WEBVTT

NOTE duration:"00:18:30" NOTE recognizability:0.907

NOTE language:en-us

NOTE Confidence: 0.875389152

 $00:00:00.000 \longrightarrow 00:00:01.980$  We're very honored to have

NOTE Confidence: 0.875389152

00:00:01.980 --> 00:00:03.960 Doctor McGovern join us today.

NOTE Confidence: 0.875389152

 $00:00:03.960 \longrightarrow 00:00:06.060$  Doctor McGovern received her PhD in

NOTE Confidence: 0.875389152

 $00:00:06.060 \longrightarrow 00:00:08.240$  Genetics from the Mount Sinai Graduate

NOTE Confidence: 0.875389152

00:00:08.240 --> 00:00:10.376 School of Biomedical Sciences and her

NOTE Confidence: 0.875389152

 $00:00:10.376 \longrightarrow 00:00:12.996$  MD from Mount Sinai School of Medicine.

NOTE Confidence: 0.875389152

 $00:00:13.000 \dashrightarrow 00:00:16.078$  She completed her residency in Pediatric

NOTE Confidence: 0.875389152

 $00{:}00{:}16.080 \dashrightarrow 00{:}00{:}18.165$  Pediatrics and Fellowship in Clinical

NOTE Confidence: 0.875389152

 $00:00:18.165 \longrightarrow 00:00:20.680$  and Molecular Genetics at Mount Sinai.

NOTE Confidence: 0.875389152

00:00:20.680 --> 00:00:21.964 Before joining Yale, Dr.

NOTE Confidence: 0.875389152

 $00{:}00{:}21.964 \dashrightarrow 00{:}00{:}23.890$  McGovern was the NAP Professor of

NOTE Confidence: 0.875389152

 $00:00:23.947 \longrightarrow 00:00:26.101$  Pediatrics and Dean of Clinical Affairs

NOTE Confidence: 0.875389152

 $00:00:26.101 \longrightarrow 00:00:28.175$  at the Renaissance School of Medicine

00:00:28.175 --> 00:00:29.897 at Stony Brook and vice president

NOTE Confidence: 0.875389152

 $00{:}00{:}29.897 \dashrightarrow 00{:}00{:}32.648$  of the Stony Brook Medicine Health

NOTE Confidence: 0.875389152

 $00:00:32.648 \longrightarrow 00:00:35.358$  System Clinical Programs and Strategy.

NOTE Confidence: 0.875389152

 $00:00:35.360 \longrightarrow 00:00:37.240$  Prior to assuming those roles,

NOTE Confidence: 0.875389152

 $00:00:37.240 \longrightarrow 00:00:39.697$  in 2018 she was chair of Pediatrics

NOTE Confidence: 0.875389152

 $00{:}00{:}39.697 \dashrightarrow 00{:}00{:}42.212$  and Physician in chief at Stony

NOTE Confidence: 0.875389152

00:00:42.212 --> 00:00:43.598 Brook Children's Hospital.

NOTE Confidence: 0.875389152

 $00:00:43.600 \longrightarrow 00:00:44.350 \text{ In } 2022,$ 

NOTE Confidence: 0.875389152

00:00:44.350 --> 00:00:46.225 Doctor McGovern was appointed the

NOTE Confidence: 0.875389152

00:00:46.225 --> 00:00:48.192 deputy Dean for clinical affairs

NOTE Confidence: 0.875389152

 $00{:}00{:}48.192 \dashrightarrow 00{:}00{:}50.520$  at the Yale School of Medicine,

NOTE Confidence: 0.875389152

 $00:00:50.520 \longrightarrow 00:00:52.625$  the Chief Executive Officer of

NOTE Confidence: 0.875389152

 $00:00:52.625 \longrightarrow 00:00:54.730$  Yale Medicine and the executive

NOTE Confidence: 0.875389152

 $00{:}00{:}54.807 \dashrightarrow 00{:}00{:}57.104$  Vice president and chief physician

NOTE Confidence: 0.875389152

 $00:00:57.104 \longrightarrow 00:00:59.792$  executive for Yale New Haven Health.

NOTE Confidence: 0.875389152

 $00:00:59.800 \longrightarrow 00:01:01.968$  And so we are so lucky and fortunate

00:01:01.968 --> 00:01:03.679 to have her join us today.

NOTE Confidence: 0.956489209

 $00{:}01{:}09.640 --> 00{:}01{:}11.440$  Thank you. And thanks for

NOTE Confidence: 0.956489209

 $00:01:11.440 \longrightarrow 00:01:13.491$  inviting me to talk and be

NOTE Confidence: 0.956489209

 $00:01:13.491 \longrightarrow 00:01:14.997$  the final speaker of the day.

NOTE Confidence: 0.956489209

 $00:01:15.000 \longrightarrow 00:01:17.079$  But you're all still alert and awake,

NOTE Confidence: 0.956489209

 $00:01:17.080 \longrightarrow 00:01:18.160$  so this is a good sign.

NOTE Confidence: 0.93554943

 $00:01:21.320 \longrightarrow 00:01:23.480$  I'm going to tell you a little bit about

NOTE Confidence: 0.93554943

 $00:01:23.480 \longrightarrow 00:01:25.523$  some of the work we've been doing over

NOTE Confidence: 0.93554943

 $00:01:25.523 \longrightarrow 00:01:28.412$  the past year to better support clinical

NOTE Confidence: 0.93554943

 $00:01:28.412 \longrightarrow 00:01:30.334$  research throughout the enterprise.

NOTE Confidence: 0.93554943

 $00:01:30.334 \longrightarrow 00:01:32.469$  So inclusive of the school

NOTE Confidence: 0.93554943

 $00:01:32.469 \longrightarrow 00:01:34.360$  and the health system.

NOTE Confidence: 0.93554943

 $00{:}01{:}34.360 \dashrightarrow 00{:}01{:}38.490$  And this is, was identified as a

NOTE Confidence: 0.93554943

 $00:01:38.490 \longrightarrow 00:01:40.360$  pillar of alignment between the School

NOTE Confidence: 0.93554943

 $00:01:40.360 \longrightarrow 00:01:42.000$  of Medicine and the health system,

00:01:42.000 --> 00:01:44.645 an important pillar to leverage

NOTE Confidence: 0.93554943

 $00{:}01{:}44.645 \dashrightarrow 00{:}01{:}46.761$  the intellectual infrastructure and

NOTE Confidence: 0.93554943

 $00:01:46.761 \longrightarrow 00:01:48.950$  innovation and the efforts of the

NOTE Confidence: 0.93554943

 $00:01:48.950 \longrightarrow 00:01:51.412$  faculty in the School of Medicine and

NOTE Confidence: 0.93554943

 $00:01:51.412 \longrightarrow 00:01:53.428$  bring the findings that you all make to

NOTE Confidence: 0.93554943

 $00:01:53.428 \longrightarrow 00:01:55.452$  the bedside of the patients that are

NOTE Confidence: 0.93554943

 $00:01:55.452 \longrightarrow 00:01:57.399$  cared for within the health system.

NOTE Confidence: 0.93554943

 $00:01:57.400 \longrightarrow 00:02:00.275$  So the rationale for this

NOTE Confidence: 0.93554943

00:02:00.275 --> 00:02:02.000 joint strategic approach,

NOTE Confidence: 0.93554943

 $00:02:02.000 \longrightarrow 00:02:03.296$  I find it interesting that we had to have

NOTE Confidence: 0.93554943

 $00:02:03.296 \longrightarrow 00:02:04.718$  a rationale that is completely obvious.

NOTE Confidence: 0.93554943

 $00:02:04.720 \longrightarrow 00:02:06.036$  We should be doing this work together.

NOTE Confidence: 0.93554943

 $00:02:06.040 \longrightarrow 00:02:08.008$  But the rationale to drive this

NOTE Confidence: 0.93554943

00:02:08.008 --> 00:02:09.320 work because historically this,

NOTE Confidence: 0.93554943

00:02:09.320 --> 00:02:11.685 this wasn't really the philosophy

NOTE Confidence: 0.93554943

 $00:02:11.685 \longrightarrow 00:02:14.104$  here is to support the health system

 $00:02:14.104 \longrightarrow 00:02:16.271$  and the school's common mission of

NOTE Confidence: 0.93554943

 $00:02:16.271 \longrightarrow 00:02:18.301$  innovation in the development of

NOTE Confidence: 0.93554943

 $00:02:18.301 \longrightarrow 00:02:20.232$  preventive diagnostic and the rapeutic

NOTE Confidence: 0.93554943

00:02:20.232 --> 00:02:22.300 modalities and improve systems of

NOTE Confidence: 0.93554943

 $00:02:22.300 \longrightarrow 00:02:24.075$  care to enhance health outcomes

NOTE Confidence: 0.93554943

 $00:02:24.075 \longrightarrow 00:02:25.958$  for populations of patients.

