:}41{.}374$  Let's say from the focus Officer

NOTE Confidence: 0.80082107

 $00{:}40{:}41{.}374 \dashrightarrow 00{:}40{:}43{.}530$  presence office for mentoring specifically.

NOTE Confidence: 0.80082107

 $00:40:43.530 \longrightarrow 00:40:44.410$  Probably not.

NOTE Confidence: 0.80082107

 $00{:}40{:}44{.}410 \dashrightarrow 00{:}40{:}47{.}490$  But this is something that can be

NOTE Confidence: 0.80082107

 $00{:}40{:}47{.}490 \dashrightarrow 00{:}40{:}50{.}205$  negotiated at the school level for sure,

NOTE Confidence: 0.80082107

 $00{:}40{:}50{.}210 \dashrightarrow 00{:}40{:}52{.}527$  and you probably know John that that

- NOTE Confidence: 0.80082107
- 00:40:52.527 --> 00:40:54.357 Patrick O'Connor has a mentoring
- NOTE Confidence: 0.80082107
- $00{:}40{:}54{.}357 \dashrightarrow 00{:}40{:}55{.}905$  program for actually mental,
- NOTE Confidence: 0.80082107
- $00:40:55.910 \longrightarrow 00:40:58.046$  so he teaches mentors or two
- NOTE Confidence: 0.80082107
- $00:40:58.046 \longrightarrow 00:40:59.470$  how to be mentors,
- NOTE Confidence: 0.80082107
- $00:40:59.470 \longrightarrow 00:41:01.606$  and it's been working pretty well.
- NOTE Confidence: 0.80082107
- $00:41:01.610 \longrightarrow 00:41:03.385$  So it's something we fund
- NOTE Confidence: 0.80082107
- $00:41:03.385 \longrightarrow 00:41:04.450$  from the Department,
- NOTE Confidence: 0.80082107
- $00:41:04.450 \longrightarrow 00:41:07.162$  but it might make sense to
- NOTE Confidence: 0.80082107
- $00:41:07.162 \longrightarrow 00:41:09.920$  fund it for more central.
- NOTE Confidence: 0.80082107
- 00:41:09.920 --> 00:41:11.888 Position that remains to be determined,
- NOTE Confidence: 0.80082107
- 00:41:11.890 --> 00:41:12.524 but I,
- NOTE Confidence: 0.80082107
- 00:41:12.524 --> 00:41:14.109 but I think you're being
- NOTE Confidence: 0.80082107
- $00:41:14.109 \longrightarrow 00:41:15.510$  a really important point.
- NOTE Confidence: 0.80082107
- $00{:}41{:}15{.}510 \dashrightarrow 00{:}41{:}17{.}911$  I think the issue of mentoring when
- NOTE Confidence: 0.80082107
- $00{:}41{:}17{.}911 \dashrightarrow 00{:}41{:}19{.}607$  we've asked faculty it's something
- NOTE Confidence: 0.80082107

 $00:41:19.607 \rightarrow 00:41:21.999$  that's at the top top of mind all

NOTE Confidence: 0.80082107

 $00:41:22.071 \longrightarrow 00:41:24.069$  the time for all junior faculty,

NOTE Confidence: 0.80082107

 $00:41:24.070 \longrightarrow 00:41:25.760$  and that's something that people

NOTE Confidence: 0.80082107

 $00:41:25.760 \longrightarrow 00:41:27.690$  feel they will get enough of.

NOTE Confidence: 0.8758841

 $00:41:30.120 \longrightarrow 00:41:31.990$  The other the other question,

NOTE Confidence: 0.8758841

00:41:31.990 --> 00:41:35.084 and I may be this was alluded to

NOTE Confidence: 0.8758841

00:41:35.084 --> 00:41:38.990 in some ways earlier is that. That

NOTE Confidence: 0.81759804

 $00:41:41.150 \longrightarrow 00:41:44.486$  the need for potentially a small

NOTE Confidence: 0.81759804

00:41:44.486 --> 00:41:47.719 grant program to either help faculty

NOTE Confidence: 0.81759804

 $00{:}41{:}47.719 \dashrightarrow 00{:}41{:}52.460$  get on back on track or two. 22

NOTE Confidence: 0.8201989

 $00{:}41{:}54{.}480 \dashrightarrow 00{:}41{:}57{.}920$  kind of kickstart things.

NOTE Confidence: 0.8201989

 $00{:}41{:}57{.}920 \dashrightarrow 00{:}42{:}01{.}016$  I think that that would be really helpful.

NOTE Confidence: 0.8201989

 $00:42:01.020 \longrightarrow 00:42:03.888$  I think particularly it would be.

NOTE Confidence: 0.8201989

 $00{:}42{:}03{.}890 \dashrightarrow 00{:}42{:}06{.}984$  It might be worthwhile to look at

NOTE Confidence: 0.8201989

 $00{:}42{:}06{.}984 \dashrightarrow 00{:}42{:}09{.}379$  the startup packages that diverse

NOTE Confidence: 0.8201989

 $00:42:09.379 \rightarrow 00:42:12.325$  populations of faculty get when they

- NOTE Confidence: 0.8201989
- $00:42:12.325 \rightarrow 00:42:15.810$  joined the faculty and this would

00:42:15.810 --> 00:42:18.225 be particularly valuable to have

NOTE Confidence: 0.8201989

00:42:18.230 --> 00:42:21.240 a small grants program targeting.

NOTE Confidence: 0.8201989

 $00:42:21.240 \rightarrow 00:42:22.599$  Diverse faculty populations,

NOTE Confidence: 0.8201989

 $00:42:22.599 \longrightarrow 00:42:25.317$  if it could be shown that.

NOTE Confidence: 0.8201989

 $00:42:25.320 \longrightarrow 00:42:26.825$  They were disadvantaged at the

NOTE Confidence: 0.8201989

 $00:42:26.825 \rightarrow 00:42:28.800$  outset when they joined the faculty.

NOTE Confidence: 0.76616603

 $00{:}42{:}29{.}440 \dashrightarrow 00{:}42{:}31{.}918$  Yeah, right, that's a good point.

NOTE Confidence: 0.76616603

00:42:31.920 --> 00:42:33.588 So yeah, good point.