NOTE Confidence: 0.93554943

 $00:02:25.960 \longrightarrow 00:02:28.045$  Also to improve patient outcomes

NOTE Confidence: 0.93554943

 $00{:}02{:}28.045 \dashrightarrow 00{:}02{:}29.713$  by accelerating the implementation

NOTE Confidence: 0.93554943

00:02:29.713 --> 00:02:31.778 of innovative new diagnostic

NOTE Confidence: 0.93554943

 $00:02:31.778 \longrightarrow 00:02:33.359$  and the rapeutic approaches.

NOTE Confidence: 0.93554943

 $00:02:33.360 \dashrightarrow 00:02:35.838$  I think we have huge opportunity here.

NOTE Confidence: 0.93554943

 $00:02:35.840 \longrightarrow 00:02:38.252$  The keyword in this one being

NOTE Confidence: 0.93554943

 $00{:}02{:}38.252 \dashrightarrow 00{:}02{:}40.640$  accelerating that we should be nimble,

NOTE Confidence: 0.93554943

 $00:02:40.640 \longrightarrow 00:02:43.120$  we should have these systems in place to

NOTE Confidence: 0.93554943

 $00:02:43.120 \longrightarrow 00:02:45.120$  bring to the bedside discoveries that

 $00:02:45.120 \longrightarrow 00:02:48.358$  we make here in our own School of Medicine.

NOTE Confidence: 0.93554943

 $00:02:48.360 \longrightarrow 00:02:49.896$  You know one frankly that sticks

NOTE Confidence: 0.93554943

 $00:02:49.896 \longrightarrow 00:02:51.830$  out of my mind was the development

NOTE Confidence: 0.93554943

 $00:02:51.830 \longrightarrow 00:02:55.316$  of the drug here to delay the onset

NOTE Confidence: 0.93554943

 $00:02:55.316 \longrightarrow 00:02:58.320$  of diabetes in in children.

NOTE Confidence: 0.93554943

 $00:02:58.320 \longrightarrow 00:02:59.728$  And we were not the first people in

NOTE Confidence: 0.93554943

 $00:02:59.728 \longrightarrow 00:03:01.280$  the country to give that drug to a patient.

NOTE Confidence: 0.93554943

 $00{:}03{:}01.280 \dashrightarrow 00{:}03{:}05.110$  So that's our lack of nimbleness to be

NOTE Confidence: 0.93554943

 $00{:}03{:}05.110 \dashrightarrow 00{:}03{:}06.755$  able to stand up a program supported,

NOTE Confidence: 0.93554943

00:03:06.760 --> 00:03:07.438 get it done,

NOTE Confidence: 0.93554943

 $00:03:07.438 \longrightarrow 00:03:08.794$  get it over the finish line.

NOTE Confidence: 0.93554943

 $00:03:08.800 \longrightarrow 00:03:10.120$  And I know we can do this work.

NOTE Confidence: 0.93554943

 $00:03:10.120 \longrightarrow 00:03:12.397$  We just have to have the systems in place.

NOTE Confidence: 0.93554943

 $00:03:12.400 \longrightarrow 00:03:15.438$  And then of course to increase access

NOTE Confidence: 0.93554943

 $00:03:15.440 \longrightarrow 00:03:18.128$  to patients who were seeking enrollment

NOTE Confidence: 0.93554943

 $00:03:18.128 \longrightarrow 00:03:19.920$  in clinical research protocols.

 $00:03:22.080 \longrightarrow 00:03:24.390$  Also to increase recruitment and

NOTE Confidence: 0.927250513333333

00:03:24.390 --> 00:03:26.238 retention of outstanding clinicians,

NOTE Confidence: 0.927250513333333

 $00:03:26.240 \longrightarrow 00:03:28.928$  staff and trainees by providing these

NOTE Confidence: 0.927250513333333

00:03:28.928 --> 00:03:31.126 opportunities to innovate and making

NOTE Confidence: 0.927250513333333

 $00:03:31.126 \longrightarrow 00:03:33.798$  it easy for them to see their work

NOTE Confidence: 0.927250513333333

 $00:03:33.798 \longrightarrow 00:03:36.078$  realized in the clinical environment.

NOTE Confidence: 0.927250513333333

 $00:03:36.080 \longrightarrow 00:03:38.480$  And I've spoken to a lot of mid

NOTE Confidence: 0.927250513333333

 $00:03:38.480 \longrightarrow 00:03:40.355$  career faculty in the 8-9 to 20

NOTE Confidence: 0.927250513333333

 $00:03:40.355 \longrightarrow 00:03:42.360$  months or so that I've been here.

NOTE Confidence: 0.927250513333333

 $00:03:42.360 \longrightarrow 00:03:44.568$  And I've heard from many of them that

NOTE Confidence: 0.927250513333333

00:03:44.568 --> 00:03:47.322 this is they find it very difficult to

NOTE Confidence: 0.927250513333333

 $00:03:47.322 \longrightarrow 00:03:49.399$  navigate our complex health system to

NOTE Confidence: 0.927250513333333

 $00{:}03{:}49.399 \dashrightarrow 00{:}03{:}51.751$  bring to the bed side or to bring their

NOTE Confidence: 0.927250513333333

 $00{:}03{:}51.760 \dashrightarrow 00{:}03{:}53.560$  programs or their ideas to fruition.

NOTE Confidence: 0.927250513333333

 $00:03:53.560 \longrightarrow 00:03:55.584$  And we really have to do a better

 $00:03:55.584 \longrightarrow 00:03:58.600$  job with that on the clinical side

NOTE Confidence: 0.927250513333333

 $00{:}03{:}58.600 \dashrightarrow 00{:}04{:}01.312$  also to devote some attention to

NOTE Confidence: 0.927250513333333

 $00:04:01.312 \longrightarrow 00:04:03.120$  increasing industry sponsored clinical

NOTE Confidence: 0.927250513333333

 $00:04:03.189 \longrightarrow 00:04:05.289$  research to provide all relevant

NOTE Confidence: 0.927250513333333

 $00:04:05.289 \longrightarrow 00:04:07.809$  trial modalities for our patients and

NOTE Confidence: 0.927250513333333

 $00:04:07.809 \longrightarrow 00:04:09.700$  balance our clinical research finances

NOTE Confidence: 0.927250513333333

 $00{:}04{:}09.700 \dashrightarrow 00{:}04{:}11.625$  to release more opportunities for

NOTE Confidence: 0.927250513333333

00:04:11.625 --> 00:04:13.639 highly innovative research projects.

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00:04:13.640 --> 00:04:15.872 So you know like in most things in life,

NOTE Confidence: 0.927250513333333

 $00:04:15.880 \longrightarrow 00:04:18.400$  one also has to be fiscally responsible,

NOTE Confidence: 0.9272505133333333

 $00{:}04{:}18.400 \dashrightarrow 00{:}04{:}20.600$  have financial models that are

NOTE Confidence: 0.927250513333333

 $00:04:20.600 \longrightarrow 00:04:22.652$  sustainable and diversifying our research

NOTE Confidence: 0.927250513333333

 $00:04:22.652 \longrightarrow 00:04:25.480$  portfolio is another way to do that.

NOTE Confidence: 0.927250513333333

00:04:25.480 --> 00:04:27.769 Want to leverage the broad diversity of

NOTE Confidence: 0.927250513333333

 $00:04:27.769 \longrightarrow 00:04:29.458$  academic strength across the university

NOTE Confidence: 0.927250513333333

 $00:04:29.458 \longrightarrow 00:04:31.430$  and health system and enhance clinical

 $00:04:31.430 \longrightarrow 00:04:33.740$  value in systems of care through research

NOTE Confidence: 0.927250513333333

 $00:04:33.800 \longrightarrow 00:04:35.880$  related to healthcare delivery science.

NOTE Confidence: 0.927250513333333

 $00:04:35.880 \longrightarrow 00:04:38.519$  So there was a work group constituted

NOTE Confidence: 0.927250513333333

 $00:04:38.520 \longrightarrow 00:04:42.120$  to take these rationale and principles

NOTE Confidence: 0.927250513333333

 $00:04:42.120 \longrightarrow 00:04:46.420$  and try to bring life to them in

NOTE Confidence: 0.927250513333333

 $00:04:46.420 \longrightarrow 00:04:49.354$  meaningful ways that would impact how we

NOTE Confidence: 0.927250513333333

 $00:04:49.354 \longrightarrow 00:04:50.873$  do this work across the health system.

NOTE Confidence: 0.927250513333333

 $00:04:50.880 \longrightarrow 00:04:53.244$  And this was a collaborative effort

NOTE Confidence: 0.927250513333333

00:04:53.244 --> 00:04:56.013 with Brian Smith and Dave Coleman and

NOTE Confidence: 0.927250513333333

 $00:04:56.013 \longrightarrow 00:04:58.624$  Yolanda London who did a stellar job

NOTE Confidence: 0.927250513333333

00:04:58.698 --> 00:05:01.260 helping to coordinate this group on one

NOTE Confidence: 0.927250513333333

 $00:05:01.260 \longrightarrow 00:05:03.720$  of the first things we went out with,

NOTE Confidence: 0.927250513333333

 $00{:}05{:}03.720 \dashrightarrow 00{:}05{:}05.550$  which was trying to wrestle the

NOTE Confidence: 0.927250513333333

 $00{:}05{:}05.550 \dashrightarrow 00{:}05{:}07.519$  issue of having a single IRB.

NOTE Confidence: 0.927250513333333

 $00:05:07.520 \longrightarrow 00:05:11.212$  But there is a whole work plan for this

00:05:11.212 --> 00:05:13.830 that this group developed to really

NOTE Confidence: 0.927250513333333

 $00:05:13.830 \longrightarrow 00:05:16.347$  figure out how do we do a better job

NOTE Confidence: 0.927250513333333

 $00{:}05{:}16.347 \dashrightarrow 00{:}05{:}18.412$  in Bend embedding clinical research

NOTE Confidence: 0.927250513333333

 $00:05:18.412 \longrightarrow 00:05:20.920$  activities into our practice environments.

NOTE Confidence: 0.927250513333333

 $00:05:20.920 \longrightarrow 00:05:23.008$  I've also met a lot of you who are

NOTE Confidence: 0.927250513333333

 $00:05:23.008 \longrightarrow 00:05:24.798$  looking for spaces to bring your

NOTE Confidence: 0.927250513333333

 $00:05:24.798 \longrightarrow 00:05:26.656$  research patients in a proper clinical

NOTE Confidence: 0.927250513333333

 $00{:}05{:}26.656 \dashrightarrow 00{:}05{:}28.480$  environment where it's not just a

NOTE Confidence: 0.927250513333333

 $00:05:28.480 \longrightarrow 00:05:30.328$  room with no windows and no sink,

NOTE Confidence: 0.927250513333333

00:05:30.328 --> 00:05:32.559 but it's a proper place to bring a patient,

NOTE Confidence: 0.9272505133333333

 $00{:}05{:}32.560 \dashrightarrow 00{:}05{:}35.000$  which is what we need to be doing.

NOTE Confidence: 0.927250513333333

00:05:35.000 --> 00:05:36.420 And everyone trying to figure

NOTE Confidence: 0.927250513333333

 $00:05:36.420 \longrightarrow 00:05:37.840$  that that out for themselves,

NOTE Confidence: 0.927250513333333

 $00:05:37.840 \longrightarrow 00:05:39.946$  which you know is really unnecessary

NOTE Confidence: 0.927250513333333

 $00:05:39.946 \longrightarrow 00:05:42.668$  if we could get it together to

NOTE Confidence: 0.927250513333333

 $00:05:42.668 \longrightarrow 00:05:43.916$  identify these spaces,

 $00:05:43.920 \longrightarrow 00:05:46.032$  you know strategically place them across

NOTE Confidence: 0.927250513333333

 $00:05:46.032 \longrightarrow 00:05:48.359$  our geography in our outpatient locations

NOTE Confidence: 0.927250513333333

 $00:05:48.359 \longrightarrow 00:05:50.915$  available to any investigator to come.

NOTE Confidence: 0.927250513333333

00:05:50.920 --> 00:05:53.404 So everyone's not sort of trying

NOTE Confidence: 0.927250513333333

 $00:05:53.404 \longrightarrow 00:05:56.279$  to create that for themselves and

NOTE Confidence: 0.927250513333333

 $00:05:56.280 \longrightarrow 00:05:58.233$  with great difficulty I might add in

NOTE Confidence: 0.927250513333333

 $00:05:58.233 \longrightarrow 00:05:59.766$  great expense and sometimes bringing

NOTE Confidence: 0.927250513333333

 $00{:}05{:}59.766 \dashrightarrow 00{:}06{:}02.006$  patients to places that you know you

NOTE Confidence: 0.927250513333333

00:06:02.006 --> 00:06:03.676 really don't want to bring them,

NOTE Confidence: 0.927250513333333

 $00{:}06{:}03.680 \to 00{:}06{:}05.866$  you know they should come to a a setting

NOTE Confidence: 0.927250513333333

 $00{:}06{:}05.866 \dashrightarrow 00{:}06{:}07.996$  that's like any clinical setting.

NOTE Confidence: 0.927250513333333

 $00:06:08.000 \longrightarrow 00:06:11.012$  They'd go for their care so that

NOTE Confidence: 0.927250513333333

 $00{:}06{:}11.012 \dashrightarrow 00{:}06{:}13.154$  you have all of that respect and

NOTE Confidence: 0.9272505133333333

 $00:06:13.154 \longrightarrow 00:06:14.548$  infrastructure built into the

NOTE Confidence: 0.927250513333333

00:06:14.548 --> 00:06:17.840 encounter with your research patients.

 $00:06:17.840 \longrightarrow 00:06:20.210$  So some of the strategic objectives

NOTE Confidence: 0.927250513333333

 $00{:}06{:}20.210 \dashrightarrow 00{:}06{:}23.304$  of this work group were to create a

NOTE Confidence: 0.927250513333333

 $00:06:23.304 \longrightarrow 00:06:24.840$  governance structure to facilitate

NOTE Confidence: 0.855387948

 $00:06:24.904 \longrightarrow 00:06:26.836$  and coordinate clinical research

NOTE Confidence: 0.855387948

 $00:06:26.836 \longrightarrow 00:06:29.099$  across the entire enterprise,

NOTE Confidence: 0.855387948

 $00:06:29.099 \longrightarrow 00:06:30.878$  build extended infrastructure

NOTE Confidence: 0.855387948

 $00{:}06{:}30.878 \dashrightarrow 00{:}06{:}33.250$  to support clinical research

NOTE Confidence: 0.855387948

00:06:33.324 --> 00:06:35.520 throughout our catchment area,

NOTE Confidence: 0.855387948

 $00:06:35.520 \longrightarrow 00:06:37.300$  enhance discovery through strength

NOTE Confidence: 0.855387948

 $00:06:37.300 \longrightarrow 00:06:38.635$  and biomedical informatics,

NOTE Confidence: 0.855387948

 $00:06:38.640 \longrightarrow 00:06:40.840$  data science and precision medicine.

NOTE Confidence: 0.855387948

 $00:06:40.840 \longrightarrow 00:06:43.108$  Sort of getting to Holland's comment about

NOTE Confidence: 0.855387948

00:06:43.108 --> 00:06:45.159 getting access to data and how do we,

NOTE Confidence: 0.855387948

 $00:06:45.160 \longrightarrow 00:06:48.200$  how do we clear the path for that to happen?

NOTE Confidence: 0.855387948

 $00:06:48.200 \longrightarrow 00:06:49.320$  Doing it in a safe,

NOTE Confidence: 0.855387948

00:06:49.320 --> 00:06:50.715 responsible, compliant way,

 $00:06:50.715 \longrightarrow 00:06:53.505$  but not putting so many barriers

NOTE Confidence: 0.855387948

 $00{:}06{:}53.505 \dashrightarrow 00{:}06{:}56.019$  in place that it makes it very,

NOTE Confidence: 0.855387948

 $00:06:56.019 \longrightarrow 00:06:57.714$  very difficult for people to

NOTE Confidence: 0.855387948

 $00:06:57.714 \longrightarrow 00:06:59.393$  access information they need to

NOTE Confidence: 0.855387948

 $00{:}06{:}59.393 \dashrightarrow 00{:}07{:}01.217$  do their research and foster an

NOTE Confidence: 0.855387948

 $00:07:01.217 \longrightarrow 00:07:02.912$  understanding of an engagement and

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 $00:07:02.912 \longrightarrow 00:07:04.600$  research across the health system.

NOTE Confidence: 0.855387948

 $00:07:04.600 \longrightarrow 00:07:08.040$  We've got, we've got a fair bit to do there.

NOTE Confidence: 0.855387948

 $00:07:08.040 \longrightarrow 00:07:10.380$  You know the leadership in the

NOTE Confidence: 0.855387948

 $00{:}07{:}10.380 \dashrightarrow 00{:}07{:}12.540$  health system is has not been well

NOTE Confidence: 0.855387948

 $00{:}07{:}12.540 \dashrightarrow 00{:}07{:}14.160$  connected back to what goes on,

NOTE Confidence: 0.855387948

 $00{:}07{:}14.160 \dashrightarrow 00{:}07{:}15.624$  what goes on across the street

NOTE Confidence: 0.855387948

 $00{:}07{:}15.624 \dashrightarrow 00{:}07{:}16.356$  and school medicine.