NOTE Confidence: 0.76616603

00:42:33.588 --> 00:42:35.673 So my comments about mentoring

NOTE Confidence: 0.76616603

00:42:35.673 --> 00:42:37.700 actually relate to all faculty,

NOTE Confidence: 0.76616603

 $00{:}42{:}37.700 \dashrightarrow 00{:}42{:}39.770$  but I think under represented factors.

NOTE Confidence: 0.76616603

 $00:42:39.770 \longrightarrow 00:42:42.236$  You feel the burden not known.

NOTE Confidence: 0.76616603

 $00:42:42.240 \longrightarrow 00:42:43.764$  Men know mentoring more,

NOTE Confidence: 0.76616603

 $00:42:43.764 \rightarrow 00:42:45.669$  but this is something that

00:42:45.669 - 00:42:47.199 everyone complaints about.

NOTE Confidence: 0.7998513

00:42:48.500 -> 00:42:52.130 Yeah. I think there was a question

NOTE Confidence: 0.7998513

 $00:42:52.130 \longrightarrow 00:42:53.720$  submitted around if the history

NOTE Confidence: 0.840872170000001

 $00:42:53.780 \longrightarrow 00:42:55.790$  of indigenous peoples and their current

NOTE Confidence: 0.840872170000001

 $00{:}42{:}55{.}790 \dashrightarrow 00{:}42{:}58{.}106$  roles inside would be considered by Yale

NOTE Confidence: 0.840872170000001

 $00{:}42{:}58.106 \dashrightarrow 00{:}43{:}00.255$  as we are looking at our initiatives.

NOTE Confidence: 0.840872170000001

 $00{:}43{:}00{.}260 \dashrightarrow 00{:}43{:}03{.}300$  So I see that as one of the questions that

NOTE Confidence: 0.840872170000001

 $00:43:03.376 \rightarrow 00:43:06.418$  was submitted an one of the things we are,

NOTE Confidence: 0.840872170000001

 $00:43:06.420 \rightarrow 00:43:09.878$  the committee has recommended in his report.

NOTE Confidence: 0.840872170000001

 $00:43:09.880 \rightarrow 00:43:12.240$  But is it in the five year plan?

NOTE Confidence: 0.840872170000001

 $00:43:12.240 \longrightarrow 00:43:14.384$  Is that we not only look at the

NOTE Confidence: 0.840872170000001

00:43:14.384 --> 00:43:16.078 history of Yale and slavery,

NOTE Confidence: 0.840872170000001

 $00:43:16.080 \longrightarrow 00:43:17.550$  but right right after that?

NOTE Confidence: 0.840872170000001

 $00:43:17.550 \longrightarrow 00:43:19.380$  Look at the history of yellow

NOTE Confidence: 0.840872170000001

 $00:43:19.380 \rightarrow 00:43:21.166$  with indigenous peoples so that we

NOTE Confidence: 0.840872170000001

 $00:43:21.166 \rightarrow 00:43:22.923$  have some sense of our own history

 $00:43:22.923 \longrightarrow 00:43:25.127$  and so that so once we finish

NOTE Confidence: 0.840872170000001

00:43:25.127 -> 00:43:26.391 the conversation around slavery,

NOTE Confidence: 0.840872170000001

 $00{:}43{:}26{.}400 \dashrightarrow 00{:}43{:}27{.}989$  there are our next goal would be

NOTE Confidence: 0.840872170000001

 $00{:}43{:}27{.}989 \dashrightarrow 00{:}43{:}30{.}057$  to try to try to understand our

NOTE Confidence: 0.840872170000001

 $00{:}43{:}30{.}057 \dashrightarrow 00{:}43{:}31{.}712$  relationship to Indigenous people so

NOTE Confidence: 0.840872170000001

 $00{:}43{:}31{.}712 \dashrightarrow 00{:}43{:}33{.}778$  we can have that conversation too.

NOTE Confidence: 0.840872170000001

 $00{:}43{:}33{.}780 \dashrightarrow 00{:}43{:}35{.}676$  And I think that part of what we

NOTE Confidence: 0.840872170000001

 $00{:}43{:}35{.}676 \dashrightarrow 00{:}43{:}37{.}619$  we are definitely looking at and

NOTE Confidence: 0.840872170000001

 $00{:}43{:}37.619 \dashrightarrow 00{:}43{:}39.374$  we expected my unit plans.

NOTE Confidence: 0.840872170000001

 $00:43:39.380 \longrightarrow 00:43:40.469$  Our conversations with.

NOTE Confidence: 0.840872170000001

00:43:40.469 --> 00:43:41.921 The Native American Cultural

NOTE Confidence: 0.840872170000001

00:43:41.921 --> 00:43:43.580 Center are Native Americans,

NOTE Confidence: 0.840872170000001

 $00{:}43{:}43{.}580 \dashrightarrow 00{:}43{:}45{.}362$  faculty and staff about what some

NOTE Confidence: 0.840872170000001

 $00{:}43{:}45{.}362 \dashrightarrow 00{:}43{:}47{.}726$  of the needs are and what sort of

NOTE Confidence: 0.840872170000001

 $00:43:47.726 \longrightarrow 00:43:49.400$  research is so that that would

 $00:43:49.461 \longrightarrow 00:43:51.309$  be incorporated into the some of

NOTE Confidence: 0.840872170000001

 $00{:}43{:}51{.}309 \dashrightarrow 00{:}43{:}52{.}805$  the larger plans as well.

NOTE Confidence: 0.840872170000001

00:43:52.805 --> 00:43:54.590 But a lot of that's probably going

NOTE Confidence: 0.840872170000001

 $00{:}43{:}54{.}590 \dashrightarrow 00{:}43{:}56{.}062$  to level within the research

NOTE Confidence: 0.840872170000001

 $00{:}43{:}56.062 \dashrightarrow 00{:}43{:}57.874$  communities and some of the College

NOTE Confidence: 0.840872170000001

 $00{:}43{:}57{.}874 \dashrightarrow 00{:}43{:}59{.}428$  in particular thinking of.

NOTE Confidence: 0.840872170000001

 $00:43:59.430 \longrightarrow 00:44:00.102$  But yes,

NOTE Confidence: 0.840872170000001

 $00:44:00.102 \longrightarrow 00:44:02.118$  we definitely intend to again look

NOTE Confidence: 0.840872170000001

 $00{:}44{:}02{.}118 \dashrightarrow 00{:}44{:}04{.}119$  at that population as well.