NOTE Confidence: 0.855387948

 $00:07:16.360 \longrightarrow 00:07:18.355$  What are those faculty doing all day?

NOTE Confidence: 0.855387948

 $00:07:18.360 \longrightarrow 00:07:20.586$  And they really need to gain an

00:07:20.586 --> 00:07:22.399 appreciation of what your work is,

NOTE Confidence: 0.855387948

 $00:07:22.400 \longrightarrow 00:07:24.600$  how you spend your time,

NOTE Confidence: 0.855387948

00:07:24.600 --> 00:07:26.913 what it takes to write in an IH grant,

NOTE Confidence: 0.855387948

 $00:07:26.920 \longrightarrow 00:07:29.688$  which is a huge piece of work and and

NOTE Confidence: 0.855387948

 $00:07:29.688 \longrightarrow 00:07:31.816$  to really understand the power of the

NOTE Confidence: 0.855387948

 $00:07:31.816 \dashrightarrow 00:07:33.878$  research that's going on in the school.

NOTE Confidence: 0.855387948

00:07:33.880 --> 00:07:34.384 And I think,

NOTE Confidence: 0.855387948

00:07:34.384 --> 00:07:34.720 you know,

NOTE Confidence: 0.855387948

 $00{:}07{:}34.720 \dashrightarrow 00{:}07{:}36.925$  there's been a lot of progress made

NOTE Confidence: 0.855387948

00:07:36.925 --> 00:07:38.908 as we've been taking this alignment

NOTE Confidence: 0.855387948

 $00:07:38.908 \longrightarrow 00:07:41.218$  path at one of the health system

NOTE Confidence: 0.855387948

 $00:07:41.218 \longrightarrow 00:07:43.312$  board meetings as there was a

NOTE Confidence: 0.855387948

00:07:43.312 --> 00:07:44.997 session actually you spoke at it,

NOTE Confidence: 0.855387948

 $00{:}07{:}45.000 --> 00{:}07{:}45.468 \ \mathrm{you} \ \mathrm{know},$ 

NOTE Confidence: 0.855387948

00:07:45.468 --> 00:07:46.638 about what what innovation and

NOTE Confidence: 0.855387948

 $00{:}07{:}46.638 \dashrightarrow 00{:}07{:}48.078$  science is going on in the school.

00:07:48.080 --> 00:07:49.745 That was I think one of the most popular

NOTE Confidence: 0.855387948

 $00:07:49.745 \dashrightarrow 00:07:51.474$  things the trustees had heard in a long time.

NOTE Confidence: 0.855387948

 $00:07:51.480 \longrightarrow 00:07:53.598$  They were very excited by this.

NOTE Confidence: 0.855387948

 $00:07:53.600 \longrightarrow 00:07:54.904$  It was like wow,

NOTE Confidence: 0.855387948

 $00:07:54.904 \longrightarrow 00:07:55.556$  you know,

NOTE Confidence: 0.855387948

 $00:07:55.560 \longrightarrow 00:07:57.919$  this is right here and we haven't

NOTE Confidence: 0.855387948

 $00:07:57.919 \longrightarrow 00:07:59.679$  been leveraging and capitalizing on

NOTE Confidence: 0.855387948

00:07:59.679 --> 00:08:01.636 it and you know, and celebrating,

NOTE Confidence: 0.855387948

 $00:08:01.636 \longrightarrow 00:08:04.020$  you know this work and how we can

NOTE Confidence: 0.855387948

 $00:08:04.082 \longrightarrow 00:08:06.000$  bring it to the bedside of the

NOTE Confidence: 0.855387948

 $00{:}08{:}06.000 \dashrightarrow 00{:}08{:}07.960$  patients in our own health system.

NOTE Confidence: 0.855387948

00:08:07.960 --> 00:08:11.262 And it's not just you know, patient,

NOTE Confidence: 0.855387948

 $00{:}08{:}11.262 \dashrightarrow 00{:}08{:}12.838$  direct, patient oriented research.

NOTE Confidence: 0.855387948

00:08:12.840 --> 00:08:13.188 You know,

NOTE Confidence: 0.855387948

 $00:08:13.188 \longrightarrow 00:08:14.580$  I've heard a lot about some of the

 $00:08:14.628 \longrightarrow 00:08:16.098$  work that goes on in our division

NOTE Confidence: 0.855387948

 $00:08:16.098 \longrightarrow 00:08:17.145$  of general internal medicine and

NOTE Confidence: 0.855387948

00:08:17.145 --> 00:08:18.447 some of the work that they do

NOTE Confidence: 0.855387948

 $00{:}08{:}18.447 \dashrightarrow 00{:}08{:}20.398$  that nationally is recognized,

NOTE Confidence: 0.855387948

 $00:08:20.398 \longrightarrow 00:08:23.328$  embraced and integrated into thinking

NOTE Confidence: 0.855387948

 $00{:}08{:}23.328 \to 00{:}08{:}25.003$  about planning for healthcare.

NOTE Confidence: 0.855387948

 $00:08:25.003 \longrightarrow 00:08:27.169$  And a lot of those initiatives

NOTE Confidence: 0.855387948

 $00:08:27.169 \longrightarrow 00:08:28.720$  we don't deploy here.

NOTE Confidence: 0.855387948

00:08:28.720 --> 00:08:29.464 I mean you know,

NOTE Confidence: 0.855387948

 $00:08:29.464 \longrightarrow 00:08:30.394$  this doesn't really make sense.

NOTE Confidence: 0.855387948

 $00{:}08{:}30.400 \dashrightarrow 00{:}08{:}31.870$  So we have to line these things

NOTE Confidence: 0.855387948

 $00:08:31.870 \longrightarrow 00:08:32.959$  up better that you know,

NOTE Confidence: 0.855387948

 $00:08:32.960 \longrightarrow 00:08:35.054$  we're really leveraging all of the

NOTE Confidence: 0.855387948

 $00:08:35.054 \longrightarrow 00:08:37.558$  assets that we have at our disposal.

NOTE Confidence: 0.855387948

 $00:08:37.560 \longrightarrow 00:08:40.297$  So the specific goals of this work

NOTE Confidence: 0.855387948

 $00:08:40.297 \longrightarrow 00:08:42.720$  group or you know to develop governance,

 $00{:}08{:}42.720 \longrightarrow 00{:}08{:}45.522$  you need strong governance to make

NOTE Confidence: 0.855387948

 $00{:}08{:}45.522 \dashrightarrow 00{:}08{:}48.278$  something sustainable and to get buy in.

NOTE Confidence: 0.855387948

 $00:08:48.280 \longrightarrow 00:08:50.215$  So the governance structure proposed

NOTE Confidence: 0.855387948

 $00:08:50.215 \longrightarrow 00:08:52.687$  is a joint clinical research strategic

NOTE Confidence: 0.855387948

 $00:08:52.687 \longrightarrow 00:08:55.266$  planning group charging YCCI which

NOTE Confidence: 0.855387948

 $00:08:55.266 \longrightarrow 00:08:58.518$  is of course the school program

NOTE Confidence: 0.855387948

 $00:08:58.520 \longrightarrow 00:09:00.168$  with supporting clinical research

NOTE Confidence: 0.855387948

 $00:09:00.168 \longrightarrow 00:09:02.228$  functions across the entire health

NOTE Confidence: 0.855387948

00:09:02.228 --> 00:09:04.784 system and having that clinical

NOTE Confidence: 0.855387948

 $00{:}09{:}04.784 \dashrightarrow 00{:}09{:}06.608$  research space planning group that

NOTE Confidence: 0.855387948

 $00:09:06.608 \longrightarrow 00:09:08.923$  would do what I referenced go out

NOTE Confidence: 0.855387948

 $00{:}09{:}08.923 \dashrightarrow 00{:}09{:}10.855$  and find what are the appropriate

NOTE Confidence: 0.855387948

 $00{:}09{:}10.855 \dashrightarrow 00{:}09{:}12.719$  locations to have that touch down

NOTE Confidence: 0.855387948

 $00{:}09{:}12.719 \dashrightarrow 00{:}09{:}14.395$  space for research patients.