NOTE Confidence: 0.840872170000001

00:44:04.120 --> 00:44:04.480 Yeah,

NOTE Confidence: 0.81185055

 $00{:}44{:}04{.}480 \dashrightarrow 00{:}44{:}06{.}652$  and there was a question also

NOTE Confidence: 0.81185055

 $00:44:06.652 \rightarrow 00:44:08.102$  about equity, so resources.

NOTE Confidence: 0.81185055

00:44:08.102 --> 00:44:10.268 So for instance you know many,

NOTE Confidence: 0.81185055

 $00:44:10.270 \rightarrow 00:44:12.804$  many of the schools are working on

NOTE Confidence: 0.81185055

00:44:12.804 --> 00:44:15.174 equity and salary, and I think we've

NOTE Confidence: 0.81185055

 $00:44:15.174 \rightarrow 00:44:17.100$  made significant progress on trying to

- NOTE Confidence: 0.81185055
- $00:44:17.164 \rightarrow 00:44:18.962$  make salary compensation, equitable.

 $00{:}44{:}18.962 \dashrightarrow 00{:}44{:}21.132$  And the question is, is resources

NOTE Confidence: 0.81185055

 $00:44:21.132 \rightarrow 00:44:22.937$  allocation equitable across the board?

NOTE Confidence: 0.81185055

 $00:44:22.940 \longrightarrow 00:44:23.664$  For instance,

NOTE Confidence: 0.81185055

 $00:44:23.664 \rightarrow 00:44:26.198$  when your new faculty is being recruited,

NOTE Confidence: 0.81185055

 $00:44:26.200 \rightarrow 00:44:29.096$  do they get the same sort of package?

NOTE Confidence: 0.81185055

 $00:44:29.100 \longrightarrow 00:44:31.476$  The same lab space or whatever

NOTE Confidence: 0.81185055

 $00:44:31.476 \rightarrow 00:44:34.019$  they might need for their work?

NOTE Confidence: 0.81185055

 $00{:}44{:}34{.}020 \dashrightarrow 00{:}44{:}37{.}340$  And and I think that's that is something

NOTE Confidence: 0.81185055

 $00:44:37.340 \longrightarrow 00:44:39.560$  we definitely want to focus on.

NOTE Confidence: 0.81185055

 $00{:}44{:}39{.}560 \dashrightarrow 00{:}44{:}42{.}087$  And we believe that it has a

NOTE Confidence: 0.81185055

 $00{:}44{:}42.087 \dashrightarrow 00{:}44{:}44.319$  large impact on on retention.

NOTE Confidence: 0.81185055

 $00:44:44.320 \longrightarrow 00:44:45.436$  So for instance,

NOTE Confidence: 0.81185055

 $00:44:45.436 \rightarrow 00:44:48.040$  if somebody gets a lot more starter

NOTE Confidence: 0.81185055

 $00:44:48.113 \rightarrow 00:44:50.258$  package and one other another,

 $00:44:50.260 \rightarrow 00:44:52.815$  it is possible that the person who

NOTE Confidence: 0.81185055

 $00{:}44{:}52{.}815 \dashrightarrow 00{:}44{:}55{.}398$  gets less will be less successful.

NOTE Confidence: 0.82748127

 $00{:}44{:}57.630 \dashrightarrow 00{:}44{:}59.989$  And as a san attempt to

NOTE Confidence: 0.82748127

 $00:44:59.989 \longrightarrow 00:45:01.760$  jump start the process,

NOTE Confidence: 0.82748127

 $00{:}45{:}01.760 \dashrightarrow 00{:}45{:}04.680$  what we're going to focus on when we

NOTE Confidence: 0.82748127

 $00{:}45{:}04{.}680 \dashrightarrow 00{:}45{:}07{.}087$  provide federal funding is to actually NOTE Confidence: 0.82748127

 $00{:}45{:}07.087 \dashrightarrow 00{:}45{:}09.487$  require that the the Department or

NOTE Confidence: 0.82748127

 $00:45:09.565 \rightarrow 00:45:11.973$  the OR the chair submits a mentoring

NOTE Confidence: 0.82748127

 $00{:}45{:}11{.}973 \dashrightarrow 00{:}45{:}14{.}510$  plan for the person to tell us

NOTE Confidence: 0.82748127

 $00:45:14.510 \longrightarrow 00:45:16.760$  what is going to be happening.

NOTE Confidence: 0.82748127

 $00:45:16.760 \longrightarrow 00:45:19.064$  Once you get fairly funding for

NOTE Confidence: 0.82748127

 $00:45:19.064 \longrightarrow 00:45:21.808$  the person and will try to get

NOTE Confidence: 0.82748127

 $00{:}45{:}21.808 \dashrightarrow 00{:}45{:}24.064$  a sense of what resources are

NOTE Confidence: 0.82748127

 $00{:}45{:}24.064 \dashrightarrow 00{:}45{:}26.559$  available and how does it compare to.

NOTE Confidence: 0.82748127

 $00:45:26.560 \rightarrow 00:45:27.945$  With others working recruited so

NOTE Confidence: 0.82748127

 $00:45:27.945 \longrightarrow 00:45:30.401$  it is not an easy thing to do

- NOTE Confidence: 0.82748127
- $00{:}45{:}30{.}401 \dashrightarrow 00{:}45{:}31{.}753$  because all these discussions

 $00{:}45{:}31.753 \dashrightarrow 00{:}45{:}33.490$  are usually private discussions.

NOTE Confidence: 0.82748127

 $00:45:33.490 \rightarrow 00:45:35.470$  There is no standard equipment package,

NOTE Confidence: 0.82748127

 $00:45:35.470 \longrightarrow 00:45:37.900$  but we will try our best to try to

NOTE Confidence: 0.82748127

 $00{:}45{:}37{.}900 \dashrightarrow 00{:}45{:}40{.}594$  figure out what the plan for the person

NOTE Confidence: 0.82748127

 $00{:}45{:}40.594 \dashrightarrow 00{:}45{:}42.730$  will recruit using federal funding.

NOTE Confidence: 0.82748127

 $00:45:42.730 \longrightarrow 00:45:43.552$  For instance,

NOTE Confidence: 0.82748127

 $00{:}45{:}43.552 \dashrightarrow 00{:}45{:}45.607$  something we have some control

NOTE Confidence: 0.82748127

 $00{:}45{:}45{.}607 \dashrightarrow 00{:}45{:}48{.}400$  over for that person going forward.

NOTE Confidence: 0.82748127

 $00:45:48.400 \longrightarrow 00:45:51.140$  And we recognize that there

NOTE Confidence: 0.82748127

 $00:45:51.140 \longrightarrow 00:45:52.784$  are often inequities.

NOTE Confidence: 0.82748127

00:45:52.790 --> 00:45:53.666 For whatever reason,

NOTE Confidence: 0.82748127

 $00:45:53.666 \longrightarrow 00:45:55.710$  how people get set up at the

NOTE Confidence: 0.82748127

 $00{:}45{:}55{.}773 \dashrightarrow 00{:}45{:}57{.}678$  beginning and the initial conditions

NOTE Confidence: 0.82748127

 $00:45:57.678 \rightarrow 00:45:59.890$  are really important in how you,

 $00:45:59.890 \rightarrow 00:46:01.918$  whether or not you are successful.

NOTE Confidence: 0.8437264

00:46:06.510 --> 00:46:09.493 If I may, I think it's that that's critical.

NOTE Confidence: 0.8437264

00:46:09.493 --> 00:46:11.489 Setting people up to starting from

NOTE Confidence: 0.8437264

 $00{:}46{:}11.490 \dashrightarrow 00{:}46{:}13.150$  the same initial conditions into

NOTE Confidence: 0.8437264

 $00{:}46{:}13.150 \dashrightarrow 00{:}46{:}15.990$  combat in equities and startup.

NOTE Confidence: 0.8437264

 $00:46:15.990 \rightarrow 00:46:18.730$  But because faculty from traditionally

NOTE Confidence: 0.8437264

 $00:46:18.730 \longrightarrow 00:46:19.826$  underrepresented backgrounds

NOTE Confidence: 0.8437264

 $00{:}46{:}19.826 \dashrightarrow 00{:}46{:}21.470$  and disadvantaged backgrounds

NOTE Confidence: 0.8437264

00:46:21.470 --> 00:46:24.260 are also swimming upstream.

NOTE Confidence: 0.8437264

00:46:24.260 --> 00:46:25.580 Against Univair against minority

NOTE Confidence: 0.8437264

 $00{:}46{:}25{.}580 \dashrightarrow 00{:}46{:}27{.}230$  tax and against micro aggression

NOTE Confidence: 0.8437264

 $00:46:27.230 \longrightarrow 00:46:28.220$  against other cultural.

NOTE Confidence: 0.8437264

 $00{:}46{:}28{.}220 \dashrightarrow 00{:}46{:}30{.}530$  Things that may make their lives and

NOTE Confidence: 0.8437264

 $00:46:30.530 \longrightarrow 00:46:32.180$  their success more difficult even

NOTE Confidence: 0.8437264

 $00{:}46{:}32.180 \dashrightarrow 00{:}46{:}34.160$  if they're starting from the same

NOTE Confidence: 0.8437264

 $00:46:34.160 \rightarrow 00:46:36.140$  starting point in terms of resources,

- NOTE Confidence: 0.8437264
- 00:46:36.140 --> 00:46:38.120 I think it's critical to recognize

 $00{:}46{:}38{.}120 \dashrightarrow 00{:}46{:}40{.}100$  that there may be necessary necessity.

NOTE Confidence: 0.8437264

 $00:46:40.100 \longrightarrow 00:46:42.410$  They may hit bumps in the road,

NOTE Confidence: 0.8437264

 $00:46:42.410 \longrightarrow 00:46:44.390$  and there may be a necessity

NOTE Confidence: 0.8437264

 $00:46:44.390 \longrightarrow 00:46:46.040$  for support along the way.

NOTE Confidence: 0.8437264

 $00:46:46.040 \longrightarrow 00:46:46.700$  That's acknowledged.

NOTE Confidence: 0.8437264

 $00:46:46.700 \longrightarrow 00:46:48.350$  Certainly in the emphasis that

NOTE Confidence: 0.8437264

 $00:46:48.350 \longrightarrow 00:46:50.000$  you've made on Mentor ship,

NOTE Confidence: 0.8437264

00:46:50.000 --> 00:46:52.336 but that's going to that may require

NOTE Confidence: 0.8437264

 $00:46:52.336 \longrightarrow 00:46:54.737$  at times access to resources as well.

NOTE Confidence: 0.8437264

00:46:54.740 --> 00:46:56.480 Bridge funding and other things.

NOTE Confidence: 0.8437264

 $00{:}46{:}56{.}480 \dashrightarrow 00{:}46{:}59{.}261$  And so I think it's important to not

NOTE Confidence: 0.8437264

00:46:59.261 --> 00:47:00.996 have the discussion of resources

NOTE Confidence: 0.8437264

 $00{:}47{:}00{.}996 \dashrightarrow 00{:}47{:}03{.}094$  and equity of resources focused too NOTE Confidence: 0.8437264

 $00{:}47{:}03.094 \dashrightarrow 00{:}47{:}05.530$  much on equity because the fact is NOTE Confidence: 0.8437264

 $00:47:05.530 \rightarrow 00:47:07.961$  it may take a little more resources

NOTE Confidence: 0.8437264

00:47:07.961 --> 00:47:09.706 to help someone be successful

NOTE Confidence: 0.8437264

 $00{:}47{:}09{.}706 \dashrightarrow 00{:}47{:}11{.}438$  if they are disadvantaged in

NOTE Confidence: 0.8610377

 $00:47:11.440 \longrightarrow 00:47:12.832$  other non financial ways.

NOTE Confidence: 0.8610377

 $00{:}47{:}12.832 \dashrightarrow 00{:}47{:}14.922$  And it's necessary to make sure

NOTE Confidence: 0.8610377

00:47:14.922 --> 00:47:17.010 discussion of resources isn't just about

NOTE Confidence: 0.8610377

 $00{:}47{:}17.010 \dashrightarrow 00{:}47{:}19.098$  equity and startup but also about

NOTE Confidence: 0.8610377

 $00:47:19.100 \rightarrow 00:47:20.492$  the potential necessary necessity

NOTE Confidence: 0.8610377

00:47:20.492 --> 00:47:23.269 to help along the way in order to

NOTE Confidence: 0.8610377

 $00{:}47{:}23.269 \dashrightarrow 00{:}47{:}25.110$  combat the non fiscal structural.