NOTE Confidence: 0.907331009285714

 $00:09:14.400 \dashrightarrow 00:09:16.108$  Or maybe you need some you know

00:09:16.108 --> 00:09:17.797 small lab area in some of these,

NOTE Confidence: 0.907331009285714

 $00{:}09{:}17.800 \dashrightarrow 00{:}09{:}19.822$  some of these locations and really

NOTE Confidence: 0.907331009285714

 $00:09:19.822 \longrightarrow 00:09:21.878$  understand what are the needs of

NOTE Confidence: 0.907331009285714

 $00:09:21.878 \longrightarrow 00:09:23.503$  our clinical investigators and help

NOTE Confidence: 0.907331009285714

 $00:09:23.503 \longrightarrow 00:09:25.760$  try to meet those needs and do it

NOTE Confidence: 0.907331009285714

00:09:25.760 --> 00:09:28.600 in a geographically dispersed way.

NOTE Confidence: 0.907331009285714

 $00:09:28.600 \longrightarrow 00:09:29.972$  So that patients don't have to all

NOTE Confidence: 0.907331009285714

 $00{:}09{:}29.972 \dashrightarrow 00{:}09{:}31.231$  travel into New Haven or travel

NOTE Confidence: 0.907331009285714

 $00:09:31.231 \longrightarrow 00:09:32.479$  to your one location that you're

NOTE Confidence: 0.907331009285714

 $00:09:32.479 \longrightarrow 00:09:33.518$  able to sort of stand up.

NOTE Confidence: 0.907331009285714

00:09:33.520 --> 00:09:36.144 But you can go out and recruit patients

NOTE Confidence: 0.907331009285714

 $00:09:36.144 \longrightarrow 00:09:39.960$  from lots of locations for infrastructure

NOTE Confidence: 0.907331009285714

 $00:09:39.960 \longrightarrow 00:09:41.913$  is what ruined my life for a few months,

NOTE Confidence: 0.907331009285714

 $00:09:41.920 \longrightarrow 00:09:44.594$  helped try to create a single system

NOTE Confidence: 0.907331009285714

 $00:09:44.594 \longrightarrow 00:09:46.600$  wide Institutional Review Board and

NOTE Confidence: 0.907331009285714

 $00:09:46.600 \longrightarrow 00:09:49.000$  oversight structure for all aspects

 $00:09:49.000 \longrightarrow 00:09:51.340$  related to HRPP and leveraging

NOTE Confidence: 0.907331009285714

 $00:09:51.340 \longrightarrow 00:09:53.200$  the investments in YCCI.

NOTE Confidence: 0.907331009285714

 $00:09:53.200 \longrightarrow 00:09:56.080$  We had about 1000 meetings about this topic.

NOTE Confidence: 0.907331009285714

00:09:56.080 --> 00:09:57.718 But I am incredibly happy to report

NOTE Confidence: 0.907331009285714

 $00:09:57.718 \longrightarrow 00:09:59.517$  we got this over the finish line.

NOTE Confidence: 0.907331009285714

 $00:09:59.520 \longrightarrow 00:10:00.282$  This is happening.

NOTE Confidence: 0.907331009285714

00:10:00.282 --> 00:10:02.559 You're going to be hearing a lot about it.

NOTE Confidence: 0.907331009285714

 $00:10:02.560 \longrightarrow 00:10:03.556$  It was a lot of work.

NOTE Confidence: 0.907331009285714

 $00:10:03.560 \longrightarrow 00:10:05.240$  Obviously there were legal, regulatory,

NOTE Confidence: 0.907331009285714

 $00:10:05.240 \longrightarrow 00:10:07.280$  compliance, all sorts of issues.

NOTE Confidence: 0.907331009285714

 $00:10:07.280 \longrightarrow 00:10:08.728$  There are cultural issues,

NOTE Confidence: 0.907331009285714

 $00{:}10{:}08.728 \dashrightarrow 00{:}10{:}10{.}900$  there are issues related to how

NOTE Confidence: 0.907331009285714

 $00{:}10{:}10.971 \dashrightarrow 00{:}10{:}13.155$  siloed we are across our hospitals.

NOTE Confidence: 0.907331009285714

 $00:10:13.160 \longrightarrow 00:10:15.404$  There are proprietary issues and people

NOTE Confidence: 0.907331009285714

 $00:10:15.404 \longrightarrow 00:10:17.758$  feeling like they own this or that.

 $00:10:17.760 \longrightarrow 00:10:19.584$  Somehow we'll mess it up by

NOTE Confidence: 0.907331009285714

 $00:10:19.584 \longrightarrow 00:10:21.679$  by making it a single IRB.

NOTE Confidence: 0.907331009285714

00:10:21.680 --> 00:10:24.097 We got past all those things and

NOTE Confidence: 0.907331009285714

 $00:10:24.097 \longrightarrow 00:10:25.879$  it required a lot of conversation,

NOTE Confidence: 0.907331009285714

 $00:10:25.880 \longrightarrow 00:10:27.600$  a lot of buy in.

NOTE Confidence: 0.907331009285714

00:10:27.600 --> 00:10:29.400 We twisted a couple of people's arms also.

NOTE Confidence: 0.907331009285714

 $00:10:29.400 \longrightarrow 00:10:32.397$  But we are there and we are going to

NOTE Confidence: 0.907331009285714

 $00:10:32.397 \longrightarrow 00:10:35.439$  have a single system wide IRIRB and I

NOTE Confidence: 0.907331009285714

 $00:10:35.439 \longrightarrow 00:10:38.320$  think the more of our faculty who are

NOTE Confidence: 0.907331009285714

 $00:10:38.320 \longrightarrow 00:10:40.655$  working sometimes exclusively in the

NOTE Confidence: 0.907331009285714

 $00{:}10{:}40.655 \dashrightarrow 00{:}10{:}43.639$  other hospitals in the health system.

NOTE Confidence: 0.907331009285714

 $00:10:43.640 \longrightarrow 00:10:45.054$  You know this is a big responsibility

NOTE Confidence: 0.907331009285714

00:10:45.054 --> 00:10:46.456 to our faculty to make it easy for

NOTE Confidence: 0.907331009285714

 $00:10:46.456 \longrightarrow 00:10:47.839$  them to be in those other settings,

NOTE Confidence: 0.907331009285714

 $00:10:47.840 \longrightarrow 00:10:49.702$  be able to do their research and

NOTE Confidence: 0.907331009285714

 $00{:}10{:}49.702 \dashrightarrow 00{:}10{:}51.839$  not have to be trying to navigate

 $00:10:51.840 \longrightarrow 00:10:54.400$  you know a system in one of the

NOTE Confidence: 0.907331009285714

 $00{:}10{:}54.400 \dashrightarrow 00{:}10{:}56.290$  so-called DN hospitals that sometimes

NOTE Confidence: 0.907331009285714

 $00:10:56.290 \longrightarrow 00:10:59.322$  were not created in a way that would

NOTE Confidence: 0.907331009285714

00:10:59.322 --> 00:11:01.120 feel familiar to someone coming

NOTE Confidence: 0.907331009285714

 $00:11:01.120 \longrightarrow 00:11:02.920$  out of a university setting.

NOTE Confidence: 0.907331009285714

00:11:02.920 --> 00:11:05.244 Because it sort of a very different

NOTE Confidence: 0.907331009285714

00:11:05.244 --> 00:11:07.106 mindset and approach about the

NOTE Confidence: 0.907331009285714

 $00:11:07.106 \longrightarrow 00:11:09.130$  responsibility for overseeing research

NOTE Confidence: 0.907331009285714

 $00:11:09.130 \longrightarrow 00:11:11.590$  that involves human beings also

NOTE Confidence: 0.907331009285714

 $00:11:11.590 \longrightarrow 00:11:14.170$  trying to create a single feasibility

NOTE Confidence: 0.907331009285714

00:11:14.170 --> 00:11:16.104 review framework for research

NOTE Confidence: 0.907331009285714

 $00{:}11{:}16.104 \dashrightarrow 00{:}11{:}18.396$  studies utilizing YCCI resources.

NOTE Confidence: 0.907331009285714

 $00{:}11{:}18.400 \dashrightarrow 00{:}11{:}20.544$  And what we found when we were doing

NOTE Confidence: 0.907331009285714

 $00:11:20.544 \longrightarrow 00:11:23.056$  the one IRB work was there were a

NOTE Confidence: 0.907331009285714

 $00:11:23.056 \longrightarrow 00:11:25.408$  lot of things being classified as

00:11:25.408 --> 00:11:28.140 human research mostly in the other

NOTE Confidence: 0.907331009285714

 $00:11:28.140 \longrightarrow 00:11:29.800$  hospitals that really warrant,

NOTE Confidence: 0.907331009285714 00:11:29.800 --> 00:11:30.360 you know, NOTE Confidence: 0.907331009285714

 $00:11:30.360 \longrightarrow 00:11:31.600$  they were really performance

NOTE Confidence: 0.907331009285714

 $00:11:31.600 \longrightarrow 00:11:33.200$  improvement or quality improvement.

NOTE Confidence: 0.907331009285714

 $00:11:33.200 \longrightarrow 00:11:34.838$  They don't need full IRB review.