NOTE Confidence: 0.8610377

 $00{:}47{:}25.110 \dashrightarrow 00{:}47{:}26.770$  Impediments that people may be

NOTE Confidence: 0.8490334

 $00{:}47{:}26.770 \dashrightarrow 00{:}47{:}28.988$  pushing against in order to. I agree.

NOTE Confidence: 0.8490334

 $00{:}47{:}28.988 \dashrightarrow 00{:}47{:}31.260$  I mean, I think I think that equity

NOTE Confidence: 0.8490334

 $00{:}47{:}31{.}329 \dashrightarrow 00{:}47{:}33{.}717$  doesn't mean the resources are equal.

NOTE Confidence: 0.8490334

 $00{:}47{:}33{.}720 \dashrightarrow 00{:}47{:}36{.}384$  I think equity means the resources that you

NOTE Confidence: 0.8490334

 $00{:}47{:}36{.}384 \dashrightarrow 00{:}47{:}39{.}005$  needed to be successful or given to you.

- NOTE Confidence: 0.8490334
- 00:47:39.010 --> 00:47:41.131 So depends on what you're doing and
- NOTE Confidence: 0.8490334
- $00{:}47{:}41{.}131 \dashrightarrow 00{:}47{:}43{.}647$  depends on what your current situation is.
- NOTE Confidence: 0.8490334
- $00{:}47{:}43.650 \dashrightarrow 00{:}47{:}46.422$  So we are aware of this distinction
- NOTE Confidence: 0.8490334
- $00:47:46.422 \rightarrow 00:47:48.813$  and will try to. Figure it out,
- NOTE Confidence: 0.8490334
- 00:47:48.813 00:47:51.600 but this is this is really a team work.
- NOTE Confidence: 0.8490334
- $00{:}47{:}51{.}600 \dashrightarrow 00{:}47{:}53{.}637$  It can't be run by the president's
- NOTE Confidence: 0.8490334
- $00:47:53.637 \rightarrow 00:47:55.568$  office or by the Post office.
- NOTE Confidence: 0.8490334
- $00:47:55.570 \longrightarrow 00:47:57.706$  This is really at the level of the
- NOTE Confidence: 0.8490334
- $00{:}47{:}57.706 \dashrightarrow 00{:}47{:}59.267$  section 'cause all the appointments
- NOTE Confidence: 0.8490334
- 00:47:59.267 --> 00:48:01.199 are made by section or program
- NOTE Confidence: 0.8490334
- 00:48:01.199 --> 00:48:02.887 leaders or or Department chairs.
- NOTE Confidence: 0.8490334
- $00{:}48{:}02{.}890 \dashrightarrow 00{:}48{:}05{.}053$  And that's and I think this is
- NOTE Confidence: 0.8490334
- $00:48:05.053 \rightarrow 00:48:06.549$  where the emphasis will be.
- NOTE Confidence: 0.8609547
- $00{:}48{:}09{.}560 \dashrightarrow 00{:}48{:}10{.}560$  Other questions.
- NOTE Confidence: 0.031088948
- $00{:}48{:}16.640 \dashrightarrow 00{:}48{:}19.848$  Um? Let's see in the
- NOTE Confidence: 0.8204494

00:48:19.850 --> 00:48:21.702 chat. Yeah, mandatory sexual

NOTE Confidence: 0.8204494

 $00{:}48{:}21.702 \dashrightarrow 00{:}48{:}24.017$  har assment training is an effective

NOTE Confidence: 0.8204494

00:48:24.017 --> 00:48:26.160 way to teach employees. Right,

NOTE Confidence: 0.8500056

 $00{:}48{:}26{.}160 \dashrightarrow 00{:}48{:}28{.}309$  so you're asking if there's going to NOTE Confidence: 0.8500056

00:48:28.309 --> 00:48:30.122 be training around race and racism.

NOTE Confidence: 0.8500056

 $00{:}48{:}30{.}122 \dashrightarrow 00{:}48{:}32{.}182$  Yeah, so part of what we're looking NOTE Confidence: 0.8500056

 $00:48:32.182 \longrightarrow 00:48:34.348$  at is what training is going on

NOTE Confidence: 0.8500056

 $00:48:34.348 \rightarrow 00:48:36.214$  and what orientations are going on.

NOTE Confidence: 0.8500056

 $00{:}48{:}36{.}220 \dashrightarrow 00{:}48{:}38{.}062$  We're doing. Analysis will be doing NOTE Confidence: 0.8500056

 $00:48:38.062 \rightarrow 00:48:40.188$  that and figure out where we where.

NOTE Confidence: 0.8500056

 $00:48:40.190 \longrightarrow 00:48:42.900$  We might have gaps so.

NOTE Confidence: 0.8500056

 $00:48:42.900 \longrightarrow 00:48:44.062$  So stay tuned for that.

NOTE Confidence: 0.8500056

 $00:48:44.062 \rightarrow 00:48:45.751$  We were going to do some don't

NOTE Confidence: 0.8500056

 $00:48:45.751 \longrightarrow 00:48:47.359$  know if it's gonna be training.

NOTE Confidence: 0.8500056

 $00{:}48{:}47{.}360 \dashrightarrow 00{:}48{:}48{.}878$  Education will figure out what it

NOTE Confidence: 0.8500056

 $00:48:48.878 \longrightarrow 00:48:50.837$  means to be doing what what we need.

- NOTE Confidence: 0.8500056
- $00:48:50.840 \longrightarrow 00:48:52.328$  But they need people need to

00:48:52.328 --> 00:48:53.320 know about our initiatives,

NOTE Confidence: 0.8500056

 $00{:}48{:}53{.}320 \dashrightarrow 00{:}48{:}54{.}490$  our expectations and we need

NOTE Confidence: 0.8500056

 $00:48:54.490 \longrightarrow 00:48:55.976$  to be consistent in what we're

NOTE Confidence: 0.8500056

 $00:48:55.976 \longrightarrow 00:48:57.036$  saying across the board.

NOTE Confidence: 0.8500056

 $00{:}48{:}57{.}040 \dashrightarrow 00{:}48{:}58{.}280$  So we will do that.