NOTE Confidence: 0.907331009285714

 $00:11:34.840 \longrightarrow 00:11:36.968$  So there's a lot to do here to

NOTE Confidence: 0.907331009285714

00:11:36.968 --> 00:11:38.839 really make this process nimble,

NOTE Confidence: 0.907331009285714

 $00{:}11{:}38.840 \dashrightarrow 00{:}11{:}40.387$  keep it focused on what it needs

NOTE Confidence: 0.907331009285714

 $00:11:40.387 \longrightarrow 00:11:42.189$  to focus on and to take care of

NOTE Confidence: 0.907331009285714

00:11:42.189 --> 00:11:43.975 the the other things in a in a

NOTE Confidence: 0.907331009285714

 $00:11:43.975 \longrightarrow 00:11:44.839$  way that's more nimble,

NOTE Confidence: 0.907331009285714

00:11:44.840 --> 00:11:46.742 less resource intense.

NOTE Confidence: 0.907331009285714

00:11:46.742 --> 00:11:52.399 And also and we have not done this yet,

NOTE Confidence: 0.907331009285714

00:11:52.400 --> 00:11:54.143 putting in place you know how we

NOTE Confidence: 0.907331009285714

 $00{:}11{:}54.143 \dashrightarrow 00{:}11{:}55.299$  can expand the investigational

00:11:55.299 --> 00:11:57.074 drug service across the health

NOTE Confidence: 0.907331009285714

 $00:11:57.074 \longrightarrow 00:11:58.760$  system in a seamless way.

NOTE Confidence: 0.907331009285714

 $00:11:58.760 \longrightarrow 00:12:01.065$  So if your clinical trial

NOTE Confidence: 0.907331009285714

 $00:12:01.065 \longrightarrow 00:12:03.370$  involves you know a a

NOTE Confidence: 0.830538126

 $00:12:03.475 \longrightarrow 00:12:05.440$  drug or a new agent,

NOTE Confidence: 0.830538126

 $00:12:05.440 \longrightarrow 00:12:06.936$  this would be hard to do right now

NOTE Confidence: 0.830538126

 $00:12:06.936 \longrightarrow 00:12:08.137$  across the entire health system

NOTE Confidence: 0.830538126

 $00:12:08.137 \longrightarrow 00:12:09.437$  the way that it's structured.

NOTE Confidence: 0.830538126

 $00{:}12{:}09.440 \dashrightarrow 00{:}12{:}11.640$  But we can make this just like we

NOTE Confidence: 0.830538126

 $00{:}12{:}11.640 \dashrightarrow 00{:}12{:}13.594$  brought together the one IRB concept

NOTE Confidence: 0.830538126

 $00{:}12{:}13.594 \dashrightarrow 00{:}12{:}15.274$  much more nimble for investigators.

NOTE Confidence: 0.939394438181818

 $00:12:18.120 \longrightarrow 00:12:20.241$  And also a big goal is enhancing

NOTE Confidence: 0.939394438181818

 $00{:}12{:}20.241 \dashrightarrow 00{:}12{:}21.800$  discovery through biomedical informatics,

NOTE Confidence: 0.939394438181818

 $00{:}12{:}21.800 \dashrightarrow 00{:}12{:}23.560$  data science and precision medicine.

NOTE Confidence: 0.939394438181818

 $00:12:23.560 \longrightarrow 00:12:25.540$  And get then gets back a

 $00:12:25.540 \longrightarrow 00:12:27.360$  little bit to Harlan's issue.

NOTE Confidence: 0.939394438181818

00:12:27.360 --> 00:12:29.439 And trying to do all these things,

NOTE Confidence: 0.939394438181818

 $00:12:29.440 \longrightarrow 00:12:30.850$  increase awareness training

NOTE Confidence: 0.939394438181818

 $00:12:30.850 \longrightarrow 00:12:32.730$  and participation in biomedical

NOTE Confidence: 0.939394438181818

 $00:12:32.730 \longrightarrow 00:12:35.199$  informatics and data science research.

NOTE Confidence: 0.939394438181818

 $00:12:35.200 \longrightarrow 00:12:36.840$  Not just increase that awareness,

NOTE Confidence: 0.939394438181818

 $00:12:36.840 \longrightarrow 00:12:39.038$  but make it easy to do that,

NOTE Confidence: 0.939394438181818

 $00{:}12{:}39.040 \dashrightarrow 00{:}12{:}40.900$  develop increased capacity for

NOTE Confidence: 0.939394438181818

 $00:12:40.900 \longrightarrow 00:12:42.760$  AI and digital technologies

NOTE Confidence: 0.939394438181818

 $00:12:42.760 \longrightarrow 00:12:44.240$  and implementation science.

NOTE Confidence: 0.939394438181818

 $00:12:44.240 \longrightarrow 00:12:45.161$  And you know,

NOTE Confidence: 0.939394438181818

00:12:45.161 --> 00:12:47.003 I think you're probably all aware

NOTE Confidence: 0.939394438181818

 $00{:}12{:}47.003 \dashrightarrow 00{:}12{:}48.923$  that the Provost has convened a

NOTE Confidence: 0.939394438181818

 $00:12:48.923 \longrightarrow 00:12:51.105$  committee to look at AI and what

NOTE Confidence: 0.939394438181818

 $00:12:51.105 \longrightarrow 00:12:52.995$  does the what does the university

NOTE Confidence: 0.939394438181818

 $00:12:52.995 \longrightarrow 00:12:54.638$  want to do in this space?

00:12:54.640 --> 00:12:56.628 Increased partnership with the

NOTE Confidence: 0.939394438181818

00:12:56.628 --> 00:12:59.113 Yale School of Medicine Library.

NOTE Confidence: 0.939394438181818

 $00:12:59.120 \longrightarrow 00:13:01.164$  We took a big step towards this

NOTE Confidence: 0.939394438181818

 $00:13:01.164 \longrightarrow 00:13:03.610$  just in the past week or so with

NOTE Confidence: 0.939394438181818

 $00:13:03.610 \longrightarrow 00:13:06.023$  really trying to get to a single

NOTE Confidence: 0.939394438181818

 $00:13:06.023 \longrightarrow 00:13:08.133$  library platform across the entire

NOTE Confidence: 0.939394438181818

 $00:13:08.133 \longrightarrow 00:13:10.124$  health system with common resources

NOTE Confidence: 0.939394438181818

 $00{:}13{:}10.124 \to 00{:}13{:}12.296$  available to faculty no matter where

NOTE Confidence: 0.939394438181818

 $00{:}13{:}12.296 \dashrightarrow 00{:}13{:}13.798$  their privileges are right now.

NOTE Confidence: 0.939394438181818

 $00:13:13.800 \longrightarrow 00:13:15.876$  This is very arcane system that

NOTE Confidence: 0.939394438181818

 $00:13:15.876 \longrightarrow 00:13:18.466$  you know what access you get to

NOTE Confidence: 0.939394438181818

 $00:13:18.466 \longrightarrow 00:13:20.361$  library services depends on which

NOTE Confidence: 0.939394438181818

 $00{:}13{:}20.361 \dashrightarrow 00{:}13{:}22.273$ hospital you have your prudential

NOTE Confidence: 0.939394438181818

00:13:22.273 --> 00:13:24.413 in as a physician you know which

NOTE Confidence: 0.939394438181818

00:13:24.413 --> 00:13:25.799 really doesn't serve us very well.

 $00:13:25.800 \longrightarrow 00:13:27.640$  So how do we make progress on that?

NOTE Confidence: 0.939394438181818

 $00{:}13{:}27.640 \dashrightarrow 00{:}13{:}30.310$  How do we modernize the library

NOTE Confidence: 0.939394438181818

 $00:13:30.310 \longrightarrow 00:13:31.944$  function at places like Bridgeport

NOTE Confidence: 0.939394438181818

 $00:13:31.944 \longrightarrow 00:13:34.121$  and Greenwich and LMH that you know

NOTE Confidence: 0.939394438181818

 $00:13:34.121 \longrightarrow 00:13:36.209$  clearly aren't going to have the

NOTE Confidence: 0.939394438181818

 $00:13:36.209 \longrightarrow 00:13:37.830$  resources and infrastructure to develop

NOTE Confidence: 0.939394438181818

 $00:13:37.830 \longrightarrow 00:13:39.636$  a library like like we have here.

NOTE Confidence: 0.939394438181818

00:13:39.640 --> 00:13:41.460 Make HIPAA compliant electronic

NOTE Confidence: 0.939394438181818

 $00:13:41.460 \longrightarrow 00:13:44.190$  health record data more accessible to

NOTE Confidence: 0.939394438181818

00:13:44.262 --> 00:13:46.736 investigators while you know building

NOTE Confidence: 0.939394438181818

 $00{:}13{:}46.736 \dashrightarrow 00{:}13{:}49.737$  those standards to keep it safe That

NOTE Confidence: 0.939394438181818

00:13:49.737 --> 00:13:53.199 around usage and training and compliance,

NOTE Confidence: 0.939394438181818

 $00{:}13{:}53.200 \dashrightarrow 00{:}13{:}54.265$  redesigned the research

NOTE Confidence: 0.939394438181818

00:13:54.265 --> 00:13:56.040 function of the so-called JDAT,

NOTE Confidence: 0.939394438181818

00:13:56.040 --> 00:13:58.737 this joint data management group and

NOTE Confidence: 0.939394438181818

 $00:13:58.737 \longrightarrow 00:14:00.759$  streamline decision making for data access.

 $00:14:00.760 \longrightarrow 00:14:02.116$  We have a huge opportunity here.

NOTE Confidence: 0.939394438181818

 $00{:}14{:}02.120 \dashrightarrow 00{:}14{:}06.520$  JDAT gets requests for all sorts of things.

NOTE Confidence: 0.939394438181818

00:14:06.520 --> 00:14:09.900 I'd say 75% of which don't have

NOTE Confidence: 0.939394438181818

 $00:14:09.900 \longrightarrow 00:14:11.550$  the value proposition for the

NOTE Confidence: 0.939394438181818

 $00:14:11.550 \longrightarrow 00:14:13.160$  resource that goes into them.

NOTE Confidence: 0.939394438181818 00:14:13.160 --> 00:14:13.838 In fact, NOTE Confidence: 0.939394438181818

 $00:14:13.838 \longrightarrow 00:14:15.872$  they are asked to pull data

NOTE Confidence: 0.939394438181818

00:14:15.872 --> 00:14:17.760 and reports and information,

NOTE Confidence: 0.939394438181818

 $00:14:17.760 \longrightarrow 00:14:20.840$  a lot of it for trainees that those same

NOTE Confidence: 0.939394438181818

 $00:14:20.840 \longrightarrow 00:14:22.880$  people who requested never access it.

NOTE Confidence: 0.93939443818181800:14:22.880 --> 00:14:23.492 So you know,

NOTE Confidence: 0.939394438181818

 $00:14:23.492 \longrightarrow 00:14:24.920$  this really needs to be cleaned up.

NOTE Confidence: 0.939394438181818

 $00{:}14{:}24.920 \dashrightarrow 00{:}14{:}27.280$  This is a really powerful tool and it's

NOTE Confidence: 0.939394438181818

 $00:14:27.280 \longrightarrow 00:14:29.238$  fantastic that we have this group here.

NOTE Confidence: 0.939394438181818

 $00:14:29.240 \longrightarrow 00:14:30.710$  But access to that group and

 $00:14:30.710 \longrightarrow 00:14:32.040$  the work that they're doing,

NOTE Confidence: 0.939394438181818

 $00:14:32.040 \longrightarrow 00:14:35.160$  you know needs a little bit more governance.

NOTE Confidence: 0.939394438181818

 $00:14:35.160 \longrightarrow 00:14:36.980$  Recruiting a leader to implement

NOTE Confidence: 0.939394438181818

 $00:14:36.980 \longrightarrow 00:14:38.800$  precision medicine that's obviously the

NOTE Confidence: 0.939394438181818

 $00:14:38.855 \longrightarrow 00:14:40.877$  Dean's office function not this group's.

NOTE Confidence: 0.939394438181818

00:14:40.880 --> 00:14:43.085 But was in the mix of the thinking about

NOTE Confidence: 0.939394438181818

 $00:14:43.085 \longrightarrow 00:14:45.353$  what do we need to support such a person.

NOTE Confidence: 0.939394438181818

00:14:45.360 --> 00:14:48.090 And expanding the Yale School of

NOTE Confidence: 0.939394438181818

00:14:48.090 --> 00:14:49.455 Medicine biorepository making

NOTE Confidence: 0.939394438181818

 $00:14:49.455 \longrightarrow 00:14:51.776$  it increasingly accessible while

NOTE Confidence: 0.939394438181818

 $00:14:51.776 \longrightarrow 00:14:53.564$  consolidating individual biorepositories

NOTE Confidence: 0.939394438181818

 $00{:}14{:}53.564 \dashrightarrow 00{:}14{:}57.118$  as you know an efficiency measure.

NOTE Confidence: 0.939394438181818

00:14:57.118 --> 00:14:59.904 And to make sure that we're building

NOTE Confidence: 0.939394438181818

 $00:14:59.904 \longrightarrow 00:15:02.146$  something that will be a a powerful

NOTE Confidence: 0.939394438181818

 $00:15:02.146 \longrightarrow 00:15:03.354$  tool for investigators across

NOTE Confidence: 0.939394438181818 00:15:03.354 --> 00:15:03.958 the school

 $00:15:06.200 \longrightarrow 00:15:08.000$  and finished on time

NOTE Confidence: 0.873444844666667

 $00:15:13.120 \longrightarrow 00:15:14.458$  and thanking thank you for asking

NOTE Confidence: 0.873444844666667

 $00:15:14.458 \longrightarrow 00:15:16.352$  me to talk to you about this is

NOTE Confidence: 0.873444844666667

 $00:15:16.352 \longrightarrow 00:15:17.774$  real important work a little bit

NOTE Confidence: 0.87344484466667

 $00:15:17.831 \longrightarrow 00:15:19.623$  tedious a little bit in the weeds

NOTE Confidence: 0.873444844666667

00:15:19.623 --> 00:15:21.524 but really important and it's a nice

NOTE Confidence: 0.873444844666667

00:15:21.524 --> 00:15:24.235 bright spot in my day to think about

NOTE Confidence: 0.873444844666667

 $00{:}15{:}24.235 \dashrightarrow 00{:}15{:}26.600$  something other than revenue cycle.

NOTE Confidence: 0.9441025

 $00{:}15{:}28.640 {\:{\circ}{\circ}{\circ}}>00{:}15{:}30.625$  We and we very much appreciate

NOTE Confidence: 0.9441025

00:15:30.625 --> 00:15:32.090 you coming and I think

NOTE Confidence: 0.88275988

 $00{:}15{:}32.152 \dashrightarrow 00{:}15{:}34.203$  you know for why wait for obesity

NOTE Confidence: 0.88275988

 $00:15:34.203 \longrightarrow 00:15:35.513$  research this is absolutely

NOTE Confidence: 0.88275988

 $00{:}15{:}35.513 \dashrightarrow 00{:}15{:}36.989$  incredibly important across the

NOTE Confidence: 0.88275988

00:15:36.989 --> 00:15:39.518 system how do we get our patients

NOTE Confidence: 0.88275988

 $00:15:39.518 \longrightarrow 00:15:41.213$  in as participants into these

00:15:41.213 --> 00:15:43.399 studies and and so highly relevant.

NOTE Confidence: 0.88275988

 $00:15:43.400 \longrightarrow 00:15:44.928$  So we thank you.

NOTE Confidence: 0.88275988

00:15:44.928 --> 00:15:46.948 Any quick questions for Doctor

NOTE Confidence: 0.88275988

00:15:46.948 --> 00:15:49.118 McGovern before we continue on?

NOTE Confidence: 0.805036

 $00:15:51.240 \longrightarrow 00:15:51.800 \text{ Yes.}$ 

NOTE Confidence: 0.802117296428571

00:15:55.880 --> 00:15:58.785 So I was wondering like we're studying

NOTE Confidence: 0.802117296428571

 $00:15:58.785 \longrightarrow 00:16:01.527$  obesity in the determinants of you

NOTE Confidence: 0.802117296428571

00:16:01.527 --> 00:16:04.338 know outcome in the real world and we

NOTE Confidence: 0.802117296428571

 $00{:}16{:}04.338 \dashrightarrow 00{:}16{:}06.720$  need the real data and you mentioned

NOTE Confidence: 0.802117296428571

 $00:16:06.720 \longrightarrow 00:16:09.165$  like we can you know use health record

NOTE Confidence: 0.802117296428571

 $00{:}16{:}09.165 \dashrightarrow 00{:}16{:}11.199$  data and and the former speaker

NOTE Confidence: 0.802117296428571

 $00:16:11.199 \longrightarrow 00:16:13.615$  also alluded to that that it would be

NOTE Confidence: 0.802117296428571

 $00:16:13.682 \longrightarrow 00:16:15.719$  great to have access to these data.

NOTE Confidence: 0.802117296428571

 $00:16:15.720 \longrightarrow 00:16:19.650$  But I think we should also then build

NOTE Confidence: 0.802117296428571

 $00:16:19.650 \longrightarrow 00:16:22.375$  consensus on how to standardize

NOTE Confidence: 0.802117296428571

 $00:16:22.375 \longrightarrow 00:16:24.600$  how we record data.