NOTE Confidence: 0.8500056

 $00:48:58.280 \rightarrow 00:49:00.256$  I don't know what's going to be mandatory.

NOTE Confidence: 0.8500056

 $00:49:00.260 \longrightarrow 00:49:02.660$  Haven't figured that out yet.

NOTE Confidence: 0.8500056

00:49:02.660 --> 00:49:04.130 Because some actually some of our

NOTE Confidence: 0.8500056

 $00:49:04.130 \longrightarrow 00:49:05.405$  psychology faculty told us that

NOTE Confidence: 0.8500056

00:49:05.405 --> 00:49:06.417 sometimes management doesn't work

NOTE Confidence: 0.8500056

 $00{:}49{:}06{.}417 \dashrightarrow 00{:}49{:}07{.}930$  for when you talk about race.

NOTE Confidence: 0.8500056

 $00{:}49{:}07{.}930 \dashrightarrow 00{:}49{:}09{.}919$  So we have to figure out with them and

NOTE Confidence: 0.8500056

 $00:49:09.919 \longrightarrow 00:49:11.950$  made with you what you would recommend.

NOTE Confidence: 0.8500056

 $00:49:11.950 \longrightarrow 00:49:13.650$  But we do know we have to do a lot

 $00:49:13.706 \rightarrow 00:49:15.632$  of education and training around this

NOTE Confidence: 0.8500056

 $00{:}49{:}15.632 \dashrightarrow 00{:}49{:}17.470$  issue for every body across the board.

NOTE Confidence: 0.8466681

 $00:49:18.370 \longrightarrow 00:49:19.784$  So, so if I may ask the

NOTE Confidence: 0.8466681

 $00:49:19.784 \longrightarrow 00:49:20.980$  whole group of questions.

NOTE Confidence: 0.8466681

 $00{:}49{:}20{.}980 \dashrightarrow 00{:}49{:}22{.}396$  So what do you think about

NOTE Confidence: 0.8466681

00:49:22.396 --> 00:49:23.104 mandatory versus number?

NOTE Confidence: 0.8943933

 $00:49:28.270 \longrightarrow 00:49:30.664$  I think mandatory is is good

NOTE Confidence: 0.8943933

00:49:30.664 --> 00:49:32.260 for your universal exposure,

NOTE Confidence: 0.8943933

 $00{:}49{:}32{.}260 \dashrightarrow 00{:}49{:}34{.}660$  but no single event training is

NOTE Confidence: 0.8943933

 $00{:}49{:}34{.}660 \dashrightarrow 00{:}49{:}37{.}118$  going to accomplish the objective of

NOTE Confidence: 0.8943933

00:49:37.118 --> 00:49:39.834 culture change that we want to see.

NOTE Confidence: 0.8943933

00:49:39.840 --> 00:49:42.392 And so I think if you combine it

NOTE Confidence: 0.8943933

 $00{:}49{:}42{.}392 \dashrightarrow 00{:}49{:}44{.}515$  with other things and recognize

NOTE Confidence: 0.8943933

 $00{:}49{:}44.515 \dashrightarrow 00{:}49{:}47.323$  that a mandatory training is the

NOTE Confidence: 0.8943933

 $00{:}49{:}47{.}323 \dashrightarrow 00{:}49{:}49{.}840$  beginning of a discussion and that

NOTE Confidence: 0.8943933

 $00{:}49{:}49{.}840 \dashrightarrow 00{:}49{:}52{.}210$  the discussion needs to take place,

 $00:49:52.210 \longrightarrow 00:49:52.610$  then

NOTE Confidence: 0.8943933

 $00{:}49{:}52.610 \dashrightarrow 00{:}49{:}57.288$  it's not so bad. We gotta do something

NOTE Confidence: 0.8943933

 $00:49:57.288 \rightarrow 00:49:59.560$  plus plus mandatory training. Yeah yeah

NOTE Confidence: 0.795842633333333

 $00:49:59.560 \longrightarrow 00:50:03.898$  I think. Thinking about it as.

NOTE Confidence: 0.795842633333333

00:50:03.900 --> 00:50:04.952 No professional development two

NOTE Confidence: 0.795842633333333

 $00:50:04.952 \longrightarrow 00:50:07.080$  1.0 two .0 three point 4 point so

NOTE Confidence: 0.795842633333333

 $00:50:07.080 \longrightarrow 00:50:08.823$  that you could continue to grow and

NOTE Confidence: 0.795842633333333

 $00{:}50{:}08.823 \dashrightarrow 00{:}50{:}10.356$  continue to have conversations in

NOTE Confidence: 0.795842633333333

 $00:50:10.356 \rightarrow 00:50:11.896$  different ways at different times.

NOTE Confidence: 0.795842633333333

 $00:50:11.900 \longrightarrow 00:50:13.280$  This has to be so,

NOTE Confidence: 0.795842633333333

 $00{:}50{:}13.280 \dashrightarrow 00{:}50{:}15.233$  so we I think we're using your

NOTE Confidence: 0.795842633333333

 $00{:}50{:}15{.}233 \dashrightarrow 00{:}50{:}16{.}660$  assumption to build out the

NOTE Confidence: 0.795842633333333

 $00{:}50{:}16.660 \dashrightarrow 00{:}50{:}17.975$  program that we will see,

NOTE Confidence: 0.795842633333333

 $00{:}50{:}17{.}980 \dashrightarrow 00{:}50{:}20{.}032$  but we won't see it for a year 'cause

NOTE Confidence: 0.795842633333333

 $00{:}50{:}20{.}032 \dashrightarrow 00{:}50{:}22{.}104$  we have to actually figure out what

 $00:50:22.104 \rightarrow 00:50:24.318$  the baseline is now who's doing what,

NOTE Confidence: 0.795842633333333

 $00:50:24.320 \rightarrow 00:50:27.128$  what it looks like is it being effective?

NOTE Confidence: 0.795842633333333

00:50:27.130 --> 00:50:27.654 But John,

NOTE Confidence: 0.795842633333333

 $00:50:27.654 \rightarrow 00:50:29.226$  you're going to say something else.

NOTE Confidence: 0.795842633333333

00:50:29.230 --> 00:50:29.760 You're going

NOTE Confidence: 0.87771666

00:50:29.760 --> 00:50:32.390 to. Yeah, I was going to say one other thing,

NOTE Confidence: 0.87771666

 $00:50:32.390 \longrightarrow 00:50:34.388$  which is that I I see the role of

NOTE Confidence: 0.87771666

 $00:50:34.388 \longrightarrow 00:50:36.329$  the mandatory training is giving

NOTE Confidence: 0.87771666

 $00{:}50{:}36{.}329 \dashrightarrow 00{:}50{:}38{.}399$  the people the vocabulary to

NOTE Confidence: 0.87771666

 $00{:}50{:}38{.}399 \dashrightarrow 00{:}50{:}39{.}959$  participate in the discussion.

NOTE Confidence: 0.87771666

 $00:50:39.960 \longrightarrow 00:50:42.900$  If you were going to have a

NOTE Confidence: 0.87771666

00:50:42.900 --> 00:50:45.280 program on French literature,

NOTE Confidence: 0.87771666

 $00:50:45.280 \longrightarrow 00:50:48.190$  you'd have a mandatory entry course

NOTE Confidence: 0.87771666

00:50:48.190 --> 00:50:50.609 on French, because otherwise they

NOTE Confidence: 0.87771666

 $00{:}50{:}50{.}609 \dashrightarrow 00{:}50{:}52{.}058$  couldn't participate in.

NOTE Confidence: 0.87771666

 $00:50:52.060 \rightarrow 00:50:55.686$  And maybe this discussion of racism should

 $00:50:55.686 \rightarrow 00:50:58.348$  be approached similarly with the good

NOTE Confidence: 0.8505487

 $00:50:58.350 \longrightarrow 00:51:02.310$  news is we just hired.

NOTE Confidence: 0.8505487

00:51:02.310 --> 00:51:03.231 Name Elizabeth Conklin.

NOTE Confidence: 0.8505487

 $00{:}51{:}03{.}231 \dashrightarrow 00{:}51{:}05{.}380$  She started in September and she is

NOTE Confidence: 0.8505487

 $00:51:05.440 \rightarrow 00:51:07.370$  overseeing all of our discrimination,

NOTE Confidence: 0.8505487

00:51:07.370 --> 00:51:08.060 harassment policies,

NOTE Confidence: 0.8505487

 $00:51:08.060 \dashrightarrow 00:51:10.475$  procedures are in our all of our

NOTE Confidence: 0.8505487

 $00{:}51{:}10.475 \dashrightarrow 00{:}51{:}11.750$  Accessibility programs as well,

NOTE Confidence: 0.8505487

 $00{:}51{:}11.750 \dashrightarrow 00{:}51{:}13.586$  and she's actually doing the first

NOTE Confidence: 0.8505487

 $00:51:13.586 \longrightarrow 00:51:15.790$  look at what we have available.

NOTE Confidence: 0.8505487

00:51:15.790 --> 00:51:17.841 So can standpoint of just you know

NOTE Confidence: 0.8505487

 $00{:}51{:}17.841$  -->  $00{:}51{:}20.293$  your entry and what we actually have NOTE Confidence: 0.8505487

 $00:51:20.293 \rightarrow 00:51:22.183$  to require for compliance purposes.

NOTE Confidence: 0.8505487

 $00{:}51{:}22.190 \dashrightarrow 00{:}51{:}24.662$  She will be looking at that and so

NOTE Confidence: 0.8505487

 $00{:}51{:}24.662 \dashrightarrow 00{:}51{:}26.068$  we'll have some recommendations

- $00:51:26.068 \longrightarrow 00:51:28.924$  for her at least a month or so.
- NOTE Confidence: 0.8505487
- $00:51:28.930 \longrightarrow 00:51:29.944$  So start with.
- NOTE Confidence: 0.8505487
- 00:51:29.944 --> 00:51:30.992 But again, I,
- NOTE Confidence: 0.8505487
- $00:51:30.992 \longrightarrow 00:51:33.596$  I think that we have adopted your.
- NOTE Confidence: 0.8505487
- $00{:}51{:}33{.}600 \dashrightarrow 00{:}51{:}35{.}244$  Comment John to think that you
- NOTE Confidence: 0.8505487
- $00{:}51{:}35{.}244 \dashrightarrow 00{:}51{:}36{.}986$  can't just do one thing and
- NOTE Confidence: 0.8505487
- $00:51:36.986 \longrightarrow 00:51:38.732$  expect people to feel like they
- NOTE Confidence: 0.8505487
- $00:51:38.732 \longrightarrow 00:51:40.179$  know what they're doing.
- NOTE Confidence: 0.8505487
- 00:51:40.180 --> 00:51:41.852 So we've got to figure out a way
- NOTE Confidence: 0.8505487
- $00:51:41.852 \rightarrow 00:51:43.746$  to sort of layer our conversations
- NOTE Confidence: 0.8505487
- $00:51:43.746 \longrightarrow 00:51:45.521$  in different ways for different
- NOTE Confidence: 0.8505487
- $00:51:45.521 \longrightarrow 00:51:46.460$  different audiences.
- NOTE Confidence: 0.84564817
- $00{:}51{:}47.850 \dashrightarrow 00{:}51{:}50.209$  I think the challenges we don't from
- NOTE Confidence: 0.84564817
- $00{:}51{:}50{.}209 \dashrightarrow 00{:}51{:}53{.}141$  the field have a lot of effective
- NOTE Confidence: 0.84564817
- $00:51:53.141 \rightarrow 00:51:54.530$  interventions around training.
- NOTE Confidence: 0.84564817
- $00:51:54.530 \rightarrow 00:51:57.674$  There are some and one person is coming,

 $00:51:57.680 \rightarrow 00:52:00.424$  Patricia Divine in a couple of weeks,

NOTE Confidence: 0.84564817

 $00{:}52{:}00{.}430 \dashrightarrow 00{:}52{:}02{.}776$  but I think that's the challenge.

NOTE Confidence: 0.84564817

 $00:52:02.780 \longrightarrow 00:52:04.745$  What happens if you're implementing

NOTE Confidence: 0.84564817

 $00:52:04.745 \rightarrow 00:52:06.710$  training that's not affect effective?

NOTE Confidence: 0.84564817

 $00{:}52{:}06{.}710 \dashrightarrow 00{:}52{:}09{.}468$  Or has bach a genic effects and so?