 $00:16:24.600 \longrightarrow 00:16:27.867$  But also maybe in case of you know our

NOTE Confidence: 0.802117296428571

 $00:16:27.867 \longrightarrow 00:16:30.962$  interest it would be great to have

NOTE Confidence: 0.802117296428571

 $00:16:30.962 \longrightarrow 00:16:32.960$  some very simple question naires or

NOTE Confidence: 0.802117296428571

00:16:32.960 --> 00:16:35.424 you know not data that would usually

NOTE Confidence: 0.802117296428571

 $00:16:35.424 \longrightarrow 00:16:38.200$  be there in in a health record. So.

NOTE Confidence: 0.802117296428571

00:16:38.200 --> 00:16:40.120 So do you, how do you see that?

NOTE Confidence: 0.802117296428571

 $00:16:40.120 \longrightarrow 00:16:42.664$  Is there, is there a possibility

NOTE Confidence: 0.802117296428571

 $00:16:42.664 \longrightarrow 00:16:44.944$  to do that throughout, you know,

NOTE Confidence: 0.802117296428571

 $00:16:44.944 \longrightarrow 00:16:46.112$  specific departments that deal

NOTE Confidence: 0.802117296428571

 $00:16:46.112 \longrightarrow 00:16:47.280$  with people with obesity.

NOTE Confidence: 0.965993363333333

00:16:48.480 --> 00:16:51.608 So, you know, I think it's possible to

NOTE Confidence: 0.965993363333333

00:16:51.608 --> 00:16:53.116 create, you're talking about collecting

NOTE Confidence: 0.965993363333333

 $00{:}16{:}53.116 \dashrightarrow 00{:}16{:}55.128$ a new data field from every single

NOTE Confidence: 0.965993363333333

 $00:16:55.128 \longrightarrow 00:16:57.116$  patient and walks into the health system.

NOTE Confidence: 0.965993363333333

00:16:57.120 --> 00:16:58.960 Yeah, I mean I think that that

00:16:58.960 --> 00:17:00.974 would that would go back point back to

NOTE Confidence: 0.965993363333333

 $00{:}17{:}00.974 \dashrightarrow 00{:}17{:}02.512$  the governance part of this because

NOTE Confidence: 0.965993363333333

 $00:17:02.512 \longrightarrow 00:17:04.620$  on the one hand, you can't be asking

NOTE Confidence: 0.965993363333333

00:17:04.620 --> 00:17:06.145 4000 questions of patients, right.

NOTE Confidence: 0.965993363333333

00:17:06.145 --> 00:17:08.840 And then there's privacy and other issues,

NOTE Confidence: 0.965993363333333

 $00:17:08.840 \longrightarrow 00:17:09.640$  but on the other hand,

NOTE Confidence: 0.965993363333333

 $00:17:09.640 \longrightarrow 00:17:11.194$  we do add things all the time.

NOTE Confidence: 0.965993363333333

 $00:17:11.200 \longrightarrow 00:17:12.880$  Right now we ask about social

NOTE Confidence: 0.965993363333333

 $00:17:12.880 \longrightarrow 00:17:13.720$  determinants of health.

NOTE Confidence: 0.965993363333333

 $00:17:13.720 \longrightarrow 00:17:14.704$  That's relatively new.

NOTE Confidence: 0.965993363333333

 $00:17:14.704 \longrightarrow 00:17:17.800$  So putting these things in is a possibility.

NOTE Confidence: 0.965993363333333

00:17:17.800 --> 00:17:19.870 The more that our patients engage

NOTE Confidence: 0.965993363333333

 $00:17:19.870 \longrightarrow 00:17:22.373$  with the portal or being able to

NOTE Confidence: 0.965993363333333

00:17:22.373 --> 00:17:24.546 answer some of these things, you know,

NOTE Confidence: 0.965993363333333

 $00:17:24.546 \longrightarrow 00:17:26.037$  before they even come to their visit.

NOTE Confidence: 0.965993363333333

 $00:17:26.040 \longrightarrow 00:17:27.580$  Those are all tools we need to

 $00:17:27.580 \longrightarrow 00:17:29.120$  leverage to do things like that.

NOTE Confidence: 0.965993363333333

00:17:29.120 --> 00:17:30.080 But I think in the end,

NOTE Confidence: 0.965993363333333

00:17:30.080 --> 00:17:32.510 like adding a question that you're

NOTE Confidence: 0.965993363333333

00:17:32.510 --> 00:17:34.120 going to ask every patient who comes,

NOTE Confidence: 0.965993363333333 00:17:34.120 --> 00:17:34.396 you know, NOTE Confidence: 0.965993363333333

 $00:17:34.396 \longrightarrow 00:17:35.362$  there's got to be some kind of

NOTE Confidence: 0.965993363333333

 $00:17:35.362 \longrightarrow 00:17:36.200$  a governance decision.

NOTE Confidence: 0.965993363333333

 $00:17:36.200 \longrightarrow 00:17:38.114$  There's got to be somebody that

NOTE Confidence: 0.965993363333333

00:17:38.114 --> 00:17:39.880 decides that you know there's

NOTE Confidence: 0.965993363333333

 $00:17:39.880 \longrightarrow 00:17:41.920$  there's benefit from doing that

NOTE Confidence: 0.965993363333333

 $00{:}17{:}41.920 \dashrightarrow 00{:}17{:}43.572$  because you know all of that just

NOTE Confidence: 0.965993363333333

 $00{:}17{:}43.572 \dashrightarrow 00{:}17{:}45.438$  adds to the intake time etcetera.

NOTE Confidence: 0.965993363333333

 $00:17:45.440 \longrightarrow 00:17:46.992$  So definitely possible and

NOTE Confidence: 0.965993363333333

 $00:17:46.992 \longrightarrow 00:17:49.320$  leveraging the EMR to do that,

NOTE Confidence: 0.965993363333333

 $00:17:49.320 \longrightarrow 00:17:50.640$  you know I think is is a smart

 $00:17:50.640 \longrightarrow 00:17:52.165$  thing to do when you know I think

NOTE Confidence: 0.965993363333333

 $00{:}17{:}52.165 {\:\dashrightarrow\:} 00{:}17{:}53.734$  we're starting to do more and more

NOTE Confidence: 0.965993363333333

 $00:17:53.734 \longrightarrow 00:17:55.258$  than that especially in the social

NOTE Confidence: 0.965993363333333

 $00:17:55.258 \longrightarrow 00:17:57.248$  determinant space which is probably

NOTE Confidence: 0.965993363333333

00:17:57.248 --> 00:17:59.315 relevant to obesity research.

NOTE Confidence: 0.965993363333333

00:17:59.315 --> 00:18:02.666 So I think soliciting input from our

NOTE Confidence: 0.965993363333333

 $00:18:02.666 \longrightarrow 00:18:03.918$  clinical investigators about what,

NOTE Confidence: 0.965993363333333

 $00{:}18{:}03.920 \dashrightarrow 00{:}18{:}05.410$  what kind of basic information

NOTE Confidence: 0.965993363333333

 $00:18:05.410 \longrightarrow 00:18:07.378$  would you like to know about

NOTE Confidence: 0.965993363333333

00:18:07.378 --> 00:18:08.716 everybody just because you know,

NOTE Confidence: 0.965993363333333

 $00:18:08.716 \longrightarrow 00:18:11.120$  it might be useful for a study in the future.

NOTE Confidence: 0.965993363333333

00:18:11.120 --> 00:18:13.092 You know, I think is, you know,

NOTE Confidence: 0.965993363333333

 $00:18:13.092 \longrightarrow 00:18:14.716$  has merit to consider.

NOTE Confidence: 0.861488732

 $00:18:16.160 \longrightarrow 00:18:18.240$  Great. Thank you so much.

NOTE Confidence: 0.861488732

00:18:18.240 --> 00:18:19.968 And we're going to keep moving

NOTE Confidence: 0.861488732

00:18:19.968 --> 00:18:21.120 along because Dean Brown

 $00:18:21.180 \longrightarrow 00:18:22.440$  has to get to a meeting.

NOTE Confidence: 0.861488732

 $00:18:22.440 \longrightarrow 00:18:24.888$  But John, I'm sure that Doctor

NOTE Confidence: 0.861488732

 $00{:}18{:}24.888 \dashrightarrow 00{:}18{:}27.006$  McGovern will answer your question

NOTE Confidence: 0.861488732

 $00{:}18{:}27.006 \dashrightarrow 00{:}18{:}28.638$  after if that's OK.

NOTE Confidence: 0.861488732

00:18:28.640 --> 00:18:30.000 Thank you so much.