NOTE Confidence: 0.84564817

 $00:52:09.470 \longrightarrow 00:52:12.256$  I think that's what you have to

NOTE Confidence: 0.84564817

 $00:52:12.256 \rightarrow 00:52:14.569$  really think about as well what?

NOTE Confidence: 0.84564817

 $00:52:14.570 \rightarrow 00:52:18.190$  What's the evidence behind the training?

NOTE Confidence: 0.84564817

 $00{:}52{:}18{.}190 \dashrightarrow 00{:}52{:}20{.}353$  And I think there's evidence to show

NOTE Confidence: 0.84564817

00:52:20.353 --> 00:52:22.183 that mandating does not necessarily work

NOTE Confidence: 0.84564817

 $00{:}52{:}22{.}183 \dashrightarrow 00{:}52{:}24{.}490$  to change in the ways that you want.

NOTE Confidence: 0.84564817

 $00{:}52{:}24{.}490 \dashrightarrow 00{:}52{:}26{.}546$  So I think it really has to depend

NOTE Confidence: 0.84564817

 $00{:}52{:}26{.}546 \dashrightarrow 00{:}52{:}28{.}687$  on the quality of that training.

NOTE Confidence: 0.82543045

00:52:29.980 --> 00:52:32.404 Yeah, and that's part of why we're really,

NOTE Confidence: 0.82543045

 $00:52:32.410 \longrightarrow 00:52:34.108$  really focused on the assessment piece

 $00:52:34.108 \longrightarrow 00:52:36.252$  of trying to set everything that we're

NOTE Confidence: 0.82543045

 $00{:}52{:}36{.}252 \dashrightarrow 00{:}52{:}38{.}485$  doing so we can make course corrections.

NOTE Confidence: 0.82543045

 $00{:}52{:}38{.}490 \dashrightarrow 00{:}52{:}40{.}218$  We can abandon something that just

NOTE Confidence: 0.82543045

 $00:52:40.218 \rightarrow 00:52:42.140$  doesn't seem to be working well.

NOTE Confidence: 0.82543045

 $00:52:42.140 \longrightarrow 00:52:44.268$  You know we have all these faculty,

NOTE Confidence: 0.82543045

 $00:52:44.270 \longrightarrow 00:52:45.176$  wonderful faculty members.

NOTE Confidence: 0.82543045

 $00{:}52{:}45{.}176 \dashrightarrow 00{:}52{:}47{.}648$  We want to be able to to use

NOTE Confidence: 0.82543045

 $00:52:47.648 \longrightarrow 00:52:49.128$  their wisdom and an there,

NOTE Confidence: 0.82543045

 $00{:}52{:}49{.}130 \dashrightarrow 00{:}52{:}50{.}894$  and your sense of research to

NOTE Confidence: 0.82543045

 $00:52:50.894 \rightarrow 00:52:52.480$  figure out what we're doing.

NOTE Confidence: 0.82543045

 $00:52:52.480 \longrightarrow 00:52:54.298$  We're not going well and build.

NOTE Confidence: 0.82543045

 $00{:}52{:}54{.}300 \dashrightarrow 00{:}52{:}56{.}238$  Build some something that we can

NOTE Confidence: 0.82543045

00:52:56.238 --> 00:52:57.952 improve is working for ourselves

NOTE Confidence: 0.82543045

 $00{:}52{:}57{.}952 \dashrightarrow 00{:}53{:}00{.}500$  and for our communities and for the

NOTE Confidence: 0.82543045

00:53:00.500 - 00:53:02.110 higher education in general so.

NOTE Confidence: 0.82543045

 $00:53:02.110 \longrightarrow 00:53:02.971$  So you're right,

- NOTE Confidence: 0.82543045
- $00:53:02.971 \rightarrow 00:53:05.550$  that's what we got to sort of look at.
- NOTE Confidence: 0.82543045
- $00{:}53{:}05{.}550 \dashrightarrow 00{:}53{:}06{.}628$  What we know now what we want
- NOTE Confidence: 0.82543045
- $00:53:06.628 \rightarrow 00:53:07.400$  now in the future.
- NOTE Confidence: 0.85639143
- $00:53:13.250 \rightarrow 00:53:15.985$  Any other questions or comments?
- NOTE Confidence: 0.85639143
- $00:53:15.985 \dashrightarrow 00:53:18.616$  I hope I didn't miss anything in the chat.
- NOTE Confidence: 0.79817426
- 00:53:24.390 --> 00:53:27.050 How? Alright, well thank you
- NOTE Confidence: 0.8979408
- 00:53:27.050 --> 00:53:29.472 both so much. I know is incredibly
- NOTE Confidence: 0.8979408
- $00:53:29.472 \longrightarrow 00:53:30.988$  challenging to schedule given
- NOTE Confidence: 0.8979408
- $00{:}53{:}30{.}988 \dashrightarrow 00{:}53{:}32{.}656$  everyones busy busy schedule.
- NOTE Confidence: 0.8979408
- 00:53:32.660 --> 00:53:34.946 So I really appreciate you being
- NOTE Confidence: 0.8979408
- $00:53:34.946 \rightarrow 00:53:37.747$  here and hopefully we can have you
- NOTE Confidence: 0.8979408
- $00{:}53{:}37{.}747 \dashrightarrow 00{:}53{:}39{.}757$  back for updates periodically and
- NOTE Confidence: 0.8979408
- $00{:}53{:}39{.}757 \dashrightarrow 00{:}53{:}42{.}254$  also where you can learn about what NOTE Confidence: 0.8979408
- 00:53:42.254 --> 00:53:44.254 we're doing in in the Department.
- NOTE Confidence: 0.8979408
- $00:53:44.254 \rightarrow 00:53:47.620$  We have a lot going on here as well,
- NOTE Confidence: 0.8979408

 $\begin{array}{l} 00{:}53{:}47.620 \dashrightarrow> 00{:}53{:}49.678 \mbox{ so thank you all for joining} \\ \mbox{NOTE Confidence: } 0.8979408 \\ 00{:}53{:}49.678 \dashrightarrow> 00{:}53{:}51.050 \mbox{ this afternoon and definitely} \\ \mbox{NOTE Confidence: } 0.8979408 \\ 00{:}53{:}51.118 \dashrightarrow> 00{:}53{:}52.894 \mbox{ conversations to be continued.} \end{array}$